

# Conversation Contents

**Daily Briefing Book: 5.10**

**Attachments:**

/118. Daily Briefing Book: 5.10/1.1 DBSMay10.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue May 09 2017 11:13:53 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6) ios.doi.gov  
**Subject:** Daily Briefing Book: 5.10  
**Attachments:** DBSMay10.pdf

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Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
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**DAILY ELECTRONIC BRIEFING SUMMARY FOR SECRETARY ZINKE**  
**Wednesday, May 10, 2017**

**FROM:** Christine Bauserman, 202-706-9330

**OVERVIEW:**

Today you are meeting the Kane and Garfield county commissioners, local legislators, staff, and the BLM front-line manager, Ed Roberson, while driving, hiking and coptering the Grand Staircase-Escalante National Monument.

Breakfast begins with the Kane County Water Conservancy District in Kanab, Utah then onto Grand Staircase-Escalante N.M. You will drive in the N.M. with the Kane and Garfield Commissioners, walk on the Kaiparowits Plateau and end with a helicopter tour. A media chat is followed by dinner and then onward to San Diego.

**Today you have one briefing:**

**08:00 - 09:00 am Kane and Garfield County Commissioners**

**End of transmission: Talking points**

**Letter from Jim Cason**

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**SUBJECT:** Kane and Garfield County Commissioners

**TIME:** 8 - 9:30 pm

**FROM:** Edwin Roberson, State Director – Bureau of Land Management (BLM), Utah  
POC: Mike Richardson, BLM-Utah Communications Director, (801)539-4020

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## **I. STATEMENT OF PURPOSE**

Breakfast to hear local county viewpoints on the Grand Staircase-Escalante National Monument (GSENM), general county issues, and water conservancy district issues.

## **II. BACKGROUND**

Kane and Garfield Counties primary concerns are likely to be:

**Access** – the counties feel that GSENM has restricted access by reducing the number of open roads;

**Grazing** – the counties feel that GSENM has reduced grazing Animal Unit Months (AUM) and restricted permittees from improving their allotments;

**Job Loss** – the counties feel that the creation of GSENM reduced potential high-paying logging and mining jobs; and

**Law Enforcement/Search & Rescue** – the counties feel that they must expend resources on law enforcement and search and rescue efforts and contend that they receive limited financial compensation from the federal government for doing so.

## **III. DISCUSSION**

### **Access**

- The Travel Management Plan (TMP) was developed through a public process, subsequently adjudicated and confirmed by the court to be valid.
- There is ongoing R.S. 2477 litigation with Kane/Garfield Counties over approximately 1,500 roads in the GSENM and adjacent Kanab Field Office; the Monument Management Plan states that the BLM will recognize R.S. 2477 rights-of-way once adjudicated.
- Approximately 47 percent of GSENM is Wilderness Study Area (WSA); many ranchers/residents believe that access restrictions are a result of the monument designation, when in fact the restrictions are dictated by WSA management guidelines.

### **Grazing**

- At designation, GSENM had 106,645 total AUMs and 77,400 active AUMs; a 1999 planning action reduced those numbers to 106,202 total AUMs and 76,957 active AUMs, where they have stayed for 18 years--contrary to what some have come to believe.
- Average actual use over 20 years is 41,000 AUMs. The number has been as high as 63,000 AUMs, and as low as 18,000 AUMs. The amount of precipitation and the resultant forage levels drive the number of AUMs available each year.
- Nearly 30,000 acres of vegetation treatments have been completed in the GSENM; 21,000 additional acres of proposed projects are in the planning phase.



## United States Department of the Interior

### DAILY ELECTRONIC BRIEFING SUMMARY FOR SECRETARY ZINKE

May 10, 2017

#### **Job Loss**

- The Presidential proclamation withdrew GSENM from future mineral extraction but recognized valid existing rights of leaseholders; however, all coal leases that existed at the time of designation were relinquished.
- Currently, there are five oil wells still in production on the Monument.
- While counties feel that that Monument designation forced closure of the Escalante saw mill; there is little harvestable lumber on the Monument (a little more than 1,000 acres of ponderosa). The mill harvested trees from the surrounding Dixie National Forest.
- GSENM is an economic driver for adjacent communities. At the time of designation, there were 35 special recreation permit holders; today, that number exceeds 110 businesses operating on the Monument.
- Monument visitor centers are located in the surrounding communities to encourage visitors to stop, shop, and stay. Additionally, the Monument Management Plan encourages tourism in local communities by purposely limiting the number of developed amenities (e.g., campgrounds) within GSENM.

#### **Law Enforcement/Search & Rescue**

- While the counties expend substantial funding on search and rescue operations; they do receive Payment-In-Lieu-of-Taxes (PILT) payments to help offset these expenses.
- Monument personnel and BLM law enforcement officers routinely assist with search and rescue operations.
- BLM has a law enforcement services contract with Kane County (\$34K this year); efforts to negotiate a contract with Garfield County are still underway; the main area of disagreement is the cost of the contract; additionally, the Garfield County Sheriff has been reluctant to work with BLM law enforcement.

#### **IV. ATTACHMENTS**

Note: Attachments are in briefing book.

1. Garfield County Commissioners
2. Kane County Commissioners



## TALKING POINTS FOR THE SECRETARY

FROM: Laura Rigas, Communications Director, DOI

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### TOPLINE

- God gave me two ears and one mouth so I'm here to do a lot of listening and learning and hopefully talking just enough to ask the right questions.
- I'm here, directed by the President, to learn about the monuments, the historic and ecological significance, and make a determination.
- Nothing is predetermined. I come to this process with fresh eyes.
- Nobody loves public lands more than me. You can love them as much, but not more.

### Talking Points

- This Administration and Congress have heard from states and local leaders that, in some cases, the designations of monuments may have resulted in lost jobs, reduced wages, and residents moving away. In the case of significant land planning, we feel that public input should be considered.
- That's why the President has asked for a review of large the monuments designated in the last 20 years, to see what changes and improvements can be made, and to give states and local communities a meaningful voice in this process.
- This policy is consistent with President Trump's promise to rural Americans to give them a voice and make sure their voices are heard.
- The President believes, like I do and many of my neighbors in Western States, that the Federal government can be a good neighbor, can protect areas of cultural and ecological importance, and that we can use federal lands for economic development – just as Teddy Roosevelt envisioned.
- The Antiquities Act of 1906 grants the President the authority to declare “historic landmarks, historic and prehistoric structures, and other objects of historic or scientific interest” on federal lands.
- Concerned about potential federal overreach, Antiquities Act authors specified the scope of the authority was to designate the “smallest area compatible with proper care and management of the objects to be protected.”

### What the Executive Order does:

- This Executive Order restores trust between local communities and Washington and roots out abuses of power by previous administrations.
- This Executive Order puts America and the Department of the Interior back on track to manage our federal lands in accordance to traditional “multiple-use” philosophy by directing the Secretary



**United States Department of the Interior**  
**DAILY ELECTRONIC BRIEFING SUMMARY FOR SECRETARY ZINKE**  
**May 10, 2017**

of the Department of the Interior to make recommendations to the President on whether a monument should be rescinded, resized in order to better manage our federal lands.

And - This Executive Order gives rural communities across America a voice and restores land use planning by directing the Secretary of the Interior to consult and coordinate with the Governors of States affected by monument designations or other relevant officials of affected State, Tribal, and local governments.

**What it does NOT do:**

- This Executive Order does NOT strip any monument of a designation.
- Does not sell or transfer federal lands
- This Executive Order does NOT loosen any environmental or conservation regulations on any land or marine areas.



**United States Department of the Interior**  
**DAILY ELECTRONIC BRIEFING SUMMARY FOR SECRETARY ZINKE**  
**May 10, 2017**



United States Department of the Interior

OFFICE OF THE SECRETARY  
Washington, DC 20240

MAY 05 2017

Ms. Jacqueline Pata  
Executive Director  
National Congress of American Indians  
1516 P Street, NW.  
Washington, DC 20005

Dear Ms. Pata:

JACKIE,

As part of our ongoing dialogue, I am writing to make you aware that we were deeply disturbed by media mischaracterizations of Secretary Ryan Zinke's comments delivered at the National Tribal Energy Summit earlier this week. The Secretary, several Department of the Interior (Department) staff members, and I have already had conversations with several tribal leaders this week. I write to you today to let you know that we hear Indian Country's concerns, and want to set the record straight on where this Administration and Department stand on protecting and strengthening sovereignty.

As a former member of Congress and now head of the Department, the Secretary supports tribal self-determination, self-governance, and sovereignty, and believes the Federal Government should meet its trust responsibilities.

At the Summit, the Secretary made broad comments that referred to significant but sensitive moments in our Nation's history of tribal relations. He wanted to convey that he understands the continuing impacts of policies from the past and is dedicated to improving the conditions in Indian Country as the Trustee. He even emphasized that "if the Department is not value added, we should get out of the way."

At this time there are no plans to alter the Department's current management of our trust responsibilities. Without a doubt, there are many options for improvement as we work together, all of which will require detailed thought and consultation with Tribes interested in exercising a greater degree of self-governance and sovereignty.

We welcome dialogue regarding new strategies for improving our role in supporting sovereignty and providing services to Indian Country and encourage the continued involvement of tribal leaders in this important discussion. The Secretary and I look forward to continuing to work with tribal communities and welcome future discussions with tribal leaders to protect and strengthen sovereignty.

Thank you for your partnership. We look forward to the ongoing dialogue on these and many other important issues.

Sincerely,

James Cason  
Delegated Authority of the Deputy Secretary

# Conversation Contents

**Briefing Book: May 7**

**Attachments:**

/119. Briefing Book: May 7/1.1 DBSMay7.docx

**Caroline Boulton <caroline\_boulton@ios.doi.gov>**

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**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Sat May 06 2017 15:01:21 GMT-0600 (MDT)  
**To:** (b) (6)  
**CC:** Ryan Zinke (b) (6) ios.doi.gov  
**Subject:** Briefing Book: May 7  
**Attachments:** DBSMay7.docx

Trying to send this from my phone so let me know if it doesn't come through properly! Caroline  
Sent from my iPhone



## DAILY ELECTRONIC BRIEFING SUMMARY FOR SECRETARY ZINKE Sunday, May 7, 2017

**FROM:** Christine Bauserman, 202-706-9330

**OVERVIEW:**

Today you are flying out of Great Falls, Montana and going to Salt Lake City, Utah. Your first stop is the Utah State Capitol where you have four meetings. You begin by meeting Utah Governor Herbert and U.S. Senators Orrin Hatch and Mike Lee. Next you will meet with representatives of the State Historic Preservation Office and the Dept of Heritage, then legislative leadership and the Attorney General. Your last meeting is with the Utah School and Institutional Trust Lands Admin (STILA).

You then drive to the BLM Utah State Office for a meeting with the Bears Ears Inter-Tribal coalition. You end the day back at the Capitol for an 'Outdoor Recreation Dinner' with a long list of recreational representatives, legislative leaders and their staff.

Today you have Talking Points and eight briefings:

- 12:00 - 12:00 Talking Points
- 01:00 - 02:00 pm Meeting with State Historic Preservation Office & Utah Department of Heritage.
  - 1. Briefing from BLM
  - 2. Briefing from NPS
- 02:00 - 02:30 pm Meeting with Legislative Leadership & Utah Attorney General Sean Reyes.
  - 1. Briefing from BLM
  - 2. Briefing from NPS
- 02:45 - 03:15 pm Meeting with Utah School and Institutional Trust Lands Administration (SITLA).
- 03:30 - 04:30 pm Meeting with Bears Ears Inter-Tribal Coalition.
- 06:00 - 09:00 pm Dinner with Utah Office of Outdoor Recreation Representatives.
  - 1. Briefing from BLM
  - 2. Briefing from NPS





**SUBJECT:** Talking Points for the Secretary

**TIME:** All Day

**FROM:** Laura Rigas, Communications Director, DOI

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**TOPLINE**

- God gave me two ears and one mouth so I'm here to do a lot of listening and learning and hopefully talking just enough to ask the right questions.
- I'm here, directed by the President, to learn about the monuments, the historic and ecological significance, and make a determination.
- Nothing is predetermined. I come to this process with fresh eyes.
- Nobody loves public lands more than me. You can love them as much, but not more.

**Talking Points**

- This Administration and Congress have heard from states and local leaders that, in some cases, the designations of monuments may have resulted in lost jobs, reduced wages, and residents moving away. In the case of significant land planning, we feel that public input should be considered.
- That's why the President has asked for a review of large the monuments designated in the last 20 years, to see what changes and improvements can be made, and to give states and local communities a meaningful voice in this process.
- This policy is consistent with President Trump's promise to rural Americans to give them a voice and make sure their voices are heard.
- The President believes, like I do and many of my neighbors in Western States, that the Federal government can be a good neighbor, can protect areas of cultural and ecological importance, and that we can use federal lands for economic development – just as Teddy Roosevelt envisioned.
- The Antiquities Act of 1906 grants the President the authority to declare “historic landmarks, historic and prehistoric structures, and other objects of historic or scientific interest” on federal lands.
- Concerned about potential federal overreach, Antiquities Act authors specified the scope of the authority was to designate the “smallest area compatible with proper care and management of the objects to be protected.”
- What the Executive Order does:
- This Executive Order restores trust between local communities and Washington and roots out abuses of power by previous administrations.
- This Executive Order puts America and the Department of the Interior back on track to manage our federal lands in accordance to traditional “multiple-use” philosophy by directing the Secretary

of the Department of the Interior to make recommendations to the President on whether a monument should be rescinded, resized in order to better manage our federal lands.

And - This Executive Order gives rural communities across America a voice and restores land use planning by directing the Secretary of the Interior to consult and coordinate with the Governors of States affected by monument designations or other relevant officials of affected State, Tribal, and local governments.

**What it does NOT do:**

- This Executive Order does NOT strip any monument of a designation.
- Does not sell or transfer federal lands
- This Executive Order does NOT loosen any environmental or conservation regulations on any land or marine areas.



**SUBJECT:** Briefing from BLM - State Historic Preservation Office & Utah Department of Heritage.

**TIME:** 01:00 - 02:00 pm

**FROM:** Edwin Roberson, State Director – Bureau of Land Management (BLM), Utah  
POC: Mike Richardson, BLM-Utah Communications Director, (801)539-4020

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### **I. STATEMENT OF PURPOSE**

To discuss cultural and historic objects within the Bears Ears & Grand Staircase-Escalante N.M..

### **II. BACKGROUND**

The state historic preservation office (SHPO) is a state governmental function created under Section 101 of the National Historic Preservation Act - 1966. The Utah State Historic Preservation Office (Utah SHPO) serves as the primary repository for archaeological information in the state of Utah.

Almost all archaeological records from archaeological surveys and excavations for the past 50 years are physically housed or available through GIS at the Utah SHPO. The Utah SHPO's archaeological records serve as the starting point or foundation for any archaeological survey or excavation on federal, state, or private lands. For more than 15 years, BLM-Utah has collaborated with the Utah SHPO to be the primary GIS repository for all archaeological survey and site GIS data.

BLM-Utah and SHPO have partnered on multiple programmatic agreements to streamline the Section 106 process. Including but not limited to a programmatic agreement for projects under 50 acres in size and the ongoing the Travel Management Programmatic Agreement to designate travel routes on public lands. BLM-Utah and Utah SHPO are currently discussing a programmatic agreement to facilitate oil and gas development.

### **III. DISCUSSION**

According to the Utah SHPO, as of February 6, 2017, there are 8,480 recorded archaeological sites and four archaeological districts within Bears Ears National Monument. More than 70% of these sites are prehistoric (pre-dating the 1800s). These prehistoric sites include pottery and stone tool (lithic) scatters, the remains of cooking features (hearths), storage features such as adobe granaries and sub-surface stone-lined granaries, prehistoric roads, petroglyphs, pictographs and cliff dwellings. Historic sites include historic debris scatters, roads, fences, uranium and vanadium mines from World War II and the Cold War.

At the Grand Staircase-Escalante National Monument (GSENM) there are 3,985 recorded archaeological sites (data gathered on March 6, 2017). Similar site types exist for the GSENM as in Bears Ears National Monument, except there are much fewer granaries, cliff dwellings and historic mining sites.

- **Discussion with the SHPO should touch on the fact that archaeological sites are not evenly distributed across the monuments; site types and concentrations vary in each monument; and monuments have not been completely surveyed for archaeological resources. For example, only 9.2% of the Bears Ears National Monument has been surveyed for archaeological sites.**

**SUBJECT:** Briefing from NPS - State Historic Preservation Office & Utah Department of Heritage.

**TIME:** 01:00 - 02:00 pm

**FROM:** Maureen Foster, Acting Assistant Secretary FWP

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## I. STATEMENT OF PURPOSE

To discuss cultural and historic objects within the Bears Ears & Grand Staircase-Escalante N.M..

## II. DISCUSSION

The National Park Service (NPS) is part of the federal preservation partnership program. The Utah State Historic Preservation Office (SHPO), NPS, and Certified Local Governments (CLG) actively work together to preserve and protect cultural resources at the National, State, and local level. The partnership program is set up by the National Historic Preservation Act of 1966, and 50 years later the partnerships it has established are still going strong and working in tandem.

NPS has worked with the SHPO on several projects and have had a long-standing positive working relationship. While NPS has worked with the SHPO on multiple projects throughout the years, two recent projects have been the Underrepresented Community Grants and the Certified Local Government program.

In 2014, the State received an Underrepresented Community Grant to complete an Asian and Pacific Islander Survey and Nomination of Historical Resources. \$42,050 was awarded for archaeological survey of the Iosepa Polynesian Archaeological District and railroad sites associated with Chinese labor and the construction of the Transcontinental Railroad. The survey has been completed and a National Register nomination is being prepared as a model for future listings of these sites.

The State of Utah has 93 Certified Local Governments (CLGs), the second largest program in the country. Utah's CLGs have made a local commitment to historic preservation and become part of the Federal Preservation Partnership with the NPS and the State Historic Preservation Office, Utah Division of State History. Springfield, UT, a CLG since the start of the program in 1985, recently received monies passed through from the Historic Preservation Fund to rehabilitate the windows at the Springville Museum of Art. Constructed in 1936 and listed in the National Register of Historic Places, the project aided in the long-term preservation provided an improved environment for the artwork displayed in the galleries.



**SUBJECT:** Briefing from BLM - Legislative Leadership & Utah Attorney General Sean Reyes.

**TIME:** 02:00 - 02:30 pm

**FROM:** Edwin Roberson, State Director – Bureau of Land Management (BLM), Utah  
POC: Mike Richardson, BLM-Utah Communications Director, (801)539-4020

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### **I. STATEMENT OF PURPOSE**

Meeting to discuss Bears Ears and Grand Staircase National Monuments, and other relevant issues.

### **II. BACKGROUND**

The Utah Attorney General's (AG's) Office is led by Attorney General Sean Reyes. Mr. Reyes typically does not engage in public land issues. The lead for the AG's Office for public land issues is Assistant Attorney General Tony Rampton, who is the Public Lands Section Chief; his second-in-command is Kathy Davis. They work primarily with the Utah Public Lands Policy Coordinating Office (PLPCO), which was created in 2005 by state law to develop and coordinate the State's public land policy. The Director of PLPCO is Kathleen Clarke. The AG's Office historically has been aligned with the positions of the Governor and PLPCO.

### **III. DISCUSSION**

With respect to the Bears Ears and Grand Staircase Escalante National Monuments, the AG's Office is likely to take the legal position that the President has authority to revoke previous proclamations in whole or part, and likely will endorse the recent legal analysis of the issue by John Yoo and Todd Gaziano.

The AG's Office is also likely to provide information regarding two pieces of litigation the State is pursuing against Interior--R.S. 2477 and wilderness policy (*Uintah County v. Zinke*). If Interior counsel is not present, the AG's Office may not engage in substantive discussion of cases because of ethical considerations. R.S. 2477 is an 1866 statute that offered rights-of-way to the public for highway purposes. Although R.S. 2477 was repealed in 1976, FLPMA preserved any R.S. 2477 rights-of-way in existence. Between 2005 and 2012, the State and Utah counties filed 29 lawsuits under the Quiet Title Act seeking recognition of over 12,000 R.S. 2477 claims on BLM and NPS lands; all but two cases are still pending.

Also pending is the State's six-year-old lawsuit challenging the previous administration's policy to identify and manage public lands to preserve wilderness characteristics outside of Wilderness Study Areas (WSAs). The State's position is that Interior does not have this authority outside of the section 603 context. The AG's Office likely will attempt to explain the long-history of Utah's struggle with Interior on R.S. 2477 and wilderness policy, express frustration at the United States' previous aggressive defense of these cases, and seek Interior's support to explore means to resolve these issues without litigation. The AG's Office may also raise issues regarding the proposed settlement in the Utah Resource Management Plan (RMP) litigation, which Utah opposes; BLM's wild horse removal efforts, which Utah believes are inadequate; and the sage grouse amendments to BLM's RMPs.

### **IV. ATTACHMENTS**

NOTE: The following attachments are available in the briefing book:

1. March 2017 Paper: Presidential Authority to Revoke or Reduce Monument Designations
2. Attorney General Sean Reyes Biography



**SUBJECT:** Briefing from NPS - Legislative Leadership & Utah Attorney General Sean Reyes.

**TIME:** 02:00 - 02:30 pm

**FROM:** Maureen Foster, Acting Assistant Secretary FWP

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## I. STATEMENT OF PURPOSE

Meeting to discuss Bears Ears and Grand Staircase National Monuments, and other relevant issues.

## II. DISCUSSION

NPS Shutdown Refund Issue:

There is an outstanding request for the repayment of \$999,400 to Utah for the donation made during the 2013 shutdown. The Department received two letters in December 2016, both addressed to former Secretary Jewell, requesting repayment of the outstanding balance. A response has been drafted to AG Reyes and is close to completion.

In the donation agreement that was made between the State of Utah and the NPS, the parties agreed:

*1. If the United States Congress appropriates funds for the operation of the National Park System before the funds donated to the NPS by the State are fully obligated, then the NPS will refund to the State the unobligated balance of the State-donated funds. Moreover, if the United States Congress appropriates funds and expressly directs the NPS to reimburse the State for State-donated funds previously obligated or expended by the NPS, then the NPS will promptly take action to do so.*

The draft response to AG Reyes explains that the NPS does not have the statutory authority to return the donated funds, and that legislation providing that authority has not been enacted.

USFWS Issues:

- The Bear River Watershed Conservation Area (BRWCA) will use LWCF funds to gain a 728-acre easement from the Ferry family for \$800,000 in late 2017; the remaining \$1.2 M will be used to acquire other voluntary easements in the area.
- We are awaiting a final mandate for the 10<sup>th</sup> Circuit Court decision in the litigation regarding the ESA and Utah prairie dogs (UPD). It will not be issued until at least 5/22/17, after which our 4(d) rule would go back into effect.
- UT v. US, 12-cv-378-BSJ (D. Utah) Bear River Meander Line, filed 04/12. Utah asserts ownership of NWR lands because the true Great Salt Lake meander line was never located. DOJ seeking an extension on 5/7/17 deadline to continue negotiations with Utah.
- Bear River Club is in litigation with the USFWS over their water right claim for water from the Bear River.
- Greater Sage Grouse in UT are stable except the geographically isolated Sheeprack population in central Utah, which has declined by 40% over the last 4 years. It occurs in a BLM Priority Habitat Management Area (PHMA) and State Management Area.

## III. Background



Background on the NPS shutdown refund:

- Senator Jeff Flake (R-AZ) introduced S.2104 requiring the National Park Service to refund to each state the funds that were used to reopen any temporarily operate units during the government shutdown in October 2013. The bill was reported out of committee but never enacted.
- On July 23, 2014, The NPS testified before the Senate Subcommittee on National Parks, Committee on Energy and Natural Resources on S. 2104 that the NPS does not have the authority to reimburse states for the portion of funding that was expended in absence of an act of Congress and that S.2104 would provide that authority.

Background on Other Relevant USFWS Issues:

- **LWCF and the Bear River Watershed Conservation Area (BRWCA):** Over the past 5 years, the USFWS has acquired 768 acres at Bear River Migratory Bird Refuge in Utah using \$1.599M in LWCF funding. In FY16, the Service was appropriated \$2m for the BRWCA located in Utah, WY, and ID for acquisition of voluntary easements. Congressman Bishop, Senator Hatch, and Senator Lee support BRWCA; Congressman Bishop attended the event honoring 30 acre donation by the Ferry family in Box Elder County, Utah that was received in 2016 and formally established the BRWCA. The BRWCA enjoys broad landowner-based support.
- **Utah Prairie Dogs (UPD):** On 11/5/14, based on a complaint from the People for the Ethical Treatment of Property Owners (PETPO), the District Court of Utah Central Division ruled that ESA take prohibitions for UPD are unconstitutional on private lands. The Utah Division of Wildlife Resources (UDWR) then implemented a management plan and regulations for UPD on non-federal lands, which replaced the 1998 Iron County HCP and our 4(d) rule as the primary guide to UPD management on private lands. On 3/29/17, the 10th Circuit Court of Appeals reversed and remanded the District Court ruling, concluding that ESA regulation of take of a purely intrastate species, like the UPD, is a constitutional exercise of congressional authority under the Commerce Clause. Once a final mandate is issued, the State's Plan would no longer be in place and our 4(d) rule would go back into effect. Anticipating the 07/18 expiration of the 1998 Iron County HCP, we are working with the State and Iron County to develop a General Conservation Plan (GCP) that would include mitigation for impacts or significant conservation components for Utah prairie dogs, respectively, which the State's plan currently lacks. In the long-term, we are hopeful that we can replace the GCP with a locally-driven conservation strategy for the Utah prairie dog that will allow us to delist the species.
- **UT v. US, 12-cv-378-BSJ (D. Utah) Bear River Meander Line.** In April, 2012 the State filed a quiet title action in U.S. District Court in Salt Lake City against the U. S. Department of Interior, along with the USFWS, and the Bureau of Land Management (BLM). The U. S. Department of Justice (DOJ) has proposed the parties agree to a provisional "Compromise Line" within the Refuge in lieu of a meander line in order to determine the State lands. This agreement would allow the US to obtain title to State lands within the Refuge, ensuring its ability to manage the Refuge in perpetuity, while also providing the State with fair and reasonable compensation for any lands within the Refuge that would be conveyed to the United States or the subject of a disclaimer. After agreeing to the valuation of the lands as described above, the parties would determine whether to proceed with the United States' acquisition of State lands within the Refuge via purchase or land exchange.
- **The Bear River Club Company (est. 1909), and the Bear River Migratory Bird Refuge (est. 1928)** both utilize various water rights to create and maintain waterfowl habitat, and have had a cooperative existence. However, the Bear River Club is asserting they should be able to divert water from the Bear River in months when the USFWS does not believe they historically



diverted. Additionally, the volumes they are seeking would injure the Refuge's ability to manage habitat. The Refuge, the Department of Justice, the Solicitor's Office and the Region 6 Water Resources Division are attempting to negotiate a settlement with the Club.

- **GSG:** The State of Utah's plan for greater sage-grouse applies to all lands within 11 state-designated Sage-Grouse Management Areas (SGMAs) and covers approximately 7.5 million acres. The state's goal is to conserve 90% of its greater sage-grouse habitat and approximately 94% of the population. Many of the conservation measures in the plan are voluntary and rely on negotiated, incentive-based actions to achieve conservation on non-federal lands. An Executive Order established due to the Plan requires the Utah Division of Oil, Gas and Mining to coordinate with the Utah Division of Wildlife Resources before issuing permits for energy development. It also directs the Utah Division of Oil, Gas and Mining to implement recommendations provided by the Utah Division of Wildlife. On Federal lands, BLM and U.S. Forest Service's amended land-use management plan complement the state's Plan and are critical to the success of greater sage-grouse conservation. The amendments limit surface disturbances and address habitat threats in the most important areas for sage-grouse. The highest value habitats are designated as Priority Habitat Management Areas (PHMA) and there is a 98% overlap with the state-designated Sage-Grouse Core Areas. General Habitat Management Areas (GHMA) provide greater flexibility for federal land use activities. To address the recent declines of the Sheeprock population, BLM is working with state and local partners to implement and prioritize a suite of conservation actions, including translocations of greater sage-grouse to the area, habitat restoration, fire suppression, and minimizing impacts from right of way developments.



**SUBJECT:** Meeting with Utah School and Institutional Trust Lands Administration (SITLA).  
**TIME:** 02:45 - 03:15 pm  
**FROM:** Edwin Roberson, State Director – Bureau of Land Management (BLM), Utah  
POC: Mike Richardson, BLM-Utah Communications Director, (801)539-4020

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### **I. STATEMENT OF PURPOSE**

To discuss Bears Ears and Grand Staircase as well as any hot button SITLA-BLM issues.

### **II. BACKGROUND**

SITLA and BLM are working together on many current issues in Utah, including: management issues related to SITLA inholdings within national monuments and other BLM administered lands, legislative and administrative land exchanges, and selection of lands granted at statehood.

### **III. DISCUSSION**

#### **Bears Ears**

The Proclamation establishing the Bears Ears National Monument (BENM) directed the Secretary to explore entering into a Memorandum of Understanding (MOU) with the State of Utah for the exchange of approximately 109,000 acres of state inholdings within BENM for BLM lands outside the monument. Further, the Secretary was ordered to report to the President by January 19, 2017 regarding the potential for the exchange. In response, the BLM drafted an MOU for review by SITLA. SITLA has currently declined to participate in review of the MOU.

SITLA and the BLM-Utah Monticello Field Office have also been in discussions regarding several localized management issues within BENM, including the proposed Jim Joe land exchange, the Cave Towers management agreement, and a recent proposed sale of SITLA inholdings within the Bears Ears monument into private ownership.

#### **Grand Staircase**

An agreement was reached in 1998 to exchange all SITLA inholdings in Grand Staircase for BLM lands outside the monument. The agreement also included a \$50 million cash payment to the State. According to a recent report, the lands acquired from the BLM have produced nearly \$341 million for the State as of late April 2017.

#### **Other Issues**

SITLA and BLM have been in discussions to initiate a large-scale land exchange within the expanded Utah Test and Training Range as mandated by the National Defense Authorization Act of 2017.

SITLA and BLM are currently renewing an MOU regarding procedures for clearing any remaining in-lieu land entitlement selections.

**SUBJECT:** Meeting with Bears Ears Inter-Tribal Coalition.

**TIME:** 03:30 - 04:30 pm

**FROM:** Edwin Roberson, State Director – Bureau of Land Management (BLM), Utah  
POC: Mike Richardson, BLM-Utah Communications Director, (801)539-4020

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## I. STATEMENT OF PURPOSE

Meeting with members of the Bears Ears Inter-Tribal Coalition.

## II. BACKGROUND

In July 2015, five American Indian Tribes with cultural affiliation to the Bears Ears region formed the Bears Ears Inter-Tribal Coalition. Members included the Hopi Tribe, Navajo Nation, Ute Mountain Ute Tribe, Ute Indian Tribe of the Uintah Ouray, and the Zuni Tribe.

On Oct. 15, 2015, the coalition submitted a formal proposal to President Barrack Obama requesting designation of 1.9 million acres as the Bears Ears National Monument. The coalition's proposal emphasized collaborative management between the Tribes and the Federal government.

On Dec. 28, 2016, 1.35 million acres in southern Utah were designated as the Bears Ears National Monument. The proclamation stated that the BLM and the U.S. Forest Service would engage the Tribes in development of a management plan and the subsequent management of monument lands.

The coalition has said publicly that it intends to litigate any attempt to rescind the Bears Ears National Monument designation.

## III. DISCUSSION

Members of the Bears Ears Inter-Tribal Coalition invited to attend the meeting include:

Hopi Tribe:	<u>Alfred Lomahquahu</u> , Vice Chairman
Navajo Nation:	<u>Russell Begaye</u> , President; <u>Jonathan Nez</u> , Vice President; <u>Lorenzo Bates</u> , Speaker; <u>Davis Filfred</u> , Council Delegate
Ute Indian Tribe:	<u>Shaun Chapoose</u> , Chairman
Ute Mountain Ute Tribe:	<u>Harold Cuthair</u> , Chairman
Zuni Tribe:	<u>Carleton Bowekaty</u> , Councilman

Additional Tribal members and support staff may also be present.

## IV. ATTACHMENTS

NOTE: The following attachments are available in the briefing book:

1. March 3, 2017, letter from the Bears Ears Inter-Tribal Coalition to Secretary Ryan Zinke

**SUBJECT:** Briefing from BLM - Discussion on recreational industry representatives in Utah

**TIME:** 6:00 - 9:00 pm

**FROM:** Edwin Roberson, State Director – Bureau of Land Management (BLM), Utah  
POC: Mike Richardson, BLM-Utah Communications Director, (801)539-4020

---

## I. STATEMENT OF PURPOSE

Discussion on recreation viewpoints and activities in Utah especially as they relate to BLM monuments.

## II. PARTICIPANTS

- Federal and legislative representatives
- Utah Office of Outdoor Recreation
- Gary Heward, CEO, Liberty Mountain
- Bill Harmon, Goal Zero
- Joshua Bradley, Amer Sports
- Nazz Kurth, Petzl
- Amanda Covington, Vista Outdoors
- Ashley Kornblat, Western Spirit
- Don Peay, Utah Sportsmen for Fish and Wildlife

## III. BACKGROUND

### A. Bears Ears National Monument

- Total estimated recreational visitors to the Monticello Field Office, including the Bears Ears National Monument, in Fiscal Year 2016 was 418,684 people. In Fiscal Year 2000, there were an estimated 180,233 visitors. Hiking, camping, off-highway vehicle use, viewing cultural resources, and photography were the top five recreational activities within the Monticello Field Office in Fiscal Year 2016.
- In Fiscal Year 2016, the Monticello Field Office issued 117 Special Recreation Permits to authorize a wide variety of commercial, competitive, and organized group activities to expand and enhance recreational access, including 13 permits to commercial hunting outfitter and guiding services. In Fiscal Year 2000, the field office issued 58 Special Recreation Permits, including 4 commercial hunting outfitter and guiding services.
- There are currently over 1,800 miles of designated roads and primitive roads within the Monticello Field Office that provide recreational off-highway vehicle access.

### B. Grand Staircase-Escalante National Monument

- Total estimated recreational visitors to Grand Staircase-Escalante National Monument in Fiscal Year 2016 was 926,236 people. In Fiscal Year 2000, there were an estimated 568,214 visitors. Hiking, camping, off-highway vehicle use, scenic touring/viewing, and participating in environmental education events were the top five recreational activities within the Monument in Fiscal Year 2016.
- In Fiscal Year 2016, the Grand Staircase-Escalante National Monument issued 122 Special Recreation Permits to authorize a wide variety of commercial, competitive, and organized group activities to expand and enhance recreational access. In Fiscal Year 2000, the Monument issued 37 Special Recreation Permits.
- On average, the Monument issues 16 Special Recreation Permits to commercial hunting guide and outfitter services each year to support big game hunting opportunities for deer, elk,



pronghorn, desert bighorn sheep, mountain lion, black bear, and turkey. The BLM has partnered with the Utah Division of Wildlife Resources to re-introduce pronghorn, bighorn, wild turkey within the Monument.

- There are currently over 900 miles of designated roads and primitive roads within the Monument that provide recreational off-highway vehicle access.

#### IV. DISCUSSION

##### A. Bears Ears National Monument

- Specific visitation figures to the newly-designated National Monument are not yet available, however, there has been a significant increase in visitor demand for overnight and day-use permits throughout Cedar Mesa. BLM-Utah expects that recreational visitation to the Monument will continue to increase for some time, and has undertaken the following initiatives to promote responsible and sustainable heritage tourism opportunities:
- Within the last three years, BLM-Utah has funded the stabilization of 11 highly visited archaeological sites throughout the Monticello Field Office, primarily within the Bears Ears National Monument. These efforts will facilitate the development of new visitor amenities and the marketing of these recreational opportunities to visitors from all over the world.
- In partnership with the non-profit organization Tread Lightly!, BLM-Utah developed a public awareness campaign titled Respect and Protect, which aims to eliminate the looting and vandalism of archaeological, paleontological, and natural resources in Utah. BLM-Utah is currently developing a Memorandum of Understanding with 14 state and federal agencies, non-governmental organizations, and professional and avocational groups to collaboratively and consistently share the Respect and Protect campaign messages.

##### B. Grand Staircase-Escalante National Monument

- The Grand Staircase-Escalante National Monument is widely recognized as an international outdoor recreation destination for dispersed and undeveloped activities. There are intentionally very few developed facilities to provide visitors with back country recreational experiences.

Most recreational uses and allocations within the Monument were established in the Monument Management Plan, which was approved in 2000.



**SUBJECT:** Briefing from NPS - Discussion with recreational industry representatives in Utah

**TIME:** 06:00 - 09:00 pm

**FROM:** Maureen Foster, Acting Assistant Secretary FWP

---

**I. PURPOSE**

Discussion on recreation viewpoints and activities in Utah especially as they relate to monuments.

**II. PARTICIPANTS**

- Federal and legislative representatives.
- Utah Office of Outdoor Recreation.
- Gary Heward CEO, Liberty Mountain
- Bill Harmon Goal Zero
- Joshua Bradley Amer Sports
- Nazz Kurth Petzl
- Amanda Covington Vista Outdoors
- Ashley Kornblat Western Spirit
- Don Peay Utah Sportsmen for Fish and Wildlife

**III. KEY FACTS/HOT TOPICS**

- The Bear River Watershed Conservation Area (BRWCA) will use LWCF funds to gain a 728-acre easement from the Ferry family for \$800,000 in late 2017; the remaining \$1.2 M will be used to acquire other voluntary easements in the area.
- We are awaiting a final mandate for the 10<sup>th</sup> Circuit Court decision in the litigation regarding the ESA and Utah prairie dogs (UPD). It will not be issued until at least 5/22/17, after which our 4(d) rule would go back into effect.
- UT v. US, 12-cv-378-BSJ (D. Utah) Bear River Meander Line, filed 04/12. Utah asserts ownership of NWR lands because the true Great Salt Lake meander line was never located. DOJ seeking an extension on 5/7/17 deadline to continue negotiations with Utah.
- Bear River Club is in litigation with the USFWS over their water right claim for water from the Bear River.
- Greater Sage Grouse in UT are stable except the geographically isolated Sheeprock population in central Utah, which has declined by 40% over the last 4 years. It occurs in a BLM Priority Habitat Management Area (PHMA) and State Management Area.
- Outdoor recreation has a substantial positive economic generator in Utah and throughout the United States. In the US economy, outdoor recreation resulted in \$887 billion in consumer spending annually and provides 7.6 million American Jobs. (Source: Outdoor Industry Association, April 24, 2017)
- Forty-seven communities in Utah have requested NPS assistance in developing their conservation and outdoor recreation visions over the last 10 years.

**VI. BACKGROUND**

- **LWCF and BRWCA:** Over the past 5 years, the USFWS has acquired 768 acres at Bear River Migratory Bird Refuge in Utah using \$1.599M in LWCF funding. In FY16, the Service was appropriated \$2m for the BRWCA located in Utah, WY, and ID for acquisition of voluntary easements. Congressman Bishop, Senator Hatch, and Senator Lee support BRWCA; Congressman Bishop attended the event honoring 30 acre donation by the Ferry family in Box Elder County, Utah that was received in 2016 and formally established the BRWCA. The BRWCA enjoys broad landowner-based support.
- **Utah Prairie Dogs (UPD):** On 11/5/14, based on a complaint from the People for the Ethical Treatment of Property Owners (PETPO), the District Court of Utah Central Division ruled that ESA take prohibitions for UPD are unconstitutional on private lands. The Utah Division of Wildlife Resources (UDWR) then implemented a management plan and regulations for UPD on non-federal lands, which replaced the 1998 Iron County HCP and our 4(d) rule as the primary guide to UPD management on private lands. On 3/29/17, the 10th Circuit Court of Appeals reversed and remanded the District Court ruling, concluding that ESA regulation of take of a purely intrastate species, like the UPD, is a constitutional exercise of congressional authority under the Commerce Clause. Once a final mandate is issued, the State's Plan would no longer be in place and our 4(d) rule would go back into effect. Anticipating the 07/18 expiration of the 1998 Iron County HCP, we are working with the State and Iron County to develop a General Conservation Plan (GCP) that would include mitigation for impacts or significant conservation components for Utah prairie dogs, respectively, which the State's plan currently lacks. In the long-term, we are hopeful that we can replace the GCP with a locally-driven conservation strategy for the Utah prairie dog that will allow us to delist the species.
- **UT v. US, 12-cv-378-BSJ (D. Utah) Bear River Meander Line.** In April, 2012 the State filed a quiet title action in U.S. District Court in Salt Lake City against the U. S. Department of Interior, along with the USFWS, and the Bureau of Land Management (BLM). The U. S. Department of Justice (DOJ) has proposed the parties agree to a provisional "Compromise Line" within the Refuge in lieu of a meander line in order to determine the State lands. This agreement would allow the US to obtain title to State lands within the Refuge, ensuring its ability to manage the Refuge in perpetuity, while also providing the State with fair and reasonable compensation for any lands within the Refuge that would be conveyed to the United States or the subject of a disclaimer. After agreeing to the valuation of the lands as described above, the parties would determine whether to proceed with the United States' acquisition of State lands within the Refuge via purchase or land exchange.
- **The Bear River Club Company (est. 1909), and the Bear River Migratory Bird Refuge (est. 1928)** both utilize various water rights to create and maintain waterfowl habitat, and have had a cooperative existence. However, the Bear River Club is asserting they should be able to divert water from the Bear River in months when the USFWS does not believe they historically diverted. Additionally, the volumes they are seeking would injure the Refuge's ability to manage habitat. The Refuge, the Department of Justice, the Solicitor's Office and the Region 6 Water Resources Division are attempting to negotiate a settlement with the Club.
- **GSG:** The State of Utah's plan for greater sage-grouse applies to all lands within 11 state-designated Sage-Grouse Management Areas (SGMAs) and covers approximately 7.5 million acres. The state's goal is to conserve 90% of its greater sage-grouse habitat and approximately 94% of the population. Many of the conservation measures in the plan are voluntary and rely on negotiated, incentive-based actions to achieve conservation on non-federal lands. An Executive

Order established due to the Plan requires the Utah Division of Oil, Gas and Mining to coordinate with the Utah Division of Wildlife Resources before issuing permits for energy development. It also directs the Utah Division of Oil, Gas and Mining to implement recommendations provided by the Utah Division of Wildlife. On Federal lands, BLM and U.S. Forest Service's amended land-use management plan complement the state's Plan and are critical to the success of greater sage-grouse conservation. The amendments limit surface disturbances and address habitat threats in the most important areas for sage-grouse. The highest value habitats are designated as Priority Habitat Management Areas (PHMA) and there is a 98% overlap with the state-designated Sage-Grouse Core Areas. General Habitat Management Areas (GHMA) provide greater flexibility for federal land use activities. To address the recent declines of the Sheeprock population, BLM is working with state and local partners to implement and prioritize a suite of conservation actions, including translocations of greater sage-grouse to the area, habitat restoration, fire suppression, and minimizing impacts from right of way developments.

- **Utah Economy from Recreation:** The Outdoor Industry Association in 2012 estimated that outdoor recreation resulted in: 122,000 direct jobs in Utah, \$12 billion in consumer spending, \$3.6 billion in wages and salaries, and \$856 million in State and Local Tax Revenue (Source: Data from 2012 Outdoor Recreation Economy Generated)
- **National Parks in Utah (data from FY 2016):** There are 13 units of National Parks, National Historic Trails, National Monuments and National Historic Sites. *National Parks:* Arches NP, Bryce Canyon NP, Canyonlands NP, Capitol Reef NP, Zion NP. *National Historic Trails:* California NHT, Mormon Pioneer NHT, Old Spanish NHT, Pony Express NHT. *National Monuments:* Cedar Breaks NM, Dinosaur NM, Hovenweep NM, Natural Bridges NM, Rainbow Bridge NM, Timpanogos Cave NM. *National Recreation Area:* Glen Canyon NRA. *National Historic Site:* Golden Spike NHS.

In 2016, there were 13,988,000 visitors to National Park units in Utah creating a substantial economic contribution to Utah: \$1.1 billion spending by visitors to National Park units in Utah; 17.9 thousand jobs in Utah local economy including camping, fuel, groceries, hotels, recreation industries, restaurants, retail, transportation; \$546.7 million in labor income in Utah; \$1.6 billion in economic output resulting from National Parks in Utah (Source: 2016 National Park Visitor Spending Effects: Economic Contributions to Local Communities, States, and the Nation, Natural Resource Report NPS/NRSS/EQD/NRR – 2017/1421)

**NPS Rivers, Trails and Conservation Assistance Program:** NPS has worked with 54 Local and State partners on 63 outdoor recreation projects located within a half miles of approximately 967,000 residents. In response to applications from local leaders, the NPS supports several projects in UT at any given time by bringing partners and stakeholders together in a planning process that results in on the ground improvements to parks, trails, rivers, and natural areas that help to connect people to the outdoors. Assistance includes technical support for park and recreation planning and management, assistance with broad-based community engagement in the planning process, and helping to guide partners through the many steps needed to move from idea to action. Many of these project involve partnerships between DOI and other public land managers and community partners.



Significant NPS RTCA supported past successes:

- Jordan River - worked with partners to develop plans and secure support (\$2M+) to close a 1.2 mile gap in the trail in West Jordan, continue to support community engagement.
- Green River - supported partners in completing regional trails concept plan and helped to secure support (\$80k) for constructing mountain bike trails. The Utah Office of Outdoor Recreation through the Waypoint grant provided construction funding.
- Moab Lions Park - supported partners in planning and design of a trail and transportation hub for the gateway community, helped to secure support (\$800k+) for construction.
- Red Canyon Trail - helped partners to develop concept plan for 5 mile trail connecting to Bryce Canyon that was used to secure federal transportation funds (\$2M+) for construction.
- Brian Head Trail System - worked with partners to develop trail system and interpretation plan - including connections to Cedar Breaks NM, used to secure support (\$100k+) for trailhead improvements. The Office of Outdoor Recreation is involved with this project and provided construction funding through the Waypoint grant.
- Wasatch Front Youth Engagement - ongoing support to partners - including Timpanogos Cave National Monument to connect diverse urban audiences to public lands and the outdoors. Secured Challenge Cost Share grants (37k+) to support innovative University of Utah Urban Rangers program. BLM is currently funding the interagency Urban Ranger Program.

Current NPS RTCA supported projects:

- Backman Elementary Riverside Community - connecting students of Backman Elementary School in Salt Lake City and their families with the Jordan River and adjoining park lands.
- Bluff River Trail - developing a 7.5 mile trail along the San Juan River and supporting restoration priorities and environmental education outreach to native american tribes through an interagency effort with the National Park Service, Bureau of Land Management, with support from the Utah Office of Outdoor Recreation, and other partners.
- Cache County Trails - developing a community supported plan for County-wide trails network.
- Panguitch Area Trailhead Kiosks - improving public information at three regional trailheads.
- Smith Preserve Archaeological Site & Trail Plan - designing low impact site improvements to allow public to experience and appreciate the site's significant petroglyphs.
- Syracuse Shoreline Trail - developing a trail along the eastern shore of the Great Salt Lake.
- Vernal City - Dino Trails Planning - planning and securing support for a regional trails system.
- Wasatch Front Urban Ranger Program - working with University of Utah, United States Forest Service, Bureau of Land Management and other partners to create the next generation of rangers, trails stewards and advocates that are in turn engaging diverse urban audiences with regional trails.

**Land and Water Conservation Fund Grants:** \$48,880,000 has been provided to Utah through the

National Park Service managed the Land and Water Conservation Fund that provides for the acquisition and development of public outdoor recreation areas and facilities.

**Federal Lands to Parks:** 2,765 acres of surplus Federal property had been transferred to local communities in Utah for parks and outdoor recreation areas.

# Conversation Contents

**Draft Itinerary: MT/Utah/CA/MT**

**Attachments:**

/120. Draft Itinerary: MT/Utah/CA/MT/1.1 Trip5.6MontanaUtahMontana.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri May 05 2017 09:32:14 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6) ios.doi.gov  
**Subject:** Draft Itinerary: MT/Utah/CA/MT  
**Attachments:** Trip5.6MontanaUtahMontana.pdf

--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**Montana, Utah, Montana  
May 5, 2017 - May 13, 2017  
Draft: 5/1/2017**



**TRIP SUMMARY**  
**THE TRIP OF THE SECRETARY TO**  
**Montana, Utah, Montana**  
**May 5, 2017 - May 13, 2017**

**Weather:**

Havre, MT	High 87°, Low 51°; Sunny; 0% Chance of Precipitation (Saturday)
Salt Lake City, UT	High 76°, Low 51°; Mostly Sunny; 20% Chance of Precipitation (Sunday) High 71°, Low 48°; Partly Cloudy; 40% Chance of PM Thunderstorms (Monday)
Bears Ears National Monument (Blanding, UT)	High 68°, Low 43°; Partly Cloudy; 10% Chance of Precipitation (Monday)
Grand Staircase-Escalante National Monument (Kanab, UT)	High 67°, Low 40°; Partly Cloudy; 20% Chance of Precipitation (Tuesday) High 62°, Low 42°; Cloudy; 60% Chance of Precipitation (Wednesday)
Coronado, CA	High 70°, Low 59°; Mostly Sunny; 10% Chance of Precipitation (Thursday)
Billings, MT	High 76°, Low 50°; Mostly Sunny; 0% Chance of Precipitation (Friday) High 72°, Low 49°; Cloudy; 40% Chance of PM Showers (Saturday)

**Time Zone:**

Montana	Mountain Daylight Time (MDT)
Utah	Mountain Daylight Time (PDT)
California	Pacific Daylight Time (PDT)

**Advance (Havre):**

Security Advance	(b) (6), (b) (7)(C)	(b) (6), (b) (7)(C)	<b><u>Cell Phone:</u></b>
Advance	Wadi Yakhour	(b) (6)	

**Advance (Salt Lake City):**

Security Advance	(b) (6), (b) (7)(C)	(b) (6), (b) (7)(C)	<b><u>Cell Phone:</u></b>
Advance	Rusty Roddy	(b) (6)	

**Advance (Bears Ears National Monument):**

Security Advance	(b) (6), (b) (7)(C)	(b) (6), (b) (7)(C)	<b><u>Cell Phone:</u></b>
Advance (Monday)	Wadi Yakhour	(b) (6)	
Advance (Tuesday)	Rusty Roddy	(b) (6)	

**Advance (Grand Staircase):**

Security Advance	(b) (6), (b) (7)(C)	Mark Asmussen	(b) (6), (b) (7)(C)	<b><u>Cell Phone:</u></b>
Advance	Wadi Yakhour		(b) (6)	

**Advance (Coronado):**

Security Advance	(b) (6), (b) (7)(C)		(b) (6), (b) (7)(C)	<b><u>Cell Phone:</u></b>
Advance	None			

**Advance (Billings):**

**Cell Phone:**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

(b) (6), (b) (7)(C)  
(b) (6)

**Traveling Staff:**

Agent in Charge (5/5-5/7)  
Agent in Charge (5/8-5/10)  
Agent in Charge (5/11-5/13)  
Acting Deputy Chief of Staff  
Director of Communications  
Press Secretary

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Downey Magallanes  
Laura Rigas  
Heather Swift

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6)

**MSU Security Contact:**

Brian Simonson  
[brian.simonson@msun.edu](mailto:brian.simonson@msun.edu)  
(406) 265-3525

**Utah Governor's Security Contact:**

Jason Ricks  
jricks@utah.gov  
(801) 244-6522

**Attire:**

Havre, MT:  
Salt Lake City, UT:

Business Attire  
Casual (Daytime)  
Business Casual / Blazer (Evening)  
Casual Park Attire

Bears Ears National Monument:  
Grand Staircase-Escalante  
National Monument:  
Coronado, CA:  
Billings, MT:

Casual Park Attire  
Business Attire  
Casual Park Attire

**Friday, May 5, 2017**

Washington, DC → Great Falls, MT

**TBD-4:30pm EDT: Depart Department of the Interior en route Baltimore-Washington International Airport**

Car: RZ

**5:27pm EDT-  
7:15pm CDT:**

**Wheels up Washington, DC (DCA) en route Minneapolis, MN (MSP)**

Flight: Delta 1361  
Flight time: 2 hours, 48 minutes  
RZ Seat: 19B

AiC: (b) (6), (b) (7)(C)

Staff: None

*NOTE: TIME ZONE CHANGE EDT to CDT (-1 hours)*

**7:15-8:30pm CDT: Layover in Minneapolis, MN // 1 hour, 15 minute layover**

**8:30pm CDT-  
10:11pm MDT:**

**Wheels up Minneapolis, MN (MSP) en route Great Falls, MT (GTF)**

Flight: Delta 4625  
Flight time: 2 hours, 41 minutes  
RZ Seat: 4A

AiC: (b) (6), (b) (7)(C)

Staff: None

*NOTE: TIME ZONE CHANGE CDT to MDT (-1 hours)*

**10:11-10:25pm MDT: Wheels down Great Falls International Airport (~15 minutes to vehicle)**

Location: 2800 Terminal Drive  
Great Falls, MT 59404

**10:25-10:35pm MDT: Depart Airport en route RON**

Location: Hampton Inn Great Falls  
2301 14th Street SW  
Great Falls, MT 59404

Vehicle Manifest:

Secretary's Vehicle:

RZ

Security: (b) (6), (b) (7)(C)

Security: (b) (6), (b) (7)(C)

**10:35pm MDT: RON**

**Saturday, May 6, 2017**

Great Falls, MT → Havre, MT → Great Falls, MT

**7:00-9:00am MDT: Depart RON en route Havre, MT**

Location: Montana State University-Northern  
Cowan Drive  
Havre, MT 59501

Vehicle Manifest:

Secretary's Vehicle:

RZ

Security: (b) (6), (b) (7)(C)  
Security: (b) (6), (b) (7)(C)

Staff Vehicle:

Wadi Yakhour

Drive Time: ~1 hour, 55 minutes without traffic

**9:30-9:45am MDT: Arrive at Montana State University-Northern // Meet with the Platform Party // Platform Party Photo**

Location: Cowan Hall

Conference Room, No. 202

Participants: Tom Welch, Professor of Agricultural Technology & Faculty Marshal  
Dr. Darlene Sellers, Professor of Education  
Dr. Larry Strizich, Dean, College of Technical Sciences  
Dr. Carol Reifschneider, Interim Dean, College of Education, Arts & Sciences and Nursing  
Dr. William Rugg, Provost / Vice Chancellor for Academic Affairs  
Paul Tuss, Chairman of the Montana University System Board of Regents  
Brian Simonson, Vice Chancellor for Finance and Administration  
Pastor Tanner Howard of the First Lutheran Church

Staff: Tami Heilemann

Advance: Wadi Yakhour

Note: Will be greeted at entrance to Cowan Hall by Chancellor Kegel

**9:45-10:00am MDT: Walk to Southwest Corner of Cowan Hall and Proceed to Gymnasium**

Location: Cowan Hall

Note: Platform Party will be ushered by Faculty Marshal Tom Welch

**10:00-12:00pm MDT: Montana State University-Northern Spring Commencement**

Location: Montana State University-Northern Armory Gymnasium

Participants:

Staff: None

Advance: Wadi Yakhour

Format: 10:00 Procession enters gym, led by Chancellor Kegel  
Approach stage from the left and remain standing  
Chancellor Kegel announces presentation of colors & National Anthem

Invocation by Pastor Howard

Introduction of platform party by Chancellor Kegel

Student Senate President remarks

Chancellor Kegel remarks

Provost Rugg remarks

Chancellor Kegel introduces RZ

**RZ gives 10 minute remarks**

Provost Rugg & Chancellor Kegel present degree candidates

Pastor Howard gives the Benediction

Retiring of the Colors

Recessional March, led by Chancellor Kegel

**12:30-1:30pm MDT: Commencement Luncheon**

Location: Donaldson Hall

Participants: Jacob Bachmeier, State Representative  
Nate St. Pierre, President, Stone Child College  
Paul Tuss, Chairman, Board of Regents

Meyers

Mike Lang, State Senator, & wife Lorna  
G. Bruce Meyers, Former State Representative, & son, Dominic

Jim O'Hara, State Representative, & wife, Vicki  
Bill Rugg, Provost, & wife, Denise  
Brian Simonson, CFO, & wife, Sherri  
Carol Reifschneider, Interim Dean  
Christian Oberquell, Athletic Director, & wife Melissa  
Jonathan WindyBoy, State Senator  
Larry Strizich, Dean  
Rachel Dean, Chief of Staff  
Steve Wise, Dean of Students, & wife, Becky  
Tracey Jette, Senior Director of Student Success, & husband, Joe  
Greg Kegel, Chancellor  
Jim Bennett, Foundation Director, & wife, Lindsey

Staff: None  
Advance: Wadi Yakhour

**1:30-3:30pm MDT: Depart Havre, MT en route Great Falls, MT**

Location: Hampton Inn Great Falls  
2301 14th Street SW  
Great Falls, MT 59404

Vehicle Manifest:  
Secretary's Vehicle:  
RZ  
Security: Chris Lopez  
Security: Raul Matias

Staff Vehicle:  
Wadi Yakhour

Drive Time: ~1 hour, 55 minutes without traffic

**3:30pm-9:00pm MDT: OPEN**

**9:00pm MDT: RON**

**Sunday, May 7, 2017**

Great Falls, MT → Salt Lake City, UT

**5:20-5:30am MDT: Depart RON en route Great Falls International Airport**

Location: 2800 Terminal Drive  
Great Falls, MT 59404

Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:

Drive Time: ~6 minutes without traffic

**6:20am MDT-  
7:51am MDT:**

**Wheels up Great Falls, MT (GTF) en route Salt Lake City, UT (SLC)**

Flight: Delta 4787  
Flight time: 1 hours, 31 minutes  
RZ Seat: 8A  
AiC: (b) (6), (b) (7)(C)  
Staff: None

**7:51-8:05am MDT:**      **Wheels down Salt Lake City International Airport (~15 minutes to vehicle)**  
Location:                776 North Terminal Drive  
                                 Salt Lake City, UT 84122

**8:05-TBDam MDT:**      **Depart Airport en route TBD**  
Location:

**8:00-12:00pm MDT:**      **OPEN/Breakfast**

**12:00-1:00pm MDT:**      **Private Meeting with Governor Gary Herbert & Utah Senators**  
Location:                Formal Office of the Governor  
Participants:            Secretary Ryan Zinke  
                                 Senator Orrin Hatch  
                                 Senator Mike Lee  
                                 Governor Gary R. Herbert  
                                 Matt Sandgren, Chief of Staff, Senator Hatch  
                                 Justin Harding, Chief of Staff, Office of Governor Herbert  
Staff:                      Downey Magallanes  
Press:                      Closed  
Advance:                 Rusty Roddy

**1:00-2:00pm MDT:**      **Meeting with State Historic Preservation Office & Utah Department of Heritage**  
**and**

**Arts**  
Location:                Governor's Conference Room  
Participants:            Secretary Ryan Zinke  
                                 Governor Gary R. Herbert  
                                 Senator Orrin Hatch  
                                 Senator Mike Lee  
                                 Rep. Rob Bishop  
                                 Rep. Jason Chaffetz  
                                 Rep. Chris Stewart  
                                 Jill Remington Love, Executive Director, Utah Department of Heritage  
                                 and Arts  
                                 Kevin Fayles, Utah State Historic Preservation Office  
                                 Arie LeeFlang, Utah State Historic Preservation Office  
                                 Justin Harding, Chief of Staff, Office of Governor Herbert  
                                 Paul Edwards, Deputy Chief of Staff, Office of Governor Herbert  
                                 Matt Sandgren, Chief of Staff, Office of Senator Hatch  
                                 John Tanner, Legislative Director, Office of Senator Hatch  
                                 Ed Cox, Legislative Assistant, Office of Senator Hatch  
                                 Ryan Wilcox, Northern Utah Director, Office of Senator Lee  
                                 Devin Wiser, Chief of Staff, Office of Rep. Bishop  
                                 Wade Garrett, District Director, Office of Rep. Chaffetz  
                                 Brian Steed, Chief of Staff, Office of Rep. Chris Stewart  
Staff:                      Downey Magallanes  
                                 Laura Rigas / Heather Swift  
                                 Tami Heilemann  
Press:                      Closed

Advance: Rusty Roddy

**2:00-2:30pm MDT: Meeting with Legislative Leadership & Utah Attorney General Sean Reyes**

Location: Governor's Conference Room  
Participants: Secretary Ryan Zinke  
AG Sean Reyes  
President Wayne Niederhauser  
Speaker Greg Hughes  
Rep. Mike Noel  
Rep. Keven Stratton  
Ric Cantrell, Chief of Staff, Utah State Senate  
Greg Hartley, Chief of Staff, Utah State House  
Missy Larsen, Chief of Staff, Utah Attorney General's Office  
Staff: Downey Magallanes  
Laura Rigas / Heather Swift  
Tami Heilemann  
Press: Closed  
Advance: Rusty Roddy

**2:30-2:45pm MDT: Break**

**2:45-3:15pm MDT: Meeting with Utah School and Institutional Trust Lands Administration (SITLA)**

Location: Governor's Conference Room  
Participants: Secretary Ryan Zinke  
Dave Ure, Executive Director, SITLA  
John Andrews, General Counsel, SITLA  
Vice Chair of SITLA Board of Directors  
Staff: Downey Magallanes  
Laura Rigas / Heather Swift  
Tami Heilemann  
Press: Closed  
Advance: Rusty Roddy

**3:15-3:30pm MDT: Depart State Capitol Building en route BLM Utah State Office**

Location: 440 West 200 South  
Salt Lake City, UT  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~xx minutes without traffic

**3:30-4:30pm MDT: Meeting with Bears Ears Inter-Tribal Coalition**

Location: Bureau of Land Management Utah State Office  
440 West 200 South  
Salt Lake City, UT  
Participants: Secretary Ryan Zinke  
Alfred Lomahquahu, Vice chairman, Hopi Tribe (Kykotsmovi, AZ)  
James Adakai, President, Utah Navajo Chapter of Olijato, Navajo Nation (Fort Defiance, AZ)  
Davis Filfred, Navajo Nation Council (Window Rock, AZ)  
Shaun Chapoose, Chairman, Ute Indian Tribe (Fort Duchesne, UT)

Carleton Bowekaty, Councilman, Zuni Tribe (Zuni, NM)  
Terry Knight, Tribal Historic Preservation Officer, Ute Mountain Ute  
(Towaoc, CO)  
Natasha Hale, Native American Program Director, Grand Canyon Trust  
Charles Wilkinson, Legal Advisor, University of Colorado  
Leland Begay, Legal Advisor, Ute Mountain Ute  
Gavin Noyes, Utah Dine Bikeyah, Executive Director  
TBD other support staff  
Edwin Roberson, BLM State Director  
Don Hoffheins, BLM, Monticello Field Manager  
Tyler Ashcroft, BLM, Bears Ears Project Manager  
Mike Richardson, BLM, Acting Communications Director  
Nora Rasure, USFS, Regional Forester  
Brian Mark Pentecost, USFS Forest Supervisor, Manti La-Sal National  
Forest

Staff: Downey Magallanes  
Laura Rigas / Heather Swift  
Tami Heilemann  
Press: Closed  
Advance: Rusty Roddy

**4:30-5:00pm MDT:**

**HOLD for Media Access**

Location: Bureau of Land Management Utah State Office  
440 West 200 South  
Salt Lake City, UT

Participants:

Staff: Laura Rigas  
Heather Swift  
Press: Open  
Advance: Rusty Roddy

**5:00-6:00pm MDT:**

**Break // Travel Time // Return to Capitol**

**6:00-9:00pm MDT:**

**Utah Office of Outdoor Recreation Dinner**

Location: Hall of Governors  
Utah State Capitol Building

Participants:

RZ  
Governor Gary R. Herbert (last hour)  
Senator Orrin Hatch  
Senator Mike Lee  
Rep. Rob Bishop  
Rep. Jason Chaffetz  
Rep. Chris Stewart  
Utah Attorney General Sean Reyes  
Justin Harding, Chief of Staff, Office of Governor Herbert  
Mike Mower Deputy Chief of Staff, Office of Governor Herbert  
Paul Edwards, Deputy Chief of Staff, Office of Governor Herbert  
Jacey Skinner, General Counsel, Office of Governor Herbert  
Cody Stewart, Director of Federal Affairs, Office of Governor Herbert

Kristen Cox, Executive Director and Senior Advisor, Office of Governor Herbert  
Kathleen Clarke, Director of Utah Public Lands Policy Coordinating Office  
Mike Styler, Executive Director, Utah Department of Natural Resources  
Val Hale, Executive Director, Governor's Office of Economic Development  
Tom Adams, Director, Office of Outdoor Recreation  
Vicki Varela - Director of Utah Office of Tourism and Branding  
Aimee Edwards - Communication Director, Governor's Office of Economic Development  
Matt Sandgren, Chief of Staff, Office of Senator Hatch  
John Tanner, Legislative Director, Office of Senator Hatch  
Ed Cox, Legislative Assistant, Office of Senator Hatch  
Ron Dean, Central and Eastern Utah Director, Office of Senator Orrin Hatch  
Alyson Bell, Chief of Staff, Office of Senator Mike Lee  
Ryan Wilcox, Northern Utah Director, Office of Senator Mike Lee  
Devin Wisner, Chief of Staff, Office of Rep. Rob Bishop  
Peter Jenks, District Director, Office of Rep. Rob Bishop  
Wade Garrett, District Director, Office of Rep. Jason Chaffetz  
Clay White, Legislative Director, Office of Rep. Jason Chaffetz  
Brian Steed, Chief of Staff, Office of Rep. Chris Stewart  
Gary Webster, District Director, Office of Rep. Chris Stewart  
Laurel Price, District Director, Office of Rep. Mia Love  
Speaker Greg Hughes  
Rep. Brad Wilson  
Rep. Frances Gibson  
Rep. John Knotwell  
Rep. Keven Stratton  
Rep. Kay Christofferson  
President Wayne Niederhauser  
Senator Stuart Adams  
Senate Leadership - TBD  
Senate Leadership - TBD  
Senate Leadership - TBD  
Senate Leadership - TBD  
Rep. Brian King, House Minority Leadership  
Rep. Joel Briscoe, House Minority Leadership  
Senator Gene Davis, Senate Minority Leadership  
Senator Karen Mayne, Senate Minority Leadership  
Greg Hartley, Chief of Staff, Utah State House of Representatives  
Ric Cantrell, Chief of Staff, Utah State Senate  
Missy Larsen, Chief of Staff, Utah Attorney General's Office  
Gary Heward, CEO, Liberty Mountain  
Bill Harmon, Goal Zero  
Joshua Bradley, Amer Sports

Staff: Nazz Kurth, Petzl  
Amanda Covington, Vista Outdoors  
Ashley Kornblat, Western Spirit  
Don Peay, Utah Sportsmen for Fish and Wildlife  
Downey Magallanes  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Press: Closed  
Advance: Rusty Roddy  
Note: By Invitation Only

**9:00-9:10pm MDT: Depart Capitol en route RON**  
Location: Hampton Inn Salt Lake City-Downtown  
425 South 300 West  
Salt Lake City, UT 84101  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~10 minutes without traffic

**9:10pm MDT: RON**

**Monday, May 8, 2017**  
Salt Lake City, UT → Blanding, UT

**TBD-7:30am MDT: Depart RON en route State Capitol Building**  
Location:  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~xx minutes without traffic

**7:30-8:30am MDT: Breakfast Meeting with Utah Federal Delegation**  
Location: Capitol Board Room, Room 240  
Participants: RZ  
Governor Herbert  
Senator Orrin Hatch  
Senator Mike Lee  
Rep. Rob Bishop  
Rep. Jason Chaffetz  
Rep. Chris Stewart  
Justin Harding, Chief of Staff, Governor Herbert  
Mike Mower, Deputy Chief of Staff, Governor Herbert  
Paul Edwards, Deputy Chief of Staff, Governor Herbert  
Jacey Skinner, General Counsel, Governor Herbert  
Cody Stewart, Director of Federal Affairs, Governor Herbert  
Ed Cox, Office of Senator Orrin Hatch

Matt Whitlock, Communications Director, Office of Senator Hatch  
Alyson Bell, Chief of Staff, Office of Senator Mike Lee  
Matt Sandgren, Chief of Staff, Office of Senator Orrin Hatch  
Ryan Wilcox, Northern Utah Director, Office of Senator Mike Lee  
Devin Wiser, Chief of Staff, Office of Rep. Rob Bishop  
Peter Jenks, District Director, Office of Rep. Rob Bishop  
Clay White, Legislative Director, Office of Rep. Jason Chaffetz  
Wade Garrett, District Director, Office of Rep. Jason Chaffetz  
Brian Steed, Chief of Staff, Office of Rep. Chris Stewart  
Gary Webster, Chief of Staff, Office of Rep. Chris Stewart  
Laurel Price, District Director, Office of Rep. Mia Love

Staff: Downey Magallanes  
Laura Rigas

Press: Closed

Advance: Rusty Roddy

**8:30-9:00am MDT: Depart State Capitol Building en route Division of Aeronautics // Board Plane**

Location: 135 North 2400 West  
Salt Lake City, UT 84116

Vehicle Manifest:

Secretary's Vehicle:

Staff Vehicle:

Drive Time: ~xx minutes without traffic

**9:00-10:30am MDT: Wheels Up Salt Lake City, UT en route Blanding, UT (KBDG)**

Participants: **RZ**

Flight: B200 Turboprop 8 passenger plane

Flight time: 1 hour, 15 minutes

Vehicle Manifest:

Secretary's Plane:

RZ

Governor Herbert

Justin Harding

Governor Security

Downey Magallanes

**(b) (6), (b) (7)(C)**

Rep. Rob Bishop

Laura Rigas

Plane No. 2:

Ryan Wilcox

Ed Cox

Wade Garrett

Devin Wiser

Brian Steed

John Tanner

Note: Fly over Grand Staircase Escalante National Monument en route

**10:30-10:45am MDT: Wheels Down Blanding, UT // Proceed to Helicopter**

Location: 212 Freedom Way  
Blanding, UT 84511

**11:00am-1:30pm MDT: Black Hawk Helicopter Tour (South Portion of Monument)**

Vehicle Manifest:

Secretary's Helicopter:

RZ  
Governor Gary R. Herbert  
Rep. Rob Bishop  
President Wayne Niederhauser  
**(b) (6), (b) (7)(C)**  
Governor Security  
Downey Magallanes  
Justin Harding, Chief of Staff, Office of Governor Herbert  
Commissioner Rebecca Benally  
Rep. Mike Noel

Staff Helicopter:

Speaker Greg Hughes  
Senator David Hinkins  
Bruce Adams, San Juan County Commissioner  
Phil Lyman, San Juan County Commissioner  
John Tanner, Legislative Director, Office of Senator Hatch  
Devin Wisner, Chief of Staff, Office of Rep. Bishop  
Brian Steed, Chief of Staff, Office of Rep. Chris Stewart  
Laura Rigas  
Ryan Wilcox, Northern Utah Director, Office of Senator Mike Lee  
Clay White, Legislative Director, Office of Rep. Chaffetz  
(TBD)/Wade Garrett, District Director

**1:30-2:30pm MDT: Lunch and Ground Travel to Media Access and Hike**

Location: TBD  
Participants:  
Staff:  
Advance:

**2:30-3:00pm MDT: HOLD for Media Access - Bears Ears National Monument**

Location: "House on Fire" Ruins???  
Participants:  
Staff: Laura Rigas  
Heather Swift  
Press: Open  
Advance: Wadi Yakhour

**3:00-5:00pm MDT: Hiking Tour of Bears Ears National Monument**

Location:  
Participants: RZ  
Governor Gary R. Herbert  
Rep. Rob Bishop  
**(b) (6), (b) (7)(C)** Secretary Zinke Security Detail  
Governor Security  
Justin Harding, Chief of Staff, Office of Governor Herbert

Commissioner Rebecca Benally  
Rep. Mike Noel  
Bruce Adams, San Juan County Commissioner  
Phil Lyman, San Juan County Commissioner  
John Tanner, Legislative Director, Office of Senator Hatch  
Devin Wisner, Chief of Staff, Office of Rep. Bishop  
Ryan Wilcox, Northern Utah Director, Office of Senator Mike Lee  
Clay White, Legislative Director, Office of Rep. Chaffetz (TBD)/Wade  
Garrett, District Director  
Staff: Downey Magallanes  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Press:  
Advance: Wadi Yakhour

**5:00-5:45pm MST: Depart Bears Ears National Monument en route Blanding, UT**

Location:  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~45 minutes without traffic

**6:00-7:30pm MDT: Meeting with Friends of Cedar Mesa**

Location: Edge of Cedar Mesa Museum  
Participants: RZ  
Justin Harding, Chief of Staff, Office of Governor Herbert  
Josh Ewing, Friends of Cedar Mesa, Executive Director  
Amanda Podmore, Friends of Cedar Mesa, Assistant Director  
TBD other Friends of Cedar Mesa Board of Directors and staff  
Edwin Roberson, BLM, State Director  
Lance Porter, BLM, Canyon Country District Manager  
Don Hoffheins, BLM, Monticello Field Manager  
Tyler Ashcroft, BLM, Bears Ears Project Manager  
Mike Richardson, BLM, Acting Communications Director  
Staff: Downey Magallanes  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Press:  
Advance:

**7:00-7:30pm MDT: HOLD for Friends of Cedar Mesa Overflow**

**7:30-8:30pm MDT: Dinner at Edge of Cedar Mesa Museum Hosted by Governor Herbert**

Participants: RKZ  
Governor Gary Herbert  
Senator Orrin Hatch  
Senator Mike Lee  
Rep. Rob Bishop  
Press: Closed

**7:30-8:30pm MDT: Depart Blanding, UT en route RON**  
Location: Inn at the Canyons  
533 N. Main Street  
Monticello, UT 84535  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~xx minutes without traffic

**8:30pm MDT: RON**

**Tuesday, May 9, 2017**

Bears Ears National Monument → Kanab, UT

**7:30-8:00am MDT: Breakfast**

**8:15-9:00am MDT: Depart RON en route The Nature Conservancy's Dugout Ranch**  
Location:  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~45 minutes without traffic

**9:00-11:00am MDT: Visit Dugout Ranch**  
Location:  
Participants:  
Staff: Downey Magallanes  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Press:  
Advance: Rusty Roddy  
Note: Requested 2.5 hour meeting

**11:00am-1:30pm MDT: Depart Dugout Ranch en route Bears Ears National Monument**  
Location:  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~45 minutes without traffic  
Note: Lunch en route

**1:30-2:00pm MDT: HOLD: Media Access**  
Location: Trailhead at Bears Ears National Monument  
Participants:  
Staff: Laura Rigas  
Heather Swift  
Press: Open  
Advance: Rusty Roddy

**2:00-6:00pm MDT: Tour Monument via Horseback to Predetermined Sites**  
Location:

Participants: RZ  
(b) (6), (b) (7)(C) Secretary Zinke Security Detail  
Amy Joi O'Donohue - TBD  
Photographer - TBD  
Ed Cox, Office of Senator Hatch  
Justin Harding, Office of Governor Herbert  
Bruce Adams, San Juan County Commission  
Phil Lyman, San Juan County Commission  
Rebecca Benally, San Juan County Commission  
Rep. Mike Noel  
Senator David Hinkins  
Cowboy Support  
Cowboy Support  
Cowboy Support  
Cowboy Support

Staff:  
Press:  
Advance: Rusty Roddy  
Note: Box lunches will be provided by the San Juan County Commission

**6:30-7:15pm MDT: Depart Bears Ears National Monument en route Blanding, UT**

Location:  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~45 minutes without traffic

**7:15-7:30pm MDT: Arrive Blanding Municipal Airport // Board Planes**

**7:30-8:30pm MDT: Wheels Up Blanding, UT (KBDG) en route Kanab, UT (KKNB)**

Participants: RZ  
Flight: B200 Turboprop 8 passenger plane  
Flight time: 1 hour  
Vehicle Manifest:  
Secretary's Plane:  
RZ  
Downey Magallanes  
Laura Rigas  
(b) (6), (b) (7)(C)  
Justin Harding  
Rep. Mike Noel  
Brian Steed - TBD  
Ed Cox  
Plane No. 2:  
Cody Stewart  
Ryan Wilcox  
Tami Heilemann - TBD  
Zinke Staff  
Zinke Staff

**8:30-8:35pm MDT:       Wheels Down Kanab Municipal Airport // Proceed to Vehicles**

Location:       2378 US-89A  
                  Kanab, UT 84741

**8:35-8:45pm MDT:       Depart Kanab Municipal Airport en route RON**

Location:       Comfort Suites Kanab  
                  150 West Center Street  
                  Kanab, UT 84741

Vehicle Manifest:

Secretary's Vehicle:

Staff Vehicle:

Drive Time:     ~5 minutes without traffic

**Wednesday, May 10, 2017**

Kanab, UT → Grand Staircase-Escalante National Monument → Salt Lake City, UT

**8:00-9:30am MDT:       Breakfast Meeting with Kane and Garfield County Commissioners and Area Legislators**

Location:       Kane County Water Conservancy District

Participants:    RZ  
                  BLM Staff  
                  Rep. Chris Stewart  
                  Rep. Mike Noel  
                  Brian Steed, Chief of Staff, Office of Chris Stewart  
                  Gary Webster, District Director, Office of Chris Stewart  
                  Justin Harding, Chief of Staff, Office of Governor Herbert  
                  Jacey Skinner, General Counsel, Office of Governor Herbert  
                  Paul Edwards, Deputy Chief of Staff, Office of Governor Herbert  
                  Adam Stewart, Natural Resources Committee, Office of Rep. Bishop  
                  Ron Dean, Central and Eastern Utah Director, Office of Senator Orrin Hatch  
                  Ed Cox, Legislative Assistant, Office Senator Hatch  
                  Dirk Clayson, Kane County Commissioner  
                  Jim Matson, Kane County Commissioner  
                  Lamont Smith, Kane County Commissioner  
                  Leland Pollock, Garfield County Commissioner  
                  David Tebbs, Garfield County Commissioner  
                  Jerry Taylor, Garfield County Commissioner

Press:           Closed

Staff:           Downey Magallanes  
                  Heather Swift  
                  Laura Rigas  
                  Tami Heilemann

Advance:

Note:            Breakfast provided by the Kane County Commission

**9:30-10:30am MDT:     Depart Breakfast en route Big Water, UT**

Location:

Vehicle Manifest:

Secretary's Vehicle:

Staff Vehicle:  
Drive Time: ~1 hour without traffic

**10:30-12:30pm MDT: Driving Tour of Portions of Grand Staircase-Escalante National Monument**

Location:  
Participants: RZ  
BLM Staff  
Rep. Chris Stewart  
Rep. Mike Noel  
Senator David Hinkins  
Brian Steed, Chief of Staff, Office of Chris Stewart  
Gary Webster, District Director, Office of Chris Stewart  
Justin Harding, Chief of Staff, Office of Governor Herbert  
Ron Dean, Central and Eastern Utah Director, Office of Senator Orrin Hatch  
Ed Cox, Legislative Assistant, Office Senator Hatch  
Dirk Clayson, Kane County Commissioner  
Jim Matson, Kane County Commissioner  
Lamont Smith, Kane County Commissioner  
Leland Pollock, Garfield County Commissioner  
David Tebbs, Garfield County Commissioner  
Jerry Taylor, Garfield County Commissioner  
Staff: Downey Magallanes  
Laura Rigas  
Tami Heilemann  
Press:  
Advance: Wadi Yakhour

**12:30-1:30pm MDT: Lunch and Walking Tour**

Location:  
Participants:  
Staff:  
Advance: Wadi Yakhour  
Note: Lunch provided by the Kane County Commission

**1:30-3:30pm MDT: State Helicopter Tour of Grand Staircase-Escalante National Monument**

Location:  
Vehicle Manifest: RZ  
Downey Magallanes  
(b) (6), (b) (7)(C) Secretary Zinke Security Detail  
Justin Harding, Chief of Staff, Office of Governor Herbert

**4:00-5:30pm MDT: Depart Grand Staircase-Escalante National Monument en route Paria Townsite**

Location:  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~xx hour without traffic

**5:30-6:00pm MDT: HOLD: Media Access**

Location: Paria Townsite

Participants:  
Staff: Laura Rigas  
Heather Swift  
Advance: Wadi Yakhour

**6:00-6:45pm MDT: Depart Paria Townsite en route Kanab, UT**

Location:  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~xx hour without traffic

**7:00-8:00pm MDT: Wheels Up Kanab, UT (KKNB) en route Salt Lake City, UT (SLC)**

Participants: **RZ**  
Flight: B200 Turboprop 8 passenger plane  
Flight time: 1 hour  
Vehicle Manifest:

Secretary's Plane:  
RZ  
Laura Rigas  
**(b) (6), (b) (7)(C)**  
Justin Harding  
Rep. Chris Stewart  
Brian Steed - TBD  
Ed Cox -

Plane No. 2:

Ryan Wilcox  
Heather Swift  
Wadi Yakhour  
Rep. Mike Noel

**5:00-5:15pm MDT: Wheels Down Salt Lake City, UT // Proceed to Vehicles**

Location:  
Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~xx hour without traffic

**5:15-7:00pm MDT: Dinner**

**7:00-x:xxpm MDT: Depart Dinner en route RON**

Location: Holiday Inn Express & Suites Salt Lake City-Airport East  
200 North 2100 West  
Salt Lake City, UT 84116

Vehicle Manifest:  
Secretary's Vehicle:  
Staff Vehicle:  
Drive Time: ~xx minutes without traffic

**x:xxpm MDT: RON**

**Thursday, May 11, 2017**  
Salt Lake City, UT → San Diego, CA

**TBD-TBDam MDT:**     **Depart RON en route Salt Lake City International Airport**  
Location:  
Vehicle Manifest:  
          Secretary's Vehicle:  
          Staff Vehicle:  
Drive Time:        ~xx hour without traffic

**TBDam MDT-**  
**TBDpm PDT:**       **Wheels up Salt Lake City, UT (SLC) en route San Diego, CA (SAN)**  
Flight:  
Flight time:  
RZ Seat:  
AiC:  
Staff:  
*NOTE:*            *TIME ZONE CHANGE MDT to PDT (-1 hours)*

**7:00-9:00pm PDT:**     **Keynote Remarks at the RNC Annual Meeting**

**9:00pm PDT:**        **RON**

**Friday, May 12, 2017**  
San Diego, CA → Billings, MT

**TBD-TBDam MDT:**     **Depart RON en route San Diego Airport**  
Location:  
Vehicle Manifest:  
          Secretary's Vehicle:  
          Staff Vehicle:  
Drive Time:        ~xx hour without traffic

**6:15am PDT-**  
**9:15pm MDT:**        **Wheels up San Diego, CA (SAN) en route Salt Lake City, UT (SLC)**  
Flight:            Delta 2872  
Flight time:  
RZ Seat:  
AiC:  
Staff:  
*NOTE:*            *TIME ZONE CHANGE PDT to MDT (+1 hours)*

**9:15-11:00am MDT:**   **Layover in Salt Lake City, UT // 1 hour, 45 minute layover**

**11:00am MDT-**  
**12:29pm MDT:**       **Wheels up Salt Lake City, UT (SLC) en route Billings, MT (BIL)**  
Flight:  
Flight time:  
RZ Seat:  
AiC:

Staff:

**12:29-1:15pm MDT: Wheels down Billings, MT // Eat Snack at Airport // Proceed to Vehicles**

Location:

Note: VPOTUS lands at 1:00pm MDT

**1:15-2:45pm MDT: Depart Billings, MT en route Hardin, MT**

Location:

Vehicle Manifest:

Secretary's Vehicle:

Staff Vehicle:

Drive Time: ~xx hour without traffic

**2:45-2:50pm MDT: Arrive at Westmoreland Coal Company**

Location:

Participants:

Staff:

Advance:

**2:50-3:45pm MDT: Tour of Westmoreland Coal Company Property on Horseback**

Location:

Participants:

Staff:

Advance:

**3:45-4:00pm MDT: Conclude Tour // Proceed to Roundtable Discussion**

**4:00-4:30pm MDT: Roundtable with Tribal Leaders & Absaloka Mine Energy Producers**

Location:

Participants:

Staff:

Advance:

**4:30-4:35pm MDT: Conclude Roundtable // Proceed to Vehicles**

**4:35-6:00pm MDT: Depart Hardin, MT en route Billings, MT**

Location:

Vehicle Manifest:

Secretary's Vehicle:

Staff Vehicle:

Drive Time: ~xx hour without traffic

**6:00-7:00pm MDT: Rally for Greg Gianforte, Candidate for MT-AL**

Location: MetraPark Arena  
308 6th Avenue North  
Billings, MT 59101

Participants:

Staff: None

Advance: None

Format: RZ remarks at 6:18PM  
VPOTUS remarks at 6:35PM

# Conversation Contents

Schedule: 5.3

**Attachments:**

/121. Schedule: 5.3/1.1 EDB050317.pdf

/121. Schedule: 5.3/2.1 Memo to the Secretary - Infrastructure 5.2.17.docx

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue May 02 2017 15:19:51 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6); ios.doi.gov  
**Subject:** Schedule: 5.3  
**Attachments:** EDB050317.pdf

## May 3

**7:40-8:00 Drive to Capitol**

**8:00-8:45 Land Trust Alliance Remarks**

*Location: Rayburn 2045*

**9:15-10:00 Meet the Cabinet: GOP Conference Event**

*Location: HC-5*

**10:00-10:30 Drive to DOI**

**10:30-11:00 Briefing on Infrastructure**

*Location: Office*

**11:00-12:00 Personnel Interview: (b) (6)**

*Location: Office*

*Interviewing For: Assistant Secretary of Water & Science*

**12:00-12:45 Meeting with the Office of American Innovation**

*Location: Office*

**1:00-1:30 Daily Meeting with the Chief of Staff**

*Location: Office*

**1:30-2:00 Lunch**

*Location: Office*

**2:00-3:00 Interior Appropriations Roundtable Preparation**

*Location: Office*

**3:00-3:30 Briefing on Reorganization**

Location: Office

**3:30-4:00 Personnel Interview:** (b) (6)

Location: Office

Interviewing For: OCL Director

--

Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue May 02 2017 17:24:02 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6); ios.doi.gov  
**Subject:** Re: Schedule: 5.3  
**Attachments:** Memo to the Secretary - Infrastructure 5.2.17.docx

Attached is the briefing overview before your 12:00 meeting.

On Tue, May 2, 2017 at 5:19 PM, Boulton, Caroline <caroline\_boulton@ios.doi.gov> wrote:

**May 3**

**7:40-8:00 Drive to Capitol**

**8:00-8:45 Land Trust Alliance Remarks**

Location: Rayburn 2045

**9:15-10:00 Meet the Cabinet: GOP Conference Event**

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Location: Office

**2:00-3:00 Interior Appropriations Roundtable Preparation**

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**3:00-3:30 Briefing on Reorganization**

*Location: Office*

**3:30-4:00 Personnel Interview: (b) (6)**

*Location: Office*

*Interviewing For: OCL Director*

--

Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

--

Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

ryanzinke <(b) (6)>

**From:** ryanzinke <(b) (6)>  
**Sent:** Wed May 03 2017 05:00:24 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** RE: Schedule: 5.3

Change (b) (6) to 4pm. northern utes 430. ft Belknap 5 to 530. I am going to escort a all party to the Lincoln monument up top and below from 1 to 140. z

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

Date: 02/05/2017 17:19 (GMT-05:00)

To: ryanzinke <(b) (6)>

Cc: Ryan Zinke (b) (6) <(b) (6)>@ios.doi.gov

Subject: Schedule: 5.3

**May 3**

**7:40-8:00 Drive to Capitol**

**8:00-8:45 Land Trust Alliance Remarks**

*Location: Rayburn 2045*

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*Location: Office*

*Interviewing For: Assistant Secretary of Water & Science*

**12:00-12:45 Meeting with the Office of American Innovation**

*Location: Office*

**1:00-1:30 Daily Meeting with the Chief of Staff**

*Location: Office*

**1:30-2:00 Lunch**

*Location: Office*

**2:00-3:00 Interior Appropriations Roundtable Preparation**

*Location: Office*

**3:00-3:30 Briefing on Reorganization**

*Location: Office*

**3:30-4:00 Personnel Interview: (b) (6)**

*Location: Office*

*Interviewing For: OCL Director*

--

Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - May 3, 2017**

**FROM:** Christine Bauserman, 202-706-9330

**OVERVIEW:**

Today you have two meetings/briefings:

08:00 - 09:00	am	Land Trust Alliance
02:00 - 03:00	pm	Interior Appropriations Roundtable

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**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - May 3, 2017**

**TIME:** 08:00 - 09:00 am  
**SUBJECT:** Land Trust Alliance

**I. PURPOSE**

Secretary Zinke will address the annual gathering of land trust executives on Capitol Hill. The leaders of private, nonprofit land trusts are eager to hear from the Secretary about the Trump administration's conservation agenda, the role of private land conservation in pursuing our mutually held goals, and his views on the future of the Land and Water Conservation Fund.

**II. PARTICIPANTS**

- Andrew Bowman, President, Land Trust Alliance
- Wendy Jackson, Executive Vice President, Land Trust Alliance
- Laura Johnson, Board Chair, Land Trust Alliance (Massachusetts)
- George Olson, Board Member, Montana Land Reliance (Montana)
- Darrell Wood, Board Member, Land Trust Alliance (California)
- Blair Fitzsimons, Board Member, Land Trust Alliance (Texas)
- Lori Olson, Executive Director, Texas Land Trust Council (Texas)
- Lise Aangeenbrug, Executive Vice President, National Park Foundation (Colorado)
- Liz Petterson, President, Arizona Land and Water Trust (Arizona)
- Liz Buxton, President, Bluegrass Conservancy (Kentucky)

**III. AGENDA**

- 8:00 a.m.:** Depart Residence
- 8:10 a.m.:** Arrive at Rayburn House Office Building
- 8:15 a.m.:** Introduction by George Olson
- 8:20 a.m.:** Secretary Zinke remarks
- 8:35 a.m.:** Secretary Zinke Q&A
- 8:45 a.m.:** End Secretary Zinke remarks
- 8:50 a.m.:** Depart Rayburn House office Building

**IV. KEY FACTS/HOT TOPICS**

- How private land conservation and the work of local land trusts can partner with federal land agencies to be stewards of public lands, provide public access for recreation, hunting and fishing, etc.
- How the outdoor recreation economy is a major and growing of the national economy and how land conservation partnerships are a key part of that success.

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - May 3, 2017**

**TIME:** 02:00 - 03:00 pm  
**SUBJECT:** Roundtable Discussion with House Interior Appropriations Subcommittee

**I. STATEMENT OF PURPOSE**

This is background for your May 4, 2017, informal discussion with the House Interior Appropriations Subcommittee.

**II. BACKGROUND**

The May 4, 2017, informal meeting is an opportunity to introduce yourself to the House Interior Appropriations Subcommittee in your new role as Secretary of the Interior and to have a high level discussion on your priorities and Members' interests. Members (majority and minority) and staff will attend. The meeting is not open to media or the public. Olivia Ferriter, Denise Flanagan, Adrienne Moss and Trish Hall from your Office of Budget will be there for backup.

**III. DISCUSSION**

The President's detailed FY2018 budget will be released on May 22. This means you can only address the President's Budget Blueprint in your discussion on May 4, without providing specifics. You will cover the details later at your formal budget hearings. The President's Budget Blueprint includes: cuts to land acquisition under the Land and Water Conservation Fund; reduced funding for Payments in Lieu of Taxes and elimination of Abandoned Mine Land Development Grants (\$90 million), and National Heritage Areas (\$19 million).

The House Interior Appropriations Subcommittee, chaired by Rep. Ken Calvert (CA), has been very supportive of the Department's programs and we work well with them. They fund 90% of the Department's appropriated programs, except for the Bureau of Reclamation and the Central Utah Project Completion Act program. The FY 2016 Interior Appropriation was \$12 billion. The Subcommittee also funds the U.S. Forest Service and the Indian Health Service.

A short list of Member issues and interests is attached. The Subcommittee is concerned about conflicts associated with Endangered Species Act requirements and has taken an active interest in efforts to prevent listing of the Sage Grouse, issues concerning the Lesser Prairie Chicken, Wolf reintroduction. They have a general concern for grazing, wildland fire management, invasive species, and other rangeland issues.

Subcommittee Members have supported efforts to find a long-term solution to rising fire suppression costs. Both minority and majority Members support the Land and Water Conservation Fund programs, although the House level has been consistently below the Senate. There is bipartisan support for the National Park Service operating and construction programs. And, both the majority and minority have strongly supported funding for Indian programs, particularly to improve the programs and facilities of the Bureau of Indian Education schools.

**IV. NEXT STEPS**

Congress has enacted a one week stop-gap measure for FY 2017 to keep the government open. We can provide you additional information as needed.

# INFORMATION MEMORANDUM FOR THE SECRETARY

**DATE:** May 3, 2017

**FROM:** Olivia B. Ferriter  
Deputy Assistant Secretary for Budget, Performance, Finance and Acquisition  
Office of Policy, Management and Budget  
202-208-4881

**SUBJECT:** Preparation for Meeting on the President's Infrastructure Initiative

## I. STATEMENT OF PURPOSE

This memo provides information and examples of the Department's infrastructure requirements for general discussion purposes.

## II. DISCUSSION

The incoming leadership team worked with Interior Bureaus to identify their highest priority infrastructure proposals which could move forward quickly. The combined list totals \$8.3 billion and a copy is attached. Below are examples of some of the Departmental infrastructure projects with high visibility and stakeholder interest, drawn from the attached Bureau lists.

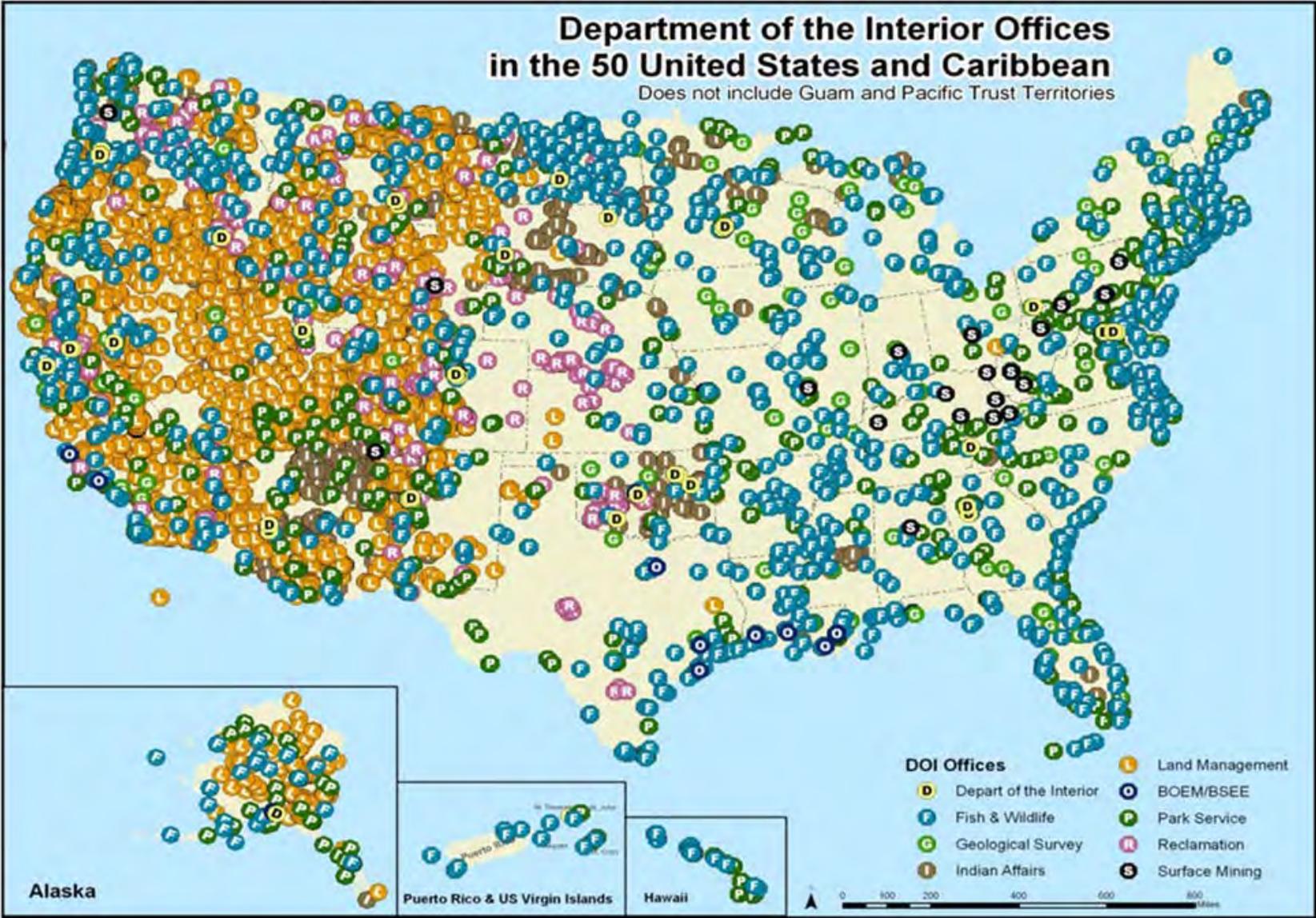
The following bullets provide quick facts about Interior's physical infrastructure, which is located in every State across the country.

- The Department of the Interior manages:
  - 417 units of the National Park System.
  - 566 National Wildlife Refuges.
  - 73 Fish Hatcheries.
  - 48 National Conservation Areas and National Monuments.
  - 183 Elementary and Secondary Native American schools in 23 States, and two Tribal colleges.
- Interior operates 2,400 locations and owns about 43,000 buildings, more than 475 dams and dikes, and more than 100,000 miles of roads.
- The total replacement value for all Interior assets is \$285 billion.
- Interior spends more than a \$1 billion each year on operations, maintenance and repairs.
- The maintenance backlog for the Departmentally owned assets totaled \$15.4 billion in 2016
  - The current backlog for deferred maintenance in the National Park Service is \$11.3 billion.
- Examples of currently identified priority infrastructure projects include:

- The Arlington Memorial Bridge, an asset of the National Park Service, will close by 2021 unless critical repairs are made – total cost of about \$266 million (VA, DC, MD metropolitan area).
- At Grand Canyon National Park, five million annual visitors receive water from a spring through an obsolete pipeline that breaks up to thirty times a year forcing emergency water rationing – total cost \$173 million.
- Identified needs at Great Smoky Mountains National Park for much needed repair and replacement to roads, a tunnel, and 12 bridges, totals \$52 million.
- Colonial National Historic Park (VA), gateway to Williamsburg, has identified needed repairs to 7 miles of parkway, 3 bridges and 1 tunnel with a total estimated cost \$62 million.
- The Bureau of Reclamation estimates it has \$1.5 billion in infrastructure maintenance and repairs including \$33 million needed for the Jones Pumping Plant in the Central Valley Project (CA), the primary water transport system south of the California Bay delta – the source of water for 25 million Californians.
- The National Wildlife Health Center (WI), owned by the U.S. Geological Survey, is home to the only federal program dedicated to wildlife disease detection and control such as Avian influenza. This facility needs about \$101 million in critical repairs and upgrades.
- About 30 percent of the Indian Affairs schools and dormitories in 23 States are in poor condition, the cost to replace the top ten schools (AZ, NM and WA) is estimated at \$575 million.
- Indian Affairs estimates the need of \$74 million for critically needed tribal dam and irrigation improvements in MT, CA, ID, and WA, including \$22 million to rehabilitate spillways and outlet works of the Crow Dam.
- The Bureau of Land Management, Fish and Wildlife Service, and National Park Service have identified needed radio infrastructure tower and dispatch center maintenance and upgrades throughout the West, including the Southwest Border. The total estimated cost for these repairs exceeds \$100 million.
- An estimated \$57 million for needed repairs and facility replacement at the Department's fire management facilities at locations throughout the country (ID, MT, CO, CA, FL, GA, OR, AL, WY, NM, KY, WA, UT and AK).
- At Don Edwards National Wildlife Refuge, \$18 million is needed to repair over 20 miles of failing levees and water management infrastructure providing flood protection to vulnerable communities in the South Bay and Silicon Valley.
- Upgrades are needed to the U.S. Geological Survey's volcano monitoring network in AK to maintain warning and prediction capability relied upon by the aviation industry to avoid ash during international flights.

### **III. ATTACHMENTS**

Graphic showing Department of the Interior locations across the country  
 Lists of highest priority Bureau infrastructure projects



# Conversation Contents

**Schedule:** May 2

**Attachments:**

/122. Schedule: May 2/1.1 EDB050217.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon May 01 2017 16:28:58 GMT-0600 (MDT)  
**To:**  
**CC:** Ryan Zinke (b) (6) ios.doi.gov  
**Subject:** Schedule: May 2  
**Attachments:** EDB050217.pdf

## May 2

**8:50-9:10 Drive to JW Marriott**

**9:15-9:45 Remarks: National Tribal Energy Summit**  
*Location: JW Marriott, 1331 Pennsylvania Ave NW*

**9:45-10:00 Drive to DOI**

**10:30-11:00 San Juan County Commissioners**  
*Location: Office*

**11:00-11:30 Daily Meeting with the Chief of Staff**  
*Location: Office*

**11:30-12:30 Personnel Interview: (b) (6)**  
*Location: Office*  
*Interviewing For: IG*

**12:30-1:00 Meeting on Denver**  
*Location: Office*  
*NOTE: Someone will get you lunch to eat during this meeting (it's internal)*

**1:00-2:00 Arizona Stakeholder Meeting**  
*Location: Office*

**2:00-3:00 Personnel Interview: (b) (6)**  
*Location: Office*  
*Interviewing For: IG*

**3:00-3:30 Meeting with CA State Assembly Members**  
*Location: Office*

**3:30-4:30 Personnel Interview: (b) (6)**

*Location: Office*

*Interviewing For: IG*

**4:30-5:00 Partnership of Rangeland Trust Meeting**

*Location: Office*

--

Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - May 2, 2017**

**FROM:** Christine Bauserman, 202-706-9330

**OVERVIEW:**

Today you have meetings/briefings:

09:00 - 10:00 am: Remarks at National Tribal Energy Summit

=====

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - May 2, 2017**

**LOCATION:** JW Marriott, 1331 Pennsylvania Ave, NW, Washington, D.C. 20004

**TIME:** 8:50 a.m - 9:40 a.m.

**SUBJECT:** Remarks at National Tribal Energy Summit

**I. PURPOSE**

The 2017 Summit is the second such summit sponsored by DOE, following the National Tribal Energy Summit on Sept. 23-25, 2015, in which DOE Secretary Moniz and DOI Secretary Jewell gave keynote addresses. The Summit's participants come from tribal and state governments, federal agencies, tribal corporations, private industries, and academia. In 2015, over 450 representatives attended. The desired outcome of Secretary Zinke's participation would be to impart DOI's commitment to Indian energy development from the highest level of leadership.

**II. PARTICIPANTS**

Ryan Zinke, Secretary of the Interior  
Gary "Litefoot" Davis, CEO of Davis Strategy Group (MC of the event)  
Senator John Hoeven (R-ND), Chairman U.S. Senate Committee on Indian Affairs  
Senator Steve Daines (R-MT)  
Senator Tom Udall (D-NM)  
Congressman Chris Collins (R-NY)  
Congressman Mark Wayne Mullin (R-OK)  
Congressman Tony Cardenas (D-CA)

**III. AGENDA**

**8:50 a.m.:** Depart Residence  
**9:10 a.m.:** Arrive at JW Marriott  
**9:15 a.m.:** Introduction by Gary "Litefoot" Davis  
**9:17 a.m.:** Secretary Zinke remarks  
**9:35 a.m.:** End Secretary Zinke remarks  
**9:40 a.m.:** Depart JW Marriott

**IV. KEY FACTS/HOT TOPICS**

- DOI's role in Indian Energy Development (e.g., the Indian Energy and Economic Development office and the Indian Energy Service Center)
- DOI's ongoing commitment to energy development and job creation in Indian country
- DOI's coordination and partnership with DOE's Office of Indian Energy Policy and Programs

# Conversation Contents

**Schedule: Houston**

**Attachments:**

/123. Schedule: Houston/1.1 Trip5.1Houston (2).pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Sun Apr 30 2017 19:24:30 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6) ios.doi.gov  
**Subject:** Schedule: Houston  
**Attachments:** Trip5.1Houston (2).pdf

Apologies for the delay in sending, Rusty just finished editing after his walk through.

Caroline

--

Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**Houston, TX  
May 1, 2017  
FINAL**



**TRIP SUMMARY  
THE TRIP OF THE SECRETARY TO  
Houston, TX  
May 1, 2017**

**Weather:**

Houston, TX

High 85°, Low 63°; Sunny; 0% Chance of Precipitation

**Time Zone:**

Houston, TX

Central Daylight Time (CDT)

**Advance:**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

(b) (6), (b) (7)(C)  
(b) (6)

**Cell Phone:**

**Traveling Staff:**

Agent in Charge  
Communications Director  
Senior Advisor on Energy  
Deputy Assistant Secretary, Land and  
Mineral Resources  
Photographer

(b) (6), (b) (7)(C)  
Laura Rigas  
Vince DeVito  
Katharine MacGregor  
Tami Heilemann

(b) (6), (b) (7)(C)  
(b) (6)

**Additional Staff Attending**

Special Assistant (BOEM)

James Schindler

**Attire:** Business

**Monday, May 1, 2017**

Washington, DC → Houston, TX → Washington, DC

**6 45 7 15am EDT**

**Depart Private Residence en route Reagan National Airport**

Secretary's Car RZ

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**8 10am EDT**

**10 39am CDT**

**Wheels up Washington, DC (DCA) en route Houston, TX (IAH)**

Flight United Airlines 367

Flight time 3 hours, 29 minutes

RZ Seat 29D

AiC

(b) (6), (b) (7)(C)

Staff Laura Rigas, Tami Heilemann

*NOTE TIME ZONE CHANGE EDT to CDT ( 1 hours)*

**10 39 11 00am CDT**

**Wheels down George Bush Intercontinental Airport & Proceed to Vehicle**

Location 2800 N Terminal Rd

Houston, TX 77032

*NOTE RKZ & staff will be picked up at aircraft on tarmac*

**11 00 11 30pm CDT**

**Depart George Bush Intercontinental Airport en route NRG Center**

Location 1 NRG Park

East Entrance (VIP Entrance)

Houston, TX 77054

**Vehicle Manifest**

Lead Security Car TXPD Driver

Secretary's Car RKZ

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Staff Car; TXPD Driver

Laura Rigas

Tami Heilemann

Drive Time ~30 minutes without traffic

**11 30 11 35pm CDT**

**Arrive NRG Center & Proceed to Hold**

Location Holding Room Room # 707 (Level 2)

Met by Joe Fowler, Chairman OTC

Stephen Graham, Executive Director OTC

Michael Whatley, Executive Vice President

Consumer Energy Alliance

**11 35 1 50pm CDT**

**Hold for Program Preparation & Lunch**

*NOTE Conference phone and private landline will be in place for RKZ use*

832 667 3649 (Conference Phone)

832 667 3650 (Private Land Line)

*WiFi Available (Wifi Network OTC2017 / No password needed)*

*NOTE Box lunches will be provided by RKZ and all staff including detail*

**1 50 2 00pm CDT**

**RKZ Escorted to Policy Session by Charles Knobloch and David Holt**

Location Room # 604 (Level 2)

*NOTE Prior to entering policy session RKZ will greet & participate in photo op in*

*hallway with the six Energy Leaders who will be staged behind him during Secretarial Order Signings:*  
*Matt McCarroll - Founder, President & CEO - Fieldwood Energy*  
*Tim Duncan - Founder, President & CEO - Talos Energy*  
*Doug Brooks - President & CEO - Energy XXI*  
*Tracy Krohn - Founder, Chairman, President & CEO - W & T Offshore*  
*Richard Clark - Founder & President - Deep Gulf Energy Companies*  
*Mike Minarovic - Co-Founder & Managing Director - Arena Eergy (tentative)*

**2:00-2:45pm CDT:**

**Remarks and Secretarial Order Signings at Policy Session - “Offshore Energy Policies: Harnessing the Full Potential of America’s Offshore”**

Introduced by: David Holt, President - Consumer Energy Alliance  
Attendees: 300  
Press: Open  
Staff: Laura Rigas  
Tami Heilemann  
Vincent DeVito  
Katharine MacGregor  
Advance: Rusty Roddy  
Format: Welcome by Charles Knobloch; RKZ introduced by David Holt; RKZ remarks of 20 minutes (including Secretarial Order Signings) followed by 20 minutes Q&A (moderated by David Holt)  
Backdrop is blue pipe & drape with OTC Logo; Podium & mic for remarks; Lavalier mic for Secretarial Order signings; Handheld wireless mic for Q & A  
RKZ remarks will be broadcast over TV monitors in hallway

**2:45-3:00pm CDT:**

**Press Availability**

Location: Room # 604 (Level 2)  
Staff: Laura Rigas  
Vincent DeVito  
Katharine MacGregor  
Tami Heilemann  
Advance: Rusty Roddy

**3:00-4:00pm CDT:**

**Proceed to and Participate in Private Industry Roundtable Discussion**

Location: Room # 707 (Level 2)  
Participants: David Holt, President - Consumer Energy Alliance  
John Mingé, Chairman and President - BP America  
Jeff Shellebarger, President, North American E&P - Chevron  
Richard Lunam, President, Exploration and Business Development - ConocoPhillips  
Erik Oswald, Executive Vice President Americas, Exploration - ExxonMobil  
Wael Sawan, Executive Vice President Deepwater - Shell  
Torgrim Reitan, EVP, Development & Production USA - Statoil  
Press: Closed  
Staff: Laura Rigas  
Vincent DeVito  
Katharine MacGregor  
Tami Heilemann  
Advance: Rusty Roddy  
*NOTE: Participants will be pre-set for group photo upon RKZ arrival to room*

**4:00-4:45pm CDT:**

**OTC Technology Hall Tour**

Location: NGR Center Exhibit Floor (Level 1)  
Participants: Stephen Graham, Executive Director - OTC (Tour Leader)  
Michael Whatley, Executive VP - Consumer Energy Alliance  
Press: Open with select, invited press  
Staff: Laura Rigas  
Vincent DeVito  
Katharine MacGregor  
Tami Heilemann  
Advance: Rusty Roddy  
*NOTE: Stops include: Technip FMC (Virtual theatre & subsidy equipment display); NOV (Floating Production & Offtake Vessel); Wellkin (Pipe Equipment assembly utilizing tongs)*

**4:45-5:15pm CDT:**

**Depart NRG Center en route George Bush Intercontinental Airport**

Location: 2800 N Terminal Rd  
Houston, TX 77032  
Vehicle Manifest:  
Lead Security Car: TXPD Driver  
Secretary's Car: RKZ  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Staff Car; TXPD Driver  
Laura Rigas  
Vincent DeVito  
Rusty Roddy  
Tami Heilemann  
Drive Time: ~30 minutes without traffic

**7:10pm CDT-  
11:05pm EDT:**

**Wheels up Houston, TX (IAH) en route Washington, DC (DCA)**

Flight: United Airlines 1955  
Flight time: 2 hours, 55 minutes  
RZ Seat: 31C  
AiC: (b) (6), (b) (7)(C)  
Staff: Laura Rigas, Vincent DeVito, Tami Heilemann, Rusty Roddy  
*NOTE: Vehicle will proceed directly to aircraft via tarmac*  
*NOTE: TIME ZONE CHANGE CDT to EDT (+1 hours)*

**11:05pm EDT**

**Wheels down Reagan National Airport (DCA) & Proceed to Vehicle**

**11:15-11:35am EDT:**

**Depart Reagan National Airport en route Private Residence**

Secretary's Car: RZ  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

# Conversation Contents

**Talking Points for NRA**

**Attachments:**

/124. Talking Points for NRA/1.1 TP\_NRA.docx

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Apr 28 2017 07:22:19 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6) ios.doi.gov  
**Subject:** Talking Points for NRA  
**Attachments:** TP\_NRA.docx

Laura will have a copy printed out when you land in Atlanta as well.

--

Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

## NRA

I'm a fifth-generation Montanan. I grew up with a fly rod in one hand and a rifle in the other, hunting and fishing on America's public lands.

Grew up hunting with dad. Took the boys out hunting. Don't want hunting to become an elite sport.

Nobody loves public lands more than me – you can love them as much – but not more.

The President and I are 100 percent, unequivocally opposed to selling or transferring your public lands.

Sportsmen's access is a top priority

On Day one I repealed the Obama Administration's midnight ban on lead ammo and tackle

I also directed a department wide review to identify places where we can increase sportsmen and recreation access

This week POTUS signed Executive Order to review monuments where public concerns were not adequately considered. My top priority in this review is looking at where access for hunting, fishing and recreation has been or may be cut off.

We know the second amendment is about more than hunting though. Your second amendment rights protect all your other rights.

Tell a SEAL Story

# Conversation Contents

Schedule: 4.27

Attachments:

/125. Schedule: 4.27/1.1 EDBS0427.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Apr 26 2017 16:54:58 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6)@ios.doi.gov  
**Subject:** Schedule: 4.27  
**Attachments:** EDBS0427.pdf

## April 27

### **9:00-10:00 Senior Staff Meeting**

*Location: Office*

### **10:00-10:30 Tony Gumataotao**

*Location: Office*

### **10:30-11:00 Drive to Capitol**

### **11:00-11:45 Governor Herbert & Utah Delegation**

*Location: 104 Hart Senate Office Building*

### **12:00-1:00 Remarks: Western Caucus Members Only**

*Location: Rayburn 2247*

### **1:00-1:30 Drive to White House**

### **1:30-2:30 NEC Principals Meeting: Paris Agreement**

*Location: White House Situation Room*

### **2:30-3:00 Drive to Capitol**

### **3:00-3:45 House Natural Resources Minority Caucus**

*Location: Longworth 1324*

### **4:00-4:45 House Natural Resources Majority Caucus**

*Location: Longworth 1324*

### **6:15-6:30 Drive to REI**

### **6:30-7:30 TRCP BBQ Event**

*Location: REI*

--

Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

ryanzinke <(b) (6)>

**From:** ryanzinke <(b) (6)>  
**Sent:** Wed Apr 26 2017 18:37:28 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** RE: Schedule: 4.27

Add 5 -6 at office personal friends. Ben Collins. z

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
Date: 26/04/2017 18:54 (GMT-05:00)  
To: ryanzinke <(b) (6)>  
Cc: Ryan Zinke (b) (6) <(b) (6)>@ios.doi.gov  
Subject: Schedule: 4.27

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**6:30-7:30 TRCP BBQ Event**

Location: REI

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Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**Caroline Boulton <caroline\_boulton@ios.doi.gov>**

---

**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Apr 26 2017 19:54:07 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6) <(b) (6)>@ios.doi.gov  
**Subject:** Re: Schedule: 4.27

Will do. You may not get there until 5:05-5:10 with potential traffic FYI.

Sent from my iPhone

On Apr 26, 2017, at 8:37 PM, ryanzinke <(b) (6)> wrote:

Add 5 -6 at office personal friends. Ben Collins. z

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

Date: 26/04/2017 18:54 (GMT-05:00)

To: ryanzinke <(b) (6)>

Cc: Ryan Zinke (b) (6) <(b) (6)>@ios.doi.gov

Subject: Schedule: 4.27

**April 27**

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Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - April 27, 2017**

**FROM:** Christine Bauserman, 202-706-9330

**OVERVIEW:** Today you have three meetings/briefings:

03:00 - 03:45	pm	House Natural Resources Minority Caucus
04:00 - 04:45	pm	House Natural Resources Majority Caucus
06:30 - 07:30	pm	TRCP BBQ Event

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# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 27, 2017

**TIME:** 03:00 - 03:45 pm  
**SUBJECT:** House Natural Resources Minority Caucus  
**FROM:** Micah Chambers, OCL

### I. STATEMENT OF PURPOSE

The Secretary will meet with the entire HNRC Minority Caucus in the Natural Resources staff meeting room. The purpose is to hear the members concerns and issues.

### II. BACKGROUND

Ranking Member Grijalva has been asking for a one-on-one meeting with the Secretary since January. At the Secretary's request, we countered with a meeting for the entire HNRC Minority Caucus.

### III. DISCUSSION

Ranking Member Grijalva will introduce Secretary Zinke and recognize him for any opening remarks he may wish to make. Each member of the Caucus will then be recognized for two minutes to make remarks or ask questions of the Secretary. This will be a private meeting, with no official reporter or media present. Only the staff director will be present. Most likely, they will cover the supposed "gag order" and the lack of replies they've received from the department along with interest regarding proposed budget cuts and the Paris Climate meeting.

**TIME:** 04:00 - 04:45 pm  
**SUBJECT:** House Natural Resources Majority Caucus  
**FROM:** Micah Chambers, OCL

### I. STATEMENT OF PURPOSE

The Secretary will meet with the entire HNRC Minority Caucus in the Natural Resources staff meeting room. The purpose is to hear the members concerns and issues.

### II. BACKGROUND

Ranking Member Grijalva has been asking for a one-on-one meeting with the Secretary since January. At the Secretary's request, we countered with a meeting for the entire HNRC Minority Caucus. However, we did not want to do a minority meeting without offering the same to majority. Both meetings have been coordinated with Majority and Minority to keep the same parameters.

### III. DISCUSSION

Secretary Zinke is making himself available to the committee to hear their issues and concerns from each office. Likely topics to be covered are the recent Antiquities Act EO, the proposed "dirt" tax/hard rock mining royalty and Friday's Offshore Energy EO along with the Secretary's priority of the infrastructure bill and the role DOI will play.

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 27, 2017

**TIME:** 06:30 - 07:30 pm  
**SUBJECT:** TRCP BBQ Event  
**FROM:** Wadi Yakhour, Special Assistant to the Secretary, Advance, 202-706-9041

### I. STATEMENT OF PURPOSE

For the last four years, the Theodore Roosevelt Conservation Partnership (TRCP) has hosted an annual BBQ for the Secretary to meet the sportsmen's community and informally discuss the issues of importance. You have been invited to this year's event and have been asked to briefly address the guests.

### II. PROGRAM DETAILS

**ATTIRE:** Casual  
**PRESS:** Closed

### III. PARTICIPANTS

- Ryan Zinke, Secretary of the Interior
- Jerry Stritzke, REI Chief Executive Officer
- KC Walsh, Simms of Bozeman Chief Executive Officer

### IV. AGENDA HIGHLIGHTS

6:15 p.m.: Depart DOI  
6:30 p.m.: Arrive REI  
6:35 p.m.: Secretary Zinke remarks  
6:45 p.m.: End Secretary Zinke remarks  
6:46 p.m.: BBQ Buffet opened  
7:00 p.m.: Jerry Stritzke and KC Walsh remarks  
7:30 p.m.: End Jerry Stritzke and KC Walsh remarks  
7:31 p.m.: Social hour/ Depart REI (If desired)  
9:00 p.m.: Event concludes

# Conversation Contents

**Schedule:** 4.26

**Attachments:**

/126. Schedule: 4.26/1.1 4.26 Schedule.pdf  
/126. Schedule: 4.26/1.2 EDBS0426.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue Apr 25 2017 16:09:38 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6); ios.doi.gov  
**Subject:** Schedule: 4.26  
**Attachments:** 4.26 Schedule.pdf EDBS0426.pdf

Schedule is attached, as is briefing book for your meeting/phone call with foreign ministers.

--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

Wed Apr 26, 2017

### 9am - 10am Secretary Zinke's Daily Sr. Staff Meeting

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/nancy-guiden?hceid=bmFuY3lfZ3VpZGVuQGlvcy5kt](https://plus.google.com/hangouts/_/doi.gov/nancy-guiden?hceid=bmFuY3lfZ3VpZGVuQGlvcy5kt)

**Where:** Secretary's Immediate Office

**Calendar:** Nancy Guiden

**Who:**

Micah Chambers, (b) (6) - Ryan Zinke ios.doi.gov, Megan Bloomgren, Katharine MacGregor, Scott Hommel, Nancy Guiden, Douglas Domenech, Downey Magallanes, Laura Rigas, Lori Mashburn, James Cason

### 11:15am - 11:45am Executive Order Signing Ceremony: Antiquities

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.lig3oef](https://plus.google.com/hangouts/_/doi.gov/hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.lig3oef)

**Where:** Office of the Secretary

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

### 12pm - 12:30pm Australia Minister for Energy and the Environment

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/caroline-boulto?hceid=Y2Fyb2xpbnVfYm91bHRvbkE](https://plus.google.com/hangouts/_/doi.gov/caroline-boulto?hceid=Y2Fyb2xpbnVfYm91bHRvbkE)

**Where:** Office of the Secretary

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:**

(b) (6) - Ryan Zinke ios.doi.gov, Downey Magallanes, Timothy Williams, Megan Bloomgren, Christine Bauserman

### 12:30pm - 2pm Briefing on Reorganization

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.p742m](https://plus.google.com/hangouts/_/doi.gov/hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.p742m)

**Where:** Office of the Secretary

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:**

Scott Hommel, James Cason, (b) (6) - Ryan Zinke ios.doi.gov, Olivia Ferriter, Gareth Rees, Amy Holley, Downey Magallanes, Denise Flanagan, Nancy Guiden, Megan Bloomgren, Elena Gonzalez, Laura Rigas

### 2pm - 2:30pm Personnel Interview: Jay Calhoun

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.cvjpf1t](https://plus.google.com/hangouts/_/doi.gov/hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.cvjpf1t)

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:** Natalie Davis, (b) (6) - Ryan Zinke ios.doi.gov, Lori Mashburn

### 2:30pm - 3pm Channel City Club Meeting

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.92ljc6e](https://plus.google.com/hangouts/_/doi.gov/hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.92ljc6e)

**Where:** Office of the Secretary

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:** (b) (6) - Ryan Zinke ios.doi.gov, Downey Magallanes

### 3pm - 3:30pm Phone Call with Canadian Minister Jim Carr

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/caroline-boulto?hceid=Y2Fyb2xpbmVfYm91bHRvbkE](https://plus.google.com/hangouts/_/doi.gov/caroline-boulto?hceid=Y2Fyb2xpbmVfYm91bHRvbkE)

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:**

Karen Senhadji, Downey Magallanes, Ryan Close, Megan Bloomgren, Timothy Williams, (b) (6) - Ryan Zinke ios.doi.gov, Christine Bauserman

### 3:30pm - 4pm Rep. Emmer & Rep. Nolan Meeting

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/\(b\) \(6\) - Ryan Zinke?hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.omm0](https://plus.google.com/hangouts/_/doi.gov/(b) (6) - Ryan Zinke?hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.omm0)

**Where:** Office of the Secretary

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:**

Katharine MacGregor, Kathleen Benedetto, Micah Chambers, (b) (6) - Ryan Zinke ios.doi.gov, Christine Bauserman

### 4pm - 4:30pm Western Governors Meeting

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/caroline-boulto?hceid=Y2Fyb2xpbmVfYm91bHRvbkE](https://plus.google.com/hangouts/_/doi.gov/caroline-boulto?hceid=Y2Fyb2xpbmVfYm91bHRvbkE)

**Where:** Office of the Secretary

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:**

(b) (6) - Ryan Zinke ios.doi.gov, Katharine MacGregor, Kathleen Benedetto, Timothy Williams, Christine Bauserman

### 4:40pm - 4:55pm Drive to White House

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/\(b\) \(6\) - Ryan Zinke?hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.rp7ian](https://plus.google.com/hangouts/_/doi.gov/(b) (6) - Ryan Zinke?hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.rp7ian)

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

### 5pm - 6pm White House First 100 Days Press

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:** Heather Swift, Laura Rigas, (b) (6) - Ryan Zinke ios.doi.gov

### 6pm - 9pm TRCP Capital Conservation Awards Dinner

**Video call:**

[https://plus.google.com/hangouts/\\_/doi.gov/\(b\) \(6\) - Ryan Zinke?hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.b26f4s](https://plus.google.com/hangouts/_/doi.gov/(b) (6) - Ryan Zinke?hceid=Y2RyMDZAaW9zLmRvaS5nb3Y.b26f4s)

**Where:** Andrew W Mellon Auditorium, 1301 Constitution Ave NW, Washington, DC 20240, USA

**Calendar:** (b) (6) - Ryan Zinke ios.doi.gov

**Created by:** Caroline Boulton

**Who:** Heather Swift, Laura Rigas, (b) (6) - Ryan Zinke ios.doi.gov

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - April 26, 2017**

**FROM:** Christine Bauserman, 202-706-9330

Today you have two meetings/briefings:

12:00 - 12:30	am	Australia Minister Joshua Frydenberg meeting
03:00 - 03:30	pm	Call Canadian Minister Jim Carr

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# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 26, 2017

**TIME:** 12:00 - 12:30 pm  
**SUBJECT:** Meeting with Australia Minister Joshua Frydenberg, Minister for Energy & Environment  
**FROM:** Karen Senhadji, Office of International Affairs, 202-208-5479

### I. PURPOSE

On April 26, you will meet with Australian Minister for Environment and Energy Josh Frydenberg. Minister Frydenberg will be in Washington, DC to speak at the Center for Strategic and International Studies, and to meet with Secretary of Energy Perry and EPA Administrator Pruitt, along with members of Congress. He requested this meeting to discuss shared interests and challenges on environmental issues. This meeting is an opportunity to become personally acquainted with an important international partner for DOI, and to reinforce cooperation on activities that include conservation and drought response.

### II. PARTICIPANTS (as of April 20, 2017)

- Josh Frydenberg, Australian Minister for the Environment and Energy
- Ministry staff TBD
- Karen Senhadji, Director, Office of International Affairs
- Ryan Close, Senior International Policy Advisor, Office of International Affairs

### III. TALKING POINTS

- Thank the Minister for coming to DOI during his Washington, DC visit.
- Note the strong relationship between DOI and its Australian counterparts.
- Express appreciation for cooperation on protected area management and conservation.
- Recognize that Australia faces severe drought challenges and underscore DOI's support for future collaboration on water management techniques and policies.
- Express interest in strengthening collaboration to combat invasive species.
- Invite the Minister to share his priorities.
- Thank the Minister for the long-standing and very successful bilateral cooperation on wildland fire management [though this does not fall under his portfolio].

### IV. KEY FACTS/HOT TOPICS

- DOI's interaction with Australia is limited but constructive, and includes water conservation and drought management, species protection, offshore energy development and regulation, combatting invasive species, protected area management, fire management, remote sensing, and coordination on matters related to indigenous peoples.
- Josh Frydenberg has been Minister for the Environment and Energy since July 19, 2016. The Australian Department of the Environment and Energy oversees policies and programs to protect the environment, water resources and heritage.
- The center-right Liberal-Nationals Coalition has been in government since 2013, but saw a leadership changeover in September 2015, when Malcolm Turnbull replaced Tony Abbott as Prime Minister.
- Historically, Australia has had a very high reputation for environmental management, water management and preservation of large heritage areas and national parks.
- One pressing environmental challenge, though, is the health of the world's largest coral reef, the Great Barrier Reef, which is threatened by climate change and pollution.

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - April 26, 2017**

**V. BACKGROUND**

DOI cooperation with the Department for the Environment and Energy includes the following:

**National Parks.** Australia maintains thousands of protected areas at the federal and state levels. Australia's national reserve system covers more than 9,700 protected areas covering nearly 13.5% of the country – over 254 million acres protecting a range of habitats including savannahs and deserts. The National Park Service maintains broad contacts with Parks Australia and many of the Australian State government parks departments.

**Water Management & Drought.** Severe droughts are a major concern for Australia, and the Bureau of Reclamation shares experiences and policy information with Australian counterparts. This cooperation has included high-level discussions between bureau personnel on issues of financing water infrastructure projects, dam safety, and methodologies to assess river basin supply and demand in the context of climate change. Future topics of discussion could include the use of prize competitions, the quantification of ecosystem services and a broader consideration of social and cultural topics relating to water management decisions.

**Wildlife Conservation and Trafficking.** Australia and the U.S. share similar views regarding wildlife trade and trafficking, and Australia has strong national policies and laws to prevent the export of its own wildlife and the import of non-native species. Australia cooperates with the Fish and Wildlife Service on migratory bird conservation through a number of mechanisms.

**Invasive Species.** Australia is home to many endemic species, many of which have become extinct or nearly so due to the introduction of non-native predators and competitors. Given that invasive species have caused severe ecological impacts in both Australia and the United States, scientists in the two countries have a long-standing history of collaboration in order to better mitigate these problems. An area ripe for future collaboration is technology innovation, such as the development of genetic technologies that could help eradicate invasive predators by causing the production of only male offspring.

**Areas of Cooperation with other Australian government entities.** DOI also cooperates with other entities of the Australia federal and state governments. This includes collaboration through multilateral fora to promote safe offshore energy development; establishing remote sensing downloading stations; sharing information on hazards and mineral resources; cooperating to repatriate indigenous human remains; and sharing resources and expertise to manage wildland fire, given opposite fire seasons and similar incident command structures. [Note: DOI, working with USDA and the State Department, renewed its wildland fire management arrangement with Australia in January 2017.]

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 26, 2017

**TIME:** 03:00 - 04:00 pm  
**SUBJECT:** Call Canadian Minister Jim Carr

**FROM:** Karen Senhadji, Director, Office of International Affairs, PMB, 202-208-5479

**NOTE:** Yellow highlighted comments pertain to an announcement yesterday by Commerce Secretary Ross that the U.S. will impose a new tariff on Canadian softwood lumber, which the Minister opposes.

### I. PURPOSE

On April 26, you will have a call with the Canadian Minister of Natural Resources, the Honorable James “Jim” Carr. This meeting will be an opportunity to become personally acquainted with one of DOI’s most important international partners, and to reinforce cooperation on activities of mutual benefit that include promoting safe and sustainable energy development, conducting earth science research, and managing wildland fires. The Minister was in Washington, DC the week of March 27 and had requested an in-person meeting with you, but unfortunately your schedules did not align. You had a call with one of Minister Carr’s cabinet colleagues – Environment and Climate Change Minister McKenna – on March 8.

Note that Minister Carr is likely to express concern about tariffs on Canadian softwood lumber, which Secretary of Commerce Wilbur Ross announced on Tuesday of this week—it is best that you refer Minister Carr to Secretary Ross for follow-up.

### II. PARTICIPANTS

- Jim Carr, Minister of Natural Resources
- Ministry Staff, TBD
- Karen Senhadji, Director, Office of International Affairs, DOI
- Ryan Close, Senior International Policy Advisor, Office of International Affairs, DOI

### III. RECOMMENDED TALKING POINTS

- Express regret that you were not able to meet the Minister in person while he was in Washington, DC the week of March 27.
- Congratulate Canada on the 150th anniversary of its Confederation.
- Note the strong collaboration between DOI and Canadian counterparts, underscoring that the special relationship with Natural Resources Canada is a top priority for DOI.
- Express interest in learning more about Canada’s desire to balance energy development with environmental commitments.
- Underscore the strong and collaborative relationship with Canada on safety and environmental performance for offshore oil and gas.
- Express interest in finding opportunities for enhanced geoscience collaboration to support joint U.S.-Canada priorities, such as on energy and mineral resources, hydrological monitoring, and geological hazards.
- Thank the Minister for the long-standing and very successful bilateral cooperation on wildland fire management.
- Encourage the federal government of Canada to take the necessary steps to begin renegotiation of the Columbia River Treaty.
- Welcome opportunities to increase cooperation on supporting indigenous communities.
- [If softwood lumber tariffs are raised] The Commerce Department made the tariff decision and DOI defers to Commerce on this matter.

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 26, 2017

### IV. KEY FACTS/HOT TOPICS

- 2017 marks Canada's 150th anniversary of Confederation (the British colonies of Canada, Nova Scotia, and New Brunswick federally united into one Dominion on July 1, 1867).
- The Liberal Party of Canada won a majority in 2015, and has made U.S. cooperation priority. Prime Minister Trudeau visited Washington, DC on February 2017.
- James Carr was sworn in as Minister of Natural Resources on November 4, 2015.
- Natural Resource Canada (NRCan) seeks to enhance the responsible development and use of Canada's natural resources, as well as the competitiveness of Canada's natural resource products. It focuses on four primary areas: energy; earth sciences (through the work of the Geological Survey of Canada); minerals and metals; and, forestry.
- Minister Carr is responsible for both NRCan activities and for the National Energy Board, which is Canada's federal energy regulator. The Board's jurisdiction includes regulation of the export and import of natural gas, as well as oil and gas activities on frontier lands and offshore areas not covered by federal/provincial management agreements. NRCan is not a regulator but instead provides energy policy advice.
- On April 24, the Commerce Department decided to apply punitive softwood lumber tariffs of up to 24% on Canadian exporters. Minister Carr and Foreign Minister Freeland released a joint statement that is sharply critical of the decision. Minister Carr is likely to raise this very sensitive subject at every opportunity – including in the call with you, even though DOI is not part of the recent tariff decision. Softwood lumber is Canada's fourth largest export to the U.S. Trade tensions over softwood lumber are longstanding and deeply-rooted, stemming from market differences for softwood timber supply in the United States and Canada. In the U.S., most of the timber used to make softwood lumber is privately owned and sold; in Canada, provincial governments own and control most of the timber supply and most set the price for harvesting timber rather than allowing the market to determine such prices.

### V. BACKGROUND

Together with Mexico, Canada is DOI's most important international partner. The long and interactive border between the U.S. and Canada requires close collaboration to achieve domestic objectives and implement DOI policies. Since DOI does not have an exact equivalent in the Canadian Government, this cooperation occurs with a range of partners. The agencies that are most comparable to DOI are Natural Resources Canada (Minister James Carr); Environment and Climate Change Canada (Minister Catherine McKenna); and Indigenous and Northern Affairs Canada (Minister Carolyn Bennett). Additionally, since individual provinces have jurisdiction over natural resources, significant collaboration occurs with provincial and local stakeholders. DOI cooperates with NRCan on a wide range of subjects, including the following:

**Oil and Gas Activities.** DOI collaborates with Canada on issues related to the safe and responsible exploration and development of offshore oil and gas, and it shares considerable environmental, oil spill preparedness, and engineering research with Canadian counterparts both at the federal and provincial levels.<sup>1</sup> As an example, DOI and Canadian partners

<sup>1</sup> As of February 2017, the Canadian government has 2.2 million hectares licensed in the Canadian Beaufort Sea,

comprising 13 exploration licenses and 48 significant discovery licenses. The United States has 42 active oil and gas

3

founded the U.S.-Canada Northern Oil and Gas Research Forum in 2008 to encourage sharing of research to support decision-making for oil and gas activities in the Beaufort Sea and adjoining areas (North Slope of Alaska and Mackenzie Valley, Canada).

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 26, 2017

In addition to bilateral engagement, DOI participates with Canadian counterparts in a number of multilateral mechanisms that foster cooperation and information sharing on energy development matters. These include the International Offshore Petroleum Environmental Regulators, a group of national and provincial government environmental regulators focused on improving environmental performance in the global offshore petroleum exploration and production industry; the International Upstream Forum, which brings together international government regulators to discuss current offshore oil and gas issues, policy challenges, and best practices; the International Regulators' Forum, which promotes global offshore safety; and the Arctic Offshore Regulators Forum, a forum that DOI played a leading role in establishing in order to promote safe and environmentally-responsible offshore energy development in the Arctic.

**Renewable Energy Activities.** Natural Resources Canada is looking to advance offshore renewable energy, and has solicited input from DOI's Bureau of Ocean Energy Management (BOEM) regarding the U.S. regulatory framework. NRCan reports that Canada has the potential for as many as seven large offshore wind projects, with an expected cumulative total capacity of more than 3,000 MW, off the Atlantic and Pacific coasts. A tidal energy demonstration project was recently installed in Nova Scotia's Bay of Fundy, where additional projects are expected to be deployed over the coming years. On the Pacific coast, assessments continue to reveal the potential long-term contribution of wave energy to British Columbia's electricity supply. Meanwhile, the Columbia River Treaty outlines hydropower operations, compensation strategies and flood risk curtailment in the Columbia River basin. The treaty's flood control provisions, affecting both countries, are set to change in the coming years. U.S. states, Indian tribes and the government of British Columbia, have called for negotiations to begin. These negotiations could strengthen the relationship between our respective Administrations and highlight cross-border cooperation on balancing flood control, energy development and environmental commitments.

**Science Cooperation.** The U.S. Geological Survey (USGS) collaborates with Canadian counterparts on virtually every aspect of earth science research. USGS has an MOU with NRCan to facilitate cooperation on earth sciences, such as via joint mineralogy surveys; scientist-to-scientist engagement on wildlife diseases such as avian flu; and collaborative water measurement and monitoring (which itself has been occurring for over a century). Because Canada is a world leader in the production of mineral resources, including cobalt, uranium, nickel, platinum, and tungsten, we are actively engaged in minerals data exchange. USGS and the Geological Survey of Canada (GSC) cooperate on many projects involving mineral resources and geologic and geographic mapping. USGS and GSC are discussing opportunities for enhanced geoscience collaboration on other areas of mutual trans-border and continental-scale interest including energy resources, hydrologic monitoring, geological hazards (earthquakes, landslides, coastal), and developing a standardized geologic mapping nomenclature, particularly (leases covering approximately 80,636 hectares in its portion of the Beaufort Sea and an additional lease covering approximately 2,304 hectares in the adjacent Chukchi Sea.)

for Alaska and the Yukon. Future coordination may include energy research for a secure and sustainable energy supply, improving publically accessible hydrologic information on shared water resources and reducing flood and drought risks, natural disaster risk reduction including a bilateral earthquake early warning system for trans-border events, and developing common standards for minerals information data. USGS has collaborated further with GSC since 2007 in joint mapping of the Arctic Ocean between Alaska and Canada to understand our respective extended continental shelves under Article 76 of the U.N. Convention on the Law of the Sea.

**Wildland Fire Management.** DOI's land management bureaus and the Forest Service have a longstanding mutual aid arrangement with Canada for wildfire assistance. Requests for

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - April 26, 2017**

Canadian assistance are made when U.S. resources are depleted, shortages are projected, or urgency requires immediate support. Canadian resources that are generally needed in the United States include crews, mid-level fire managers, air-tankers, and helicopters. Those same types of resources are available from the United States for Canada during times of exceptionally high fire activity. The two countries have provided mutual assistance nearly every year for decades (formally since 1982), and most recently shared resources in the summer of 2016. Along with USDA and the State Department, DOI is working with NRCan to broaden the existing arrangement on wildland fire management to cover pre-suppression cooperation as well.

# Conversation Contents

Schedule: 4.25

Attachments:

/127. Schedule: 4.25/1.1 EDBS0425.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon Apr 24 2017 17:11:16 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6) ios.doi.gov  
**Subject:** Schedule: 4.25  
**Attachments:** EDBS0425.pdf

## April 25

**7:35-7:55 Drive to National Press Club**

**8:00-8:45 REMARKS: Outdoor Industry Alliance Event**

*Location: National Press Club*

*Note: Laura and Heather will meet you there*

**8:45-9:00 Drive to DOI**

**9:00-10:00 Senior Staff Meeting**

*Location: Office*

**10:00-11:00 Briefing on Offshore EO and Mineral Leasing**

*Location: Office*

**11:00-11:30 Little Shell Tribe Meeting**

*Location: Office*

**11:30-12:30 Lunch**

*Location: Office*

**12:30-1:00 Review of Upcoming Secretarial Orders**

*Location: Office*

**1:00-1:30 Western Energy Alliance**

*Location: Office*

**1:30-2:00 Daily Meeting with Chief of Staff**

*Location: Office*

**2:00-3:00 Personnel Interview Review**

*Location: Office*

**3:00-3:30 University of Oregon President Meeting**

*Location: Office*

--

Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

ryanzinke <(b) (6)>

**From:** ryanzinke <(b) (6)>  
**Sent:** Tue Apr 25 2017 04:36:06 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** RE: Schedule: 4.25

Don't I have a dinner tonight? teddy roosevelt conservation?

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

Date: 24/04/2017 19:11 (GMT-05:00)

To: ryanzinke <(b) (6)>

Cc: Ryan Zinke (b) (6) <(b) (6)>@ios.doi.gov

Subject: Schedule: 4.25

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Department of the Interior

Scheduling & Advance

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**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue Apr 25 2017 07:00:11 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**Subject:** Re: Schedule: 4.25

It's tomorrow

On Tue, Apr 25, 2017 at 6:36 AM, ryanzinke <(b) (6)> wrote:  
Don't I have a dinner tonight? teddy roosevelt conservation?

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
Date: 24/04/2017 19:11 (GMT-05:00)  
To: ryanzinke <(b) (6)>  
Cc: Ryan Zinke (b) (6) <(b) (6)>@ios.doi.gov  
Subject: Schedule: 4.25

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**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - April 25, 2017**

**FROM:** Christine Bauserman, 202-706-9330

**OVERVIEW:**

Today you have 4 briefings:

08:00 - 08:45	am	Outdoor Industry Assoc Press Event
11:00 - 11:30	am	Little Shell Tribe
01:00 - 01:30	pm	Western Energy Alliance
03:00 - 03:30	pm	Meeting University of Oregon President

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# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 25, 2017

**TIME:** 08:00 - 08:45 am  
**SUBJECT:** Outdoor Industry Association Press Event

### I. STATEMENT OF PURPOSE

The Outdoor Industry Association (OIA) will be holding a conference focusing on the “outdoor recreation economy.” You have been invited to speak on the topic of outdoor recreation and its benefits to our nation. The Outdoor Industry Association is a membership-driven trade organization for the outdoor industry. In collaboration with their members, they are a force for the industry in recreation and trade policy, sustainable business innovation and increasing outdoor participation.

### II. PROGRAM DETAILS

**ATTIRE:** Business  
**Press:** Open

### III. PARTICIPANTS

- Ryan Zinke, Secretary of the Interior
- Amy Roberts, Outdoor Industry, Association Executive Director
- Eric Artz, REI, Chief Operating Officer and Chief Financial Officer
- Whit Fosburgh, Theodore Roosevelt Conservation Partnership, Pres and CEO
- Rep. Mike Simpson, (R) Idaho 2nd District

### IV. AGENDA HIGHLIGHTS

<b>7:35 a.m.:</b>	Depart Residence
<b>7:55 a.m.:</b>	Arrive at National Press Club
<b>8:00 a.m.:</b>	Amy Roberts remarks
<b>8:13 a.m.:</b>	Introduction by Amy Roberts
<b>8:15 a.m.:</b>	Secretary Zinke remarks
<b>8:45 a.m.:</b>	End Secretary Zinke remarks
<b>8:50 a.m.:</b>	Depart National Press Club

### V. ATTACHMENTS

**TAB A:** Event Outline and Details  
**TAB B:** Participant Biographies

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - April 25, 2017**

**TIME:** 11:00 - 11:30 am

**SUBJECT:** Meeting with Chairman Gerald Gray, Little Shell Tribe of Chippewa Indians

**I. STATEMENT OF PURPOSE**

Chairman Gerald Gray of the Little Shell Tribe of Montana is in DC this week and wanted to briefly sit down with you to congratulate you on your confirmation as Secretary of the Interior. The Chairman and his lobbying team, Josh Clause and Casey Sixkiller, will also be in attendance.

**II. BACKGROUND**

In addition to offering congratulations, the Chairman will discuss their federal recognition bill, S.39, a bill to extend the Federal recognition of the Little Shell Tribe of Chippewa Indians of Montana, and for other purposes. Introduced by Senators Jon Tester and Steve Daines, the bill passed out of the Senate Committee on Indian Affairs unanimously on February 8, 2017. Further floor action is unclear at this point in time.

The Chairman may also take the opportunity to update you on their progress going through the revised Part 83 Federal Recognition process.

**III. DISCUSSION**

Please refrain from *any* conversations regarding federal recognition outside of the Part 83 process or efforts for Congressional approval.

**INFORMATION MEMORANDUM FOR THE SECRETARY**  
**Briefing Daily Summary - April 25, 2017**

**TIME:** 01:00 - 01:30 pm  
**SUBJECT:** Western Energy Alliance

**I. BACKGROUND**

The Western Energy Alliance (WEA) represents 13 Western states and a consortium of western stakeholders interested in seeing a vibrant energy economy in the West. They are primarily focused on oil and natural gas exploration and production. Kathleen Sgamma, the President of WEA, has testified several times before the House Natural Resources Committee, most recently on the Bureau of Land Management's (BLM) Venting and Flaring rule.

**II. DISCUSSION**

The main focus of the WEA over the last several years has centered around the impact of the multitude of energy-related regulations and planning decisions have had on state and local economies in Western states. In the past, WEA has predominantly criticized (and sued) the DOI for: 1) failure to properly plan for and provide access to federal lands for energy and mineral development; 2) lack of collaboration with state and local governments in the decision-making process; and 3) generating a multitude of rulemakings which have made it exorbitantly expensive which in turn have pushed investments away from federal lands, thus impacting important jobs and revenue streams for state and local governments. WEA attendees will likely focus on the following topics:

Onshore Leasing Reform/More Lease Sales

Ten years ago in 2006, the Department leased 4.4 million acres of public lands; last year, we leased just under 600,000 acres. In FY2008, production of energy and minerals on public lands generated \$24 billion; last year, DOI generated nearly \$6 billion (most of the revenue was from offshore). Energy production on public lands are an integral source of revenue and economic growth for our country. In recognition of how few acres are being leased today on public lands and the impact it has on our bottom line, we are evaluating ways to increase access for responsible energy development. A lot of these efforts start at the planning stages - and with BLM Planning 2.0 repealed, the Secretary has directed the BLM to develop a more collaborative planning process that integrates states and localities and considers multiple use principles - which include American energy development.

Sage Grouse

WEA challenged 12 of the sage-grouse resource management plans - which put hundreds of thousands of acres under no surface occupancy restrictions and included contentious compensatory mitigation strategies. WEA supports state-based sage-grouse strategies.

Mitigation

President Trump repealed President Obama's Executive Order on mitigation - and the Secretarial Order required all Bureaus in the Department to provide a full accounting of all mitigation policies that had been implemented in accordance with the Obama mitigation EO.

NEPA Reform

The Department recognizes that the NEPA process and NEPA-related litigation is the primary reason why so many of our planning and permitting processes can take years to reach conclusion. While we must adhere to the statute, we are looking at what is in our discretion to improve this process - as well as working with our federal partners at the Council of Environmental Quality (CEQ) to find ways to improve this process that impacts nearly every action at the Department.

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 25, 2017

### Regulatory Certainty

The American Energy Independence Secretarial Order required a hard look at all regulations that burden American energy development - and we are currently in the decision-making process on all regulations that meet this definition and must be revisited. It is important to note that while CRA actions provided DOI with a head-start to regulatory reforms by rescinding two major rulemakings so far (Stream Protection Rule and Planning 2.0), the DOI rescission process is another rulemaking process that can take months. Meeting attendees will likely be very concerned about the BLM Venting and Flaring Rule, the Hydraulic Fracturing Rule, BLM Onshore Orders 3,4,5, and the ONRR Valuation Rule.

### **III. NEXT STEPS**

Royalty Policy Committee - The public notice on reestablishment of the Royalty Policy Committee and inviting nominations for the committee was published on April 3, 2017 with all nominations and comments required to be submitted by May 3, 2017 [we may want to consider extending this deadline]. WEA may be interested in submitting nominations through this public process.

OMB 2 for 1 Regulatory Requirement - It may be useful to remind WEA attendees of the Office of Management and Budget's (OMB) 2 for 1 regulatory requirement - for every new rulemaking, an agency must identify two existing rules to rescind. While the DOI has built a credit for rules that have been rescinded by the Congressional Review Act (Planning 2.0 was a particular target for WEA), we welcome any ideas/feedback they would like to share on potential rules and regulations that they would like to see rescinded or revised.

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Briefing Daily Summary - April 25, 2017

**TIME:** 03:00 - 03:30 pm

**SUBJECT:** The University President wants to inform the Secretary about the partnership with USGS on natural hazards research

### I. STATEMENT OF PURPOSE

The University is involved in volcano monitoring and new technologies for monitoring seismic activities, both in conjunction with USGS.

### II. BACKGROUND

The USGS Cascades Volcano Observatory (CVO) has collaborated with University of Oregon (UO) in the establishment of monitoring networks at Three Sisters, Newberry, and Crater Lake volcanoes, and continues to coordinate monitoring and science activities with the UO at those and other Oregon volcanoes. USGS has active scientific collaborations with faculty and students at the University of Oregon's Department of Earth Sciences, on Cascade, Alaska and Yellowstone volcanoes, including co-authoring papers, serving on graduate students' thesis/dissertation committees, and hosting UO students as interns or year-round volunteers at CVO. USGS and UO researchers are serving key roles on committees responsible for organizing the upcoming International Association of Volcanology and Chemistry of Earth's Interior 2017 meeting in Portland, OR. With new endowed volcanology hires likely to move forward at UO, CVO and the USGS Volcano Hazards Program looks forward to strengthening collaborations in volcanology with the UO in the near future. Briefly and succinctly provide the necessary background information to frame the issue or topic.

The University of Oregon (UO), the University of Washington, and the USGS jointly operate the Pacific Northwest Seismic Network (PNSN), which is a participating regional seismic network in the USGS Advanced National Seismic System. The UO team specifically provides field support for the operation of some PNSN seismic stations. UO is also partnering with the USGS in the development of the ShakeAlert west coast earthquake early warning system as a new ANSS product. The USGS Earthquake Hazards Program currently has 3 cooperative agreements with UO. One cooperative agreement is for UO's regular PNSN network operations (\$115K/year). Two cooperative agreements are for UO to improve the PNSN to support ShakeAlert and to conduct user engagement (totaling about \$470K for activities this year).

### III. NEXT STEPS

The University is likely to request continued or increased funding for USGS natural hazards research. Although USGS is taking significant budget cuts in FY18, the natural hazards programs are faring better than most programs of USGS.

## Conversation Contents

**Schedule:** 4.24

**Attachments:**

/128. Schedule: 4.24/1.1 Trip4.24ShenandoahNP.pdf  
/128. Schedule: 4.24/2.1 EDB0424ShenandoahNP.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Sun Apr 23 2017 11:43:40 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6); ios.doi.gov  
**Subject:** Schedule: 4.24  
**Attachments:** Trip4.24ShenandoahNP.pdf

April 24, 2017

7:45-4:00 Shenandoah Trip (see attached itinerary)

4:25-4:40 Depart for EEOB

4:45-5:45 Meeting on the Jones Act  
*Location: EEOB, Suite 252*

5:45-6:00 Depart for DOI or Residence

Reminder that you will have to change from outdoor casual clothing at Shenandoah before you get to EEOB so to make sure you have a change of clothes at the office or in the car with you!

Caroline

--

Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Sun Apr 23 2017 11:46:48 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6); ios.doi.gov  
**Subject:** Re: Schedule: 4.24  
**Attachments:** EDB0424ShenandoahNP.pdf

And here is a briefing book for tomorrow.

Caroline

On Sun, Apr 23, 2017 at 1:43 PM, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:

**April 24, 2017**

**7:45-4:00 Shenandoah Trip (see attached itinerary)**

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Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

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**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**Shenandoah National Park**

**April 24, 2017**

**FINAL**



**TRIP SUMMARY**  
**THE TRIP OF THE SECRETARY TO**  
**Shenandoah National Park**  
**April 24, 2017**

**Weather:**

Luray, VA

High 52°, Low 47°; Cloudy; 90% Chance of Rain

**Time Zone:**

Luray, VA

Eastern Daylight Time

**Advance:**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

(b) (6), (b) (7)(C)  
(b) (6)

**Cell Phone:**

**Traveling Staff:**

Agent in Charge	Name
Chief of Staff	Scott Hommel
Acting Deputy Chief of Staff	Megan Bloomgren
Senior White House Advisor	Doug Domenech
Special Assistant, FWP	Virginia Johnson
Acting Director, National Park Service	Mike Reynolds
Communications Director	Laura Rigas
Press Secretary	Heather Swift
Photographer	Tami Heilemann

**Attire:**

Outdoors Casual

**CELL SERVICE NOTE:**

There is a dead cell service zone between Warrenton, VA and Shenandoah National Park. Cell service within the park is spotty but is good at the Skyland Resort where the conference will be held.

**Monday, April 24, 2017**

Luray, VA

**7:45-10:00am EDT:**

**Depart Private Residence en route Shenandoah National Park**

Location: Skyland Resort  
Skyline Drive between Mile 41.7 - Mile 42.5  
Luray, VA  
Via Thornton Gap Entrance Station

Vehicle Manifest:  
Secretary's Car: RZ  
Scott Hommel  
Megan Bloomgren

Drive Time: ~2 hours, 15 minutes without traffic

**10:00-10:10am:**

**Welcome & Introductions**

Location: Skyland Conference Room  
Met By: Derrick Crandall, President, American Recreation Coalition  
Jennifer Flynn, Superintendent, Shenandoah National Park  
Wayne Soard, Lead Concessioner, Shenandoah National Park  
Participants: Derrick Crandall, President, American Recreation Coalition  
Frank Hugelmeyer, President, Recreation Vehicle Industry Association  
Phil Ingrassia, President, Recreation Vehicle Dealers Association  
Ed Klim, President, International Snowmobile Manufacturers Association  
Chris Edmonston, Vice President of Government Affairs, BoatU.S.  
Jay McAninch, President and CEO, Archery Trade Association  
Michael Nussman, President, American Sportfishing Association  
Amy Roberts, Executive Director, Outdoor Industry Association  
T. Nicole Vasilaros, Esq., Vice President of Federal and Legal Affairs, National Marine Manufacturers Association  
Robert Martin, President and CEO, Thor Industries  
Paul Vitrano, Vice President Global Government Relations, Polaris Industries  
Daren Cottle, VP and CFO, Jas D. Easton  
Jim Houser, Group President, Sportservice, Parks & Resorts and Patina Restaurant Group, Delaware North  
KC Walsh, President and Owner, Simms Fishing  
Baxter Underwood, CEO, Safe Harbor Marinas & other CEOs  
Speakers: Frank Hugelmeyer, President, Recreation Vehicle Industry Association  
Jennifer Flynn, Superintendent, Shenandoah National Park  
Press: Open  
Staff: Scott Hommel  
Megan Bloomgren  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Advance: Rusty Roddy

**10:10-10:30am:**

**PRESENTATION - The Recreation Industry Today: A Powerful and Positive Force In America (Why ORIR Was Created; ORIR Numbers; An Industry Built on**

**Innovation & Partnerships; Key Challenges - Infrastructure & Access)**

Location: Skyland Conference Room  
Speakers: Frank Hugelmeyer, President, Recreation Vehicle Industry Association  
Amy Roberts, Executive Director, Outdoor Industry Association  
Jay McAninch, President and CEO, Archery Trade Association  
T. Nicole Vasilaros, Esq., Vice President of Federal and Legal Affairs,  
National Marine Manufacturers Association  
Press: Open  
Staff: Scott Hommel  
Megan Bloomgren  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Advance: Rusty Roddy

**10:30-10:45am EDT: RKZ REMARKS - Goals, Opportunities, and Challenges at the U.S. Department of the Interior**

Location: Skyland Conference Room  
Press: Open  
Staff: Scott Hommel  
Megan Bloomgren  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Advance: Rusty Roddy

**10:45-11:20am EDT: RECREATION CEO PANEL - American Jobs: Unlocking America's Great Outdoors**

Location: Skyland Conference Room  
Speakers: Bob Martin, Thor Industries  
Jim Houser, Delaware North  
K.C. Walsh, Simms Fishing Products  
Marshall Funk, Safe Harbor Marinas  
Paul Vitrano, Polaris Industries  
Press: Open  
Staff: Scott Hommel  
Megan Bloomgren  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Advance: Rusty Roddy

**11:20-11:40am EDT: Coffee Break // Visit Outside Displays // Potential for Press Q&A**

**11:40-12:35pm EDT: DISCUSSION - Action Items & Next Steps (Providing More Access for More People, More Fun & More Jobs Connected to the Great Outdoors)**

Location: Skyland Conference Room  
Moderators: Derrick Crandall, American Recreation Coalition

Chris Edmonston, BoatU.S.  
Press: Open  
Staff: Scott Hommel  
Megan Bloomgren  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Advance: Rusty Roddy

**12:35-1:30pm EDT:**

**Lunchtime Discussion on Backlog**

Location: Skyland Conference Room  
Press: Closed  
Staff: Scott Hommel  
Megan Bloomgren  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Advance: Rusty Roddy

Note: Lunch will be outdoors (weather permitting); lunch will be provided for all staff including security detail

Note: A group photo will be taken before lunch

**1:30-1:35pm EDT:**

**Depart Skyland Resort en route Hughes River Overlook**

Location: Hughes River Overlook  
Vehicle Manifest:  
Secretary's Car: RKZ  
Jennifer Flynn, Superintendent  
Scott Hommel  
Laura Rigas

**1:35-1:45pm EDT:**

**Photo Op with Shenandoah National Park Superintendent & Park Rangers**

Participants: RKZ  
Jennifer Flynn, Superintendent - Shenandoah National Park  
20 Shenandoah National Park Rangers

**1:45-4:00pm EDT:**

**Depart Shenandoah National Park en route DC**

Location: DOI / Private Residence  
Depart via Thornton Gap Entrance

Vehicle Manifest:  
Secretary's Car: RZ  
Scott Hommel  
Laura Rigas

Drive Time: ~2 hours, 15 minutes without traffic

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Shenandoah National Park - Briefing - April 24, 2017

**DATE:** Monday, April 24, 2017

### I. PURPOSE

To participate in a discussion with the Outdoor Recreation Industry Roundtable.

### II. PARTICIPANTS

- Doug Domenech, Special Assistant to the Secretary
- Virginia Johnson, Special Assistant to the Secretary
- Michael Reynolds, Acting Director, National Park Service
- Teresa (Teri) Austin, Associate Director, Business Services
- Derrick Crandall, President, American Recreation Coalition

### III. AGENDA

**07:45** Depart Washington, DC, for Thornton Gap (82.2 miles) via I-66 West to U.S. 29 South to Route 211 West.

Note: limited to no cell phone service between Warrenton and Skyland; the entrance station has a private office with land line which can be used by the Secretary, if needed.

**09:30** Arrive Shenandoah National Park: Thornton Gap Entrance Station (Milepost 32). The park ranger will be expecting you and the other DOI attendees. Proceed south on Skyline Drive to Skyland Resort at Milepost 42 (11 miles)

**10:00** Arrive Skyland Resort Conference Hall

Joined by DOI, ASFWP, and NPS staff:

- Doug Domenech, Special Assistant to the Secretary
- Virginia Johnson, Special Assistant to the Secretary
- Michael Reynolds, Acting Director, National Park Service
- Teresa (Teri) Austin, Associate Director, Business Services

Outdoor Recreation Industry Roundtable

- Derrick Crandall, President, American Recreation Coalition

Welcome and Brief History of Skyland

- Claire Comer, Shenandoah National Park, Park Ranger
- Jennifer Flynn, Shenandoah National Park, Superintendent
- Michael Reynolds, Acting Director, National Park Service

Meeting info:

[Action Document](https://drive.google.com/open?id=0BwyoilbvXgAsemhoQ1FsZmdzYkU): <https://drive.google.com/open?id=0BwyoilbvXgAsemhoQ1FsZmdzYkU>

**12:00** Lunch with ORIR Group

Note: The Shenandoah National Park Association and the park can pay for the lunches for the DOI and NPS traveling party. The Shenandoah Association is the park's

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Shenandoah National Park - Briefing - April 24, 2017

non-profit education partner that operated the bookstores in the 2 park visitor centers and donates back a portion of its profits to the park for education and interpretation programs; an amount is set aside for park use (e.g., snacks and lunches for meetings)

12:35 Depart Skyland Conference Hall for DC

#### IV. KEY FACTS/HOT TOPICS

See attached list of park facts.

#### V. TALKING POINTS/REMARKS

#### VI. BACKGROUND

See attachments on Outdoor Recreation Industry Roundtable.

Who is ORIR: <https://drive.google.com/open?id=0Bwyoi1bvXgAsZWtJM0l3VIJxcjg>

#### VII. ATTACHMENTS

Park map (on google drive) <https://drive.google.com/open?id=0Bwyoi1bvXgAscjJUREw5VVNycFk>

Park Fact Sheet (on google drive)

<https://docs.google.com/a/doi.gov/document/d/1UtyPxMM6aGiJptTfJFkxrYBRz5GacPEtRGQR0FudAQ/edit?usp=sharing>

Outdoor Recreation Industry Roundtable Participants

<https://drive.google.com/open?id=0Bwyoi1bvXgAsNGh1bjg1dTRWM2c>

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Shenandoah National Park - Briefing - April 24, 2017

### SHENANDOAH FACT SHEET

April 2016

#### Important Dates

May 22, 1926 - Date Authorized

December 26, 1935 - Date Established

July 3, 1936 - Park dedicated by President Franklin D. Roosevelt

#### Lands Information

Albemarle County	14,681.16
Augusta County	12,269.42
Greene County	15,284.65
Madison County	33,106.22
Page County	38,613.77
Rappahannock County	31,856.33
Rockingham County	37,968.58
Warren County	<u>13,658.63</u>
Total acreage	197,438.76

#### Facilities

- **Roads and Trails**

- 236 miles of roads, including 105 miles of Skyline Drive

- 75 overlooks

- 516 miles of hiking trails, including 200 miles of designated horse trails and 101 miles of Appalachian Trail

- **National Park Service Facilities**

- 4 entrance stations

- 2 visitor centers

- 2 boundary contact stations (weekend only)

- 4 campgrounds

- Mathews Arm Campground 179 sites

- Big Meadows Campground 217 sites

- Lewis Mountain Campground 32 sites

- Loft Mountain Campground 219 sites

- 7 picnic areas

- **DNC Parks and Resorts at Shenandoah, Inc.**

- 3 lodging facilities - 285 rooms total

- Skyland – 179 rooms

- Big Meadows Lodge – 97 rooms

- Lewis Mountain – 10 rooms

- 3 waysides

- 5 food service outlets

- 7 merchandise outlets

- 1 gas station

- 2 conference facilities (Big Meadows and Skyland)

- 1 stable for trail rides

- Guided hiking and rock climbing

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Shenandoah National Park - Briefing - April 24, 2017

- **Potomac Appalachian Trail Club**  
6 backcountry cabins

### Natural and Cultural Resources

- **Cultural Resources**
  - 2 National Historic Landmark (Rapidan Camp & Skyline Drive National Historic Landmark District)
  - 1 Structure (Corbin Cabin) individually listed on the National Register of Historic Places
  - 349 Buildings and structures included on the List of Classified Structures
  - 609 Significant, recorded archeological sites, 5 of which are listed on the National Register of Historic Places
  - 100+ cemeteries
- **Plants**
  - 1406 Species of plants
  - 1046 Native place species
  - 360 Non-native plant species
    - 41 considered invasive, non-native species
  - 30 Native plant communities (or “associations”) described by the National Vegetation Classification System
  - 62 State rare plant species
  - 8 Globally rare plant species
  - 10 Globally rare plant community types
  - 1650 Non-vascular plant species
  
  - 95% of park forested
- **Animals**
  - 53 species of mammals
    - 36 species of small mammals
    - 17 species of mid/large mammals
  
  - 38 species of fish
    - 10 species game fish (3 Species of trout)
    - 28 species of non-game fish
  
  - 26 species of reptiles
    - 18 snakes (2 species of venomous snakes)
    - 5 turtles
    - 3 lizard
  
  - 24 species of amphibians
    - 10 toads and frogs
    - 14 salamanders and newts
  
  - Over 200 species of birds
    - Largest Bird - Wild Turkey
    - Longest Wing Span – Golden Eagle

# INFORMATION MEMORANDUM FOR THE SECRETARY

## Shenandoah National Park - Briefing - April 24, 2017

State-Threatened Species- Peregrine Falcon (breeding)  
Bald Eagle (occasional)

### Geologic Resources and Topography

Three primary bedrock types – granitic, siliciclastic, basaltic  
Over 60 peaks with elevation over 3,000 feet  
Highest peak - Hawksbill at 4,049 feet  
Lowest elevation - 561 feet near the north end

### Water Resources

Over 90 streams  
Highest waterfall - Overall Run - 93 feet  
Most visited waterfall - Dark Hollow Falls - 70 feet

### Weather

Temperatures range from -10° to 100°  
Precipitation Average: 40-50 inches annually

# Conversation Contents

**Schedule:** 4.24 Shenandoah

**Attachments:**

/129. Schedule: 4.24 Shenandoah/1.1 Trip4.24ShenandoahNP (2).pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Apr 21 2017 15:07:51 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6) ios.doi.gov  
**Subject:** Schedule: 4.24 Shenandoah  
**Attachments:** Trip4.24ShenandoahNP (2).pdf

Schedule for Shenandoah is attached. You will leave for Shenandoah at 7:45 AM to get there in time.

You will return at 3:45pm. After that:

**4:25-4:40 Depart for EEOB**

**4:45-5:45 Meeting on the Jones Act**

*Location: EEOB, Suite 252*

**5:45-6:00 Depart for DOI or Residence**

I will re-send this Sunday for you.

--

Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**Shenandoah National Park**

**April 24, 2017**

**FINAL**



**TRIP SUMMARY  
THE TRIP OF THE SECRETARY TO  
Shenandoah National Park  
April 24, 2017**

**Weather:**

Luray, VA High 65°, Low 44°; AM Clouds, PM Sun

**Time Zone:**

Luray, VA Eastern Daylight Time

**Advance:**

Security Advance

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Cell Phone:**

**Traveling Staff:**

	Name
Agent in Charge	Scott Hommel
Chief of Staff	Megan Bloomgren
Acting Deputy Chief of Staff	Doug Domenech
Senior White House Advisor	Virginia Johnson
Special Assistant, FWP	Mike Reynolds
Acting Director, National Park Service	Laura Rigas
Communications Director	Heather Swift
Press Secretary	Tami Heilemann
Photographer	

**Attire:**

**Monday, April 24, 2017**

Luray, VA

**7:45-10:00am EDT:**

**Depart Private Residence en route Shenandoah National Park**

Location: Skyland Resort  
Skyline Drive between Mile 41.7 - Mile 42.5  
Luray, VA  
Via Thornton Gap Entrance Station

Vehicle Manifest:

Secretary's Car: RZ  
Scott Hommel

Staff Car:

Drive Time: ~2 hours, 15 minutes without traffic

**10:00-10:10am:**

**Welcome & Introductions**

Location: Skyland Conference Room

Met By: Derrick Crandall, President, American Recreation Coalition  
Jennifer Flynn, Superintendent, Shenandoah National Park  
Wayne Soard, Lead Concessioner, Shenandoah National Park

Participants: Derrick Crandall, President, American Recreation Coalition  
Frank Hugelmeyer, President, Recreation Vehicle Industry Association  
Phil Ingrassia, President, Recreation Vehicle Dealers Association  
Ed Klim, President, International Snowmobile Manufacturers Association

Chris Edmonston, Vice President of Government Affairs, BoatU.S.

Jay McAninch, President and CEO, Archery Trade Association

Michael Nussman, President, American Sportfishing Association

Amy Roberts, Executive Director, Outdoor Industry Association

T. Nicole Vasilaros, Esq., Vice President of Federal and Legal Affairs,  
National Marine Manufacturers Association

Robert Martin, President and CEO, Thor Industries

Paul Vitrano, Vice President Global Government Relations, Polaris  
Industries

Daren Cottle, VP and CFO, Jas D. Easton

Jim Houser, Group President, Sportservice, Parks & Resorts and Patina  
Restaurant Group, Delaware North

KC Walsh, President and Owner, Simms Fishing

Baxter Underwood, CEO, Safe Harbor Marinas  
& other CEOs

Speakers: Frank Hugelmeyer, President, Recreation Vehicle Industry Association  
Jennifer Flynn, Superintendent

Press: Open

Staff: Scott Hommel

Doug Domenech

Virginia Johnson

Laura Rigas

Heather Swift

Tami Heilemann

Megan Bloomgren

Format: 25 minute remarks followed by 15 minutes Q&A (moderated by David Holt)

**10:10-10:30am:**

**The Recreation Industry Today: A Powerful and Positive Force in America**

Location: Skyland Conference Room  
Speakers: Frank Hugelmeyer, President, Recreation Vehicle Industry Association  
Amy Roberts, Executive Director, Outdoor Industry Association  
Jay McAninch, President and CEO, Archery Trade Association  
T. Nicole Vasilaros, Esq., Vice President of Federal and Legal Affairs,  
National Marine Manufacturers Association  
Press: Open  
Staff: Scott Hommel  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Megan Bloomgren

**10:30-10:45am EDT: Remarks: Goals, Opportunities, and Challenges at the U.S. Department of the Interior**

Location: Skyland Conference Room  
Press: Open  
Staff: Scott Hommel  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Megan Bloomgren

**10:45-11:20am EDT: Recreation CEO Panel: American Jobs: Unlocking America's Great Outdoors**

Location: Skyland Conference Room  
Press: Open  
Staff: Scott Hommel  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Megan Bloomgren

**11:20-11:40am EDT: Break // Potential for Press Q&A**

**11:40-12:35pm EDT: Discussion: Action Items & Next Steps**

Location: Skyland Conference Room  
Press: Open  
Staff: Scott Hommel  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Megan Bloomgren

**12:35-1:30pm EDT: Lunchtime Discussion on Shenandoah Backlog**

Location: Skyland Conference Room  
Press: Closed

Staff: Scott Hommel  
Doug Domenech  
Virginia Johnson  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Megan Bloomgren

**1:30-3:45pm EDT:**

**Depart Shenandoah National Park en route DC**

Location: DOI / Private Residence  
Via Thornton Gap Entrance

Vehicle Manifest:

Secretary's Car: RZ  
Laura Rigas

Drive Time: ~2 hours

# Conversation Contents

## Political Event at Kalispell, Montana for Candidate Gianforte

**"Luciano, Lorraine" <lorraine.luciano@sol.doi.gov>**

---

**From:** "Luciano, Lorraine" <lorraine.luciano@sol.doi.gov>  
**Sent:** Fri Apr 21 2017 10:52:47 GMT-0600 (MDT)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
"McDonnell, Edward" <edward.mcdonnell@sol.doi.gov>, Joseph  
**CC:** Mullin <joseph.mullin@sol.doi.gov>, Scott Currie  
<scott.currie@sol.doi.gov>, Melinda J Loftin  
<Melinda.Loftin@sol.doi.gov>  
**Subject:** Political Event at Kalispell, Montana for Candidate Gianforte

Greetings Caroline,

Please find the Hatch Act guidance we are providing Secretary Zinke for the political event at Kalispell, Montana for Candidate Gianforte. Could you kindly confirm to us when he receives the guidance?

\*\*\*\*Specific advice for Secretary Zinke\*\*\*\*

Dear Secretary Zinke,

Regarding your attendance at the upcoming political fundraiser for Candidate Greg Gianforte, below are the key points you must remember:

- While attending fundraisers, you may not solicit, accept, or receive political contributions. Essentially, do not touch the money. You may not ask people to donate in your remarks. Your name cannot appear on invitations to the fundraiser as a sponsor or point of contact.
- When participating in political events, endorsing a candidate, or engaging in partisan political activity, you may not use your official title or position. It would be proper to use the introduction "The Honorable Ryan Zinke" when introduced at the event. If you happen to be introduced or referred to in your official title, such as "Interior Secretary" or "Secretary of the Interior," you must immediately clarify that you are attending in your personal capacity.
- As a Government employee, you may not use your official authority or influence to affect the results of an election. You must remember that you are attending this event in your personal capacity, and therefore may not use your official title or government resources in your participation.
- In any speech or conversation at the fundraiser, do not reuse specific language from an official speech or share non-public or deliberative information.
- Avoid any discussion of pending Federal Government business in order to avoid creating the appearance that you are there in your official capacity.

We have provided you the most significant points of the Hatch Act for this event based upon the information we have, if the event changes please contact us so we can advise you if there are more restrictions.

Please contact us if you have any questions.

**Best regards,  
Rainee**

Lorraine "Rainee" A. Luciano  
Attorney-Advisor  
Departmental Ethics Office  
U.S. Department of the Interior  
Main Interior Building, Room 5323

(202) 208-4110

Mail:

Departmental Ethics Office  
Office of the Solicitor  
Department of the Interior  
Mail Stop 5323  
1849 C Street NW  
Washington, DC 20240

E-mail the Departmental Ethics Office at [DOI\\_Ethics@sol.doi.gov](mailto:DOI_Ethics@sol.doi.gov) or visit us online at [www.doi.gov/ethics](http://www.doi.gov/ethics)

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On Fri, Apr 21, 2017 at 8:48 AM, Caroline Boulton <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:  
He will be in Kalispell at the rally + roundtable.

Sent from my iPhone

On Apr 21, 2017, at 8:41 AM, Luciano, Lorraine <[lorraine.luciano@sol.doi.gov](mailto:lorraine.luciano@sol.doi.gov)> wrote:

Hi Caroline,

Could you confirm for us which event Secretary Zinke is attending? On Candidate Gianforte's website it appears there are several events occurring today.

Thank you.

**Best regards,  
Rainee**

Lorraine "Rainee" A. Luciano  
Attorney-Advisor  
Departmental Ethics Office  
U.S. Department of the Interior  
Main Interior Building, Room 5323

(202) 208-4110

Mail:

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Washington, DC 20240

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On Thu, Apr 20, 2017 at 5:42 PM, Boulton, Caroline  
<[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:

Sorry I was away from my desk, Ed. Thanks for the update and let me know! I'm happy to pass along any guidelines to him.

On Thu, Apr 20, 2017 at 5:39 PM, McDonnell, Edward  
<[edward.mcdonnell@sol.doi.gov](mailto:edward.mcdonnell@sol.doi.gov)> wrote:

Hi Caroline,

We're working the issue and have a call in to OSC. Not a final answer but I think he will be able to attend as planned--we are putting together some bullet points for him and we also plan to contact the campaign to provide them guidelines. I have to leave now but I'll be in about 7 am tomorrow. I also left you a voicemail.

Talk to you in the morning.

Thanks,  
Ed

*- Stewardship for America with Integrity and Excellence -*

*--- Please note that a current or former employee who discloses information to an agency ethics official or a Government attorney does not personally enjoy an attorney-client privilege with respect to such communications. Additionally, reliance on the oral or written advice of an agency ethics official cannot ensure that an employee will not be prosecuted for a violation of Title 18 of the United States Code. However, good faith reliance on such advice is a factor that may be taken into account by the Department of Justice in the selection of cases for prosecution. ---*

Ed McDonnell

Alternate Designated Agency Ethics Official/Deputy Designated Agency Ethics Official  
U.S. Department of the Interior

*Departmental Ethics Office*

*Office of the Solicitor*

E-mail: [edward.mcdonnell@sol.doi.gov](mailto:edward.mcdonnell@sol.doi.gov)

Fax: (202) 208-5515 *(Please call or e-mail me to let me know you've sent me a fax as the fax machine is in a separate room.)*

Located at:

Main Interior Building  
Room 5313  
Office: (202) 208-5916  
Cell: (202) 510-8427

Mailing Address:

Departmental Ethics Office  
Office of the Solicitor  
Department of the Interior  
Mail Stop 5311  
1849 C Street NW  
Washington, DC 20240

*E-mail the Departmental Ethics Office at [DOI\\_Ethics@sol.doi.gov](mailto:DOI_Ethics@sol.doi.gov) or visit us online at [www.doi.gov/ethics](http://www.doi.gov/ethics)*

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--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Apr 21 2017 10:55:16 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6)@ios.doi.gov  
**Subject:** Fwd: Political Event at Kalispell, Montana for Candidate Gianforte

Please confirm when you've received this.

----- Forwarded message -----

**From:** Luciano, Lorraine <lorraine.luciano@sol.doi.gov>  
**Date:** Fri, Apr 21, 2017 at 12:52 PM  
**Subject:** Political Event at Kalispell, Montana for Candidate Gianforte  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Cc:** "McDonnell, Edward" <edward.mcdonnell@sol.doi.gov>, Joseph Mullin <joseph.mullin@sol.doi.gov>, Scott Currie <scott.currie@sol.doi.gov>, Melinda J Loftin <Melinda.Loftin@sol.doi.gov>

Greetings Caroline,

Please find the Hatch Act guidance we are providing Secretary Zinke for the political event at Kalispell, Montana for Candidate Gianforte. Could you kindly confirm to us when he receives the guidance?

\*\*\*\*Specific advice for Secretary Zinke\*\*\*\*

Dear Secretary Zinke,

Regarding your attendance at the upcoming political fundraiser for Candidate Greg Gianforte, below are the key points you must remember:

- While attending fundraisers, you may not solicit, accept, or receive political contributions. Essentially, do not touch the money. You may not ask people to donate in your remarks. Your name cannot appear on invitations to the fundraiser as a sponsor or point of contact.
- When participating in political events, endorsing a candidate, or engaging in partisan political activity, you may not use your official title or position. It would be proper to use the introduction "The Honorable Ryan Zinke" when introduced at the event. If you happen to be introduced or referred to in your official title, such as "Interior Secretary" or "Secretary of the Interior," you must immediately clarify that you are attending in your personal capacity.

- As a Government employee, you may not use your official authority or influence to affect the results of an election. You must remember that you are attending this event in your personal capacity, and therefore may not use your official title or government resources in your participation.
- In any speech or conversation at the fundraiser, do not reuse specific language from an official speech or share non-public or deliberative information.
- Avoid any discussion of pending Federal Government business in order to avoid creating the appearance that you are there in your official capacity.

We have provided you the most significant points of the Hatch Act for this event based upon the information we have, if the event changes please contact us so we can advise you if there are more restrictions.

Please contact us if you have any questions.

**Best regards,  
Rainee**

Lorraine "Rainee" A. Luciano  
Attorney-Advisor  
Departmental Ethics Office  
U.S. Department of the Interior  
Main Interior Building, Room 5323

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Department of the Interior  
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Washington, DC 20240

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ryanzinke <(b) (6)>

**From:** ryanzinke <(b) (6)>  
**Sent:** Fri Apr 21 2017 11:12:14 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** RE: Fwd: Political Event at Kalispell, Montana for Candidate Gianforte

Got. read it. will follow guidance. z

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Date:** 21/04/2017 10:55 (GMT-07:00)  
**To:** ryanzinke <(b) (6)>  
**Cc:** ryanzinke <(b) (6)>@ios.doi.gov  
**Subject:** Fwd: Political Event at Kalispell, Montana for Candidate Gianforte

Please confirm when you've received this.

----- Forwarded message -----

**From:** Luciano, Lorraine <lorraine.luciano@sol.doi.gov>  
**Date:** Fri, Apr 21, 2017 at 12:52 PM  
**Subject:** Political Event at Kalispell, Montana for Candidate Gianforte  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Cc:** "McDonnell, Edward" <edward.mcdonnell@sol.doi.gov>, Joseph Mullin <joseph.mullin@sol.doi.gov>, Scott Currie <scott.currie@sol.doi.gov>, Melinda J Loftin <Melinda.Loftin@sol.doi.gov>

Greetings Caroline,

Please find the Hatch Act guidance we are providing Secretary Zinke for the political event at Kalispell, Montana for Candidate Gianforte. Could you kindly confirm to us when he receives the guidance?

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Rainee**

Lorraine "Rainee" A. Luciano  
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Main Interior Building, Room 5323

(202) 208-4110

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## **"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Apr 21 2017 11:17:11 GMT-0600 (MDT)  
**To:** "Luciano, Lorraine" <lorraine.luciano@sol.doi.gov>  
"McDonnell, Edward" <edward.mcdonnell@sol.doi.gov>, Joseph  
**CC:** Mullin <joseph.mullin@sol.doi.gov>, Scott Currie  
<scott.currie@sol.doi.gov>, Melinda J Loftin  
<Melinda.Loftin@sol.doi.gov>  
**Subject:** Re: Political Event at Kalispell, Montanna for Candidate Gianforte

He has confirmed receipt and that he has read + will follow guidance.

Thank you!

On Fri, Apr 21, 2017 at 12:52 PM, Luciano, Lorraine <[lorraine.luciano@sol.doi.gov](mailto:lorraine.luciano@sol.doi.gov)> wrote:  
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<[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:

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Talk to you in the morning.

Thanks,  
Ed

*- Stewardship for America with Integrity and Excellence -*

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Ed McDonnell

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U.S. Department of the Interior

*Departmental Ethics Office*

*Office of the Solicitor*

E-mail: [edward.mcdonnell@sol.doi.gov](mailto:edward.mcdonnell@sol.doi.gov)

Fax: (202) 208-5515 (Please call or e-mail me to let me know you've sent me a fax as the fax machine is in a separate room.)

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Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
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**"Luciano, Lorraine" <lorraine.luciano@sol.doi.gov>**

---

**From:** "Luciano, Lorraine" <lorraine.luciano@sol.doi.gov>  
**Sent:** Fri Apr 21 2017 12:13:57 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
"McDonnell, Edward" <edward.mcdonnell@sol.doi.gov>, Joseph  
**CC:** Mullin <joseph.mullin@sol.doi.gov>, Scott Currie  
<scott.currie@sol.doi.gov>, Melinda J Loftin  
<Melinda.Loftin@sol.doi.gov>  
**Subject:** Re: Political Event at Kalispell, Montana for Candidate Gianforte

Wonderful Caroline.

Thank you and have a great weekend.

**Best regards,  
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Lorraine "Rainee" A. Luciano  
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## Conversation Contents

**Fwd: Sec. Zinke Request!**

**Attachments:**

/131. Fwd: Sec. Zinke Request!/1.1 2017 Dallas Safari Club MOC Invite.doc

ryanzinke <(b) (6)>

**From:** ryanzinke <(b) (6)>  
**Sent:** Wed Apr 19 2017 10:59:15 GMT-0600 (MDT)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: Sec. Zinke Request!  
**Attachments:** 2017 Dallas Safari Club MOC Invite.doc

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

**From:** "Roddy, Russell" <russell\_rodny@ios.doi.gov>  
**Date:** 19/04/2017 00:20 (GMT-08:00)  
**To:** (b) (6)  
**Subject:** Fwd: Sec. Zinke Request!

Received this from Glenn LeMunyon yesterday. Glenn is a good friend of mine from way back. He was in your office on your first day when you signed the two Secretarial Orders...think you know him but not sure. Not sure quite yet if you will be in town for this but if so, is this something you would be interested in attending? If not the reception, the meeting might be a good idea.

Rusty

----- Forwarded message -----

**From:** **Glenn LeMunyon** <glenn@lemunyongroup.com>  
**Date:** Tue, Apr 18, 2017 at 3:39 PM  
**Subject:** Sec. Zinke Request!  
**To:** "russell\_rodny@ios.doi.gov" <russell\_rodny@ios.doi.gov>, "rusty\_rodny@ios.doi.gov" <rusty\_rodny@ios.doi.gov>  
**Cc:** Liz Williams <liz@lizwilliamsco.com>

Rusty:

I hope you are having a great time at Interior!

Hey, Liz Williams and I share a client – the Dallas Safari Club. We wanted to see if you could help us with a request. We have our Dallas Safari Club guys in town for the 4<sup>th</sup> Annual Congressional Reception and “Beast Feast.” (Wild game on the menu). Then-Congressman Zinke attended last year and we had a blast. The event is June 27<sup>th</sup>.

We would be honored if he could attend again. Invitation attached.

If the Secretary cannot make it to the reception, we would love to have a meeting at DOI with him. It would be great to discuss some of our important issues affecting the hunting community. The meeting would be the same date – June 27<sup>th</sup>.

[www.biggame.org](http://www.biggame.org) is their website.

Let me know what you think!

Glenn



Glenn B. LeMunyon

Telephone | 202.669.3888

300 New Jersey Avenue, NW, Suite 900

Washington, D.C. 20001

[glenn@lemunyongroup.com](mailto:glenn@lemunyongroup.com)

[www.lemunyongroup.com](http://www.lemunyongroup.com)

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**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Apr 19 2017 11:12:49 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6)>  
**CC:** Ryan Zinke (b) (6) <(b) (6)>@ios.doi.gov  
**Subject:** Re: Sec. Zinke Request!

You will not be in town on 6/27 since that's the day of the Western Governors meeting in Whitefish. I'll let Rusty know.

On Wed, Apr 19, 2017 at 12:59 PM, ryanzinke <(b) (6)> wrote:

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Roddy, Russell" <[russell\\_roddey@ios.doi.gov](mailto:russell_roddey@ios.doi.gov)>

Date: 19/04/2017 00:20 (GMT-08:00)

To: (b) (6)

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Subject: Sec. Zinke Request!

To: "[russell\\_roddey@ios.doi.gov](mailto:russell_roddey@ios.doi.gov)" <[russell\\_roddey@ios.doi.gov](mailto:russell_roddey@ios.doi.gov)>, "[rusty\\_roddey@ios.doi.gov](mailto:rusty_roddey@ios.doi.gov)" <[rusty\\_roddey@ios.doi.gov](mailto:rusty_roddey@ios.doi.gov)>

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Let me know what you think!

Glenn

TLG-LOGO-300dpi

Glenn B. LeMunyon

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300 New Jersey Avenue, NW, Suite 900

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ryanzinke <(b) (6)>

**From:** ryanzinke <(b) (6)>  
**Sent:** Wed Apr 19 2017 11:36:23 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** Re: Sec. Zinke Request!

:))

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Subject: Re: Sec. Zinke Request!

You will not be in town on 6/27 since that's the day of the Western Governors meeting in Whitefish. I'll let Rusty know.

On Wed, Apr 19, 2017 at 12:59 PM, ryanzinke <(b) (6)> wrote:

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: "Roddy, Russell" <[russell\\_roddey@ios.doi.gov](mailto:russell_roddey@ios.doi.gov)>

Date: 19/04/2017 00:20 (GMT-08:00)

To: (b) (6)

Subject: Fwd: Sec. Zinke Request!

Received this from Glenn LeMunyon yesterday. Glenn is a good friend of mine from way back. He was in your office on your first day when you signed the two Secretarial Orders...think you know him but not sure. Not sure quite yet if you will be in town for this but if so, is this something you would be interested in attending? If not the reception, the meeting might be a good idea.

Rusty

----- Forwarded message -----

From: **Glenn LeMunyon** <[glenn@lemunyongroup.com](mailto:glenn@lemunyongroup.com)>

Date: Tue, Apr 18, 2017 at 3:39 PM

Subject: Sec. Zinke Request!

To: "[russell\\_roddey@ios.doi.gov](mailto:russell_roddey@ios.doi.gov)" <[russell\\_roddey@ios.doi.gov](mailto:russell_roddey@ios.doi.gov)>, "[rusty\\_roddey@ios.doi.gov](mailto:rusty_roddey@ios.doi.gov)" <[rusty\\_roddey@ios.doi.gov](mailto:rusty_roddey@ios.doi.gov)>

Cc: Liz Williams <[liz@lizwilliamsco.com](mailto:liz@lizwilliamsco.com)>

Rusty:

I hope you are having a great time at Interior!

Hey, Liz Williams and I share a client – the Dallas Safari Club. We wanted to see if you could help us with a request. We have our Dallas Safari Club guys in town for the 4<sup>th</sup> Annual Congressional Reception and “Beast Feast.” (Wild game on the menu). Then-Congressman Zinke attended last year and we had a blast. The event is June 27<sup>th</sup>.

We would be honored if he could attend again. Invitation attached.

If the Secretary cannot make it to the reception, we would love to have a meeting at DOI with him. It would be great to discuss some of our important issues affecting the hunting community. The meeting would be the same date – June 27<sup>th</sup>.

[www.biggame.org](http://www.biggame.org) is their website.

Let me know what you think!

Glenn

TLG-LOGO-300dpi



Glenn B. LeMunyon

Telephone | 202.669.3888

300 New Jersey Avenue, NW, Suite 900

Washington, D.C. 20001

[glenn@lemunyongroup.com](mailto:glenn@lemunyongroup.com)

[www.lemunyongroup.com](http://www.lemunyongroup.com)

--

Caroline Boulton

Department of the Interior

Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)



Promoting conservation, education, and ethical hunting worldwide!

**As a defender of hunting and a friend of the outdoors,  
DSC invites you to attend the 3rd Annual DSC Reception  
and silent auction honoring Members of Congress.**

WEDNESDAY, JUNE 27<sup>th</sup> 2017

5:00pm – 7:30pm

(Private Event)

**Come and enjoy the tastes of Wild Game!**

**BULLFEATHERS RESTAURANT**

**410 First St. SE**

Please RSVP [Liz@LizWilliamsco.com](mailto:Liz@LizWilliamsco.com)

Questions: call Glenn LeMunyon (202) 669-3888 or  
Liz Williams (202) 236-8693

*This reception is a widely attended event and a fundraiser for the DSC. The DSC is a registered 501 (c)(4) non-profit organization dedicated to the conservation of land and wildlife while advocating for the hunting community. The DSC represents more than 70,000 members, affiliates, and hunting advocates worldwide.*



# Conversation Contents

Fwd: Invitation

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

---

**From:** "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:30:04 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: Invitation

----- Forwarded message -----

**From:** Spencer, Richard V HON SECNAV (b) (6)  
**Date:** Thu, Oct 26, 2017 at 2:06 PM  
**Subject:** Invitation  
**To:** (b) (6) Ryan Zinke@ios.doi.gov <(b) (6) Ryan Zinke@ios.doi.gov>

Secretary Zinke:

It was terrific to make the introduction yesterday. Thank you for your great invitation to ride with you. I tried to move a commitment on the date in question and it appears I have no options. Please do not take me off your invite list as I look forward to some time in the saddle in the future.

Returning the invitation, I look forward to showing you the new SEAL campus in San Diego after the turn of the year.

Best,

Richard

Richard V. Spencer  
Secretary of the Navy  
1000 Navy Pentagon  
Washington, DC 20350-1000  
703 695-3131

## Conversation Contents

**Briefings: Greece + Turkey**

**Attachments:**

/3. Briefings: Greece + Turkey/1.1 Greece Information Memo 073117.docx  
/3. Briefings: Greece + Turkey/1.2 Turkey Information Memo 073117.docx

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Aug 04 2017 12:41:08 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke (b) (6) Ryan Zinke  
**Subject:** Briefings: Greece + Turkey  
**Attachments:** Greece Information Memo 073117.docx Turkey Information Memo 073117.docx

Attached are briefing memos from International Affairs ahead of your visits in Greece and Turkey!

Caroline

--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>**

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**From:** Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Sun Aug 06 2017 02:13:59 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** Re: Briefings: Greece + Turkey

Caroline. Please ensure all senior leadership knows my email. I will check this twice a day. Z Sent from my iPhone > On Aug 4, 2017, at 9:41 PM, Boulton, Caroline <caroline\_boulton@ios.doi.gov> wrote: > > Attached are briefing memos from International Affairs ahead of your visits > in Greece and Turkey! > > Caroline > > -- > Caroline Boulton > Department of the Interior > Scheduling & Advance > [Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov) > >

**"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>**

---

**From:** "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:24:49 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: Briefings: Greece + Turkey

----- Forwarded message -----  
From: **Ryan Zinke** <(b) (6) Ryan Zinke@ios.doi.gov>  
Date: Sun, Aug 6, 2017 at 4:13 AM  
Subject: Re: Briefings: Greece + Turkey  
To: "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

Caroline. Please ensure all senior leadership knows my email. I will check this twice a day. Z

Sent from my iPhone

> On Aug 4, 2017, at 9:41 PM, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:  
>  
> Attached are briefing memos from International Affairs ahead of your visits  
> in Greece and Turkey!  
>

> Caroline  
>  
> --  
> Caroline Boulton  
> Department of the Interior  
> Scheduling & Advance  
> [Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)  
> <Greece Information Memo 073117.docx>  
> <Turkey Information Memo 073117.docx>

## INFORMATION MEMORANDUM FOR THE SECRETARY

FROM: Karen Senhadji, Director, Office of International Affairs, PMB  
Kristy Bibb, International Program Specialist, Office of International Affairs, PMB

### I. PURPOSE

On August 7, 2017 you will have a courtesy visit with the U.S. Ambassador in Athens, Geoffrey R. Pyatt. This meeting will provide an opportunity to meet with the Ambassador and to receive an overview of the relationship between the U.S. and Greece. It will also provide an opportunity for you to ask any questions you may have.

### II. SUGGESTED TALKING POINTS

- Thank Ambassador Pyatt for meeting with you during your visit to Athens and express gratitude for the Embassy staff and security officers who worked with your DOI security detail prior to and during your visit.
- Welcome opportunities for DOI to support U.S. diplomatic efforts in Greece through conservation and science.

### III. KEY FACTS/HOT TOPICS

- Geoffrey R. Pyatt was sworn in as the U.S. Ambassador to Greece in September 2016.
- On July 20, 2017, an earthquake between the magnitudes of 6.6 and 6.7 struck Bodrum, Turkey, near the southwestern tip of the country and close to the Greek Isles. Hundreds were wounded and two died on the Greek Island of Kos after a bar collapsed.
- DOI currently has no significant cooperation with Greece. However, DOI's U.S. Geological Survey (USGS) minerals information team does conduct regular mineral assessments in Greece as part of the Global Mineral Resources Assessment Project. The project aims to assess the global availability of critical minerals.

### IV. BIOGRAPHY FOR AMBASSADOR GEOFFREY R. PYATT

#### Geoffrey R. Pyatt, U.S. Ambassador to Greece



**Current Tenure:** Geoffrey Pyatt has been the U.S. Ambassador to Greece since September 2016.

**Professional Background:** Geoffrey Pyatt has been a career member of the Foreign Service since 1989. Previously, he served as U.S. Ambassador to Ukraine (2013-2016) for which he received the State Department's Robert Frasure Memorial Award in recognition of his efforts to alleviate human suffering and promote peace in eastern Ukraine. Pyatt was Principal Deputy Assistant Secretary of State in the Bureau of South and Central Asian Affairs (2010-2013) and served as Deputy Chief of Mission at the U.S. Mission to International Organizations in Vienna, Austria (2007-2010). Other Foreign Service posts include: Deputy Chief of Mission (2006-2007) and Political Counselor (2002 to 2006) at the U.S. Embassy in New Delhi, India; Economic Officer at the U.S. Consulate General in Hong Kong (1999 to 2002); and Principal Officer at the U.S. Consulate General in Lahore, Pakistan (1997 to 1999.) Pyatt has also served as staff to the Natural Security Council and on the staff of Deputy Secretary Strobe Talbott as well as at posts in Honduras and India.

Prior to his career in the Foreign Service, Pyatt worked with The Inter-American Dialogue, a think tank that engages leading citizens of the Americas.

**Educational Background:** Pyatt holds a Master's degree in International Relations from Yale University and received a Bachelor's in Political Science from the University of California, Irvine.

**Personal Details:** Ambassador Pyatt grew up in La Jolla, California.

## V. COUNTRY OVERVIEW OF GREECE

Greece, officially known as the Hellenic Republic, retains elements of a country that is European, Balkan, Mediterranean, and Near Eastern. Positioned on the southern tip of the Balkan Peninsula, Greece, shares land borders with Albania to the northwest, the Republic of Macedonia and Bulgaria to the north, and Turkey to the southeast. It lies at the juncture of Europe, Asia, and Africa and its heritage encompasses Classical Greece, the Byzantine Empire and nearly four centuries of Ottoman Turkish rule. With the longest coastline in the Mediterranean basin, Greece has more than 2,000 islands, of which about 170 are inhabited. As of 2016, Greece has a population of around 10 million people, 93 percent which identify as Greek. The official language is Greek.

### **Modern History**

Following foreign rule that spanned over 2,000 years—the majority of the time by the Roman Empire—Greece eventually came under the control of Ottoman Empire in the 14<sup>th</sup> century, until its independence in 1830. Following independence, conflicts between Greeks and Turks began in 1897, and continued during and after WWI. The several centuries during which Greeks were under Ottoman control and at war with the Turks are commonly considered by the Greeks as the darkest in their extensive history. To this day, stories of the atrocities committed by Ottoman Turks against Greeks, Armenians, Serbs, and other Christian subjects continue to provoke bitter feelings of animosity toward modern day Turkey as the remaining symbol of the Ottoman Empire. Greece and Turkey continue to have territorial disputes today in the area of the Aegean Sea which resulted in military hostilities in 1996. Turkey disputes Greece's claim that the islands

- known as the Imia in Greece and Kardak in Turkey - came under Greek ownership in 1947. However, despite ongoing territorial disputes and thousands of years of foreign occupation, Greece's historical and cultural heritage has endured and continues to resonate throughout the modern world through literature, art, philosophy, and politics.

### **Current Events**

On July 20, 2016, an earthquake between the magnitudes of 6.6 and 6.7 struck about 6 miles from Bodrum Turkey near the southwestern tip of the country and close to the Greek Isles. Hundreds were wounded and two died on the Greek Island of Kos after a bar collapsed.

Greece has suffered a severe economic crisis since late 2009 and has entered three bailout agreements with the European Commission, the European Central Bank, the International Monetary Fund (IMF), and the European Stability Mechanism (ESM). The Greek government agreed to its current \$96 billion bailout in August 2015 which will conclude in August 2018.

### **Government**

Greece is a unitary parliamentary republic with one legislative house. The president is elected by parliament every five years and serves as head of state in a largely ceremonial role. The prime minister serves as the head of government and is the leader of the party with the most seats in parliament. The parliament, called the Vouli, has 300 members who are elected every four years. The current president is Prokopis Pavlopoulos who was elected in 2015. The current Prime Minister is Alexis Tsipras.

### **U.S. - Greece Relations**

U.S. - Greece relations are based on long term cooperation dating back to U.S. support for Greece's struggle for Independence from the Ottoman Empire. The shared value of democracy and freedom, cooperation during two World Wars, participation in NATO, the Organization for Security and Cooperation in Europe (OSCE), and other international organizations and agreements, form the strong foundations for strategic cooperation between the two countries. Today, Greece is an important partner of the U.S. regarding many policy priorities. Greece has been an ally to the U.S. in promoting stability and economic development in the Balkans, supporting efforts to combat global terrorism, and supporting the diversification of Europe's energy supplies. The U.S. - Greece mutual defense cooperation agreement provides for the operation by the United States of a naval support facility at the deep-water port and airfield at Souda Bay in Crete. The U.S. and Greece also cooperate through implementation of a secure real-time platform program that allows Greek authorities to screen people entering Greece against U.S. databases.



## World Heritage Sites

There are currently eighteen UNESCO World Heritage sites in Greece (listed below). Sixteen are categorized as cultural and two are categorized as both cultural and natural.

### *Cultural World Heritage Sites*

- Acropolis, Athens (1987)
- Archaeological Site of Aigai (modern name Vergina) (1996)
- Archaeological Site of Delphi (1987)
- Archaeological Site of Mystras (1989)
- Archaeological Site of Olympia (1989)
- Archaeological Site of Philippi (2016)
- Archaeological Sites of Mycenae and Tiryns (1999)
- Delos (1990)
- Medieval City of Rhodes (1988)
- Monasteries of Daphni, Hosios Loukas and Nea Moni of Chios (1990)
- Old Town of Corfu (2007)
- Paleochristian and Byzantine Monuments of Thessalonika (1988)
- Pythagoreion and Heraion of Samos (1992)
- Sanctuary of Asklepios at Epidaurus (1988)
- Temple of Apollo Epicurius at Bassae (1986)
- The Historic Centre (Chorá) with the Monastery of Saint-John the Theologian and the Cave of the Apocalypse on the Island of Pátmos (1999)

### *Cultural and Natural World Heritage Sites*

- Meteora (1988)
- Mount Athos (1988)

## INFORMATION MEMORANDUM FOR THE SECRETARY

FROM: Karen Senhadji, Director, Office of International Affairs, PMB  
Kristy Bibb, International Program Specialist, Office of International Affairs, PMB

### **I. PURPOSE**

On August 18, 2017 you will have a courtesy visit with the U.S. Consul General in Istanbul, Ms. Jennifer Davis, who has been in this role since July 2016 (biography attached). This meeting will provide an opportunity to meet with the Consul General and to receive an in-country briefing about the U.S.-bilateral and regional relationship. It will also provide an opportunity for you to ask any questions you may have.

### **II. SUGGESTED TALKING POINTS**

- Thank Ms. Davis for taking the time to meet with you during your trip to Istanbul and express appreciation for the Consular and Embassy staff and security officers who worked with your DOI security detail prior to and during your visit.
- Underscore the importance of a strong relationship between DOI, the State Department, and our Turkish counterparts on conservation and science.
- Highlight DOI's current and past bilateral relationship with Turkish counterparts:
  - FWS support for the Turkish Marine Turtle Rehabilitation Center (DEKAMER)
  - USGS post-earthquake investigations following the 1999 Kocaeli earthquake.
- Welcome opportunities for DOI to further support U.S. diplomatic efforts in Turkey.

### **III. KEY FACTS/HOT TOPICS**

- FWS works with the Turkish Marine Turtle Rehabilitation Center (DEKAMER) to protect and conserve loggerhead and green sea turtles within Turkey's marine habitats.
- USGS collaborates with Turkey through the Reduction of Earthquake Losses in the Eastern Mediterranean Region (RELEMR) program. In 1999, at the request of Turkey, USGS assisted in post-earthquake investigations following a 7.4 magnitude earthquake that struck Kocaeli, Turkey.
- Turkey is a strong ally of the U.S. in the fight against global and regional terrorism.
- After Turkey experienced an upsurge in terrorist violence in 2015-2016, including attacks in Ankara and Istanbul, the U.S. ordered all civilian family members in Istanbul to leave the country. In March 2017, family members were allowed to return to post.
- Since a July 2016 coup attempt, Turkey has declared a state of emergency, and over 100,000 security personnel, civil servants, judges, academics, and journalists have been dismissed, suspended, or arrested.
- On July 20, 2017, an earthquake between the magnitudes of 6.6 and 6.7 struck Bodrum, Turkey, near the southwestern tip of the country and close to the Greek Isles. Hundreds were wounded and two died on the Greek Island of Kos after a bar collapsed.

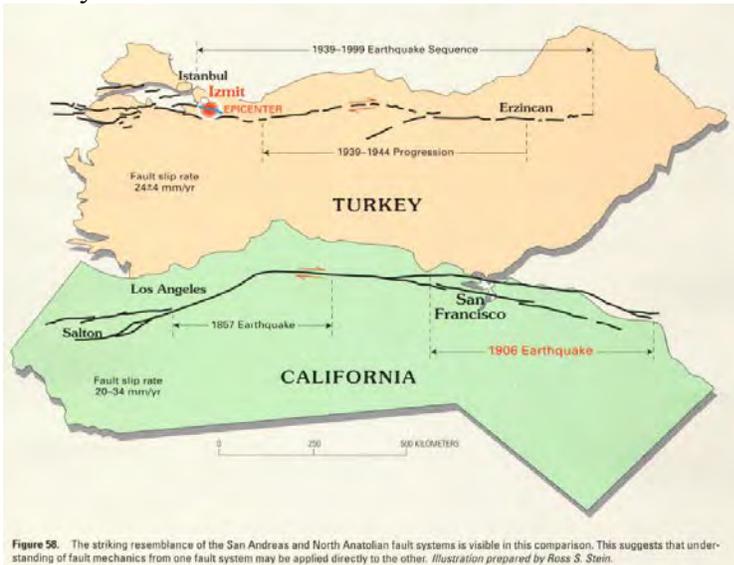
### **IV. DOI-TURKEY BACKGROUND**

DOI is currently engaged with Turkey on marine turtle conservation and has a long history of cooperation on seismic monitoring and preparedness.

**Conservation.** FWS collaborates with the Turkish Marine Turtle Rehabilitation Center (DEKAMER), a Turkish NGO based in Dalyan, to protect and conserve adult and juvenile loggerhead and green sea turtles within Turkey’s marine habitats adjacent to important nesting beaches. With some of the main nesting locations for marine turtles in the Mediterranean, conservation efforts are essential for global sea turtle preservation efforts. Grants to DEKAMER through FWS’s Marine Turtle Conservation Fund support work with fishermen to assess impacts of accidentally captured sea turtles (bycatch) and develop methods to avoid or reduce bycatch, disseminate best practices, and support turtle research.

**Natural Hazards.** USGS collaborates with Turkey through the regional seismic program Reduction of Earthquake Losses in the Eastern Mediterranean Region (RELEMR). In partnership with the United Nations Educational, Scientific, and Cultural Organization (UNESCO), the program mobilizes scientific knowledge and technological know-how to assess earthquake hazards in the Extended Mediterranean Region (EMR) and to strengthen disaster mitigation measures. Turkey has been active participant and has hosted the program's annual workshops in the past. The next workshop is December 2017 in Madrid, Spain.

USGS has also engaged in bilateral cooperation with Turkish counterparts. Following the 7.4 magnitude earthquake that struck Kocaeli province of northwestern Turkey in 1999, the Kandilli Observatory and Earthquake Research Institute (KOERI) of Bogazici University in Istanbul invited USGS to assist in post-earthquake investigations. The earthquake was the most devastating to strike Turkey since 1939 and killed more than 17,000, injured more than 43,000, and resulted in property losses worth between three to six billion U.S. dollars. In addition to assisting Turkish colleagues, the investigation provided USGS with valuable lessons for reducing the risk and forecasting future earthquakes in the U.S. because of the similarities between Turkey’s North Anatolian and California’s San Andres fault systems (image below).



**Minerals.** Through the Global Mineral Resources Assessment Project, the USGS minerals information team conducts regular mineral assessments in Turkey. The project aims to assess the global availability of critical minerals.

## V. BIOGRAPHY FOR CONSUL GENERAL JENNIFER DAVIS

### Jennifer Davis, U.S. Consul General Istanbul



**Current Tenure:** Jennifer Davis has served as U.S. Consul General in Istanbul since July 2016.

**Professional Background:** She is a career member of the Foreign Service who previously served as Executive Assistant to Secretaries of State Hillary Clinton and John Kerry prior to her current role. She has also served as Deputy Political Counselor at Embassy Bogota, Acting Deputy Political Advisor and Political Officer at USNATO, Special Assistant to Secretary of State Condoleezza Rice, Watch Officer in the State Operations Center, and Consular Officer and Special Assistant to the Ambassador in Mexico City.

Prior to joining the Foreign Service, Davis was a corporate attorney specializing in media and banking law. She also clerked for the Honorable Judge James C. Fox in the Eastern District of North Carolina.

**Educational Background:** She holds a B.A. and J.D. from the University of North Carolina at Chapel Hill and a Master of Laws (LL.M.) from Oxford University.

**Personal Details:** Davis is married to fellow U.S. diplomat Nick Harris and is the mother of two boys.

## VI. COUNTRY OVERVIEW OF TURKEY

Turkey is bounded on the north by the Black Sea, on the northeast by Georgia and Armenia, on the east by Azerbaijan and Iran, on the southeast by Iraq and Syria, on the southwest and west by the Mediterranean Sea and the Aegean Sea, and on the northwest by Greece and Bulgaria. The capital is Ankara and the largest seaport is located in Istanbul. While ninety percent of its population of eighty million identify as Muslim (mostly Sunni), Turkey has remained a secular nationalist westernized state since its inception. Around twenty percent of the population are ethnic Kurds, one of the indigenous populations of the Mesopotamian plains and the highlands in what are now south-eastern Turkey, north-eastern Syria, northern Iraq, north-western Iran and south-western Armenia. The majority of the population speaks Turkish, which is the official language, with the remainder speaking Kurdish and other minority languages, including Arabic.

## **Modern History**

Following the end of WWI in 1923, the modern state of Turkey was founded from the remnants of the Ottoman Empire by national hero Mustafa Kemal, later known as Ataturk or “Father of the Turks.” Multiparty democracy was instituted in 1950 following a period of one party rule during the founding authoritarian administrations. For the most part, parliamentary democracy has remained in force, although, the Turkish military has intervened in politics three times: 1960-1961, 1971-1973, 1980-1983. Additional interventions took place in 1997 when the military issued a series of political “recommendations” in what some scholars have referred to as a post-modern coup. In each case, political power was eventually returned to civilians following a revised constitution.

## **Current Events**

From 2015 through 2016 Turkey experienced an increase in terrorist violence, which included major attacks its capital Ankara, Istanbul, and throughout the Kurdish southeastern region.

On July 15, 2016, elements of the Turkish military attempted a coup that ultimately failed when masses of Turkish citizens took to the streets to confront the coup forces. More than 2,000 people were injured and over 240 were killed. In response, Turkish government authorities dismissed, suspended, or arrested over 100,000 security personnel, civil servants, judges, academics, and journalists. The government accused followers of an influential transnational religious and social movement known as “Hizmet” (Service) and designated the followers as terrorists. Following the failed coup, government instituted a state of emergency in July 2016 that has since been extended to July 2017. In April 2017, the Turkish Government passed a referendum that when implemented would change Turkey from a parliamentary to a presidential system.

On July 20, 2016, a 6.6-6.7 magnitude earthquake struck about six miles from Bodrum Turkey near the southwestern tip of the country and close to the Greek Isles. Hundreds were wounded and two died on the Greek Island of Kos after a bar collapsed. A small tsunami also struck following the earthquake scattering cars and boats across the Aegean Sea coastline. Aftershocks continued to following the earthquake but have not resulted in any subsequent fatalities.

Since 1984, the Kurdistan Workers Party (PKK), have demanded an independent Kurdish state within Turkey, and they have been declared a terrorist organization by the U.S. and Turkey. Turkish Government security forces have long fought the insurgency resulting in more than 40,000 lives lost and accusations of human rights abuses by Turkey. Negotiations to cease hostilities between the Turkish Government and the PKK have failed and conflict continues to this day. Turkey views the Kurdish fighters of the Popular Protection Units (YPG) as an extension of the PKK. This has been a source of tension between Turkey and the U.S., since President Trump recently approved supplying arms to Kurdish YPG fighters to support an operation to retake the Syrian city of Raqqa from ISIL. The Kurdish YPG have been one of the most effective forces in the fight against ISIL.

## **Government**

Turkey is a parliamentary republic. The president is directly elected by majority popular vote every five years and serves as the head of state. The prime minister serves as the head of government and is elected by parliament and approved by the president following legislative

elections every 4 years. Legislative power is vested in the unicameral parliament, the Grand National Assembly of Turkey. Executive power is divided between the prime minister and president. The prime minister and the cabinet--Council of Ministers, who are nominated by the prime minister and appointed by the president-- are responsible for carrying out government policy. The President has the power to call and dissolve parliament, approve the appointment of the prime minister, return legislation to parliament for reconsideration, refer laws to the constitutional court, and submit proposed constitutional changes to a popular referendum. The current head of government is Prime Minister Binali Yıldırım. The current head of state is President Recep Tayyip Erdoğan.

### **U.S.-Turkey Relations**

Following WWI and the dissolution of the Ottoman Empire, the U.S. established diplomatic relations with the new Turkish Republic in 1927. The present close relationship began with the agreement implementing the Truman Doctrine in 1947. Since then, Turkey has served as an important U.S. security partner and a valued North Atlantic Treaty Organization (NATO) ally. Based on a partnership of mutual interests and respect, the U.S.-Turkey relationship is focused on areas such as regional security and stability, economic cooperation, and the advancement of human rights.

Turkey has been a leader in the Alliance's Resolute Support Mission in Afghanistan contributing 659 troops and allowing the U.S. to utilize its Incirlik Air Base for the transport of non-lethal logistical support for operations in Afghanistan. Turkey has also been a vital member of the Counter-ISIL Coalition. Since opening up its military bases to the U.S. and coalition partners in July 2015, Incirlik Air Base has been critical in the effort to degrade and ultimately destroy ISIL in Syria and Iraq.

Although trade between the two countries jumped from \$10.8 billion in 2009 to \$17.4 billion in 2015, the level of trade remains modest compared to its potential. U.S. exports to Turkey include aircraft, oil, cotton yarn and fabric, machinery, agricultural products, iron, and steel. Imports include machinery, chemicals, petroleum products, transportation equipment, and consumer goods.



## World Heritage Sites

There are currently seventeen UNESCO World Heritage sites in Turkey (listed below). Fifteen are categorized as cultural and two are categorized as both cultural and natural.

### *Cultural World Heritage Sites*

- Aphrodisias (2017)
- Archaeological Site of Ani (2016)
- Archaeological Site of Troy (1998)
- Bursa and Cumalıkızık: the Birth of the Ottoman Empire (2014)
- City of Safranbolu (1994)
- Diyarbakır Fortress and Hevsel Gardens Cultural Landscape (2015)
- Ephesus (2015)
- Great Mosque and Hospital of Divriği (1985)
- Hattusha: the Hittite Capital (1986)
- Historic Areas of Istanbul (1985)
- Nemrut Dağ (1987)
- Neolithic Site of Çatalhöyük (2012)
- Pergamon and its Multi-Layered Cultural Landscape (2014)
- Selimiye Mosque and its Social Complex (2011)
- Xanthos-Letoon (1988)

### *Cultural and Natural World Heritage Sites*

- Göreme National Park and the Rock Sites of Cappadocia (1985)
- Hierapolis-Pamukkale (1988)

# Conversation Contents

Fwd: Fieldwood

"Zinke, Ryan" <[REDACTED]@ios.doi.gov>

---

**From:** "Zinke, Ryan" <[REDACTED]@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:24:10 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: Fieldwood

----- Forwarded message -----

**From:** Ryan Zinke <[REDACTED]@ios.doi.gov>  
**Date:** Tue, Aug 8, 2017 at 4:31 AM  
**Subject:** Re: Fieldwood  
**To:** Downey Magallanes <[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)>

:))

Sent from my iPhone

> On Aug 7, 2017, at 11:49 PM, Downey Magallanes <[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)> wrote:  
>  
> Sir,  
>  
> Attached please see the latest update on the Fieldwood well. Key  
> takeaway: the maximum casing pressure between midnight and 9:45 AM CT  
> was 9,440 PSI. Casing pressure immediately prior to this morning's  
> conference call was 9,437 PSI. The increase in pressure appears to be  
> leveling off based on analysis of average casing pressure for each  
> 24-hour period since May 1.  
> <mime-attachment.txt>  
> <Fieldwood Briefing No 8.docx>

# Conversation Contents

Fwd: NWR Staff for Secretarial Recognition

"Zinke, Ryan" <[REDACTED]@ios.doi.gov>

---

**From:** "Zinke, Ryan" <[REDACTED]@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:24:01 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: NWR Staff for Secretarial Recognition

----- Forwarded message -----

**From:** Ryan Zinke <[REDACTED]@ios.doi.gov>  
**Date:** Thu, Aug 10, 2017 at 3:53 AM  
**Subject:** Re: NWR Staff for Secretarial Recognition  
**To:** Scott Hommel <scott\_hommel@ios.doi.gov>

I want to highlight the good things we are doing. Exceptional performance in keeping with the highest traditions of service. Please have Laura write something up and broadcast it to all departments and divisions. End it the recognition in Bravo Zulu!

Sent from my iPhone

On Aug 10, 2017, at 3:11 AM, Scott Hommel <scott\_hommel@ios.doi.gov> wrote:

Bottom paragraph sums it up.

Begin forwarded message:

**From:** "Foster, Maureen" <maureen\_foster@ios.doi.gov>  
**Date:** August 9, 2017 at 6:21:01 PM EDT  
**To:** Todd Willens <todd\_willens@ios.doi.gov>  
**Subject:** Fwd: NWR Staff for Secretarial Recognition

For the Secretary's GOOD JOB recognition

---

Maureen D. Foster  
Chief of Staff  
Office of the Assistant Secretary  
for Fish and Wildlife and Parks  
1849 C Street, NW, Room 3161  
Washington, DC 20240

202.208.5970 (desk)  
202.208.4416 (main)

[Maureen.Foster@ios.doi.gov](mailto:Maureen.Foster@ios.doi.gov)

----- Forwarded message -----

**From:** Morris, Charisa <charisa\_morris@fws.gov>  
**Date:** Wed, Aug 9, 2017 at 5:35 PM  
**Subject:** NWR Staff for Secretarial Recognition  
**To:** "Foster, Maureen" <maureen\_foster@ios.doi.gov>  
**Cc:** Jim Kurth <jim\_kurth@fws.gov>, Stephen Guertin <stephen\_guertin@fws.gov>, Greg Sheehan <greg\_j\_sheehan@fws.gov>

Good afternoon, Maureen-

Below are our Refuge staff responsible for addressing the temporary power line issues in Outer Banks, NC:

Art Beyer, Assistant Refuge Manager, Pea Island NWR  
Rebecca Harrison, Supervisory Wildlife Biologist  
Scott Lanier, Deputy Complex Manager, NC Coastal Refuge Complex  
Rebekah Martin, Project Leader, NC Coastal Refuge Complex

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Below are our Refuge staff responsible for addressing the emergency grazing access needs at CMR Refuge:

Paul Santavy - project leader  
Matt DeRosier - deputy PL  
Paula Gouse - Wildlife Refuge Specialist (WRS) - Fort Peck  
Aaron Johnson - Station Manager, Fort Peck  
Mike Assenmacher, Station Manager, Sand Creek  
Dan Harrell, WRS, Sand Creek  
Jody Jones, WRS, Sand Creek  
Shaylene Piedalue, WRS, Fort Peck

Please let us know what other information you may need. We appreciate more than we can express that the Secretary wants to recognize the great work our folks are doing!

Thanks,  
Charisa

--

[Charisa.Morris@fws.gov](mailto:Charisa.Morris@fws.gov) | Chief of Staff, Office of the Director | U.S. Fish & Wildlife Service | 1849 C Street NW, Room 3348 | Washington, DC 20240 | (202) 208-3843 | For urgent matters, please dial cell: 301-875-8937

# Conversation Contents

Fwd: Drones

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

---

**From:** "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:23:26 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: Drones

----- Forwarded message -----  
**From:** Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Date:** Thu, Aug 17, 2017 at 8:33 AM  
**Subject:** Drones  
**To:** Scott Hommel <scott\_hommel@ios.doi.gov>

I want to see the drone contract before the award. (b) (5)  
(b) (6). Pls confirm receipt. Z

Sent from my iPhone

On Aug 17, 2017, at 3:07 PM, Scott Hommel <scott\_hommel@ios.doi.gov> wrote:

Went to MT.

Scott C. Hommel  
Chief of Staff  
Department of the Interior

On Aug 17, 2017, at 6:11 AM, Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov> wrote:

Sent from my iPhone

On Aug 14, 2017, at 10:38 PM, Scott Hommel <scott\_hommel@ios.doi.gov> wrote:

Scott C. Hommel  
Chief of Staff  
Department of the Interior

Begin forwarded message:

**From:** White House Press Office <whitehouse-noreply@messages.whitehouse.gov>  
**Date:** August 14, 2017 at 1:42:37 PM EDT  
**To:** <scott\_hommel@ios.doi.gov>  
**Subject:** Statement by President Trump  
**Reply-To:** <whitehouse-noreply@messages.whitehouse.gov>

THE WHITE HOUSE

Office of the Press Secretary

---

For Immediate Release

August 14, 2017

000440

STATEMENT BY PRESIDENT TRUMP

Diplomatic Room

12:38 P.M. EDT

THE PRESIDENT: Thank you. I'm in Washington today to meet with my economic team about trade policy and major tax cuts and reform. We are renegotiating trade deals and making them good for the American worker. And it's about time.

Our economy is now strong. The stock market continues to hit record highs, unemployment is at a 16-year low, and businesses are more optimistic than ever before. Companies are moving back to the United States and bringing many thousands of jobs with them. We have already created over one million jobs since I took office.

We will be discussing economic issues in greater detail later this afternoon, but, based on the events that took place over the weekend in Charlottesville, Virginia, I would like to provide the nation with an update on the ongoing federal response to the horrific attack and violence that was witnessed by everyone.

I just met with FBI Director Christopher Wray and Attorney General Jeff Sessions. The Department of Justice has opened a civil rights investigation into the deadly car attack that killed one innocent American and wounded 20 others. To anyone who acted criminally in this weekend's racist violence, you will be held fully accountable. Justice will be delivered.

As I said on Saturday, we condemn in the strongest possible terms this egregious display of hatred, bigotry, and violence. It has no place in America.

And as I have said many times before: No matter the color of our skin, we all live under the same laws, we all salute the same great flag, and we are all made by the same almighty God. We must love each other, show affection for each other, and unite together in condemnation of hatred, bigotry, and violence. We must rediscover the bonds of love and loyalty that bring us together as Americans.

Racism is evil. And those who cause violence in its name are criminals and thugs, including the KKK, neo-Nazis, white supremacists, and other hate groups that are repugnant to everything we hold dear as Americans.

We are a nation founded on the truth that all of us are created equal. We are equal in the eyes of our Creator. We are equal under the law. And we are equal under our Constitution. Those who spread violence in the name of bigotry strike at the very core of America.

Two days ago, a young American woman, Heather Heyer, was tragically killed. Her death fills us with grief, and we send her family our thoughts, our prayers, and our love.

We also mourn the two Virginia state troopers who died in service to their community, their commonwealth, and their country. Troopers Jay Cullen and Burke Bates exemplify the very best of America, and our hearts go out to their families, their friends, and every member of American law enforcement.

These three fallen Americans embody the goodness and decency of our nation. In times such as these, America has always shown its true character: responding to hate with love, division with unity, and violence with an unwavering resolve for justice.

As a candidate, I promised to restore law and order to our country, and our federal law enforcement agencies are following through on that pledge. We will spare no resource in fighting so that every American child can grow up free from violence and fear. We will defend and protect the sacred rights of all Americans, and we will work together so that every citizen in this blessed land is free to follow their dreams in their hearts, and to express the love and joy in their souls.

Thank you. God bless you. And God bless America. Thank you very much.

END 12:43 P.M. EDT

-----

[Unsubscribe](#)

# Conversation Contents

Fwd: Monuments

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

---

**From:** "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:23:19 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: Monuments

----- Forwarded message -----  
**From:** Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Date:** Fri, Aug 18, 2017 at 8:07 AM  
**Subject:** Re: Monuments  
**To:** Scott Hommel <scott\_hommel@ios.doi.gov>

Pls pick up the speed in announcing monuments that we propose no substantive change to. We should be announcing another 3 this week and more next  
Z

Sent from my iPhone

On Aug 17, 2017, at 4:08 PM, Scott Hommel <scott\_hommel@ios.doi.gov> wrote:

Copy.

Scott C. Hommel  
Chief of Staff  
Department of the Interior

On Aug 17, 2017, at 8:33 AM, Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov> wrote:

I want to see the drone contract before the award. (b) (5)  
Pls confirm receipt. Z

Sent from my iPhone

On Aug 17, 2017, at 3:07 PM, Scott Hommel <scott\_hommel@ios.doi.gov> wrote:

Went to MT.

Scott C. Hommel  
Chief of Staff  
Department of the Interior

On Aug 17, 2017, at 6:11 AM, Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov> wrote:

Sent from my iPhone

On Aug 14, 2017, at 10:38 PM, Scott Hommel <scott\_hommel@ios.doi.gov> wrote:

Scott C. Hommel  
Chief of Staff  
Department of the Interior

000442

Begin forwarded message:

**From:** White House Press Office <[whitehouse-noreply@messages.whitehouse.gov](mailto:whitehouse-noreply@messages.whitehouse.gov)>  
**Date:** August 14, 2017 at 1:42:37 PM EDT  
**To:** <[scott\\_hommel@ios.doi.gov](mailto:scott_hommel@ios.doi.gov)>  
**Subject:** Statement by President Trump  
**Reply-To:** <[whitehouse-noreply@messages.whitehouse.gov](mailto:whitehouse-noreply@messages.whitehouse.gov)>

THE WHITE HOUSE

Office of the Press Secretary

---

For Immediate Release

August 14, 2017

STATEMENT BY PRESIDENT TRUMP

Diplomatic Room

12:38 P.M. EDT

THE PRESIDENT: Thank you. I'm in Washington today to meet with my economic team about trade policy and major tax cuts and reform. We are renegotiating trade deals and making them good for the American worker. And it's about time.

Our economy is now strong. The stock market continues to hit record highs, unemployment is at a 16-year low, and businesses are more optimistic than ever before. Companies are moving back to the United States and bringing many thousands of jobs with them. We have already created over one million jobs since I took office.

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I just met with FBI Director Christopher Wray and Attorney General Jeff Sessions. The Department of Justice has opened a civil rights investigation into the deadly car attack that killed one innocent American and wounded 20 others. To anyone who acted criminally in this weekend's racist violence, you will be held fully accountable. Justice will be delivered.

As I said on Saturday, we condemn in the strongest possible terms this egregious display of hatred, bigotry, and violence. It has no place in America.

And as I have said many times before: No matter the color of our skin, we all live under the same laws, we all salute the same great flag, and we are all made by the same almighty God. We must love each other, show affection for each other, and unite together in condemnation of hatred, bigotry, and violence. We must rediscover the bonds of love and loyalty that bring us together as Americans.

Racism is evil. And those who cause violence in its name are criminals and thugs, including the KKK, neo-Nazis, white supremacists, and other hate groups that are repugnant to everything we hold dear as Americans.

We are a nation founded on the truth that all of us are created equal. We are equal in the eyes of our Creator. We are equal under the law. And we are equal under our Constitution. Those who spread violence in the name of bigotry strike at the very core of America.

Two days ago, a young American woman, Heather Heyer, was tragically killed. Her death fills us with grief, and we send her family our thoughts, our prayers, and our love.

We also mourn the two Virginia state troopers who died in service to their community, their commonwealth, and their country. Troopers Jay Cullen and Burke Bates exemplify the very best of America, and our hearts go out to their families, their friends, and every member of American law enforcement.

These three fallen Americans embody the goodness and decency of our nation. In times such as these, America has always shown its true character: responding to hate with love, division with unity, and violence with an unwavering resolve for justice.

As a candidate, I promised to restore law and order to our country, and our federal law

000443

enforcement agencies are following through on that pledge. We will spare no resource in fighting so that every American child can grow up free from violence and fear. We will defend and protect the sacred rights of all Americans, and we will work together so that every citizen in this blessed land is free to follow their dreams in their hearts, and to express the love and joy in their souls.

Thank you. God bless you. And God bless America. Thank you very much.

END            12:43 P.M. EDT

-----

[Unsubscribe](#)

The White House 1600 Pennsylvania Avenue, NW Washington DC 20500 202-456-1111

## Conversation Contents

Fwd: GC Block 200 Update No. 20 (18 August 2017) - ALL Good

"Zinke, Ryan" <[REDACTED]@ios.doi.gov>

**From:** "Zinke, Ryan" <[REDACTED]@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:23:10 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: GC Block 200 Update No. 20 (18 August 2017) - ALL Good

----- Forwarded message -----

**From:** Ryan Zinke <[REDACTED]@ios.doi.gov>  
**Date:** Sat, Aug 19, 2017 at 5:10 AM  
**Subject:** Re: GC Block 200 Update No. 20 (18 August 2017) - ALL Good  
**To:** Scott Hommel <[scott\\_hommel@ios.doi.gov](mailto:scott_hommel@ios.doi.gov)>

Faulty sensor. However, we need to ensure the industry has the wellhead parts on a 48 hour standby and not being in the position that they have to wait to have them manufactured. Task Scott A to make it so. That is a nice press piece that we are taking prudent proactive action. Z

Sent from my iPhone

On Aug 18, 2017, at 8:53 PM, Scott Hommel <[scott\\_hommel@ios.doi.gov](mailto:scott_hommel@ios.doi.gov)> wrote:

FYI- the issue with Well in Gulf is over.

Scott C. Hommel  
Chief of Staff  
Department of the Interior

Begin forwarded message:

**From:** "Lillie, Thomas" <[thomas.lillie@bsee.gov](mailto:thomas.lillie@bsee.gov)>  
**Date:** August 18, 2017 at 1:52:16 PM EDT  
**To:** David Bernhardt <[dwbernhardt@ios.doi.gov](mailto:dwbernhardt@ios.doi.gov)>, Scott Hommel <[scott\\_hommel@ios.doi.gov](mailto:scott_hommel@ios.doi.gov)>, Katharine Macgregor <[katharine\\_macgregor@ios.doi.gov](mailto:katharine_macgregor@ios.doi.gov)>, James Cason <[james\\_cason@ios.doi.gov](mailto:james_cason@ios.doi.gov)>  
**Cc:** Scott Angelle <[scott.angelle@bsee.gov](mailto:scott.angelle@bsee.gov)>, Preston Beard <[preston.beard@bsee.gov](mailto:preston.beard@bsee.gov)>, Laura Rigas <[laura\\_rigas@ios.doi.gov](mailto:laura_rigas@ios.doi.gov)>, Downey Magallanes <[downey\\_magallanes@ios.doi.gov](mailto:downey_magallanes@ios.doi.gov)>, "Newell, Russell" <[russell\\_newell@ios.doi.gov](mailto:russell_newell@ios.doi.gov)>, "Cardinale, Richard" <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>, Eileen Angelico <[eileen.angelico@bsee.gov](mailto:eileen.angelico@bsee.gov)>, "Herbst, Lars" <[Lars\\_Herbst@bsee.gov](mailto:Lars_Herbst@bsee.gov)>, Bryan Domangue <[Bryan.Domangue@bsee.gov](mailto:Bryan.Domangue@bsee.gov)>, Michael Prendergast <[michael.prendergast@bsee.gov](mailto:michael.prendergast@bsee.gov)>, Michael Saucier <[michael.saucier@bsee.gov](mailto:michael.saucier@bsee.gov)>, "Nelson, Bobby" <[bobby.nelson@bsee.gov](mailto:bobby.nelson@bsee.gov)>, Troy Trosclair <[troy.trosclair@bsee.gov](mailto:troy.trosclair@bsee.gov)>, Lisa Branum <[lisa\\_a\\_branum@ios.doi.gov](mailto:lisa_a_branum@ios.doi.gov)>, "Miller, Dana" <[dana.miller@bsee.gov](mailto:dana.miller@bsee.gov)>  
**Subject:** GC Block 200 Update No. 20 (18 August 2017)

This is our final report for the event. All is stable. Many thanks to everyone. Tom

Tom Lillie  
Chief of Staff  
Bureau of Safety and Environmental Enforcement  
(202) 208-6286  
[thomas.lillie@bsee.gov](mailto:thomas.lillie@bsee.gov)

<mime-attachment.html>

<Fieldwood Briefing No 20.docx>

## Conversation Contents

Fwd: DOI Spot Report (Update #5) - Hurricane Harvey

"Zinke, Ryan" <[REDACTED]@ios.doi.gov>

**From:** "Zinke, Ryan" <[REDACTED]@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:23:05 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: DOI Spot Report (Update #5) - Hurricane Harvey

----- Forwarded message -----

**From:** Humbert, Harry <harry\_humbert@ios.doi.gov>  
**Date:** Sun, Aug 27, 2017 at 10:07 AM  
**Subject:** Re: DOI Spot Report (Update #5) - Hurricane Harvey  
**To:** Ryan Zinke <[REDACTED]@ios.doi.gov>

Thank you Sir.

I have a great Office of Emergency Management staff.

H

On Sun, Aug 27, 2017 at 10:02 AM, Ryan Zinke <[REDACTED]@ios.doi.gov> wrote:  
Thanks Harry. Great job. X

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

**From:** "Humbert, Harry" <harry\_humbert@ios.doi.gov>  
**Date:** 8/27/17 8:07 AM (GMT-05:00)  
**To:** Ryan Zinke <[REDACTED]@ios.doi.gov>, David Bernhardt <dwb@ios.doi.gov>  
**Cc:** DOI\_EMDC <doi\_emdccc@ios.doi.gov>, James Cason <james\_cason@ios.doi.gov>, Douglas Domenech <douglas\_domenech@ios.doi.gov>, Todd Willens <todd\_willens@ios.doi.gov>, Scott Hommel <scott\_hommel@ios.doi.gov>  
**Subject:** DOI Spot Report (Update #5) - Hurricane Harvey

Secretary,

The Interior Operations Center (IOC) was activated to Level 2 (Severe Operations) as of 8:00 a.m. EDT this morning and continues to monitor Tropical Storm Harvey, located approximately 50 miles east-southeast of San Antonio, Texas. The storm, as of 5:00 a.m. EDT, carries maximum sustained winds near 45 miles per hour. On the current forecast track, the center of Tropical Storm Harvey is expected to remain inland or move very near the coast of southeastern Texas through Monday. Harvey is expected to weaken to a Tropical Depression by tonight and is expected to produce additional rain accumulations of 15 to 25 inches over the middle and upper Texas coast through Thursday. Rainfall from Harvey will cause catastrophic and life-threatening flooding. A combination of inland waterway and storm surge flooding along the shoreline, exacerbated by tidal activity, is expected.

The National Park Service (NPS) reports that coordination continues with the U.S. Fish and Wildlife Service (USFWS) and the Intermountain Region Incident Management Team to mobilize a joint incident support team, if needed. At this point in time, there has been no request from FEMA to mobilize NPS ESF 9 assets. Space has been identified for this team starting August 30 at Naval Air Station Corpus Christi.

Padre Island National Seashore (PIAS) remains closed, and a damage assessment will likely occur on Monday morning. An initial assessment on August 26 suggests minor damage to park infrastructure, including downed fences, minor roof damage, and loose fascia boards. PAIS remains without electricity and potable water, and law enforcement support may be requested in order to prevent unauthorized entry until repairs can be made.

U.S. Fish and Wildlife Service reports an Incident Management Team (IMT) is staged at the Balcones Canyonlands National Wildlife Refuge (NWR), and an Incident Commander has been assigned. The response team has two task forces. Today, Sunday, August 27, is the travel day for identified resources. Tuesday, August 29, is the projected date of entry. Limited access is anticipated due to flooding.

Over the next 24-hour operational period, USFWS will deploy Law Enforcement Surge Team members from Oklahoma and two SAW Teams from Arizona and New Mexico to Balcones Canyon NWR. South Texas Resources will focus on local Refuge assessments, when access to locations is feasible. Two boat teams and two SORT teams have been rostered from the Southeast Region. Estimated mobilization of the Hurricane Response Trailer to Mississippi Sandhill Crane NWR is Monday. All

000446

USFWS locations within the impacted area have accounted for their staff, and there have been no requests for assistance. There are 227 employees on weather-related administrative leave at this time.

The Office of Aviation Services continues to coordinate DOI Unmanned Aircraft Systems (UAS) in accordance with FEMA Mission Assignment. Currently, two teams have been requested. One team is en route as of August 26.

There have been no updated reports on shut-in percentages from BSEE since last night's 1800 report. The Department of Energy reports that six oil refineries (with daily capacity of 516 thousand barrels) have ceased operations as of yesterday morning.

Harry

--

**Harry Humbert**  
**Deputy Assistant Secretary**  
**Public Safety, Resource Protection, Emergency Services**  
**Department of the Interior**  
**202-208-5773**

--

**Harry Humbert**  
**Deputy Assistant Secretary**  
**Public Safety, Resource Protection, Emergency Services**  
**Department of the Interior**  
**202-208-5773**

## Conversation Contents

Schedule: 9.7

Attachments:

/14. Schedule: 9.7/1.1 0907 EDB.pdf

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Sep 06 2017 16:00:46 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Subject:** Schedule: 9.7  
**Attachments:** 0907 EDB.pdf

### September 7

**8:45-9:00 Daily Scheduling & Communications Meeting**  
Location: Office

**9:00-9:30 Briefing on Predators Program**  
Location: Office

**9:30-10:00 OPEN**

**10:00-10:45 Meeting with ND Governor Burgum**  
Location: Office

**10:45-11:00 Meeting with Rep. Radewagen & Western Pacific Regional Fishery Management Council**  
Location: Office

**11:00-1:00 OPEN**

**1:00-1:30 Meeting with Partnership of Rangeland Trusts**  
Location: Office

**1:30-2:00 Meeting with the Chief of Staff**  
Location: Office

**2:00-3:00 North Carolina Event**  
Location: Office

**3:00-4:00 FY19 Budget Briefing**  
Location: 6151 Conference Room

**4:00-5:30 NPF Meeting with Al Baldwin, John Nau, and Will Shafroth**  
Location: Office

**5:30 Lincoln Tour**

--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**Ryan Zinke** <(b) (6) Ryan Zinke@ios.doi.gov>

**From:** Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Thu Sep 07 2017 06:20:15 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** Re: Schedule: 9.7

Remember my day starts at 0900 unless otherwise directed. Z

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
Date: 9/6/17 6:01 PM (GMT-05:00)  
To: [\(b\) \(6\) Ryan Zinke@ios.doi.gov](mailto:(b) (6) Ryan Zinke@ios.doi.gov)  
Cc: ryanzinke <[\(b\) \(6\) Ryan Zinke](mailto:(b) (6) Ryan Zinke@ios.doi.gov)>  
Subject: Schedule: 9.7

**September 7**

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Location: Office

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Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"Zinke, Ryan" <[\(b\) \(6\) Ryan Zinke](mailto:(b) (6) Ryan Zinke@ios.doi.gov)>**

**From:** "Zinke, Ryan" <[\(b\) \(6\) Ryan Zinke](mailto:(b) (6) Ryan Zinke@ios.doi.gov)>  
**Sent:** Fri Nov 10 2017 12:22:58 GMT-0700 (MST)  
**To:** Caroline Boulton <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Subject:** Fwd: Schedule: 9.7

----- Forwarded message -----

From: **Ryan Zinke** <[\(b\) \(6\) Ryan Zinke](mailto:(b) (6) Ryan Zinke@ios.doi.gov)>  
Date: Thu, Sep 7, 2017 at 8:20 AM  
Subject: Re: Schedule: 9.7  
To: "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

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Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

From: "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
Date: 9/6/17 6:01 PM (GMT-05:00)

000449

To: (b) (6) Ryan Zinke <(b) (6) Ryan Zinke>@ios.doi.gov  
Cc: ryanzinke <(b) (6) Ryan Zinke>  
Subject: Schedule: 9.7

**September 7**

**8:45-9:00 Daily Scheduling & Communications Meeting**  
Location: Office

**9:00-9:30 Briefing on Predators Program**  
Location: Office

**9:30-10:00 OPEN**

**10:00-10:45 Meeting with ND Governor Burgum**  
Location: Office

**10:45-11:00 Meeting with Rep. Radewagen & Western Pacific Regional Fishery Management Council**  
Location: Office

**11:00-1:00 OPEN**

**1:00-1:30 Meeting with Partnership of Rangeland Trusts**  
Location: Office

**1:30-2:00 Meeting with the Chief of Staff**  
Location: Office

**2:00-3:00 North Carolina Event**  
Location: Office

**3:00-4:00 FY19 Budget Briefing**  
Location: 6151 Conference Room

**4:00-5:30 NPF Meeting with Al Baldwin, John Nau, and Will Shafroth**  
Location: Office

**5:30 Lincoln Tour**

--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)



**United States Department of the Interior**

Washington, D.C. 20240

**COMMUNICATION MEMORANDUM FOR THE SECRETARY**

**FROM:** Christine Bauserman, 202-706-9330

**OVERVIEW:** Today you have eight briefings:

**09:00 - 09:30 am Briefing on Predators Program**

**10:00 - 10:45 am Meeting with Governor of ND**

3 Separate Briefings:

1. Red River Valley Water Supply Project (RRVWSP)
2. Northwest Area Water Supply Project (NAWS)
3. Indian Affairs

**11:00 - 11:30 am Meeting with Rep. Aumua Amata and Kitty Simonds, Exec. Dir.,  
Western Pacific Regional Fishery Management Council**

**01:00 - 01:30 pm Meeting with Partnership of Rangeland Trusts**

**02:00 - 03:00 pm NC Event**

**03:00 - 04:00 pm FY19 Budget Briefing**

=====

**TIME:** 09:00 - 09:30 am  
**SUBJECT:** Briefing on Predators Program  
**FROM:** Greg Sheehan, Principal Deputy Director, U.S. Fish & Wildlife Service

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## **I. STATEMENT OF PURPOSE**

The U.S. Fish and Wildlife Service (Service) is entrusted with the conservation and management of several large predatory species under the Endangered Species Act (ESA). In this document, the Service outlines the current status and issues for a number of these high-profile species.

## **II. DISCUSSION**

### **Gray wolves**

Gray wolves were first listed as subspecies or as regional populations of subspecies in the lower 48 states and Mexico beginning in March 1967. In 1978, the Service consolidated these listings into a single listing at the species level. Over the years, there have been numerous challenges to the agency's attempts to revise the 1978 listing, including all delisting rules. Most recently (August 1, 2017), the DC Circuit upheld a district court decision vacating the delisting of the Western Great Lakes Distinct Population Segment of the gray wolf. However, in March 2017, the DC Circuit also ruled in favor of the Service in a challenge to delisting the Wyoming population. Currently a small number of gray wolves, fully protected as endangered, exist in western Washington, western Oregon, and northern California. The northern rocky mountain Distinct Population Segment (DPS) has been delisted due to recovery. There are also bills and riders in Congress that would reinstate the previous delisting determinations and shield that from further judicial review.

### **Mexican wolves**

The Service continues to make progress towards recovery of the Mexican wolf. In January 2015, the Service published final rules listing the Mexican wolf as an endangered subspecies throughout its range and revising the nonessential experimental population rule under which Mexican wolves are managed in Arizona and New Mexico. This revised rule provides for more management flexibility and will advance the recovery of the Mexican Wolf.

The experimental population exists in the wild in Arizona and New Mexico. The expanded reintroduction area includes both states of Arizona and New Mexico from Interstate 40 south to the international border with Mexico. The Service established a population objective of 300-325 wolves in this experimental population area; this is a single population objective, not a range-wide recovery goal. Mexico has also reintroduced Mexican wolves into the wild. The Service recently announced the availability of a draft recovery plan for the subspecies. The Service has a court ordered deadline to finalize this plan by November 11, 2017.

### **Red wolves**

Red wolves have been separately listed as an endangered species since March 1967. Red wolves are currently extirpated throughout almost all of their historical range. Only a single experimental population exists in the wild, in eastern North Carolina; another estimated 200 red wolves are maintained in captive breeding facilities in the U.S. Currently, the Service is undertaking a comprehensive review of the recovery program. The results and recommendations will be reflected in the species five-year review this fall. The Service intends to propose revisions to the non-essential experimental population. There is a lawsuit in progress challenging the adequacy of species recovery efforts and legality of the experimental population

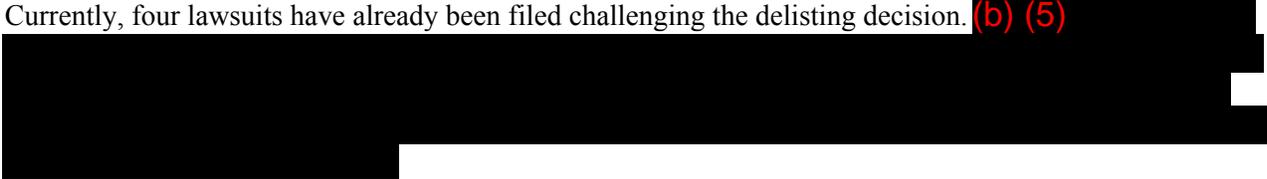
management practices.

## **Grizzly bears**

On July 28, 1975, the grizzly bear was designated as threatened in the conterminous (lower 48 states) United States. The Service developed a grizzly bear recovery plan in 1982 and has updated the plan as necessary; it was last updated in 2007. On November 17, 2005, the Service proposed to designate the Greater Yellowstone Ecosystem (GYE) population of grizzly bears as a Distinct Population Segment (DPS) and to remove this DPS from the Federal List of Endangered and Threatened Wildlife. On March 29, 2007, the Service finalized this proposed action and removed grizzly bears in the GYE from the ESA list. This final determination was overturned by the District Court of Montana on September 21, 2009.

In compliance with this court order, the GYE grizzly bear population was once again listed as a threatened population under the ESA in 2010. On November 15, 2011, the 9th Circuit Court of Appeals issued an opinion affirming in part and reversing in part the district court's decision vacating the final rule delisting grizzly bears in the GYE. On June 30, 2017, the Service delisted the GYE DPS. The action only applied to the GYE DPS and does not change the threatened status of the remaining grizzly bears in the lower 48 states. Prior to delisting, the Yellowstone Ecosystem Subcommittee of the Interagency Grizzly Bear Committee finalized a Conservation Strategy that will guide post-delisting monitoring and management of the grizzly bear in the GYE.

Currently, four lawsuits have already been filed challenging the delisting decision. (b) (5)



**TIME:** 10:00 - 10:45 am

**SUBJECT:** Meeting with Governor of ND, Red River Valley Water Supply Project (RRVWSP)

**FROM:** Michael J. Ryan, Regional Director, Great Plains Region

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## KEY TAKEAWAYS

- The proposed RRVWSP preferred alternative is a Municipal, Rural, and Industrial (MR&I) project that imports Missouri River Basin water to meet the needs of the Red River Valley (Hudson Bay Basin) in North Dakota and Minnesota.
- In 2008, the Office of Management and Budget concluded that Reclamation's Final Environmental Impact Statement (EIS) preferred alternative was "not consistent with the policy and programs of the President." The Department did not sign a Record of Decision.
- GDCD would like to secure a Missouri River water supply from the Garrison Diversion Unit (GDU) through McClusky Canal located in North Dakota to deliver water to a State-funded RRVWSP.

## BACKGROUND

The McClusky Canal was completed in the 1970's as part of GDU to deliver Missouri River water as part of an authorized irrigation project. The GDU Project was not connected to the Hudson Bay basin limiting intended benefits. In 2007, Reclamation completed an EIS for the RRVWSP, to provide Municipal & Industrial (M&I) water to Fargo and Eastern North Dakota, in the Hudson Bay basin. The Office of Management and Budget opposed the preferred alternative, and Secretary Kempthorne deferred a Record of Decision pending congressional authorization of the M&I project, which has not yet happened..

## DISCUSSION

The public comment period for the draft environmental assessment analyzing the alternative water supply (20 cfs) from the McClusky Canal to serve the Central ND Water Supply (CNDWS) within the Missouri River Basin ends on September 22. The CNDWS would use the State-proposed RRVWSP main water line. The Office of the Solicitor (Solicitor) has been researching Reclamation's authority to contract for McClusky Canal water for the State's RRVWSP and to date has not issued an opinion. Due to the previous lawsuit on the Northwest Area Water Supply Court ruled in favor of the Department on August 10, 2017) which focused on Canadian concerns about aquatic invasive species and Missouri River depletions, the Solicitor believes the proposed RRVWSP will be litigated. The Dakota Water Resources Act (see attached) requires specific authorization for the Federal RRVWSP if the water supply is not from an in-basin source.

## POSITION OF INTERESTED PARTIES

GDCD believes that Reclamation has authority to offer a water contract out of the McClusky Canal for a state funded RRVWSP. They also believe the alternative for a state funded RRVWSP using the McClusky Canal would save the State over \$170 million in construction costs and \$4 million annually in pumping energy costs. Alan Mikkelsen: This would be a good project to move forward.

**TIME:** 10:00 - 10:45 am

**SUBJECT:** Meeting with Governor of ND, Northwest Area Water Supply Project (NAWS)

**FROM:** Michael J. Ryan, Regional Director, Great Plains Region, Bureau of Reclamation

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This information is provided to information the Secretary of the latest developments of the Northwest Area Water supply project in North Dakota. This is a bulk water supply project which will provide a high quality and reliable drinking water supply to communities and rural water systems in northwestern North Dakota.

#### **KEY TAKEAWAYS**

- Reclamation is cautiously pursuing project-related activities following the recent U.S. District Court order which lifted an injunction on project construction. Plaintiffs in the litigation have until October 2017 to file an appeal.
- Since the lifting of the court's injunction the Project sponsors are actively advocating for their project and stressing the need for sufficient Federal funding to complete it. Based on historic funding levels for this grant program, it could take decades to complete the project.

**BACKGROUND:** The NAWS Project (authorized by the Garrison Diversion Reformulation Act of 1986 as amended) is a bulk distribution project that will deliver water from the Missouri River (Lake Sakakawea) to communities and rural water systems in North Dakota located in the Hudson Bay Basin (Figure 1). Following the issuance of an environmental assessment and Finding of No Significant Impact, Project construction began in April 2002. In October 2002, the Province of Manitoba, Canada filed a complaint in U.S. District Court (Court) in Washington, D.C. to compel the Department of the Interior to complete an environmental impact statement (EIS). In 2005, the case was remanded to Reclamation for additional environmental analysis. In 2008, Reclamation issued an EIS evaluating water treatment techniques to further reduce risks of non-native species transfer from the Missouri River Basin to the Hudson Bay Basin. In 2009, Reclamation signed a Record of Decision. The Province of Manitoba and the State of Missouri then filed complaints arguing the EIS was insufficient. The Court combined the Missouri suit with the Manitoba suit and remanded the case to Reclamation in 2010, to take a "hard look" at cumulative impacts of water withdrawal on the water levels of Lake Sakakawea, located in North Dakota, and the Missouri River and consequences of biota transfer into the Hudson Bay Basin, including Canada. The Court allowed construction to continue on features that would not prejudice future decisions on water treatment. In 2013, the Court modified the injunction to halt further pipeline construction. In 2015, Reclamation published the Final Supplemental EIS and signed a Record of Decision. In 2016, the plaintiffs filed complaints arguing the Supplemental EIS was insufficient. Oral arguments were held in March 2017, and on August 10, 2017 the District Court issued an order upholding the Supplemental EIS and lifting the injunction, allowing construction to proceed.

**DISCUSSION:** Reclamation will continue to coordinate with the Solicitor's Office and the Department of Justice regarding the potential appeal of the District Court's August 2017 ruling. Reclamation will also work with the State of North Dakota in the planning, design and construction of the remaining Project features to complete this rural water project. Initial focus of the Project sponsor is the design of the Biota water treatment plant and the raw water intake.

#### **POSITION OF INTERESTED PARTIES**

The State of North Dakota has identified this project as a top priority to receive Federal funding through the Garrison Diversion Unit State MR&I Grant Program.

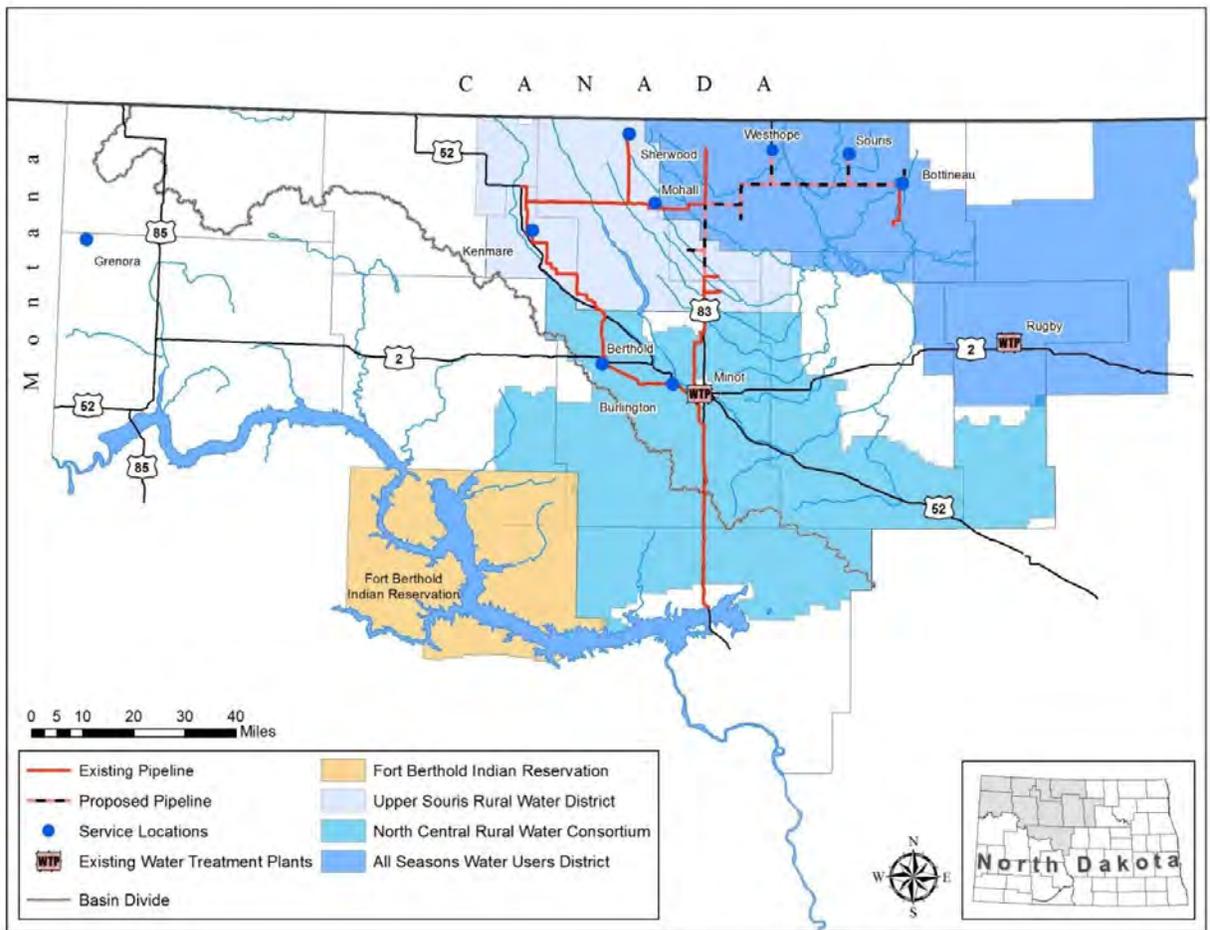


Figure 1 - Northwest Area Water Supply Project Service Area

**TIME:** 10:00 - 10:45 am  
**SUBJECT:** Meeting with Governor of ND, Indian Affairs  
**FROM:** Mike Black, Acting Assistant Secretary-Indian Affairs

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## **I. STATEMENT OF PURPOSE**

This briefing memo provides background information regarding the ownership dispute of the bed and banks of the Missouri River within the Fort Berthold Indian Reservation.

## **II. BACKGROUND**

For over 35 years, the State of North Dakota has disputed whether the United States reserved the submerged lands of the Missouri River for the MHA Nation (Three Affiliated or Tribe). In July 2012, the Tribe approached the Solicitor's office regarding the confusion over ownership of the bed and banks of the Missouri River within the Fort Berthold Indian Reservation (Reservation). To address this issue the Solicitor issued M-Opinion 37044, affirming the Department's long standing position that the riverbed and mineral interests are held in trust for MHA.

It is important to note that in 1949 the United States took land within the Reservation, via a Taking Act, for the construction of Garrison Dam and Lake Sakakawea. The flooding destroyed much of the Tribe's agricultural land and many individuals were forced to relocate their homes. The 1949 Takings Act originally did not reserve mineral rights to the Tribe; however, the 1984 Mineral Restoration Act restored to trust status the subsurface estate of lands taken in 1949.

## **III. DISCUSSION**

*M-Opinion* M-37044 reaffirms a 1936 M-Opinion regarding MHA title to an island in the Missouri River within the Reservation; as well as a 1979 IBLA decision supporting BLM's rejection of on-Reservation, in-river oil and gas leasing applications because submerged lands had not passed to the State. The State did not appeal the 1979 decision. The opinion concludes that the original bed of the Missouri River did not pass to the State at statehood and thus the mineral interests underlying the original bed - and those underlying uplands taken for the Garrison Dam and returned in 1984 - are held in trust for MHA.

### State's Position

The State has recently suggested that M-37044 be withdrawn or suspended. However, such action would not affect the Department's legal position memorialized in the 1936 and 1979 decisions. Alternatively, the State may seek congressional authorization to litigate title issues. The State may also want to resume discussions with the Department regarding disputed royalties.

In 2016, the State expressed a position that they only disputed ownership of minerals underlying the historic, original riverbed and would not dispute ownership of minerals underlying flooded uplands (lakebed).

### Current Status

In February 2017, after receiving a request from MHA, regional BIA asked regional BLM to plat the bed of the Missouri River within the Reservation consistent with M-37044. BLM estimates that the request involves 12,000 acres of riverbed to be recorded as land held in trust for MHA.

Regional BLM has platted two townships, which are now ready for publication, and continues to work on additional plats. Until the plats are recorded operators must hold royalties in escrow and provide requested accountings to BIA.

**TIME:** 11:00 - 11:30 am  
**SUBJECT:** Meeting with Rep. Aumua Amata and Kitty Simonds, Exec. Dir.,  
Western Pacific Regional Fishery Management Council  
**FROM:** Nikolao I. Pula, Acting AS for Insular Areas (202) 257-9937

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## **STATEMENT OF PURPOSE**

To inform the Secretary on the subjects we have been told that Rep. Radewagen and Kitty Simonds will raise in their Thursday meeting with the Secretary:

- (1) Increase fishing in the Rose Atoll Marine Monument area to increase supply for the StarKist cannery in American Samoa, and
- (2) Increase to \$50 million the federal operations funding for the the American Samoa Government (ASG). (This is an issue for Rep. Radewagen, not Ms. Simonds)

## **I. BACKGROUND**

Consistent with the President's Executive Order, the Secretary submitted his monument review report to the President on August 24, which includes a recommendation that fishing be allowed in the Rose Atoll and Pacific Remote Islands Monuments.

American Samoa Government currently receives \$22.7 million in an operations grants from the Office of Insular Affairs, and approximately \$10 million annually in Capital Improvement Project funding. The Congresswoman and the Governor are seeking support from the Department to increase the federal operations grant to \$50 million.

## **II. DISCUSSION**

**FISHING / MONUMENTS.** Rep. Radewagen and Ms. Simonds (WESTPAC) are proponents of commercial fishing in the monuments, which at the present time is not allowed.

American Samoa's economy is based on the vital tuna fishing and canning industry. The US government has imposed a series of overlapping authorities around and/or near American Samoa that have restricted fishing. These include the Rose Atoll National Wildlife Refuge, the Rose Atoll Marine Monument, and the NOAA restricted fishing zone. The ASG and industry want the fishing restrictions lifted and the authority to manage the fishery transferred to the ASG.

Commercial fishing is prohibited within the Rose Atoll Monument but non-commercial fishing is allowed within the Monument, with a fishing permit, in the area from 12 miles to approximately 50 nautical miles from the atoll. However, to date, no permits have been issued.

The actual Rose Atoll refuge has no marine waters, and so this refuge does not have an impact on commercial fishing.

Prior to the designation of the Monument in 2009, large fishing vessels were prohibited from roughly the same area under a 2002 NOAA National Marine Fisheries Service rule establishing a "Large Vessel Prohibited Area" (LVPA). This rule originated with the Western Pacific Fishery Management Council (WESPAC). Within the LVPA, only vessels under 50 feet could fish.

The area of the LVPA (which includes the area now designated as a monument) was a very important part

of the large vessel fleets fishing grounds, but the restriction on large vessel fishing in this area was instituted to help smaller commercial vessels.

Subsequently, the small-vessel fleet (called "alia" vessels) has declined to just 1 active boat and the need for the entire LVPA has diminished.

WESPAC/NMFS issued regulations to reduce the LVPA area adjacent to, but outside of, the monument in 2015 to a distance of 12 nm offshore. The NMFS action was vacated by a Hawaii Federal Judge's order in 2017 in a suit brought by the ASG. The Western Pacific Fisheries Management Council is again considering the need for the LVPA and taking action to reduce the burden of the LVPA on the large vessel fleet.

The Governor sent a message to Acting AS Pula, saying that the Large Vessel Exclusion Area is essential, so he does not seem interested in compromising on the court case the territory won in Hawaii Federal court on this issue in March. As a result, even if the monument commercial fishing restriction at Rose Atoll is removed by the President, there will be no additional commercial fishing opportunities there.

#### **Talking Points:**

- The Monument Report has already been submitted to the President and we are no longer taking comments on the recommendations.
- We are awaiting the President's response to our recommendations for the monuments.
- We recognize the importance of the fishing industry to the American Samoa economy.
- We think the government of American Samoa should take more responsibility for fishing decisions in the islands.
- We are willing to discuss with American Samoa and other interested governmental agencies the lifting the fishing bans.

#### **OPERATIONS REQUEST - \$50 MILLION.**

The federal operations grant for ASG has been in the approximate area of \$20 - \$24 million for 30 years. American Samoa Governor Lolo says that if an inflation factor had been applied to the static operations grant over the years, the grant would now amount to \$50 million. Keep in mind, the purpose of this program activity is to fund the difference between budget needs and local revenues. The Department defines "budget needs" as the cost of maintaining current programs and services. A secondary objective of this program activity is to promote self-sufficiency. In this regard, the Department's policy has been to maintain the operations grant at a constant level, thus requiring American Samoa to absorb the costs of inflation or costs associated with a growth in population.

Acting AS Pula responded to a letter from Rep. Radewagen (on behalf of the American Samoa Governor) by suggesting that while a request for an increase to \$50 million would be reviewed by DOI, the ultimate authority would be the Congress.

#### **Talking Points:**

- We recognize there are financial pressures on the island government.
- Budgeting is not based on inflation; it is based on program needs and resources.
- The Department, of course, would review any request for an increase in the operations grant.
- Congress is the ultimate authority on budget matters and that Rep. Radewagen may wish to talk with House leadership about the request for increased funding.

**TIME:** 01:00 - 01:30 pm  
**SUBJECT:** Meeting with Partnership of Rangeland Trusts  
**FROM:** Jeff Reinbold, Assistant Director, Partnerships & Civic Engagement, NPS

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## **I. STATEMENT OF PURPOSE**

The purpose of this memo is to provide background information for the Secretary's meeting with the Partnership of Rangeland Trusts (PORT).

**Ask:** We believe that the PORT is interested in exploring how their member non-profit organizations can apply for LWCF State grants to acquire conservation easements on privately owned agricultural lands. Traditional grant programs for their members, like USDA's Farm and Ranchland Protection Program and the Grassland Reserve Program were repealed by Congress in 2014, eliminating public funding support for their efforts.

## **II. BACKGROUND**

The LWCF State Assistance Program was established by the LWCF Act of 1965, as amended; Public Law 88-578; (now codified at 54 U.S.C. 200305 et seq.) to assist in preserving, developing, and assuring to all citizens of the United States of present and future generations such quality and quantity of outdoor recreation resources as may be available and are necessary and desirable for individual active participation. The LWCF State and Local Assistance Program provides matching grants (50/50) to States and Territories (and through states to local units of government) to plan, acquire, and develop publicly owned lands for outdoor recreation purposes. Assisted lands must be accessible to the public and remain available for outdoor recreation in perpetuity.

## **III. DISCUSSION**

Project selection begins with competition at the state level. Higher ranking projects must meet state recreation priorities as identified in their Statewide Comprehensive Outdoor Recreation Plan (SCORP). Priorities vary by state, in the Midwestern and Western states examples of priorities are trail development, camping improvements, and close-to-home park improvements like playgrounds/totlots, splashpads, and sports fields. These projects are brought forward by state, county, or local governments; non-profit entities are not eligible recipients of LWCF grants. Acquisition of conservation easements is eligible, but not common. Two recent examples are easements acquired on a privately owned property to open them or ensure their preservation for public outdoor recreation purposes.

## **IV. HIGH LEVEL MESSAGE/TALKING POINTS**

We recommend that PORT members reach out to the lead LWCF agency in their state to learn about the recreation priorities identified in their State's SCORP and whether there are areas of overlap or mutually beneficial interest.

If overlapping priorities exist now, PORT members could identify a local government partner to develop an application proposal for submission to the state competitive process.

## **V. ATTENDEES**

- Erik Glenn, Executive Director, Colorado Cattlemen's Agricultural Land Trust
- Michael Delbar, COO, Partnership of Rangeland Trusts
- Mike Beam, Executive Director, Ranchland Trust of Kansas
- Bo Alley, Executive Director, Wyoming Stock Growers Agricultural Land Trust
- Tracy Swanson, Board of Directors, Wyoming Stock Growers Agricultural Land Trust
- James Oliver, COO, Texas Agricultural Land Trust
- Erin Karney, Industry Advancement Director, Colorado Cattlemen's Agricultural Land Trust
- Terry R. Fankhauser, Executive Vice President, Colorado Cattlemen's Agricultural Land Trust

Your POC for this meeting is: Erik Glenn Eglenn@ccalt.org (317) 407-4295; Michael Delbar Mdelbar@rangelandtrust.org (707) 391-7408; and Nita Vail nvail@rangelandtrust.org

**TIME:** 02:00 - 03:00 pm  
**SUBJECT:** NC Event  
**FROM:** Luke Bullock, Advance Representative

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**I. STATEMENT OF PURPOSE**

RZ to participate in and emcee an event with Sen. Tillis, Rep. Mark Meadows and local Swain Co., NC County Commissioners. RZ will present a check totaling 4 million dollars on behalf of the National Park Service to the Swain Co. Resettlement Fund.

**II. PROGRAM DETAILS**

RZ will act as the event emcee.

Participants: RZ  
Sen. Tillis  
Rep. Mark Meadows  
Swain County Commissioners

**III. PARTICIPANTS**

2:00 PM – Event begins; RZ begins welcoming remarks  
2:10 PM – RZ concludes remarks; RZ introduces Sen. Tillis  
2:20 PM – Tillis concludes remarks; RZ introduces Rep. Mark Meadows  
2:30 PM – Meadows concludes remarks; RZ introduces County Commissioner Chairman  
2:40 PM – Co. Comm. Chairman concludes remarks; RZ presents check.  
2:45 PM – RZ gives closing remarks and invites all to Photo-Op  
2:50 PM – Photo-Op concludes; RZ continues to mix & mingle  
3:00 PM – Event concludes; guests depart

**IV. REMARKS**

**Swain Valley Remarks**

- Credit to Senators Thom Thillis and Richard Burr, and Rep. Mark Meadows
- Keeping our promises: \$4 million
- Good neighbor
- Land management
- Only the beginning
- Looking forward to working together, making sure Interior lives up to obligations

**TIME:** 03:00 - 04:00 pm  
**SUBJECT:** FY19 Budget Briefing  
**FROM:** Olivia B. Ferriter, Deputy Assistant Secretary, PMB

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**I. STATEMENT OF PURPOSE**

This memo describes the upcoming briefing planned for September 1<sup>st</sup> to update you on the 2019 Budget Submission to the Office of Management and Budget which is due on September 11<sup>th</sup>.

**II. BACKGROUND**

The OMB 2019 Budget guidance sets Interior’s 2019 funding target at essentially the FY 2018 request level of \$11.6 billion. OMB allowed agencies to submit up to 5% above the target in additional investments. For Interior, this is another \$582 million for a total budget of \$12.2 billion. The OMB guidance also directs agencies to submit their Agency Reform Plans and long-term workforce plans with the FY 2019 budget.

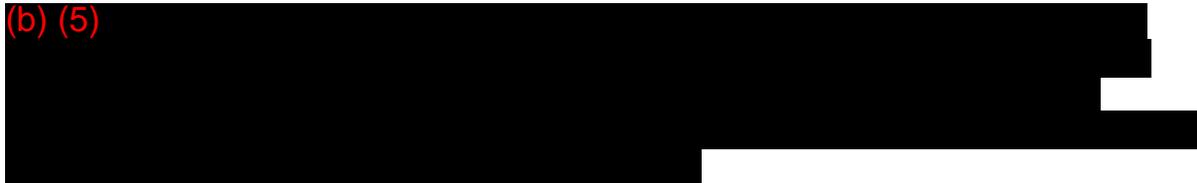
**III. DISCUSSION**

We have blocked time on your schedule to meet with you for an hour to provide an overview of the 2019 Budget and answer any questions.

The overall objectives which informed the development of the FY 2019 budget were

- support Presidential and Secretarial priorities such as Energy, Economic Growth and Infrastructure, and Access;
- refocus resources on new Administration directions; and,
- support the reorganization and reform package.

(b) (5)



**IV. NEXT STEPS**

You will receive a draft of the 2019 Budget transmittal letter for review and signature early next week. There will be a 2019 Budget kick-off briefing with OMB on September 12<sup>th</sup>. Jim Cason will lead the Interior briefing to Jim Herz and staff at OMB.

**Key Upcoming Dates** for the 2019 Budget Process

- Submit Interior’s 2019 Budget to OMB on September 11
- Jim Cason leads 2019 Overview Budget Briefing with OMB on September 12
- September – November, Department and bureaus brief OMB, OMB has internal discussions and the OMB Director makes decisions
- After Thanksgiving, OMB issues preliminary decisions and negotiations follow with final decisions around Christmas for preparation of the President’s budget
- February 5, 2018, President’s Budget delivered to Congress ,

# Conversation Contents

Fwd: DOI Emergency Management Daily Situation Report for September 7, 2017

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

**From:** "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>  
**Sent:** Fri Nov 10 2017 12:22:51 GMT-0700 (MST)  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: DOI Emergency Management Daily Situation Report for September 7, 2017

----- Forwarded message -----

**From:** Harry Humbert <harry\_humbert@ios.doi.gov>  
**Date:** Thu, Sep 7, 2017 at 8:28 AM  
**Subject:** Re: DOI Emergency Management Daily Situation Report for September 7, 2017  
**To:** Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>

Sir,

I am waiting on the Fire Report that comes out shortly. Let me know a time that is good for you or I can can that directly.

H

Sent from my iPhone

On Sep 7, 2017, at 8:26 AM, Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov> wrote:

Harry, pls give me  
a run down of all the Montana fires. Z

Sent from my Verizon, Samsung Galaxy smartphone

----- Original message -----

**From:** "Humbert, Harry" <harry\_humbert@ios.doi.gov>  
**Date:** 9/7/17 8:01 AM (GMT-05:00)  
**To:** Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>, David Bernhardt <dwbernhardt@ios.doi.gov>  
**Cc:** DOI\_EMDC <doi\_emdcc@ios.doi.gov>, Scott Hommel <scott\_hommel@ios.doi.gov>, Douglas Domenech <douglas\_domenech@ios.doi.gov>, Todd Willens <todd\_willens@ios.doi.gov>, James Cason <james\_cason@ios.doi.gov>  
**Subject:** DOI Emergency Management Daily Situation Report for September 7, 2017

Secretary,

## Hurricane Irma

As of 5:00 a.m. EDT, Hurricane Irma was located about 95 miles to the north of Punta Cana Dominican Republic and moving to the west-northwest at 17 miles per hour (mph). This general motion is expected to continue for the next couple of days. On the forecast track, the center should pass north of the coast of Hispaniola later today, be near the Turks and Caicos and southeastern Bahamas by this evening, and then be near the Central Bahamas by Friday.

Maximum sustained winds are 180 mph, with higher gusts. Irma remains a category 5 hurricane on the Saffir-Simpson Hurricane Wind Scale. Some fluctuations in intensity are likely during the next day or two, but Irma is forecast to remain a powerful category 4 or 5 hurricane during that time.

A Hurricane Warning is in effect for the Dominican Republic from Cabo Engano to the northern border with Haiti, Haiti from the northern border with the Dominican Republic to Le Mole St. Nicholas, the southeastern Bahamas, the Turks and Caicos Islands, the central Bahamas, and the northwestern Bahamas. A Hurricane Watch is in effect for Cuba from Matanzas province eastward to Guantanamo province. A Tropical Storm Warning is in effect for Dominican Republic from south of Cabo Engano westward to the southern border with Haiti, Haiti from south of Le Mole St. Nicholas to Port-Au-Prince, and Cuba provinces of Guantanamo, Holguin, and Las Tunas.

Irma is expected to produce total rainfall accumulations of 2 to 4 inches across portions of northeastern Puerto Rico, the British Virgin Islands, and the U.S. Virgin Islands, with isolated amounts of up to 20 inches possible.

In preparation for Hurricane Irma, the Governors of Florida (FL), South Carolina (SC), and Georgia (GA) have declared States of Emergency. The USVI requested an expedited major Disaster Declaration on September 6.

There are 192 shelters open in Puerto Rico with 2,911 occupants, 6 shelters open in the U.S. Virgin Islands with 298 occupants, and 4 shelters open in Florida with 90 occupants. Forty patients are in the process of being evacuated from Schneider Medical Center on St. Thomas due to catastrophic roof damage. Mandatory and voluntary evacuations continue through portions of Florida as Irma moves toward the region.

There are 1,077,325 customers without power in Puerto Rico, 14,543 in St. Croix, 19,581 in St. Thomas, and 2,893 in St. John. The Baldorioty Stormwater Pump station in Puerto Rico went down prior to the storm; plant operators restored the pump to 35 percent capacity (sufficient to prevent flooding), but will not be able to make further repairs until after Irma has passed.

**DOI interagency activity in support of Hurricane Irma:**

DOI currently has one previously-reported FEMA Mission Assignment (MA) for ESF #5, Information and Planning (USGS, Puerto Rico).

DOI has also received a FEMA MA for ESF #9, Search and Rescue, for NPS support to the Federal Search and Rescue Coordination Group (1 employee).

Two additional MAs are being coordinated; ESF #5, Information and Planning, (USGS, Florida) and ESF #13, Public Safety and Security.

**With respect to internal bureau and office-specific Irma activities:**

NPS reports that all parks in the Caribbean have begun making contact with local authorities, as able. Parks throughout the NPS Southeast Region have activated their respective plans in anticipation of Hurricane Irma's arrival. Several parks in the affected and potentially affected areas are closed and conducting preparatory activities.

USFWS reports that there are 44 stations in Hurricane Irma's estimated track. Currently, 18 stations are closed, including Florida Keys National Wildlife Refuge (NWR) Complex (4 stations), Southwest Florida Gulf Coast Complex (2 stations), Caribbean Islands NWR Complex (9 stations), Caribbean ES Field Office (Boquerón and Rio Piedres), and Caribbean LCC office. All facilities are following All-Hazards Disaster Plans.

BIA reports that the Seminole Tribe of Florida, the Miccosukee Tribe of Indians of Florida, the Catawba Indian Nation, and the Poarch Band of Creek Indians anticipate impacts from Hurricane Irma and have begun preparations.

OCIO reports that nineteen DOI sites are experiencing network service outages due to Hurricane Irma. NPS, USGS, and USFWS have impacted sites.

**Harvey response and recovery activities:**

DOI currently has 181 personnel assigned to FEMA Mission Assignments in support of Hurricane Harvey recovery.

In support of ESF #5, Information and Planning, 18 USGS personnel worked yesterday to make 73 high water marks (HWMs), and 34 HWMs were surveyed. Six personnel from Louisiana were also in the field conducting work.

In support of ESF #11, Agriculture and Natural Resources, one employee from BLM is currently working to assist USDA in staffing the National Response Coordination Center.

**Bureau activities in support of Hurricane Harvey response and recovery:**

Currently, FWS has 8 stations closed as a result of Harvey.

The NPS Intermountain Incident Management Team is demobilizing from Hurricane Harvey today.

Thirty-three personnel from the USGS Texas Water Science Center were in the field yesterday making discharge measurements, taking water quality samples, and performing gage repairs. Five streamgages are currently damaged or not reporting, and three streamgages have been repaired since Tuesday. Over 120 discharge measurements at over 80 streamgage locations have been performed to date in association with Harvey.

USBR conducted an initial call with its U.S. Army Corps of Engineers (USACE) liaison to discuss long-term deployment considerations in support of ESF #3 (Public Works and Engineering). USACE is in the early stages of planning significant deployment requests, potentially with a primary focus on housing missions. Deployment needs may extend for a period up to or exceeding one year, and early estimates suggest a potential need for many hundreds of staff to deploy. Early planning and staffing estimates are currently focused in response to Hurricane Harvey, but USACE will continue assessing plans following landfall by Hurricane Irma, which may widen the geographic extent/number of incidents the USBR is asked to support. Though USACE has not issued a formal request for deployment at this time, last week the USBR started pre-rostering technically-qualified staff for future ESF #3 deployment needs. The USBR will first attempt to staff deployments using its personnel. Should requests exceed USBR's staffing capacity, data calls and requests for interest will be distributed to other bureaus and offices.

In the Harvey recovery zone, two DOI sites remain without network services (NPS and FWS).

**In wildland fire activity:**

In Montana, the East Fork Fire on the Rocky Boys Reservation (BIA) has burned 21,518 (no change) acres and is 90

(+5)-percent contained. The fire is managed by a Type-1 IMT with 290 (-19) personnel assigned, including 77 (-1) DOI personnel. There are 50 (no change) residential structures threatened and 120 (no change) evacuees. Evacuation remains in effect for Beaver Creek County Park Area. Full containment is expected on September 17.

In Nevada, the Tohakum 2 Fire in Washoe (BIA) has burned 94,221 (no change) acres and is [95 \(+10\)](#)-percent contained. The fire is managed by a Type-2 IMT with 214 (-107) personnel, including 52 (-35) DOI personnel assigned. Full containment is expected on September 9.

In Washington, the Bridge Creek Fire on the Colville Reservation (BIA) has burned 3,711 (+2) acres and is 85 (+1)-percent contained. The fire is managed by a Type-2 IMT with 267 (-9) personnel assigned, including 32 (-2) DOI personnel. Seven (+1) responder injuries have been reported. Full containment is expected on September 20.

Harry

--

**Harry Humbert**  
**Deputy Assistant Secretary**  
**Public Safety, Resource Protection, Emergency Services**  
**Department of the Interior**  
**202-208-5773**

## Conversation Contents

Schedules: 11.10 and 11.11

**Attachments:**

/16. Schedules: 11.10 and 11.11/1.1 Schedule- 11.11 Veterans Day (1).pdf  
/16. Schedules: 11.10 and 11.11/1.2 Trip- 11.10 Manassas (1).pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Thu Nov 09 2017 15:39:15 GMT-0700 (MST)  
**To:** [REDACTED] ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedules: 11.10 and 11.11  
**Attachments:** Schedule- 11.11 Veterans Day (1).pdf Trip- 11.10 Manassas (1).pdf

Schedules for the next two days attached! Have a good Veterans Day!

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**United States Department of the Interior  
Official Schedule of the Secretary**

**Veterans Day  
November 11, 2017  
Draft: 11/9/17**



**SUMMARY**  
**THE SCHEDULE OF THE SECRETARY**  
Veterans Day  
November 11, 2017

**Weather:**

Washington, DC

High: 40°F, Low: 32°F; Sunny; 0% Chance of Precipitation

**Advance (Vietnam Veterans Memorial Washing):**

**Cell Phone:**

Security Advance

(b) (6), (b) (7)(C)

Advance

Rusty Roddy

(b) (6)

**Advance (World War II Memorial Service):**

**Cell Phone:**

Security Advance

(b) (6), (b) (7)(C)

Advance

Rusty Roddy

(b) (6)

**Advance (Arlington Cemetery Service):**

**Cell Phone:**

Security Advance

(b) (6), (b) (7)(C)

Advance

Aaron Thiele

(b) (6)

**Advance (Vietnam Veterans Memorial Service):**

**Cell Phone:**

Security Advance

(b) (6), (b) (7)(C)

Advance

Luke Bullock

(b) (6)

**Staff:**

**Cell Phone:**

Agent in Charge

(b) (6), (b) (7)(C)

Press Secretary

Heather Swift

(b) (6)

Photographer

Tami Heilemann

(b) (6)

**Attire:**

Vietnam Wall Washings Memorial:

Casual

WW II Memorial:

Business

Arlington National Cemetery:

Business

Vietnam Veterans Memorial:

Business

Korean War Memorial:

Business



Participants: RZ  
 Staff: Heather Swift  
 Tami Heilemann  
 Advance: Rusty Roddy  
 Press:  
 Set Up:  
 Format: 8:50 Parade of Heroes - Introduction of WWII Veterans and Wreath  
 Presenters commences  
 8:55 Official Party proceeds into the Memorial Staging area for  
 introductions  
 9:00 Off stage announcer introduces Master of Ceremonies  
 9:02 Introduction of the Official Party by Master of Ceremonies  
 9:06 Presentation of the Colors, United States of America Armed  
 Forces Color Guard  
 9:08 Singing of the National Anthem, Master Sergeant Antonio S.  
 Guiliano  
 9:10 Retiring of the Colors, United States of America Armed Forces  
 Color Guard  
 9:12 Invocation, Chaplain Tamie Crews  
 9:14 MOC introduces Poem: Mr. Tony Lo Bianco – “Tribute to a  
 Soldier”  
 9:16 MOC introduces Chairman of the Board for Friends Mr. Josiah  
 Bunting III  
 9:17 Remarks, Friends Chairman of the Board Mr. Josiah Bunting III  
 9:20 MOC introduces Musical Tribute: Bob Regan and Operation Song  
 9:22 MOC introduces Acting Superintendent, National Mall and  
 Memorial Parks Mr. Cassius Cash  
 9:23 Mr. Cassius Cash - Welcome Remarks  
 9:26 *Cassius Cash introduces Keynote Speaker – Secretary Ryan Zinke*  
 9:27 *Keynote Address by RZ*  
 9:32 Superintendent Zinke introduces 2<sup>nd</sup> Keynote Speaker - World  
 War  
 II Veteran Mr. Charles McGee  
 9:38 Keynote Address by World War II Veteran Mr. Charles McGee  
 9:40 Prepare for the Presentation of the Wreaths – Official Party and  
 WWII Veterans  
 9:46 Presentation of Wreaths  
 9:56 Taps  
 9:57 Playing of the Armed Forces Melody, United States Army Brass  
 Quintet

**10:00-10:15am EST: Depart World War II Memorial en route Arlington Cemetery**

Location: Arlington Cemetery  
 Vehicle Manifest:  
 Secretary’s Vehicle: RZ  
 Staff Vehicle:  
 Drive Time:

**10:15-10:30am EST: Arrive at Arlington Cemetery**

**10:30-12:00pm EST: 64th Annual Veterans Day National Ceremony**

Location: Memorial Amphitheater  
 Arlington Cemetery  
 Participants: VPOTUS

VA Secretary Shulkin  
 DOD Secretary Mattis  
 Chairman of the Joint Chiefs Gen. Dunford  
 2-4 Additional Cabinet Members  
 25+ Additional VA and DOD VIPS  
 Members of Congress  
 Leaders from various VSOs  
 Staff: Heather Swift  
 Tami Heilemann  
 Advance: Aaron Thiele  
 Press: Televised  
 Set Up: Seated in Amphitheater at the Tomb of the Unknown Soldier  
 Format: 1000 Guests arrive Arlington National Cemetery  
 1005 **Drop off and proceed to Area B (Cabinet Secretaries, and MoC's)**  
 1045 Veterans Affairs (VA) staff escorts VSOs and VA leadership to observe wreath laying.  
 1045 **Military District of Washington (MDW) escorts Department of Defense (DoD) leadership and Government officials to observe wreath laying.**  
 1050 Senior Government Official (SGO) arrives.  
 1055 – MDW escorts official party to their positions in front of the brass railing.  
 1059 Wreath laying ceremony.  
 1105 VA staff and MDW escort guests to box seats/stage seats.  
 1110 Guests in place, MDW announces official party onto stage.  
 1112 MC asks guests to remain standing for parade of VSO Colors (render honors).  
 1120 VA Chaplain delivers invocation.  
 1122 Pledge of Allegiance (render honors).  
 1124 MC introduces Veterans Day Committee leadership.  
 1132 MC introduces host VSO (remarks).  
 1136 MC introduces SECVA for remarks and introduction of SGO.  
 1140 SGO remarks.  
 1150 MC asks audience to join in “God Bless America.” (first verse only)  
 1152 MC asks guests to stand for retiring of colors.  
 1200 MC asks audience to be seated for SGO departure. MDW escorts official party from stage for departure.

**12:15-12:30pm EST:**

**Visit Grave Site of John Wesley Powell**

Location: Section 1, Plot 408, Humphrey’s Drive, Park next to first tree on the right.

Vehicle Manifest:

Secretary’s Vehicle: RZ  
 Swift  
 Press

Staff

**12:30-12:45pm EST:**

**Depart Arlington Cemetery en route Vietnam Veterans Memorial**

Location: Arlington Cemetery

Vehicle Manifest:

Secretary’s Vehicle: RZ  
 Staff Vehicle:

Drive Time:

**12:45-1:00pm EST: Arrive Vietnam Veterans Memorial**

**1:00-2:00pm EST: Veterans Day Observance at the Vietnam Veterans Memorial**

Location: 5 Henry Bacon Drive, NW  
Washington, DC 20245

Participants: RZ  
Jim Knotts, President and CEO, Vietnam Veterans Memorial Fund  
CH (CPT) Joseph Mason  
LTG Charles N. Pede  
Diane Carlson Evans, Founder and President, Vietnam Women's  
Memorial Fund

Kate O'Hare, Palmer, U.S. Army Nurse Corps, Vietnam  
Maya Lin, Designer of the Wall  
The Honorable Chuck Hagel, 24th Secretary of Defense

Staff: Heather Swift  
Tami Heilemann

Advance: Luke Bullock

Press: Open

Set Up: Formal program with remarks from podium; RZ seated on stage

Format: 12:30 PM – The Secretary arrives; proceeds to participant hold tent

12:45 PM – The Secretary & participants briefed on run of show

12:50 PM – RKZ & participants depart hold tent for main stage

12:55 PM – RKZ arrives at main stage; holds off stage for announce

12:59 PM – RKZ announced; enters stage; **remains standing**

1:00 PM – RKZ takes seat; Jim Knotts gives welcoming remarks

1:04 PM – Knotts concludes remarks; Joseph Mason introduced

1:05 PM – Mason delivers the invocation

1:08 PM – Mason concludes invocation; Presentation of Colors begins.

1:11 PM – Presentation of Colors concludes; National Anthem begins

1:13 PM – National Anthem concludes; Charles Pede introduced

1:14 PM – Pede delivers the Pledge of Allegiance

1:15 PM – Pede concludes the Pledge of Allegiance; RKZ is introduced

1:16 PM – RKZ begins remarks

1:21 PM – RKZ concludes remarks; Diane Carlson Evans introduced

1:22 PM – Evans gives remarks; introduces Kate O'Hare-Palmer

1:23 PM – Palmer gives remarks; Maya Lin introduced

1:28 PM – Lin gives remarks

1:37 PM – Lin concludes remarks; The Hon. Chuck Hagel introduced

1:38 PM – Hagel gives remarks

1:50 PM – Hagel concludes remarks; Wreath Laying portion begins

1:51 PM – RKZ stands; proceeds off stage; receives wreath

1:52 PM – RKZ & participants place wreaths at wall; pause

1:55 PM – RKZ & participants turn; proceed back to seat on stage

1:56 PM – RKZ takes seat; **remains standing** until all parties arrive

1:57 PM – Wreath Laying ends; Chris Jackson begins Amazing Grace

1:59 PM – Honor Guard begins Taps

2:00 PM – Playing of Taps conclude; event concludes

2:01 PM – RKZ departs

**2:00-3:15pm EST:**

**Lunch**

Location: TBD

**3:15-3:30pm EST:**

**Depart Lunch en route Korean War Veterans Memorial**

Location: 900 Ohio Drive SW  
Washington, DC 20024

Vehicle Manifest:

Secretary's Vehicle: RZ

Staff Vehicle:

Drive Time:

**3:30-5:00pm EST:**

**Korean War Veterans Memorial Veterans Day Observance**

Location: 900 Ohio Drive SW  
Washington, DC 20024

Participants: Minister Woongsonn Lim, Charge d' Affaires ad interim  
Ambassador the Republic of Korea  
James R. Fisher, Executive Director, Korean War Veterans Memorial  
Col. William Weber, Korean War Veteran  
Tony Lo Bianco, Actor  
Thomas Stevens, President, Korean War Veterans Memorial Fund  
See Woo Pyo, Defense Attache, Embassy of the Republic of Korea  
Chaplian Jack Keep, Korean War Veterans Association

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**Manassas National Battlefield Park  
November 10, 2017**

**Draft: 11/9/17**



**TRIP SUMMARY**  
**THE TRIP OF THE SECRETARY TO**  
**Manassas National Battlefield Park**  
**November 10, 2017**

**Weather:**

Manassas, VA

High: 40°F, Low: 20°F; Sunny; 0% Chance of Precipitation

**Time Zone:**

Manassas, VA

Eastern Standard Time (EST)

**Advance:**

Security Advance  
Director, Scheduling & Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Traveling Staff:**

Agent in Charge  
Additional Detail  
Chief of Staff  
Deputy Chief of Staff - Operations  
Deputy Press Secretary  
Photographer  
Special Assistant

(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Scott Hommel  
Mike Argo  
Alex Hinson  
Tami Heilemann  
Natalie Davis

**Cell Phone:**

(b) (6)

**Attire:** Park Casual

**Friday, November 10, 2017**

Washington, DC → Manassas, VA → Washington, DC

**8:15-9:00am EST:**

**Depart Residence en route Manassas, VA**

Location: Manassas National Battlefield Park  
6511 Sudley Road  
Manassas, VA 20109

Vehicle Manifest:

Secretary's Vehicle: RKZ  
Scott Hommel

(b) (6), (b) (7)(C)

Note: Staff will arrive at site prior to RKZ arrival  
Drive Time: ~45 minutes without traffic

**9:00-9:05am EST:**

**Arrive Manassas National Battlefield Park**

Location: The Stone Bridge  
Main Parking Lot

Greeted By: Brandon Bies, Superintendent, Manassas National Battlefield Park

**9:05-9:20am EST:**

**Tour of The Stone Bridge & Briefing on Maintenance Backlog / \$1M Rehabilitation Project**

Location: The Stone Bridge  
Participants: RKZ  
Brandon Bies, Superintendent  
Staff: Scott Hommel  
Mike Argo  
Natalie Davis  
Advance: Rusty Roddy  
Press: Alex Hinson

Note: The Stone Bridge is where the opening shots were fired during the first Battle of Manassas. It is undergoing a major facelift and is the park's # 1 maintenance Backlog project

**9:20-9:25am EST:**

**Depart The Stone Bridge en route The Stone House**

Location: The Stone House

Vehicle Manifest:

Secretary's Vehicle: RKZ  
Scott Hommel  
Brandon Bies, Superintendent  
Staff Vehicle: Rusty Roddy  
Mike Argo  
Alex Hinson  
Natalie Davis

**9:25-9:45am EST:**

**Tour of The Stone House // Meet & Greet with Park Employees**

Location: The Stone House  
Participants: RKZ  
Brandon Bies, Superintendent  
5 NPS Employees  
Staff: Scott Hommel  
Mike Argo

Natalie Davis  
Advance: Rusty Roddy  
Press: Alex Hinson  
Note: National Parks Passport to be stamped during tour

**9:45-10:00am EST: Depart The Stone House en route Brownsville Picnic Area**

Location: Brownsville Picnic Area  
Vehicle Manifest:  
Secretary's Vehicle: RKZ  
Scott Hommel  
Brandon Bies, Superintendent  
Staff Vehicle: Rusty Roddy  
Mike Argo  
Alex Hinson  
Natalie Davis

**10:00-10:20am EST: Mount Horses & Depart Brownsville Picnic Area via Horseback en route Brawner Farm**

Location: Brawner Farm  
Vehicle Manifest:  
Horseback: RKZ  
Brandon Bies, Superintendent  
(b) (6), (b) (7)(C)  
Mark Howard, NPS Chief Ranger  
(b) (6), (b) (7)(C), NPS Law Enforcement Ranger  
USPP Rider  
Secretary's Vehicle:  
(b) (6), (b) (7)(C)  
Staff Vehicle: Scott Hommel  
Rusty Roddy  
Mike Argo  
Alex Hinson  
Natalie Davis

Note: Horses provided by USPP  
Note: Secretary's vehicle and staff vehicle will proceed to Boy Scout service project site

**10:20-10:40am EST: Participate in Boy Scout Service Project**

Location: Brawner Farm  
Participants: RZ  
Brandon Bies, Superintendent  
20 Scouts from Boy Scout Troop 1882, Haymarket, VA  
6 Scout Leaders from Boy Scout Troop 1882, Haymarket, VA  
Staff: Scott Hommel  
Mike Argo  
Natalie Davis  
Advance: Rusty Roddy  
Press: Alex Hinson  
Note: Project consists of constructing historic wood "worm fencing" across a portion of Brawner Farm as part of the Park's ongoing landscape restoration efforts

Note: Scouts will be assisted by the Blue & Grey Volunteer Trail Crew

**10:40-10:45am EST:**

**Recognize Park Volunteer**

Participants: RKZ  
Brandon Bies, Superintendent  
Col. William Bozo (U.S. Army, Retired)

Note: RKZ will present Col. Bozo with a 4,000 hour pin  
Note: Col. Bozo is the leader of the Blue & Grey volunteers and is also the Park's Liaison with the Boys Scouts on the fence restoration project

**10:45-11:45am EST:**

**Depart Boy Scout Project via Horseback en route Matthews Hill**

Vehicle Manifest:

Horseback: RKZ  
Brandon Bies, Superintendent  
(b) (6), (b) (7)(C)  
Mark Howard, NPS Chief Ranger  
(b) (6), (b) (7)(C), NPS Law Enforcement Ranger

Secretary's Vehicle:

(b) (6), (b) (7)(C)

Staff Vehicle: Scott Hommel  
Rusty Roddy  
Mike Argo  
Alex Hinson  
Natalie Davis

Note: Secretary's vehicle and staff vehicle will proceed to Matthew's Hill for cannon installation project with Veterans  
Note: Horseback ride includes some of the heaviest areas of fighting of both the 1st & 2nd Battles of Manassas

**11:45-12:05pm EST:**

**Assist with Restored Cannon Installation**

Location: Matthews Hill  
Participants: RKZ  
Brandon Bies, Superintendent  
6 - 10 Blue & Grey Volunteer Trail Crew  
2 NPS Staff

Staff: Scott Hommel  
Mike Argo  
Natalie Davis

Advance: Rusty Roddy  
Press: Alex Hinson

Note: At least five of the volunteers are Veterans from the Army, Air Force, & Navy  
Note: One of the volunteers, Bruce Miller, is a retired Navy Commander  
Note: Activity includes assisting with offloading the restored 2,000 lb. cannon from a Trailer into the exact position it occupied during the wars

**12:05-12:35pm EST:**

**Depart Matthews Hill en route Horse Stables**

Location: Brawner Farm Horse Stables  
Law Enforcement Offices

Vehicle Manifest:

Horseback: RKZ  
Brandon Bies, Superintendent

(b) (6), (b) (7)(C)

Mark Howard, NPS Chief Ranger

(b) (6), (b) (7)(C), NPS Law Enforcement Ranger

Secretary's Vehicle:

(b) (6), (b) (7)(C)

Staff Vehicle: Scott Hommel  
Rusty Roddy  
Mike Argo  
Alex Hinson  
Natalie Davis

Note: Secretary's vehicle and staff vehicle will proceed to horse stables

**12:35-1:20pm EST:**

**Depart Manassas, VA en route Residence**

Vehicle Manifest:

Secretary's Vehicle: RKZ  
Scott Hommel

Staff Vehicle: Rusty Roddy  
Mike Argo  
Alex Hinson  
Natalie Davis

Drive Time: ~45 minutes without traffic

# Conversation Contents

Schedule: 11.9

"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Nov 08 2017 15:34:13 GMT-0700 (MST)  
**To:** (b) (5) Ryan Zinke <(b) (5) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 11.9

**Thursday, November 9**

**9:00-9:30 Daily Scheduling Meeting**

*Location: Office*

**9:30-9:40 Brief Meet with Jeff Rupert**

*Location: Office*

**9:40-10:00 Meeting with Lori**

*Location: Office*

**10:00-11:00 Meeting with PG&E CEO**

*Location: Office*

**11:00-12:00 Monthly Meeting with AS-OIA**

*Location: Office*

**12:00-12:30 Review Upcoming Remarks**

*Location: Office*

**12:30-1:30 Lunch**

**1:30-2:00 Daily Meeting with the Chief of Staff**

*Location: Office*

**2:00-2:45 Follow Up Meeting with Tom Spoehr**

*Location: Office*

**2:45-3:00 OPEN**

**3:00-3:30 Weekly Meeting with the Deputy Secretary**

*Location: Office*

**3:30-4:30 Monthly Meeting with ASLM**

*Location: Office*

--  
Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Nov 08 2017 15:45:14 GMT-0700 (MST)  
**To:** (b) (5) Ryan Zinke <(b) (5) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Re: Schedule: 11.9

\*with the addition of:

**7:00-9:00 Louise Linton / Personal Event**

*Location: 2600 Rock Creek Drive NW*

000480

On Wed, Nov 8, 2017 at 5:34 PM, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:

**Thursday, November 9**

**9:00-9:30 Daily Scheduling Meeting**

*Location: Office*

**9:30-9:40 Brief Meet with Jeff Rupert**

*Location: Office*

**9:40-10:00 Meeting with Lori**

*Location: Office*

**10:00-11:00 Meeting with PG&E CEO**

*Location: Office*

**11:00-12:00 Monthly Meeting with AS-OIA**

*Location: Office*

**12:00-12:30 Review Upcoming Remarks**

*Location: Office*

**12:30-1:30 Lunch**

**1:30-2:00 Daily Meeting with the Chief of Staff**

*Location: Office*

**2:00-2:45 Follow Up Meeting with Tom Spoehr**

*Location: Office*

**2:45-3:00 OPEN**

**3:00-3:30 Weekly Meeting with the Deputy Secretary**

*Location: Office*

**3:30-4:30 Monthly Meeting with ASLM**

*Location: Office*

--

Caroline Boulton  
Special Assistant to the Secretary  
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# Conversation Contents

Schedule: 11.8

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue Nov 07 2017 15:20:48 GMT-0700 (MST)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 11.8

**Wednesday, November 8**

**8:20-8:45** Depart en route National Fish and Wildlife Foundation

**8:45-10:00** National Fish and Wildlife Foundation Board of Directors Meeting  
*Location: 1133 15th Street NW*

**10:00-10:15** Depart en route DOI

**10:15-11:00** BiWeekly Meeting  
*Location: 5160 Conference Room*

**11:00-11:45** Briefing on FOIAs  
*Location: Office*

**11:45-12:15** Meeting with Andrea Travnicek  
*Location: Office*

**12:15-1:00** OPEN

**1:00-1:30** Meeting with PEW  
*Location: Office*

**1:30-2:00** Daily Meeting with the Chief of Staff  
*Location: Office*

**2:00-2:30** Meeting with Mosaic  
*Location: Office*

**2:30-3:30** OPEN

**3:30-3:40** Depart en route Vietnam Veterans Memorial

**3:40-4:10** Vietnam Veterans Memorial: Reading of the Names Event  
*Location: Vietnam Veterans Memorial*

**4:10-4:45** HOLD: Press  
*Location: Vietnam Veterans Memorial*

--  
Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

000482

# Conversation Contents

Schedule: 11.7

"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon Nov 06 2017 15:42:32 GMT-0700 (MST)  
**To:** [REDACTED]@ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 11.7

## November 7

### **9:00-9:30 Daily Scheduling & Communications Meeting**

*Location: Office*

### **9:30-10:00 Staffing Meeting**

*Location: Office*

### **10:30-11:30 DOI Veterans Day Ceremony**

*Location: Bison Bistro*

### **11:30-11:45 Stop by Indian Taco Station**

*Location: Bison Bistro*

### **11:45-12:00 Depart en route White House**

### **12:00-1:00 Lunch with Gary Cohn**

*Location: WH Mess*

### **1:00-1:15 Depart en route DOI**

### **1:15-1:30 Politicals Meeting**

*Location: Auditorium*

### **1:30-1:45 All Politicals Photo**

*Location: Stairs outside C St*

### **1:45-2:00 OPEN**

### **2:00-2:45 Meeting with Miccosukee Tribe**

*Location: Office*

### **2:45-3:00 OPEN // Stop into BIA Regional Directors Meeting**

*Location: 5160*

### **3:00-3:45 Meeting with Security America's Future Energy (SAFE)**

*Location: Office*

### **3:45-4:15 PreBrief on Call with Chairman Bishop**

*Location: Office*

### **4:15-4:30 Call with Chairman Bishop**

*Location: He will call Elinor; she will transfer*

### **4:30-5:00 OPEN**

### **5:00-5:15 Daily Scheduling Review**

*Location: Office*

### **5:30-6:15 Meeting with Chip Akridge**

*Location: Office*

--  
Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

000483

# Conversation Contents

Schedule: 11.6

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Nov 03 2017 11:04:07 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 11.6

## November 6

**6:05-3:45 Flights to DC via SLC**

**5:15-5:45 Depart Residence en route Renwick Gallery**

**5:30-7:00 National Fish and Wildlife Foundation (NFWF) Board of Directors Reception**

Location: Renwick Gallery

Staff: Scott Hommel

Note: You'll be giving 5 min remarks during the awards program, which is between 6:15-7:30, however their event flow has shifted. We'll be confirming your speaking time today.

Note: Doors open at 5:30, which is why I have you arriving at 5:45

--

Caroline Boulton

Special Assistant to the Secretary

U.S. Department of the Interior

Office of Scheduling & Advance

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# Conversation Contents

Schedule: Saturday 11.4

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Thu Nov 02 2017 09:09:13 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Subject:** Schedule: Saturday 11.4

Let me know if you have any changes; I have also sent to Dick Boyce.

Saturday, November 4

8:00 am Meet at the park headquarters building

8:10 to 9:30 Sprague Fire and Sperry Chalet discussion with Eric Smith, Deputy Superintendent and Dave Soleim, Fire Management Officer (photo presentation since we won't be able to hike up to Sperry)

9:30 to 10:00 travel to Lake McDonald Lodge area

10:00 to 10:30 Discuss flood risk to the Lake McDonald developed area that the fire introduced and discuss Burned Area Emergency Response work that is currently out for bid to mitigate that risk

10:30 to 12:30 Hike John's Lake Loop (3 mile hike with opportunity to hike off trail a bit and see where the fire burned near the trail)

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Nov 03 2017 08:54:33 GMT-0600 (MDT)  
**To:** Heather Swift <heather\_swift@ios.doi.gov>  
**Subject:** Fwd: Schedule: Saturday 11.4

----- Forwarded message -----

**From:** Boulton, Caroline <caroline\_boulton@ios.doi.gov>  
**Date:** Thu, Nov 2, 2017 at 11:09 AM  
**Subject:** Schedule: Saturday 11.4  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Cc:** ryanzinke <(b) (6) Ryan Zinke@ios.doi.gov>

Let me know if you have any changes; I have also sent to Dick Boyce.

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000485

--

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## Conversation Contents

Fwd: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

ryanzinke <(b) (6) Ryan Zinke>

**From:** ryanzinke <(b) (6) Ryan Zinke>  
**Sent:** Thu Aug 31 2017 14:46:30 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** Fwd: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

**From:** John Coogan <JCoogan@foldedflagfoundation.org>  
**Date:** 08/31/2017 2:02 PM (GMT-05:00)  
**To:** (b) (6) Ryan Zinke  
**Subject:** 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

Ryan,

It was great talking with you today. Thank you for your time and willingness to participate in our event on 11/11.

Below is the Draft invite, which as of now is only missing a blurb about the keynote address. Hopefully everything gets approved by the ethics committee so that we can add before we send this out to prospective attendees on or before 9/11.

The general program for the evening will consist of a short welcome address by General Gersten, a welcome/thank you from Bill Foley, your keynote address (Bill or I would introduce you), a short program video from Folded Flag Foundation, and finally, the Fund-A-Need Paddle Raise and Live Auction.

I would suspect that you could leave the tent during or just after the video, which is what I've seen happen with other government and active duty military at events we've hosted.

We will have a silent auction table near the reception area, but that will be passive fundraising (there will be no verbal solicitation during the reception).

Thanks again for your consideration.

Best,  
John

--  
John Coogan | Executive Director  
[jcoogan@foldedflagfoundation.org](mailto:jcoogan@foldedflagfoundation.org) | 862.220.9979

The Folded Flag Foundation

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Thu Aug 31 2017 15:13:01 GMT-0600 (MDT)  
**To:** Scheduling SIO <scheduling@ios.doi.gov>  
**CC:** Leila Getto <leila\_getto@ios.doi.gov>  
**Subject:** Fwd: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

Tracking.

----- Forwarded message -----

**From:** ryanzinke <(b) (6) Ryan Zinke>  
**Date:** Thu, Aug 31, 2017 at 4:46 PM  
**Subject:** Fwd: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: John Coogan <[JCoogan@foldedflagfoundation.org](mailto:JCoogan@foldedflagfoundation.org)>

Date: 08/31/2017 2:02 PM (GMT-05:00)

To: (b) (6) Ryan Zinke

Subject: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

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Best,  
John

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John Coogan | Executive Director  
[jcoogan@foldedflagfoundation.org](mailto:jcoogan@foldedflagfoundation.org) | 862.220.9979

The Folded Flag Foundation

--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"SIO, Scheduling" <[scheduling\\_sio@ios.doi.gov](mailto:scheduling_sio@ios.doi.gov)>**

**From:** "SIO, Scheduling" <[scheduling\\_sio@ios.doi.gov](mailto:scheduling_sio@ios.doi.gov)>  
**Sent:** Sun Oct 29 2017 14:33:04 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Subject:** Re: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

Did he accept this invite?

*Leila Sepehri Getto  
U.S. Department of the Interior  
Immediate Office of the Secretary  
Deputy Director, Scheduling and Advance  
Direct: (202) 208-5359  
Cell: (202) 706-9435*

On Thu, Aug 31, 2017 at 5:13 PM, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:

Tracking.

----- Forwarded message -----

From: ryanzinke <(b) (6) Ryan Zinke>

Date: Thu, Aug 31, 2017 at 4:46 PM

Subject: Fwd: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

To: "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

Sent from my Verizon Wireless 4G LTE smartphone

000488

----- Original message -----

From: John Coogan <[JCoogan@foldedflagfoundation.org](mailto:JCoogan@foldedflagfoundation.org)>

Date: 08/31/2017 2:02 PM (GMT-05:00)

To: (b) (6) Ryan Zinke

Subject: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

Ryan,

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Best,  
John

John Coogan | Executive Director  
[jcoogan@foldedflagfoundation.org](mailto:jcoogan@foldedflagfoundation.org) | 862.220.9979

The Folded Flag Foundation

--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

## Caroline Boulton <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

**From:** Caroline Boulton <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Sent:** Mon Oct 30 2017 08:43:37 GMT-0600 (MDT)  
**To:** "SIO, Scheduling" <[scheduling\\_sio@ios.doi.gov](mailto:scheduling_sio@ios.doi.gov)>  
**Subject:** Re: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

He didn't accept it, but I can check to see if he's still interested.

Sent from my iPhone

On Oct 29, 2017, at 4:33 PM, SIO, Scheduling <[scheduling\\_sio@ios.doi.gov](mailto:scheduling_sio@ios.doi.gov)> wrote:

Did he accept this invite?

*Leila Sepehri Getto  
U.S. Department of the Interior  
Immediate Office of the Secretary  
Deputy Director, Scheduling and Advance  
Direct: (202) 208-5359  
Cell: (202) 706-9435*

On Thu, Aug 31, 2017 at 5:13 PM, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:  
Tracking.

----- Forwarded message -----

From: ryanzinke <(b) (6) Ryan Zinke>  
Date: Thu, Aug 31, 2017 at 4:46 PM  
Subject: Fwd: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin  
To: "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: John Coogan <[JCoogan@foldedflagfoundation.org](mailto:JCoogan@foldedflagfoundation.org)>

Date: 08/31/2017 2:02 PM (GMT-05:00)

To: (b) (6) Ryan Zinke

Subject: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

Ryan,

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Best,  
John

--

John Coogan | Executive Director  
[jcoogan@foldedflagfoundation.org](mailto:jcoogan@foldedflagfoundation.org) | 862.220.9979

The Folded Flag Foundation

--

Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"Boulton, Caroline"** <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

**From:** "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Sent:** Tue Oct 31 2017 09:18:29 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6) Ryan Zinke>  
**CC:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke> <[\(b\) \(6\) Ryan Zinke@ios.doi.gov](mailto:(b) (6) Ryan Zinke@ios.doi.gov)>  
**Subject:** Re: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

Checking in: is this still an event you're interested in participating in? We'll get it all squared away this week if you are.

On Thu, Aug 31, 2017 at 4:46 PM, ryanzinke <(b) (6) Ryan Zinke> wrote:

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

From: John Coogan <[JCoogan@foldedflagfoundation.org](mailto:JCoogan@foldedflagfoundation.org)>

Date: 08/31/2017 2:02 PM (GMT-05:00)

To: (b) (6) Ryan Zinke

Subject: 2017 "Salute to Service Gala" | Saturday, November 11th, 2017 @ 6:00 p.m. | TPC Summerlin

Ryan,

It was great talking with you today. Thank you for your time and willingness to participate in our event on 11/11.

Below is the Draft invite, which as of now is only missing a blurb about the keynote address. Hopefully everything gets approved by the ethics committee so that we can add before we send this out to prospective attendees on or before 9/11.

000490

The general program for the evening will consist of a short welcome address by General Gersten, a welcome/thank you from Bill Foley, your keynote address (Bill or I would introduce you), a short program video from Folded Flag Foundation, and finally, the Fund-A-Need Paddle Raise and Live Auction.

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Thanks again for your consideration.

Best,  
John

—

John Coogan | Executive Director  
[jcoogan@foldedflagfoundation.org](mailto:jcoogan@foldedflagfoundation.org) | 862.220.9979

The Folded Flag Foundation

--

**Caroline Boulton**  
**Special Assistant to the Secretary**  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

# Conversation Contents

Schedule: 10.27

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Thu Oct 26 2017 15:30:03 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.27

## October 27

### **9:00-9:10 Daily Scheduling & Communications Meeting**

Location: Office

### **9:10-9:30 PreBrief for Meeting with Administrator Rao**

Location: Office

### **9:40-9:45 Depart en route Korean War Veterans Memorial**

### **9:50-11:00 Record Veterans Day Video Message**

Location: Korean War Veterans Memorial

### **11:10-11:30 Depart en route White House**

### **11:30-12:00 Meeting with the President**

Location: Oval Office

### **12:00-12:30 Depart en route DOI**

### **12:30-1:30 Working Lunch Meeting with the Chief of Staff**

Location: Office

### **1:30-2:30 Meeting with Administrator Rao**

Location: Office

### **2:30-3:30 OPEN**

### **3:30-4:30 Call with Governor Fallin**

Location: Office

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

## Conversation Contents

Schedule: 10.26

**Attachments:**

/24. Schedule: 10.26/1.1 10.26 Opioids Announcement EM 1.docx  
/24. Schedule: 10.26/1.2 10.26.17 RZ Roundtable Event Memo.docx  
/24. Schedule: 10.26/1.3 Event Memo Danish Minister 102617.docx  
/24. Schedule: 10.26/1.4 SOI Briefing Memo Meeting \_Lockkeeper House 2017-10-23.docx  
/24. Schedule: 10.26/1.5 SOI Briefing Memo Meeting\_H1 Stables\_2017-10-20 (2).docx  
/24. Schedule: 10.26/1.6 Strategic.docx

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Oct 25 2017 15:47:25 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.26  
10.26 Opioids Announcement EM 1.docx 10.26.17 RZ Roundtable Event Memo.docx Event Memo Danish Minister 102617.docx SOI Briefing Memo Meeting \_Lockkeeper House 2017-10-23.docx SOI Briefing Memo Meeting\_H1 Stables\_2017-10-20 (2).docx Strategic.docx

**8:40-9:00 Depart Residence en route Lockkeeper's House**

**9:00-9:30 Tour Lockkeeper's House**  
Location: 17th and Constitution

**9:30-10:10 Tour and Discussion on USPP Replacement Stables**  
Location: USPP Stables on the Mall

**10:10-10:30 Depart USPP Stables en route DOI**

**10:30-11:00 Daily Scheduling & Communications Meeting**  
Location: Office

**11:00-11:45 Meeting with Danish Minister for Energy, Utilities and Climate**  
Location: Office

**11:45-12:00 Prep for Veterans Day Video Message**  
Location: Office

**12:00-12:30 OPEN**

**12:30-1:00 Meeting with Chairman Lamar Smith**  
Location: Office

**1:00-1:30 Remarks at Hunting and Fishing Access for Veterans Roundtable**  
Location: South Penthouse

**1:30-1:45 Depart DOI en route White House**

**1:45-2:30 White House Announcement on Opioids**  
Location: East Room

**2:30-2:45 Depart White House en route DOI**

**2:45-3:00 OPEN**

**3:00-3:30 Meeting with Dan Burns**  
Location: Office

**3:30-3:45 OPEN**

**3:45-5:30 Remarks at Hunting and Fishing Access for Veterans Roundtable Part II**  
Location: South Penthouse

**5:30-7:00 Tom Hutchinson**  
Location: Office

**7:15-7:30 Depart DOI en route Mastro's Steakhouse**

**7:30-9:00 Dinner at Mastro's Steakhouse**

Location: 600 13th Street NW

--

Caroline Boulton

Special Assistant to the Secretary

U.S. Department of the Interior

Office of Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)



## THE DEPARTMENT OF THE INTERIOR

WASHINGTON

### **Hunting & Fishing Access for Veterans Round Table**

October 26, 2017

1:00 PM – 5:30 PM

U.S. Department of the Interior Bldg., South Penthouse

POC: Wesley L. Bullock – [Wesley\\_Bullock@ios.doi.gov](mailto:Wesley_Bullock@ios.doi.gov) – (202) 897-7225

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#### **I. PURPOSE**

The Secretary will give brief remarks and have the opportunity to honor and thank veteran sportsmen and sportswomen for their service to our country and will engage in a question and answer session to understand factors that limit their ability utilize public lands.

#### **II. BACKGROUND**

October 2017 is “National Hunting and Fishing Month” by proclamation of the Secretary. One way to truly recognize this proclamation is by thanking and honoring veteran sportsmen and sportswomen by holding a listening session, breakout sessions with our different Bureaus (NPS, FWS, BLM, BIA and USBR). The topic of the session will be “Access for American Heroes.” The discussion will be focused on how veterans are currently participating in DOI programs and initiatives and how those programs and initiatives can better serve them. Holding this event will be a solid accomplishment towards truly making October “National Hunting and Fishing Month”. This will give the Secretary the opportunity to honor those who have sacrificed so much for our country while gaining a better understanding of the challenges facing them. In addition, this event will highlight the Secretary’s accomplishments by highlighting his Secretarial Order to expand access on public and private lands to promote hunting and fishing.

#### **III. PARTICIPANTS**

##### **Internal**

*The Secretary*

*Greg Sheehan*

*Todd Wynn*

*Tami Heilemann*

*Russell Newell*

*Jason Funes*

*Laura Rigas*

##### **External**

*Austin Ewell*

*Michael Nedd*

*Tom Medema*

*Jerome Jackson*

*Matthew Shuman, American Legion -Legislative Director (Veteran)*

*Ron Regan, Association of Fish & Wildlife Agencies - Executive Director*

*Keith Tidball, Cornell University – Sr. Extension Associate, Dept. of Natural Resources (Vet)*

*Tom Kilgannon, Freedom Alliance - President*

*David Hagner, Freedom Alliance - Veteran*  
*Anthony Pace, Freedom Hunters - Founder/Program Director*  
*Tom Deoudes, Freedom Hunters - Maryland Outreach Coordinator*  
*Jim Hazlett, Freedom Hunters - Virginia Outreach Coordinator (Veteran)*  
*Brian Gliba, Freedom Hunters - Colorado Outreach Coordinator (Veteran)*  
*Dan Theole, Freedom Hunters - Virginia Outreach Coordinator (Veteran)*  
*Cathleen Pearl, Got Your 6 - Director of Development (Navy/AF Vet)*  
*Mark "Oz" Geist, VIP - Veteran*  
*John Wayne Walding, VIP - Veteran*  
*Brandon Eden, NASA - Legislative Affairs (Veteran)*  
*Tom Taylor, Honored American Veterans Afield - Chairman, Director*  
*Rick Cicero, Honored American Veterans Afield - Veteran*  
*Sandy Sandberg, Honoring Our Veterans - Executive Director*  
*Tom Porter, Iraq and Afghanistan Veterans of America - Legislative Director*  
*Susan LaPierre, National Park Foundation - Board Member*  
*Chris Cox, National Rifle Association Institute for Legislative Action - Executive Director*  
*Graham Hill, National Rifle Association - Board Member*  
*Mark Oliva, National Sports Shooting Foundation - Public Affairs Manager (Veteran)*  
*Larry Thueme, Operation Injured Soldiers - Board Member*  
*Kevin Stone, Operation Injured Soldiers - Veteran*

#### **IV. SEQUENCE OF EVENTS**

<i>1:00 PM – 1:20 PM</i>	<i>Secretary Welcomes and gives opening remarks, facilitates guests introducing themselves</i>
	<i>The Secretary departs</i>
<i>1:20 PM – 2:00 PM</i>	<i>Don Peay introduces Mark "Oz" Geist; Peay introduces John Wayne Walding; Ben C. explains format and agenda</i>
<i>2:00 PM – 2:15 PM</i>	<i>Break</i>
<i>2:15 PM – 3:45 PM</i>	<i>Breakout Sessions begin</i>
<i>3:45 PM – 4:00 PM</i>	<i>Break</i>
<i>4:00 PM – 4:45 PM</i>	<i>The Secretary gives opening remarks; Q&amp;A begins</i>
<i>4:45 PM – 5:00 PM</i>	<i>Q&amp;A concludes; The Secretary gives closing remarks</i>
<i>5:00 PM – 5:30 PM</i>	<i>Photos with the Secretary; departs</i>

#### **V. PRESS PLAN**

Invited members of the media only.

#### **VI. REMARKS**

Prepared and provided by Communications.

**EVENT MEMORANDUM FOR THE SECRETARY  
MEETING WITH DANISH MINISTER FOR ENERGY, UTILITIES, AND CLIMATE  
LARS CHRISTIAN LILLEHOLT**

CC: Kate Macgregor, Acting Assistant Secretary for Land and Minerals  
THROUGH: Scott Cameron, Acting Assistant Secretary for Policy, Management and Budget  
FROM: Karen Senhadji, Office of International Affairs

**I. PURPOSE**

On October 26, you will meet with the Danish Minister for Energy, Utilities, and Climate Lars Christian Lilleholt. Minister Lilleholt is traveling to the U.S. to learn about the administration's energy policy, as well as to better understand the developments in America's energy markets. He is particularly interested in discussing bilateral cooperation between the U.S. and Denmark on offshore wind regulation. This meeting offer an opportunity to highlight the positive relationship and productive cooperation on energy between DOI and Denmark. In addition, a new Memorandum of Understanding (MOU), to reinforce cooperation on energy between DOI and Denmark, is being prepared for signature by you and the Minister, pending review by the Department of State and Danish authorities.

**II. PARTICIPANTS**

*Denmark participants:*

Lars Christian Lilleholt, Minister of Energy, Utilities, and Climate  
Embassy and Ministry Staff TBD

*U.S. participants:*

Vincent DeVito, Energy Counselor  
Katherine MacGregor, DAS for Land and Minerals Management  
Karen Senhadji, Director, Office of International Affairs

Note: an interpreter will accompany Minister Lilleholt, whose English is not fluent.

**III. KEY FACTS/HOT TOPICS**

- Denmark is a close U.S. ally, and DOI has a relationship with Denmark focused on energy development, the Arctic, scientific cooperation, and conservation of natural and cultural resources.
- The minister may invite you to visit Denmark. If so, DOI staff can work with Danish and State Department colleagues to determine feasibility and timing (with a tentative eye to the latter part of 2018).
- Previously you met with Danish Prime Minister Lars Løkke Rasmussen during your visit to the U.S. Virgin Islands in March, and with Ambassador Lars Gert Lose on October 18.
- DOI works closely with the Government of Denmark on energy development and regulation both bilaterally and through multilateral for a (such as the International Regulators' Forum and the Arctic Offshore Regulators Forum).

- DOI's Bureau of Ocean Energy Management (BOEM) collaborates with Denmark's Energy Ministry to share best practices on offshore wind development, and BOEM is keen to learn from Denmark's 25 years of experience regulating offshore wind energy. BOEM signed an MOU with Denmark in 2016 to cooperate on development of offshore wind energy. The MOU you will sign at this meeting will expand that cooperation to include all of DOI.
- The Danish energy company Ørsted holds two U.S. offshore wind energy leases, located off Massachusetts and New Jersey, and they recently announced their involvement in an offshore wind project in the Outer Continental Shelf off the coast of Virginia. (Until earlier this month, Ørsted was known as DONG Energy).

#### IV. TALKING POINTS

- Thank the Minister for his visit and for prioritizing this relationship.
- This Administration does not pick and choose winners; we do not favor any energy source over others, but certainly favor those that are abundant, cost competitive, and certain. Evidence from recent auctions here and overseas shows that offshore wind is proving itself to be all three.
- The Department remains committed to reducing regulatory burden on developers, while still ensuring that activities authorized are carried out safely and responsibly. We recognize Denmark's long experience and successful track record in the industry, and we reaffirm our commitment to carrying out our oversight responsibilities with the greatest care and respect for the company's time and resources.
- Emphasize that this new MOU represents a strong commitment to the DOI-Denmark relationship.

#### V. BACKGROUND

DOI cooperates with Denmark on a number of issues, including Arctic conservation and sustainable development, scientific research, and natural and cultural resource management. The meeting with Minister Lilleholt will focus heavily on the relationship with BOEM and the topic of offshore wind energy.

**Status of Offshore Wind in the U.S.:** DOI, through BOEM, is responsible for managing renewable energy activities on the OCS, which includes offshore wind. To date, BOEM has held seven competitive lease sales and issued 13 commercial leases for offshore wind off the coast of eight Atlantic states (Massachusetts, Rhode Island, Delaware, Maryland, Virginia, New Jersey, New York, and North Carolina). On-lease activities and plan review are underway for several of these leases. BOEM is also undertaking planning and coordination to support delineation of future lease areas in the Atlantic and Pacific.

**BOEM Cooperation with Denmark:** BOEM is focused on overcoming regulatory challenges to offshore wind, and is working with Denmark to learn from their 25 years of experience as a leader in the field. An *MOU between the Government of the Kingdom of Denmark and the Government of the United States of America to Strengthen Cooperation on Offshore Wind Energy* was signed by BOEM in May 2016. The objective of the non-binding MOU is to

promote a mutually beneficial relationship between the participants in offshore wind energy, with a view to sharing knowledge, experiences, data, and best practices relevant to its development. The partnership is helping inform BOEM's developing efforts to streamline its regulatory framework and leasing processes in several key areas, including ways to expand flexibility for developers in the review and permitting process. Future areas of engagement during the remainder of 2017 and 2018 include the topics of working with commercial fishers to reduce conflicts with offshore wind; environmental mitigation and monitoring; and managing offshore cultural resources. Collaboration with Denmark has been an important priority for BOEM as it works on the Administration's directives to reduce regulatory burdens on industry and expand domestic energy production.

## **VI. ATTACHMENTS**

- Bio for Minister Lilleholt
- Denmark Country Overview

**ATTACHMENT: Bio for Minister Lilleholt**

**Lars Christian Lilleholt**  
**Minister for Energy, Utilities, and Climate**  
**Denmark**



**Current Tenure:** Mr. Lilleholt has been the Minister for Energy, Utilities, and Climate since June 28, 2015.

**Professional Background:** Mr. Lilleholt has been a regular member of parliament since 2001. Mr. Lilleholt was previously the spokesman on energy and climate from 2005-2015. He was a former member of the Climate, Energy and Building Committee, Transport Committee, and the Standing Orders Committee. Mr. Lilleholt was the Clerk of Parliament from 2011-2015. He was also a member of the management committee of the parliamentary group of the Liberal Party from 2008-2015 and the secretary of the parliamentary group from 2011-2015. In addition to his political career, Mr. Lilleholt has worked as a journalist and in public relations.

**Educational Background:** Mr. Lilleholt studied at the Danish School of Journalism, Aarhus from 1989 to 1993. He also studied economics and social science at Odense University from 1985 to 1988.

**Personal Details:** He is married with three children.

## **ATTACHMENT: Denmark Country Overview**

A small but thoroughly-modern country, Denmark features a high-tech agricultural sector and advanced industry with world-leading firms in pharmaceuticals, maritime shipping, and renewable energy. For centuries, Denmark exercised an outsized influence across Europe through its seafaring prowess and dynastic relationships. Denmark remains prominent on the international stage, projecting influence through an activist foreign policy, including expansive foreign assistance programs and vigorous contributions to collective self-defense through NATO. Danes enjoy a high standard of living (with a per capita GDP ahead of the United States) and consistently rank highly in various metrics of education, healthcare, protection of civil liberties, and prosperity. The Danish economy reflects extensive government welfare measures and an equitable distribution of income. Denmark is made up of a peninsula and an archipelago of hundreds of islands (together totaling 16,383 mi<sup>2</sup> of land, about the size of Massachusetts and New Hampshire together) with a population of about 5.8 million (2016). The capital and largest city is Copenhagen (population of 763,908 within the city itself [2016]).

The country of Denmark proper actually makes up only one part of the Kingdom of Denmark, which also incorporates two autonomous constituent countries: Greenland and the Faroe Islands. The country of Denmark manages foreign affairs, security and defense policy for the latter two, but recent years have seen the Greenlandic and Faroese national governments grow in stature and responsibilities. Greenland, especially, colors Denmark's role on the international stage given its size (three times that of Texas) and prominence within the Arctic region. A Danish colony for centuries, Greenland became an entity within the Danish Kingdom in 1953, was granted home rule status in 1979, and in 2009 was granted "self-government" status. The Faroe Islands achieved home rule in 1948 and self-government in 2005. Both Greenland and the Faroes have representatives in the Danish Parliament.

### **History**

For centuries, Denmark was the seat of Viking raiders who colonized, raided, and traded across Europe. An absolute monarchy ruled from the 17<sup>th</sup> Century until 1849, when the country peacefully transitioned to a constitutional monarchy. The 19<sup>th</sup> Century witnessed considerable industrialization and urbanization. Avoiding the calamity of World War I, Denmark was not as fortunate when facing the Nazis, who invaded in 1940. After World War II, Denmark was a founding member of NATO and the European Free Trade Association. Denmark itself is a member of the European Union, but Greenland and the Faroes are not.

### **Government**

Denmark is a parliamentary constitutional monarchy. Queen Margrethe II has been the head of state since 1972. The Prime Minister is Lars Løkke Rasmussen (since June 28, 2015). Elections for parliament are held at least every four years.

### **U.S.-Denmark Relations**

Denmark is an EU member, close NATO ally, and an active U.S. partner on issues of global importance including promoting peace and stability in the Middle East, countering terrorism, and standing up to threats from Russia. Denmark seeks to increase its influence through active membership in international organizations and a strong bilateral relationship with the United

States. The U.S. enjoys an extremely positive bilateral relationship with Denmark and consistently encourages the Danes to continue pursuing their positive leading role in future areas of conflict, just as they have in recent years in Iraq, Syria, Ukraine, Libya, Afghanistan, Mali, and Somalia.

The U.S. Air Force presence at Thule Air Base remains a unique part of the U.S. relationship with Greenland. While the base plays a critical role in America's early warning radar defense system, it is the source of a growing Greenlandic sense of entitlement for compensation for hosting the base on their soil. The U.S. government has taken a number of measures over the years to address this issue, including seeking Danish/Greenlandic companies' participation in base procurements.

The United States is Denmark's largest trading partner outside the European Union.

## Environment

Bordering the Baltic and North Seas, much of Denmark's character derives from its maritime setting. It is predominantly made up of flat arable land and sandy coasts and enjoys a temperate climate. Land and water pollution are two of Denmark's most significant environmental issues. The country has historically taken a progressive stance on environmental preservation. Broad parliamentary support exists for the country's long-term energy plan, with government ambitions for fossil fuel independence by 2050. The 2012 Energy Plan set Denmark on track to reduce its greenhouse gas emissions by 34% (from 1990 levels) by 2020, with stated ambitions of raising emissions cuts to 40% with a supplemental Climate Plan.





United States Department of the Interior  
Washington, D.C. 20240

**Briefing Memorandum for the Secretary**

**MEETING DATE:** October 26, 2017

**MEETING TIME:** 9 am-11 am

**FROM:** Cassius Cash, Acting Superintendent, National Mall and Memorial Parks, 202-245-4661

**THROUGH:** Acting Assistant Secretary for Fish and Wildlife and Parks

**SUBJECT:** Walking Tour of the Lockkeeper's House

**DOI Staff Participating:** Ryan Zinke, Secretary of the Interior; Cassius Cash, Acting Superintendent, National Mall and Memorial Parks; Sean Kennealy, Acting Deputy Superintendent, National Mall and Memorial Parks

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**I. STATEMENT OF PURPOSE**

Background information regarding a project being executed by the Trust for the National Mall (the Trust) for the National Mall.

**II. PARTICIPANTS**

- Ryan Zinke, Secretary of the Interior
- Chip Akridge, Founder and Chairman, Trust for the National Mall
- Catherine Townsend, Executive Director, Trust for the National Mall
- Teresa Durkin, Executive Vice President, Trust for the National Mall

**III. BACKGROUND**

The Lockkeeper's House is the oldest extant building on the National Mall. Completed in 1833, the building sat at what was the intersection of the C&O Canal and the Washington Canal. From there the Lockkeeper collected tolls and kept trade records for merchandise that entered the city. Over the years, the Lockkeeper's House evolved to meet the needs of the times – serving as a tool shed for park staff, a watchman's lodge, and even a temporary holding cell for Park Police. For the past 40 years, the building has been closed to the public.

In 1915, the house was moved for the first time. On October 12, 2017, the building was moved for the second time. With the widening of Constitution Avenue, vibrations from traffic damaged the building. Therefore, the building was moved 50 feet southwest from the intersection of 17<sup>th</sup> Street and Constitution Avenue, NW to ensure its long term preservation. The new site will feature a new visitor-friendly entrance, education displays inside the house, and a surrounding outdoor plaza. It will be completed by early 2018. As outlined in the National Mall Plan, improvement of Constitution Gardens, where the Lockkeeper's House sits, was identified as a priority.

#### **IV. DISCUSSION**

The move of the building is phase 1 of the plan to rehabilitate Constitution Gardens including the lake, the pedestrian circulation system, and creating a multi-purpose visitor facility with food service, retail and restrooms.

#### **V. TALKING POINTS/REMARK**

The Trust is managing this project and financing it wholly through private contributions. [A design competition was held in 2012](#). The estimated costs for the whole rehabilitation project is \$130 million.

#### **VI. NEXT STEPS**

There are no next steps at this time.

#### **VII. ATTACHMENTS**

If this is a cover memo as part of a longer briefing, attach the briefing and supplemental materials.



United States Department of the Interior  
Washington, D.C. 20240

**Briefing Memorandum for the Secretary**

**MEETING DATE:** October 26, 2017

**MEETING TIME:** 9 am-11 am

**FROM:** Cassius Cash, Acting Superintendent, National Mall and Memorial Parks  
(NAMA); 202-245-4661

**THROUGH:** Acting Assistant Secretary for Fish and Wildlife and Parks

**SUBJECT:** The United States Park Police (USPP) Horse Stables

**DOI Staff Participating:** Secretary of the Interior; Acting Superintendent, National Mall and Memorial Parks; Acting Deputy Superintendent, National Mall and Memorial Parks.

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**I. STATEMENT OF PURPOSE**

To provide background information for the Secretary on USPP Horse Stables (H1) and the efforts of the Trust for the National Mall to support rehabilitation of the stables and office space

**II. PARTICIPANTS**

- Ryan Zinke, Secretary of the Interior
- Chip Akridge, Founder and Chairman, Trust for the National Mall
- Catherine Townsend, Executive Director, Trust for the National Mall
- Teresa Durkin, Executive Vice President, Trust for the National Mall

**III. BACKGROUND**

The USPP Mounted Unit was established in 1934. The USPP Horse Stables (H1), situated south of the Lincoln Memorial Reflecting Pool between the Korean War Veterans Memorial and D.C. War Memorial, were built as a temporary structure in 1976 for the National Bicentennial celebrations. While the park has consistently maintained the stables and administrative building, the facility is in need of replacement with permanent structures that will allow for improved long-term maintenance.

The current stables are outdated. Moisture problems and associated rot, mildew and poor ventilation are currently posing safety concerns for both the officers and their horses. Construction of a new stable is needed to improve the facility, including improved turn-out for the horses, proper drainage, secure police staff offices and interactive educational area for visitors. Improvement of H1 was identified as a priority in the comprehensive National Mall Plan, developed in 2010.

**IV. DISCUSSION**

The Trust for the National Mall (the Trust), NAMA's official fundraising partner, has expressed interest in H1 for its philanthropic efforts.

An initial \$1.08 million is needed to conduct an environmental assessment of the existing site

and propose a new design. This will result in a master plan study of the site to inform the design, refine the program and identify three alternative scenarios for the new stables. Ms. Sheila Johnson, a member of the Trust's Board of Directors and CEO of Salamander Hotels and Resorts, is championing the effort.

Total project cost is estimated to be approximately \$13.08 million including the environmental assessment, design and construction plans, construction build and an endowment to partially fund ongoing maintenance.

#### **V. TALKING POINTS/REMARK**

An informational video about the USPP Mounted Unit and H1 is being produced on behalf of the Trust by Discovery Communications. [The video](#) will be shown during the Washington International Horse Show, October 24-29, 2017.

#### **VI. NEXT STEPS**

There are no next steps at this time.

#### **VII. ATTACHMENTS**

## Strategic Calendar

~ October 2017 ~							
Sun	Mon	Tue	Wed	Thu	Fri	Sat	
<b>22</b>	<b>23</b>	<b>24</b> ANGELLE: LA Gulf Coast Oil Exhibition Luncheon WILLENS: NM Assn. of Conservation Districts 5p-6p SECRETARY: OTR Conservative Reporter Dinner	<b>25</b> 12p-1p SECRETARY: Weyrich Lunch 2p-3p SECRETARY: Energy event (tentative)	<b>26</b> TBD: DOI-Self Governance 1p-2p SECRETARY: American Heroes Roundtable	<b>27</b> ANGELLE: LA Chemical Assn.	<b>28</b>	
<b>29</b>	<b>30</b>	<b>31</b> CAMERON: ACT-IAC Executive Leadership Conference	<b>Notes:</b>				

~ November 2017 ~						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
			<b>1</b> 12p-1p Press Release: (TBD) New FACA Committees	<b>2</b> MACGREGOR: Women in Energy Infrastructure (Energy Infrastructure)	<b>3</b>	<b>4</b>
<b>5</b>	<b>6</b>	<b>7</b>	<b>8</b> ANGELLE: Deepwater Operations Conference	<b>9</b> ANGELLE: Int'l Assn. of Drilling Contractors BERNHARDT: America First Energy Conference (Heartland Institute)	<b>10</b>	<b>11</b> SECRETARY: Veterans Day Video Message
<b>12</b>	<b>13</b>	<b>14</b> BENEDETTO: Idaho Cattle Assn.	<b>15</b>	<b>16</b> MACGREGOR: Grand Junction Petroleum and Mining Club	<b>17</b>	<b>18</b>

~ November 2017 ~

Sun	Mon	Tue	Wed	Thu	Fri	Sat
19	20	21	22	23	24	25
26	27	28 CAMERON: Western Weed Coordinating Committee	29	30	Notes:	

## Conversation Contents

Schedule: 10.25

**Caroline Boulton** <caroline\_boulton@ios.doi.gov>

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**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue Oct 24 2017 16:28:45 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) ryan.zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.25

Wednesday, October 25 9:00-9:30 Daily Scheduling and Communications Meeting Location: Secretary's Office 9:30-11:00 Bi-Weekly Meeting with Assistant Secretaries, Directors, and Advisors Location: 5160 11:00-11:30 Meeting with USAID Administrator Location: Secretary's Office 11:30-11:45 OPEN 11:45-12:15 Depart for Weyrich Lunch 12:15-12:45 Remarks at Weyrich Luncheon Location: 201 F Street NW 12:45-1:15 Depart for DOI 1:15-1:30 Secretary's Daily Meeting with Chief of Staff Location: Secretary's Office 2:00-2:30 Weekly Meeting with Lori Location: Secretary's Office 2:30-3:00 Weekly Meeting with Deputy Secretary Location: Secretary's Office 3:00-4:00 OPEN 4:00-4:30 Meeting with Rep. Cramer Location: Secretary's Office 5:30-6:00 Meeting with Secretary DeVos Location: Secretary's Office 6:00-7:00 Potential Lincoln Tour with Sec. DeVos Sent from my iPhone

## Conversation Contents

Schedule: 10.24

### Attachments:

/26. Schedule: 10.24/1.1 1024 Strategic Calendar.docx  
/26. Schedule: 10.24/1.2 Memo Dinner with Reporters 10-24-17.docx  
/26. Schedule: 10.24/1.3 Daily Schedule.docx  
/26. Schedule: 10.24/1.4 Bat Week Memo, 10-24-17.pdf

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon Oct 23 2017 15:23:40 GMT-0600 (MDT)  
**To:** [REDACTED]@ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke >  
**Subject:** Schedule: 10.24  
**Attachments:** 1024 Strategic Calendar.docx Memo Dinner with Reporters 10-24-17.docx Daily Schedule.docx Bat Week Memo, 10-24-17.pdf

### October 24

**9:00-9:30 Daily Scheduling & Communications Meeting**  
Location: Office

**9:30-10:00 OPEN**

**10:00-10:30 Bat Week Proclamation Signing**  
Location: Bison Bistro

**10:30-11:00 Will Hileman Drop By**  
Location: Office

**11:00-11:30 Prep for Weyrich Lunch Remarks**  
Location: Office

**11:30-12:00 Depart en route House of Representatives**

**12:00-1:00 Quarterly Meeting with House Natural Resources (Majority)**  
Location: HVC 301 (SCIF)

**1:00-2:00 Quarterly Meeting with House Natural Resources (Minority)**  
Location: HVC 301 (SCIF)

**2:00-3:00 Roundtable Discussion with House Interior Appropriations Subcommittee**  
Location: HVC 301 (SCIF)

**3:00-3:30 Depart en route DOI**

**3:30-4:00 Daily Meeting with the Chief of Staff**  
Location: Office

**4:00-4:30 OPEN**

**4:30-5:30 Dick Boyce Drop By**  
Location: Office

**5:50-6:00 Depart en route Dinner with Reporters**

**6:00-8:00 Dinner with Reporters**  
Location: 1153 23rd St NW, Unit 4E

--  
Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)



## THE DEPARTMENT OF THE INTERIOR

WASHINGTON

### **Bat Week 2017 Kick-Off**

Tuesday, October 24, 2017

10:00 AM

The Courtyard (Adjacent to Bison Bistro) Main Interior Bldg.

POC: Wesley Bullock – [Wesley\\_Bullock@ios.doi.gov](mailto:Wesley_Bullock@ios.doi.gov) – (202) 897-7225

#### **I. PURPOSE**

The Secretary is to participate in and sign an official proclamation highlighting the importance of bats to the sustainability of natural ecosystems, national economies and human health.

#### **II. BACKGROUND**

The Earth without bats would be a very different and much poorer place. More than 1,300 species of bats around the world are playing ecological roles that are vital to the health of natural ecosystems and human economies.

Many of the more than 1,300 bat species consume vast amounts of insects, including some of the most damaging agricultural pests. Others pollinate many valuable plants, ensuring the production of fruits that support local economies, as well as diverse animal populations. Fruit-eating bats in the tropics disperse seeds that are critical to restoring cleared or damaged rainforests. Even bat droppings (called guano) are valuable as a rich natural fertilizer. Guano is a major natural resource worldwide, and, when mined responsibly with bats in mind, it can provide significant economic benefits for landowners and local communities.

Bats are often considered “keystone species” that are essential to some tropical and desert ecosystems. Without bats’ pollination and seed-dispersing services, local ecosystems could gradually collapse as plants fail to provide food and cover for wildlife species near the base of the food chain. Consider the great baobab tree of the East African savannah. It is so critical to the survival of so many wild species that it is often called the “African Tree of Life.” Yet it depends almost exclusively on bats for pollination. Without bats, the Tree of Life could die out, threatening one of our planet’s richest ecosystems.

#### **III. PARTICIPANTS**

##### *Internal*

The Secretary

##### *External*

Rob Miles, Executive Director, Organization for Bat Conservation

**IV. SEQUENCE OF EVENTS**

- |                   |  |
|-------------------|--|
| 10:00AM – 10:10AM | <b>The Secretary will give welcoming remarks to employees &amp; guests.</b>    |
| 10:10AM – 10:20AM | <b>Rob Miles gives remarks &amp; presents Bat Box to the Secretary.</b>        |
| 10:25AM – 10:30AM | <b>The Secretary signs proclamation &amp; departs</b>                          |
| 10:30AM – 10:45AM | <b>Miles continues to interact with employees &amp; guests with live bats.</b> |

**V. PRESS PLAN**

Rob Miles will offer roughly 20 minutes to do live social media with live bats. Dr. Jeremy Coleman with FWS is also available to make any remarks to the media present.

**VI. REMARKS**

10 minutes of welcoming remarks. Prepared by Communications.

**VII. ATTACHMENTS**

Not applicable



**United States Department of the Interior**  
Washington, D.C. 20240  
**INFORMATIONAL MEMORANDUM FOR THE SECRETARY**

**DATE:** 10/24/2017                      **TIME:** 6:00pm – 8:00pm

**FROM:** Aaron Thiele

**SUBJECT:** Dinner with Reporters

**DOI Staff Participating:** Swift, Rigas

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**I. STATEMENT OF PURPOSE**

Off-the-record dinner with reporters from a variety of outlets which serves as an opportunity for lively and informed discussions.

**II. PARTICIPANTS**

Michelle Weinstein, formerly with Breitbart and the Daily Caller  
Jamie Weinstein  
Daniel Lippman of Politico  
Jonathan Swan of Axios  
Betsy Woodruff of the Daily Beast  
Geoffrey Ingersoll of National Review  
Jenna Lihits of the Weekly Standard  
Alice Lloyd of the Weekly Standard

**III. BACKGROUND**

Jamie Weinstein and Michelle Fields started a dinner society to bring prominent speakers together with younger journalists and commentators for an off-the-record evening of dinner and drinks. Previous special guests have included Special guests in the past have included tech billionaire Peter Thiel, Republican Sen. Tom Cotton, former CIA Directors Michael Hayden and David Petraeus, presidential contender Ben Carson, MSNBC host Joe Scarborough, sportscaster Bob Costas and former UN Ambassador John Bolton.

## Tuesday, October 24, 2017

- 9:00 a.m.**                    **Daily Scheduling and Communications Meeting**  
Location: Secretary's Office
- 9:30 a.m.**                    **HOLD: Senior Staff Updates**  
Location: Secretary's Office
- 10:00 a.m.**                    **Bat Week Proclamation Signing**  
Location: Bison Bistro  
*Staff: Swift, Rigas, Newell, Bullock*
- 10:30 a.m.**                    **Meeting with William Hileman**  
Location: Secretary's Office
- 11:00 a.m.**                    **Prep for Remarks at Weyrich Lunch**  
Location: Secretary's Office  
*Staff: Rigas, Newell, Nachmany*
- 12:00 p.m.**                    **Quarterly Meeting with Natural Resources Members (Maj.)**  
Location: HVC-301, US Capitol  
*Staff: Chambers, Newell, Ferriter, Thiele*
- 1:00 p.m.**                    **Quarterly Meeting with Natural Resources Members (Min.)**  
Location: HVC-301 US Capitol  
*Staff: Chambers, Newell, Ferriter, Thiele*
- 2:00 p.m.**                    **Roundtable Discussion with House Interior Appropriations**  
Location: HVC-301 US Capitol  
*Staff: Chambers, Newell, Ferriter, Adrienne Moss, Denise Flanagan*
- 3:30 p.m.**                    **Secretary's Daily Meeting with Chief of Staff**  
Location: Secretary's Office  
*Staff: Hommel*
- 4:30 p.m.**                    **Meeting with Dick Boyce**  
Location: Secretary's Office
- 6:00 p.m.**                    **Dinner with Reporters**  
Location: 1155 23<sup>rd</sup> Street, NW Unite 4E  
*Staff: Rigas, Swift, Newell*

# STRATEGIC COMMUNICATIONS CALENDAR

Sun. 10/22	Mon. 10/23	Tue. 10/24	Wed. 10/25	Thu. 10/26	Fri. 10/27	Sat. 10/28
		<p><b>PRESS RELEASE:</b> National Park Service fee increase</p> <p><b>SECRETARY:</b> Bat Week Proclamation Signing</p> <p><b>SECRETARY:</b> OTR Conservative Reporters Dinner</p> <p><b>ANGELLE:</b> LA Gulf Coast Oil Exhibition Luncheon</p> <p><b>WILLENS:</b> NM Association of Conservation Districts Meeting</p>	<p><b>PRESS RELEASE:</b> Energy report</p> <p><b>SECRETARY:</b> Weyrich Lunch</p> <p><b>SECRETARY:</b> Energy event (tentative)</p>	<p><b>SECRETARY:</b> American Heroes Roundtable</p> <p><b>TBD FROM AS-IA/BIA:</b> DOI-Self-Gov. Advisory Meeting</p>	<p><b>SECRETARY:</b> Video Teddy Roosevelt Birthday Message</p> <p><b>ANGELLE:</b> LA Chemical Association (Adm. Pruitt will also speak)</p>	

Sun. 10/29	Mon. 10/30	Tue. 10/31	Wed. 11/1	Thu. 11/2	Fri. 11/3	Sat. 11/4
		<p><b>HALLOWEEN</b></p> <p><b>CAMERON:</b> ACT-IAC Executive Leadership Conference</p>	<p><b>SECRETARY'S BIRTHDAY</b></p> <p><b>PRESS RELEASE:</b> New FACA Committees (tentative)</p>	<p><b>MACGREGOR:</b> Women in Energy Infrastructure</p>		

## Conversation Contents

Schedule: 10.23

**Attachments:**

/27. Schedule: 10.23/1.1 Flying Fish Schedule 23 Oct.doc  
/27. Schedule: 10.23/1.2 (READ ONLY) MOVIPREP OPTICAL 05-08-2014 (3).rtf  
/27. Schedule: 10.23/1.3 INFO MEMO FOR SECRETARY EEI Mtg.10-20-17.docx  
/27. Schedule: 10.23/1.4 Strategic.docx

**Caroline Boulton** <caroline\_boulton@ios.doi.gov>

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**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Sat Oct 21 2017 10:15:13 GMT-0600 (MDT)  
**To:** (b) (6) ryan.zinke@ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.23  
**Attachments:** Flying Fish Schedule 23 Oct.doc (READ ONLY) (b) (6) 05-08-2014 (3).rtf INFO MEMO FOR SECRETARY EEI Mtg.10-20-17.docx Strategic.docx

October 23 6:20-7:00 Depart Residence en route (b) (6) 7:00-1:30 (b) (6)  
1:30-2:00 Depart en route DOI 2:00-2:30 Daily Scheduling & Communications Meeting  
Location: Office 2:30-3:00 Classified Briefing Location: Interior Operations Center SCIF 3:00-3:30 Meeting with Edison Electric  
Institute and PNM Resources Location: Office 3:30-4:00 Daily Meeting with the Chief of Staff Location: Office 4:00-4:30 Prebrief for  
House Committee Meetings Location: Office Sent from my iPhone

(b) (6)



United States Department of the Interior  
Washington, D.C. 20240  
INFORMATIONAL MEMORANDUM FOR THE SECRETARY

**DATE:** October 20, 2017                      **TIME:**  
**FROM:** Bureau of Indian Affairs  
**SUBJECT:** Edison Electric Institute Inquiry

**DOI Staff Participating:**

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**I. STATEMENT OF PURPOSE**

To provide an update to the Secretary related to the upcoming meeting with Edison Electric Institute

**PARTICIPANTS**

Unknown

**II. BACKGROUND**

PNM sought to renew a ROW for a 115 kV line running through BLM, private, Navajo Nation owned and a number of allotments in northwest New Mexico. That ROW expired in 2010 and the ROW request is for a period of 25 years. The owners of 5 of the allotments originally consented to the renewal but withdrew that consent prior to the BIA granting the rights-of-way. PNM subsequently sought to condemn those five allotments pursuant to 25 USC 357. PNM contacted BIA to advise they were taking the court action but BIA does not have knowledge of their attempts to reach the individual owners who are now represented by legal counsel.

The Navajo Nation acquired interests in Allotments 1160 and 1392 through operation of law as there were no heirs pursuant to the American Indian Probate Reform Act. Both the NM Federal District Court and the 10th Circuit agreed with the Navajo Nation and the United States that allotments in which a tribe owns an interest cannot be condemned pursuant to 25 USC 357. PNM intends to seek review by the US Supreme Court. That deadline runs Nov. 20, 2017.

Concerning Allotments 1204, 1340 and 1877. The 10th Circuit sent the remaining part of the case, concerning Allotments 1204, 1340, and 1877, back to the Federal District Court. PNM asked that the remanded case be stayed while they sought Supreme Court review, but the Federal District Court denied that request. As such, the NM Court is moving to briefing and considering the condemnation case. Also, some of the plaintiffs filed a cross-complaint seeking trespass damages from PNM.

Interestingly enough, in the interim, the Nation has acquired fractional interests in two of the three remaining allotments (1340 and 1877). PNM knows that they need to notify the Nation as it is now a party. PNM acknowledges that it will have to dismiss that portion of its complaint related to those two allotments because of the ruling of the 10th Circuit court. As far as we know, PNM has not reached out to the Navajo Nation to ask if they are interested in negotiating a renewal of the ROW.



Washington, D.C. 20240

**INFORMATIONAL MEMORANDUM FOR THE SECRETARY****III. DISCUSSION**

The revised right-of-way regulations no longer set a baseline payment of Fair Market Value (FMV) for ROWs running over tribally owned lands. Rather, the BIA will defer to the tribe in regard to any amount (or other type) of compensation negotiated but a tribe can ask for a BIA appraisal. Navajo Nation has chosen to negotiate ROWs across its lands.

Rights-of-ways running across allotments solely owned by individuals Indians still require the payment of FMV or higher.

If the renewal request was now returned to the BIA, it could not be reviewed until the appropriate consents are obtained from the landowners, allottees and now the Navajo Nation. See 25 CFR169.

**IV. TALKING POINTS/REMARK**

Tribal lands are not public lands, so specific statutory authority requires the Secretary to handle land issues for tribes differently than "public lands".

Those statutory authorities place a great deal of discretion with the tribes themselves to decide about rights of way, easements, etc.

The Secretary should be aware of the significant impacts these decisions can have on infrastructure development across Indian Country, including electric transmission lines by utility companies. DOI is often looking for creative ways to meet the needs of the utility companies, individual landowners and tribes through collaboration that provides jobs and long term benefits like cost effective electricity to those most impacted by these type of developments.

BIA is willing to participate or facilitate any effort to encourage dialogue with the Nation and individual landowners that leads to a successful resolution of the issues.

**V. NEXT STEPS**

Monitor the court cases but think about engaging in constructive conversation with owners and the Nation to move this outside the court environment.

**VI. ATTACHMENTS**

None.

## Strategic Calendar

~ October 2017 ~							
Sun	Mon	Tue	Wed	Thu	Fri	Sat	
22	23	24 ANGELLE: LA Gulf Coast Oil Exhibition Luncheon SECRETARY: OTR Conservative Reporter Dinner SECRETARY: Quarterly Meeting with Natural Resources Majority Members SECRETARY: Quarterly Meeting with Natural Resources Minority Members SECRETARY: Roundtable discussion with House Interior Appropriations WILLENS: NM Assn. of Conservation Districts	25 SECRETARY: Weyrich Lunch 12p-1p Press Release: (TBD) New FACA Committees	26 SECRETARY: American Heroes Roundtable (tentative)	27 ANGELLE: LA Chemical Assn.	28	
29	30	31 CAMERON: ACT-IAC Executive Leadership Conference	Notes:				

~ November 2017 ~						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1	2 MACGREGOR: Women in Energy Infrastructure (Energy Infrastructure)	3	4
5	6	7	8 ANGELLE: Deepwater Operations Conference	9 ANGELLE: Int'l Assn. of Drilling Contractors BERNHARDT: America First Energy Conference (Heartland Institute)	10	11 SECRETARY: Veterans Day Video Message

# Strategic Calendar

## Conversation Contents

Schedule: 10.18

**Attachments:**

/28. Schedule: 10.18/1.1 AGENDA--Pets for Vets meeting--Lara Trump--Roosevelt Room--10-18-17 (1).docx  
/28. Schedule: 10.18/1.2 Info Memo\_DOI cooperation with Denmark\_101317 (1).docx  
/28. Schedule: 10.18/1.3 Pets-For-Vets 10-18-17.docx  
/28. Schedule: 10.18/1.4 10-18 Daily Schedule.docx  
/28. Schedule: 10.18/1.5 Meeting with Secretary Acosta 10%2F18%2F17.docx  
/28. Schedule: 10.18/1.6 2017 10 17 National Geographic Meeting with SOI.docx  
/28. Schedule: 10.18/1.7 1018 Secretary AFN message.docx

**Caroline Boulton** <caroline\_boulton@ios.doi.gov>

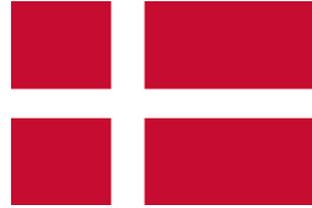
---

**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue Oct 17 2017 16:34:42 GMT-0600 (MDT)  
**To:** (b) (6) ryan.zinke@ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.18  
AGENDA--Pets for Vets meeting--Lara Trump--Roosevelt Room--10-18-17 (1).docx Info Memo\_DOI cooperation with Denmark\_101317 (1).docx Pets-For-Vets 10-18-17.docx 10-18 Daily Schedule.docx  
**Attachments:** Meeting with Secretary Acosta 10%2F18%2F17.docx 2017 10 17 National Geographic Meeting with SOI.docx 1018 Secretary AFN message.docx

October 18 9:00-9:30 Daily Scheduling & Communications Meeting Location: Office 9:30-10:00 OPEN 10:00-10:45 Meeting with the Danish Ambassador and DONG Location: Office 10:45-11:00 OPEN 11:00-11:45 Meeting with National Geographic Location: Office 11:45-12:00 OPEN 12:00-12:30 Record AFN Remarks Location: Office 12:30-1:00 OPEN/Lunch 1:00-1:30 Call with Chairman Calvert Location: (b) (6) 1:30-2:00 Daily Meeting with the Chief of Staff Location: Office 2:10-2:20 Depart en route White House 2:30-3:30 Pets for Vets Discussion Location: Roosevelt Room 3:30-4:30 Hold Room Location: EEOB 130 NOTE: Stop by EEOB Clinic for prep kit (EEOB 97) 4:30-5:00 Meeting with General Kelly Location: TBD 5:00-5:10 Depart en route DOI 5:30-6:15 Meeting with Secretary Acosta Location: Office 6:15-7:00 Lincoln Tour with Secretary Acosta + Family

## ATTACHMENT 1: Bio for Ambassador Lose

### Lars Gert Lose Ambassador to the United States



**Current Tenure:** Lars Gert Lose has been the Ambassador of Denmark to the United States since August 2015.

**Professional Background:** Prior to arriving in Washington he held the position as Permanent Under-Secretary of State, where he served as Chief Adviser on Foreign Affairs to Prime Minister Helle Thorning-Schmidt. Ambassador Lose have had a long career within the Danish Foreign Ministry. He started his career in 1997 by becoming Head of Section in the EU Coordination Office. Since then, he has held a range of high-level positions within the MFA: such as Private Secretary to Minister for Foreign Affairs Per Stig Møller (2004-2008) and Head of the Foreign Minister's Office (2008-2011).

**Educational Background:** Ambassador Lose has degrees in International Studies and Political Science from the University of Warwick and Aarhus University.

## **ATTACHMENT 2: Denmark Country Overview**

A small but thoroughly-modern country, Denmark features a high-tech agricultural sector and advanced industry with world-leading firms in pharmaceuticals, maritime shipping, and renewable energy. For centuries, Denmark exercised an outsized influence across Europe through its seafaring prowess and dynastic relationships. Denmark remains prominent on the international stage, projecting influence through an activist foreign policy, including expansive foreign assistance programs and vigorous contributions to collective self-defense through NATO. Danes enjoy a high standard of living (with a per capita GDP ahead of the United States) and consistently rank highly in various metrics of education, healthcare, protection of civil liberties, and prosperity. The Danish economy reflects extensive government welfare measures and an equitable distribution of income. Denmark is made up of a peninsula and an archipelago of hundreds of islands (together totaling 16,383 mi<sup>2</sup> of land, about the size of Massachusetts and New Hampshire together) with a population of about 5.8 million (2016). The capital and largest city is Copenhagen (population of 763,908 within the city itself [2016]).

The country of Denmark proper actually makes up only one part of the Kingdom of Denmark, which also incorporates two autonomous constituent countries: Greenland and the Faroe Islands. The country of Denmark manages foreign affairs, security and defense policy for the latter two, but recent years have seen the Greenlandic and Faroese national governments grow in stature and responsibilities. Greenland, especially, colors Denmark's role on the international stage given its size (three times that of Texas) and prominence within the Arctic region. A Danish colony for centuries, Greenland became an entity within the Danish Kingdom in 1953, was granted home rule status in 1979, and in 2009 was granted "self-government" status. The Faroe Islands achieved home rule in 1948 and self-government in 2005. Both Greenland and the Faroes have representatives in the Danish Parliament.

### **History**

For centuries, Denmark was the seat of Viking raiders who colonized, raided, and traded across Europe. An absolute monarchy ruled from the 17<sup>th</sup> Century until 1849, when the country peacefully transitioned to a constitutional monarchy. The 19<sup>th</sup> Century witnessed considerable industrialization and urbanization. Avoiding the calamity of World War I, Denmark was not as fortunate when facing the Nazis, who invaded in 1940. After World War II, Denmark was a founding member of NATO and the European Free Trade Association. Denmark itself is a member of the European Union, but Greenland and the Faroes are not.

### **Government**

Denmark is a parliamentary constitutional monarchy. Queen Margrethe II has been the head of state since 1972. The Prime Minister is Lars Løkke Rasmussen (since June 28, 2015). Elections for parliament are held at least every four years.

### **U.S.-Denmark Relations**

Denmark is an EU member, close NATO ally, and an active U.S. partner on issues of global importance including promoting peace and stability in the Middle East, countering terrorism, and standing up to threats from Russia. Denmark seeks to increase its influence through active membership in international organizations and a strong bilateral relationship with the United

States. The U.S. enjoys an extremely positive bilateral relationship with Denmark and consistently encourages the Danes to continue pursuing their positive leading role in future areas of conflict, just as they have in recent years in Iraq, Syria, Ukraine, Libya, Afghanistan, Mali, and Somalia.

The U.S. Air Force presence at Thule Air Base remains a unique part of the U.S. relationship with Greenland. While the base plays a critical role in America's early warning radar defense system, it is the source of a growing Greenlandic sense of entitlement for compensation for hosting the base on their soil. The U.S. government has taken a number of measures over the years to address this issue, including seeking Danish/Greenlandic companies' participation in base procurements.

The United States is Denmark's largest trading partner outside the European Union.

## Environment

Bordering the Baltic and North Seas, much of Denmark's character derives from its maritime setting. It is predominantly made up of flat arable land and sandy coasts and enjoys a temperate climate. Land and water pollution are two of Denmark's most significant environmental issues. The country has historically taken a progressive stance on environmental preservation. Broad parliamentary support exists for the country's long-term energy plan, with government ambitions for fossil fuel independence by 2050. The 2012 Energy Plan set Denmark on track to reduce its greenhouse gas emissions by 34% (from 1990 levels) by 2020, with stated ambitions of raising emissions cuts to 40% with a supplemental Climate Plan.





**United States Department of the Interior**  
*Washington, DC 20585*

**EVENT MEMORANDUM**

**To:** Secretary Ryan Zinke

**From:** Aaron Thiele, Office of Scheduling and Advance

**Type of Event:** Pets for Vets

**S-1's Role:** Brief Opening Remarks followed by open discussion

**Location:** Roosevelt Room, White House

**Event Date:** Wednesday, October 18, 2017 **Time:** 2:30 p.m. to 3:30 p.m.

**Press:** Closed press and off the record.

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**S-1's Role**

You have been invited to participate in a discussion on Pets-for-Vets meeting featuring Lara Trump. Pets-For-Vets is a non-profit group whose mission is dedicated to supporting veterans and providing a second chance for shelter pets by rescuing, training, and paring them with America's veterans who could benefit from a companion animal.

You have been asked to provide 1-2 minutes of opening remarks. You will follow Lara Trump and precede Secretary Shulkin

**Event Timeline:**

- Welcome—Paul Teller
- Self-Introductions around the Room
- Opening Remarks—Lara Trump and Blair Brandt
- Opening Remarks—Secretary Zinke
- Opening Remarks—Secretary Shulkin
- Opening Remarks—Rep. DeSantis
- Open Discussion

- Wrap-up, Finalizing of Action Items, and Discussion of Next Meeting or Event
- Conclusion by 3:30pm

**Introduced by and Event Host:**



**Paul Teller – Special Assistant to the President for Legislative Affairs – The White House:** has served in the White House since January 2017, was previously the chief of staff for Senator Ted Cruz since 2014. Teller worked at the Republican Study Committee from 2001 until he was fired by then Chairman Steve Scalise in 2013.



**Lara Trump –** Formerly a producer for the TV news magazine Inside Edition from 2012-2016, Lara is married to Eric Trump and played a significant role at events, fundraisers, and made several television appearances throughout the Presidential campaign. You met with Lara Trump in July regarding Wild Horse, DOI Doggy Days, and Improving Animal Welfare.



**Blair Brandt – Assistant to Lara Trump –** A real estate entrepreneur who co-founded “Next Step Realty,” was listed in Forbes 30 under 30, and starred in ABC Family’s docu-series “Next Step Realty: NYC.” Blair attended the meeting between you and Lara Trump in July.



**David Shulkin** -- Secretary of Veterans Affairs – formerly served in the VA as the Under Secretary of Veterans Affairs for Health from 2015 to 2017, received his MD degree from Medical College of Pennsylvania in 1986, has been Chief Medical Officer at the University of Pennsylvania Health System, Hospital of the University of Pennsylvania, Temple University and others. He has also worked on extensive medical journals and served in many academic roles in medicine.



**Ronald DeSantis** – U.S Representative (FL - 6th District) – Serving as Congressman since 2013, DeSantis served as a Navy JAG Officer and served as a military prosecutor at JTF-GTMO and NSW Coronado attached to SEAL Team One, during the surge he deployed to Iraq and served as the Legal Advisor to the CO of SOTF-West in Fallujah. During the 114th Congress, You worked with DeSantis on Military JAG reform and DOD OIG Reform.

Wednesday, October 18, 2017

- 9:00 a.m.**            **Daily Scheduling and Communications Meeting**  
Location: Secretary's Office
- 9:30 a.m.**            **Senior Staff Updates**  
Location: Secretary's Office
- 10:00 a.m.**           **Meeting with Danish Ambassador and DONG**  
Location: Secretary's Office  
*Staff: MacGregor, DeVito, Karen Senhadji*
- 11:00 a.m.**           **Meeting with National Geographic**  
Location: Secretary's Office  
*Staff: Maggallanes, Larrabee*
- 1:00 p.m.**            **Record Alaskan Federation of Native Remarks**  
Location: Secretary's Office  
*Staff: Rigas, Newell, Nachmany*
- 1:30 p.m.**            **Daily Meeting with the Chief of Staff**  
Location: Secretary's Office  
*Staff: Hommel*
- 2:30 p.m.**            **Pets-For-Vets**  
Location: The Roosevelt Room, WH  
*Staff: Hommel*
- 4:00 p.m.**            **Hold for Possible Hallway Visit**
- 5:30 p.m.**            **Meeting with Secretary Acosta + Lincoln Tour**  
Location: Secretary's Office / Lincoln Memorial



**United States Department of the Interior**  
Washington, D.C. 20240  
**NT MEMORANDUM FOR THE SECRETARY**

**TO:** Secretary Zinke

**FROM:** Aaron Thiele

**LOCATION:** Washington, D.C.

**EVENT DATE:** 10/18/2017

**TIME:** 5:30 - 7:00pm

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**I. PURPOSE**

Secretary Alexander Acosta is paying a coming by the office tomorrow afternoon for a casual meeting. There is no set agenda for this meeting. Following a quick tour of the office, the group will depart for the Lincoln Memorial for a tour.

**II. KEY PARTICIPANTS**



**R. Alexander Acosta, Secretary of Labor, 2017 -**

The son of Cuban refugees, Secretary Acosta was nominated by President Trump to be the 27th United States Secretary of Labor. He was sworn in on April 28, 2017.

A native of Miami, and first-generation college graduate. He earned his undergraduate and law degrees from Harvard University. Following law school, he worked as a law clerk for Justice Samuel A. Alito, Jr., at the U.S. Court of Appeals for the Third Circuit. He then worked at the law firm of Kirkland & Ellis and went on to teach at George Mason University's Antonin Scalia School of Law.

Secretary Acosta has served in three presidentially appointed, Senate-confirmed positions. In 2002, he was appointed to serve as a member of the National Labor Relations Board, where he participated in or authored more than 125 opinions. In 2003, he was appointed Assistant Attorney General for the Civil Rights Division of the U.S. Department of Justice, and from 2005 to 2009 he served as the U.S. Attorney for the Southern District of Florida.

Most recently, Secretary Acosta served as the dean of the FIU College of Law.

Secretary Acosta has twice been named one of the nation's 50 most influential Hispanics by Hispanic Business magazine. He was also named to the list of 100 most influential individuals in business ethics in 2008. In 2013, the South Florida Hispanic Chamber of Commerce presented him with the Chairman's Higher Education Award in recognition of his "outstanding achievements, leadership and determination throughout a lifetime of caring and giving back to the community."

Secretary Acosta and his wife enjoy spending time together as a family, raising their two daughters.



**United States Department of the Interior**  
Washington, D.C. 20240  
**INFORMATIONAL MEMORANDUM FOR THE SECRETARY**

**DATE:** October 18, 2017    **TIME:** 11am  
**FROM:** Jason Larrabee, Acting Assistant Secretary for Fish and Wildlife and Parks  
**SUBJECT:** National Geographic Society Meeting

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**I. PURPOSE**

The purpose of this memorandum is to provide background information in advance of the Secretary's meeting with the National Geographic Society (NGS).

**II. KEY PARTICIPANTS**

Gary Knell, *President and CEO of the National Geographic Society*  
Emma Carrasco, *Chief Marketing and Communications Officer and Executive Vice President for Global Strategy at the National Geographic Society*  
Enric Sala, *National Geographic Explorer-in-Residence dedicated to oceans*  
Phil Anderson, *D.C. Advocate, Navigators Global, LLC*

**III. TOPICS**

Follow Up from Prior Meeting

- Purpose of the meeting is to follow up on the salon dinner earlier this year.

Discussion of Public Private Partnerships

- NGS would like your thoughts on Public Private Partnership (P3)
- Gary Knell will discuss his views on P3s and explain his belief that NGS can leverage its resources to assist in P3 efforts at Interior facilities and lands.
- NGS is seeking to have a point of contact for P3s within the Department to work directly with in the future.

National Monument Review

- NGS has an interest in the National Monument Review and its eventual outcome.
- Attending the meeting will be Enric Sala, an Explorer-in-Residence at NGS who is actively engaged in exploration, research, and communications to advance ocean conservation.
- Mr. Sala will express his views on marine monuments in general and will specifically discuss the Pacific Remote Islands Marine National Monument.

National Geographic Magazine's Year of the Bird

- 2018 marks the 100-year anniversary of the Migratory Bird Treaty Act
- NGS will be marking the milestone with a focus on birds in its magazine throughout the year and other activities

**IV. BACKGROUND**

**Public Private Partnerships**

- The Department is focused on enhancing and expanding the capacity and speed at which deferred maintenance infrastructure projects are completed.

- The National Park Service owns and/or manages approximately 76,000 constructed assets valued at more than \$157 billion. Many of these assets date back several decades and were constructed by the Civilian Conservation Corps or through the Mission 66 program. 51 percent of the asset portfolio was constructed prior to 1966.
- The deferred maintenance backlog is approximately \$11.3 billion. The backlog of other facility needs such as accessibility, energy upgrades, and code compliance is estimated at \$3.2 billion. Over 50 percent of the cataloged deferred maintenance is associated with transportation assets.
- The NPS currently invests \$600-\$700 million annually across the system to address facility repair and improvement needs. This includes funds from the Highway Trust Fund through USDOT directed at transportation assets.
- Philanthropic and partnership efforts have become increasingly important to address the investment needs of the NPS.
- On-going NPS partnership: The National Park Foundation is currently in the midst of drafting a new strategic plan. An area of focus will be NPS infrastructure needs and there will be collaborative opportunities and projects (e.g., trails, sustainability upgrades) available to support or leverage. There will also be a number of programmatic projects such as science and educational efforts as well.
- The National Park Service is currently finalizing the FY 18 Centennial Challenge projects. In future years, there could be potential opportunities for National Geographic to serve as a partner on projects focused on deferred maintenance.
- The National Park Service will be finalizing the FY 19 Helium Act project list this Fall and there could be potential opportunities for National Geographic to provide support for projects focused on deferred maintenance.
- The U.S. Fish and Wildlife Service (FWS) manages \$46 billion, in constructed real property assets, \$43 billion of which is on the National Wildlife Refuge System. Each year the 566 National Wildlife Refuges and 38 Wetland Management Districts receive over 51 million annual visits from photographers, birders, hunters, anglers, nearby families, and students. This premier system of public lands and waters dedicated to the public's enjoyment of fish and wildlife struggles to keep up these demands.
- The current FWS deferred maintenance backlog is \$1.4 billion, of which \$1.2 billion is NWRS; The Service reduced the backlog by ~ 50% since 2010 through refined business practices, nationally consistent procedures, and disposal of non-mission essential assets. FWS could eliminate DM backlog and save the American tax payers 40% with a modest 1.1% of CRV investment made in proactive life-cycle maintenance.
- Opportunities with the FWS abound for public-private partnerships to address some of these infrastructure demands. For example, partnerships to improve recreational facilities that support photographers, hunters, anglers, and birders.

### **National Monument Review**

- The President signed Executive Order 13792 on April 26, 2017, directing the Secretary to conduct a review of all Presidential designations or expansions of designations under the Antiquities Act made since January 1, 1996, where the designation covers more than 100,000 acres, where the designation after expansion covers more than 100,000 acres, or where the Secretary determines that the designation or expansion was made without adequate public outreach and coordination with relevant stakeholders, to determine whether each designation or expansion was made in accordance with the requirements and original objectives of the Act and appropriately balance the protection of landmarks, structures, and objects against the appropriate use of Federal lands and the effects on surrounding lands and communities.
- Draft recommendations were delivered to the White House on August 24, 2017.
- The Department is awaiting further action from the White House.

### **Pacific Remote Islands Marine National Monument**

- Created by President Bush in 2009 and enlarged by President Obama in 2014, the Pacific Ocean 490,000-square-mile monument is the world's largest marine conservation area.

### **Year of the Bird**

- 2018 marks 100 years since the passage of the Migratory Bird Treaty Act, one of the nation's first conservation laws. The Act helped bring an end to the unregulated slaughter of birds that was driving many species to extinction and usher in a new era of conservation through hunting now known as the North American Conservation Model.
- FWS is charged with administering the Act, including issuing permits for migratory bird hunting and incidental take, and law enforcement activities related to illegal bird killing and import/export.
- FWS celebrated a related milestone in 2016 – 100 years since the passage of the Treaty (with Great Britain on behalf of Canada) that led to the Act.
- FWS Public Affairs staff have been working with NGS reporter Christine Del'Amore, senior book editor Susan Hitchcock and others to provide information and guidance on the subject, including helping facilitate a visit to African partners working to prevent smuggling of African gray parrots and other birds. Opportunities to tie in the Duck Stamp are being explored.
- Every other issue of the magazine will have a bird focus in 2018. NGS has created a bird migration study grant program and is considering creation of a commemorative bird stamp. They are also forming a 'network' with groups

including National Audubon, Cornell Lab of Ornithology.

**V. ATTACHMENTS**

1. Pacific Remote Islands Marine National Monument Map

## **SECRETARY SCRIPT FOR VIDEO MESSAGE: AFN**

To the Alaska Federation of Natives, good morning. I was honored to receive the invitation to join you today. Unfortunately, I'm at a family funeral today, so a livestream wasn't possible.

It was great to see some of you during my trip to Alaska over the summer. As I said then, sovereignty has to mean something.

President Trump and I are dedicated to restoring trust in the federal government across native communities. Government-to-government consultation is critical to this objective, and that's what we're doing.

Part of that is putting leaders in place that understand where you're coming from. President Trump just announced Tara Sweeney as our pick for Assistant Secretary of Indian Affairs.

As you know, Tara served on the Alaska Federation of Natives board, and I'm so proud that we are nominating the first ever Alaska Native up for any Senate confirmed position.

She knows that the key to unlocking the economic potential of tribal and native communities is regulatory reform.

We're streamlining our operations. This includes everything from the permitting processes for development projects to the cleanup of contaminated lands.

At the same time, we've seen organizations like AFN take the initiative on their own.

One example of this is the Alaska Food Security and Emergency Preparedness Task Force. My team will actively participate in this process, and I look forward to hearing the task force's recommendations.

Under the Trump Administration, Alaskans and Alaska Natives have scored major victories.

From the personnel side, along with Tara's nomination, we reinstated the Senior Advisor for Alaskan Affairs position that Alaskan Steve Wackowski now occupies.

We also nominated Joe Balash, another Alaskan, to be our Assistant Secretary for Land and Minerals Management.

On the policy side, we are protecting your right to sell walrus ivory as handicraft.

We understand that walrus ivory is different from banned African elephant ivory, and it's an important distinction to make. Often times, "one size fits all" policies out of Washington fit none.

In addition, new Fish and Wildlife Service regulations are restoring the right to sell authentic Alaska Native handicrafts that incorporate migratory bird parts.

These items are a cornerstone of the Alaska Native tradition, and our government shouldn't infringe upon Native culture the way it has in the past.

Alaska Natives are a proud people with a rich history, and that history is deeply woven into the fabric of the Alaskan heritage.

Alaska just celebrated 150 years as part of the United States, and Alaska Natives have contributed a great deal to the state and to our country.

I had the distinct honor of meeting with Alaska Native Vietnam veterans in Senator Dan Sullivan's office, and I heard their concerns.

One major issue right now in this community is land allotments.

No Native Alaskan veteran should lose the land they were promised because they were serving their country. This is a moral imperative and deserves to be fixed.

As you all carry on the tradition of the Alaska Natives in the modern day, know that your voice is heard here in Washington.

Under this administration, sovereignty means something, and the self-determination of the Alaska Natives is our high priority.

To do this, we are hoping for Tara's speedy confirmation as Assistant Secretary of Indian Affairs, and we look forward to continuing the dialogue with tribal communities at the Department of the Interior.

## Conversation Contents

Schedule: 10.17

### Attachments:

/29. Schedule: 10.17/2.1 Meeting with Former Secretary Gale Norton.pdf  
/29. Schedule: 10.17/2.2 Meeting with Former Rep. Duncan Hunter, Sr. .pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon Oct 16 2017 16:01:57 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.17

Just let me know if you understandably don't want to come in until ~11:00ish.

### October 17

**9:00-9:30 Daily Scheduling & Communications Meeting**  
Location: Office

**9:30-11:30 OPEN**

**11:30-12:00 Meeting with Former Rep. Hunter**  
Location: Office

**12:00-12:30 OPEN**

**12:30-1:00 HOLD: Buck Hunter Pro Finale**  
Location: Bison Bistro

**1:00-1:30 OPEN**

**1:30-2:00 Meeting with Former Secretary Norton**  
Location: Office

**2:00-2:30 Daily Meeting with the Chief of Staff**  
Location: Office

**2:30-2:45 OPEN**

**2:45-3:30 Update Meeting**  
Location: Office

**3:30-4:00 OPEN**

**4:00-5:00 HOLD: Hallway Tour**

--  
Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
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**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon Oct 16 2017 16:09:39 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Re: Schedule: 10.17  
**Attachments:** Meeting with Former Secretary Gale Norton.pdf Meeting with Former Rep. Duncan Hunter, Sr. .pdf

Bio briefings for tomorrow.

000575

On Mon, Oct 16, 2017 at 6:01 PM, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:  
Just let me know if you understandably don't want to come in until ~11:00ish.

**October 17**

**9:00-9:30 Daily Scheduling & Communications Meeting**  
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**United States Department of the Interior**  
Washington, D.C. 20240  
**EVENT MEMORANDUM FOR THE SECRETARY**

**TO:** Secretary Zinke

**FROM:** Aaron Thiele

**LOCATION:** Washington, D.C.

**EVENT DATE:** 10/17/17

**TIME:** 1:30 - 2:00pm

---

**I. PURPOSE**

Former Secretary of Interior Gale Norton is in Washington D.C. and has met with Deputy Secretary Bernhardt and Jim Cason for a social call on Monday, October 16. Due to a conflict of schedules, you were unable to meet with her at that time. There is no agenda for the meeting.

**II. KEY PARTICIPANTS**



**Gale A. Norton, Secretary of Interior, 2001-2006 -**

Gale Norton has three decades of experience handling energy, natural resources, and environmental issues. As Secretary of the Interior, 2001-2006, she played a key role in shaping national energy policies. A member of President George W. Bush's Cabinet, Norton was responsible for managing over 20% of the land area of the United States, a Fortune-500-sized budget, and a workforce of 70,000 employees.

In the face of crises including the September 11th attacks and the War on Terror, increasing domestic energy production became a major focus for Norton's term. She oversaw lands and offshore areas that produced a third of America's domestic oil, natural gas, and coal. She was actively involved in consideration of the Energy Policy Act of 2005, offshore and onshore oil and gas production, coal mine leasing and reclamation, hydroelectric generation, as well as biomass, wind and geothermal development.

Norton led efforts that resolved 70-year-old interstate disputes on the Colorado River and instituted a west-wide water conservation program. She championed the President's Healthy Forest Initiative and Cooperative Conservation.

Norton returned to Colorado as General Counsel for Royal Dutch Shell Unconventional Oil, 2007-2010. She was a member of Shell's global legal leadership team, and handled legal, regulatory and governmental issues for Shell's oil shale and in-situ oil sands projects, primarily in Colorado and Alberta.

As an attorney, Norton has handled multi-billion-dollar and high-profile litigation involving products liability, antitrust, taxation, environmental and constitutional issues, including arguing cases before the US Supreme Court and negotiating one of the largest lawsuit settlements in history. Norton served two terms as the elected Attorney General of Colorado, 1991-1999.

Norton's background also includes serving as senior counsel at Brownstein, Hyatt & Farber, P.C.; Associate Solicitor of the U.S. Department of the Interior; Assistant to the Deputy Secretary of Agriculture; National Fellow of Stanford University's Hoover Institution; and Senior Attorney for Mountain States Legal Foundation. Norton has a B.A., J.D. and honorary Ph.D. from the University of Denver, and an honorary Dr. Eng. from the Colorado School of Mines. She has chaired the National Park Foundation and the Migratory Bird Conservation Commission.

Norton is currently a Senior Advisor for Clean Range Ventures, an energy technology venture capital firm. She serves on boards for the Federalist Society, the Reagan Alumni Association, and the University of Colorado Renewable and Sustainable Energy Institute. She and her husband, John Hughes, are avid international travelers, golfers, skiers and outdoor enthusiasts.



**United States Department of the Interior**  
Washington, D.C. 20240  
**EVENT MEMORANDUM FOR THE SECRETARY**

**TO:** Secretary Zinke

**FROM:** Aaron Thiele

**LOCATION:** Washington, D.C.

**EVENT DATE:** 10/17/2017

**TIME:** 11:30am - 12:00pm

---

**I. PURPOSE**

Former Congressman and Chairman of the House Armed Services Duncan Hunter, Sr. is in D.C. and will be paying you a social visit. There is no agenda for the meeting

**II. KEY PARTICIPANTS**



**Duncan Hunter, House of Representatives, 1981-2009 -**

Hunter attended both University of Montana and University of California, Santa Barbara briefly before being commissioned into the United States Army. Serving in Vietnam, Hunter served in the 173rd Airborne and 75th Army Rangers and attained the rank of First Lieutenant.

Hunter served in the House of Representatives for 28 years. He served as the Chairman of the House Armed Services Committee during the 108th and 109th Congress.

You have met Former Representative Hunter previously in 2015 at a Special Operators Wounded Warriors fundraiser, while you were a Member of the House.

# Conversation Contents

Schedule: 10.16

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Oct 13 2017 13:45:34 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.16

## October 16

### **9:00-9:30 Daily Scheduling & Communications Meeting**

Location: Office

### **10:10-10:20 Depart en route White House**

### **10:30-10:45 Remarks: Heritage Foundation**

Location: EEOB 305

### **10:45-11:00 Depart for West Wing**

### **11:00-11:30 Cabinet Ethics Review**

Location: Cabinet Room

### **11:30-12:30 Cabinet Meeting**

Location: Cabinet Room

### **12:30-12:40 Depart en route DOI**

### **12:40-1:00 OPEN**

### **1:00-1:30 Daily Meeting with the Chief of Staff**

Location: Office

### **1:30-2:30 Meeting to Review Upcoming Travel**

Location: Office

--

Caroline Boulton

Special Assistant to the Secretary

U.S. Department of the Interior

Office of Scheduling & Advance

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## Conversation Contents

Schedule: 10.11

**Attachments:**

/31. Schedule: 10.11/1.1 CSF Lexington, NC Dinner 10-11-17.docx  
/31. Schedule: 10.11/1.2 2017 10 10 NPS GRCA intro-bc-hike.pdf  
/31. Schedule: 10.11/1.3 Trip- 10.11-10.15 NC, AZ (4).pdf

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue Oct 10 2017 16:09:10 GMT-0600 (MDT)  
**To:** (b) (6) ryan.zinke@ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.11  
**Attachments:** CSF Lexington, NC Dinner 10-11-17.docx 2017 10 10 NPS GRCA intro-bc-hike.pdf Trip- 10.11-10.15 NC, AZ (4).pdf

Trip Notes:

- Pack layers for the Grand Canyon hike! Be prepared to hike after dark on Saturday
- American is the only nonstop option from Arizona to DC and cuts travel time in half (only 4 hours!) as compared to other airlines; American is the only airline with flights from NC to Flagstaff

**October 11**

**7:50-8:00 Depart en route Capitol**

**8:00-9:00 Congressional Coal Caucus**  
Location: H-137

**9:00-9:30 Meeting with Governor Scott**  
Location: H-107

**9:30-10:00 Depart en route DOI**

**10:00-11:00 Stop into Bi-Weekly Briefing**  
Location: 5160 Conference Room

**11:00-11:30 Meeting with KPMG Auditors**  
Location: Office

**11:30-11:50 Depart en route DCA**

**12:35-1:44 Flight: DCA to Raleigh, NC**

**2:00-4:15 Depart Raleigh en route Lexington, NC**

**4:30-9:30 Congressional Sportsmen's Foundation Event**

--  
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## **Congressional Sportsmen's Foundation Dinner and Live Auction**

October 11, 2017

4:30 p.m.–9:45 p.m.

Childress Vineyards, Lexington NC

Jeff Crane, Paul Miller, Senior Chief Ed Byers

### I. PURPOSE

To provide brief remarks (10-15 minutes remarks) about DOI's efforts to expand access to sportsmen on public lands and introduce Medal of Honor recipient Senior Chief Ed Byers.

### II. BACKGROUND

Since 1989, the CSF has worked with Congress, governors, and state legislatures to educate members about and advocate for hunting, angling, recreational shooting and trapping. The CSF works to support the Congressional Sportsmen's Caucus (CSC), the Governors Sportsmen's Caucus (GSC) and the National Assembly of Sportsmen's Caucuses (NASC). CSF also works with major hunting, angling, recreational shooting and trapping organizations on policy matters that advance the interests of America's hunters and anglers.

The bipartisan CSC has grown into one of the largest caucuses in the U.S. Congress with nearly 300 members of the House and Senate representing almost all 50 states. The CSC, with direct support from the Congressional Sportsmen's Foundation, works to support and advance the interests of sportsmen and women in Congress.

There are a number of topics which attendees may broach with the Secretary. Congress is currently considering legislation advocated for by various conservation, hunting and fishing organizations; so-called "Sportsmen's bills." Bill summaries are provided as an attachment.

These include the following bills:

- Target Practice and Marksmanship Training and Support Act
- Modernizing Pittman-Robertson for the Needs of Tomorrow Act of 2017
- Recovering America's Wildlife Act of 2017
- Gray Wolf State Management Act of 2017
- Sportsmen's Heritage and Recreational Enhancement (SHARE) Act
- Hunting Heritage and Environmental Legacy Preservation (HELP) for Wildlife Act
- Wildlife Innovation and Longevity Driver (WILD) Act
- Sportsmen's Act

Additionally, attendees may inquire about the status of a number of Administration efforts to address sportsmen's/women's issues, including access for hunting and fishing. There is substantial interest in the timeline for implementation of Secretarial Order 3347, *Conservation Stewardship and Outdoor Recreation*. Associated with the Secretarial

Order is the status of the 2 federal advisory committees charged with collaborating on implementation of the order: the Wildlife and Hunting Heritage Conservation Council and the Sport Fishing and Boating Partnership Council. A number of attendees participated at the Fish and Wild Service-hosted “Sportsmen’s Access Ramp Up Summit” on August, 2, 2017. Attendees may inquire about the status of both of these efforts and how they are being coordinated within the Department and among bureaus. DOI is currently reviewing the status of various federal advisory committees.

A number of organizations representing big game hunters, including international hunts, will be in attendance. Representatives from these organizations may inquire about the status of policy related to the importation of elephant and lion trophies from Africa. DOI is currently reviewing policies regarding a number of countries.

### III. PARTICIPANTS

Internal

External

### IV. SEQUENCE OF EVENTS

4:30p.m. General Reception

7:00p.m. Congressional Sportsmen’s Foundation Dinner and Live Auction

### V. PRESS PLAN

### VI. REMARKS

You will deliver remarks, which will be provided by speechwriting

### VII. ATTACHMENTS

None.



# Hiking Into Grand Canyon

## Plan Ahead

Whether a day or overnight trip, hiking into Grand Canyon on the Bright Angel, North Kaibab, or South Kaibab trails gives an unparalleled experience that changes your perspective.

Knowledge, preparation, and a good plan are your keys to success. Be honest about your health and fitness, know your

limits, and avoid spontaneity—Grand Canyon is an extreme environment and overexertion affects everybody at some point.

Stay together, follow your plan, and know where you can call 911 with emergencies. Turning around may be your best decision. For information about Leave No Trace strategies, hiking tips, closures, roads, trails, and permits, visit [go.nps.gov/grca-backcountry](https://www.nps.gov/grca-backcountry).



## Before You Go

- Choose the appropriate trail for your abilities or consider walking the Rim Trail for an easier hike.
- Check the weather and adjust plans; avoid summer heat. Remember the weather can change suddenly.
- Leave your itinerary with someone who will notice if you are overdue and report it to 911.
- Hydrate, but don't force fluids. Eat a good meal, and get a good night's sleep. If you do not feel well, do not hike.
- Prepare yourself for a faster hike down with high impact on your joints and a slow, strenuous hike out that may take twice as long or longer. that may take twice as long or longer.

## While Hiking

### BALANCE FOOD AND WATER

- Do not force fluids. Drink water when you are thirsty, and stop when you are quenched. Over-hydration may lead to a life-threatening electrolyte disorder called hyponatremia.

### RESTORE YOUR ENERGY

- Eat double your normal intake of carbohydrates and salty foods. Calories play an important role in regulating body temperature, and hiking suppresses your appetite.

### TAKE CARE OF YOUR BODY

- If you start to feel nauseated, dizzy, or disoriented, rest, eat, and drink until you feel better. This can take an hour or longer.
- If you are hot, cool off by getting wet in creeks and water stations. If you are cold, put on layers and eat food.
- Take plenty of breaks and enjoy the view while resting.

## 10 Essentials for Your Day Pack

1. Water: bring a sufficient amount and extra in case of emergency; always bring a water treatment method
2. Salty snacks and high-calorie meal(s)
3. First aid kit, prescriptions, blister care, duct tape, and pocket knife
4. Map or trail guide
5. Flashlight or headlamp with spare batteries
6. Sunscreen, wide-brimmed hat, and sunglasses
7. Whistle, signal mirror, and cell phone
8. Lightweight tarp or emergency shelter
9. Broken-in hiking shoes with good soles and hiking poles
10. Layers of clothing



## Warning

Hiking to the river and back in one day is not recommended due to long distance, extreme temperature changes, and an approximately 5,000-foot (1,500 m) elevation change each way.

If you think you have the fitness and expertise to attempt this extremely strenuous hike, please seek the advice of a park ranger at the Backcountry Information Center.

Know how to rescue yourself. YOU are responsible for your safety and the safety of your family and friends. Rescue is not guaranteed, and assistance may take hours or days due to weather or other emergencies.

## What to Expect Each Season



### SUMMER

*Plan for hot, mostly dry weather in May and September; extremely hot, dry weather in June; and hot with monsoon thunderstorms in July and August.*

Average temperatures at the top: 48°F to 83°F (9°C to 28°C)

Average temperatures at the river: 74°F to 104°F (23°C to 40°C); **temperatures can feel like 140°F (60°C) in the sun and reach 115°F (46°F) in the shade.**

#### Hiking Tips

- Start hiking before dawn, in the evening, or at night to avoid dangerous heat. Do not hike between 10 am and 4 pm.
- Wear light-colored, loose-fitting cotton clothing. Soak your shirt, bandana, and hat to stay cool.
- Beware of lightning, falling rocks, and flash floods during storms. Stay away from edges, promontories, and individual trees.
- Know the signs of heat illness: headaches, dizziness, nausea and vomiting, cramping, and decreased urine output. Rest in the shade, get wet, hydrate, and eat high-energy foods.
- Know the signs of hyponatremia, caused by over-hydration: nausea and vomiting, headache, difficulty walking, confusion, and seizures. Balance hydration with salty snacks, eat well-rounded meals, and rest frequently.



### WINTER

*Plan for short days and long, cold nights with potential snow and ice at the top and rain in the canyon. The upper portion of all trails can be icy and dangerous. The South Kaibab Trail receives more sun than the Bright Angel Trail.*

Average temperatures at the top: 19°F to 45°F (-7°C to 7°C)

Average temperatures at the river: 38°F to 59°F (3°C to 15°C)

#### Hiking Tips

- Carry over-the-shoe traction devices and use them on icy trails.
- Wear a warm hat, gloves, wool socks, and synthetic or wool-blend layers. Pack waterproof layers, dry clothes, and socks.
- Eat warm foods often, such as soup, tea, cocoa, and oatmeal.
- Know the signs of hypothermia: uncontrolled shivering, confusion, and exhaustion. Put on dry clothing, drink warm liquids, and protect yourself from wind, rain, snow, and cold.



### SPRING AND AUTUMN

*Plan for short days with highly variable weather. While the climate is typically cool, it can snow or be intensely hot. High winds are common.*

Average temperatures at the top: 32°F to 63°F (0°C to 17°C)

Average temperatures at the river: 56°F to 82°F (13°C to 28°C)

#### Hiking Tips

- If the weather is hot, follow summer hiking tips at left.
- Prepare for lingering ice in spring and early snow in autumn. Bring over-the-shoe traction devices.
- Check water availability along the Bright Angel and North Kaibab trails. Seasonal water is usually available May through September.
- Wear windproof layers on windy days.
- Stay aware—hypothermia can occur in 50°F (10°C) weather and heat illness in 80°F (27°C) weather.

## Hiking and Camping Information



The Bright Angel Trail follows Bright Angel Fault down Garden Creek Canyon on a well-maintained trail; "easiest" trail, but still incredibly steep.

### North Kaibab Trailhead: elevation 8240ft (2511m)

Destination	Elevation Change from Top	Distance one-way	Time Roundtrip
Coconino Overlook	790ft (240m)	0.7mi (1.1km)	1–2 hours
Supai Tunnel	1400ft (425m)	2.0mi (3.2km)	2–4 hours
Redwall Bridge	2200ft (670m)	2.6mi (4.2km)	4–6 hours
Roaring Springs Day Use Area	3280ft (1000m)	4.7mi (7.6km)	6–9 hours
Manzanita Rest Area	3840ft (1170m)	5.1mi (8.2km)	7–10 hours
Cottonwood Campground	4200ft (1280m)	6.5mi (10.5km)	2 days
Ribbon Falls	4480ft (1365m)	7.9mi (12.7km)	2 days
Phantom Ranch Ranger Station	5740ft (1750m)	13.6mi (21.9km)	3–4 days
Bright Angel Campground	5740ft (1750m)	13.7mi (22.0km)	3–4 days

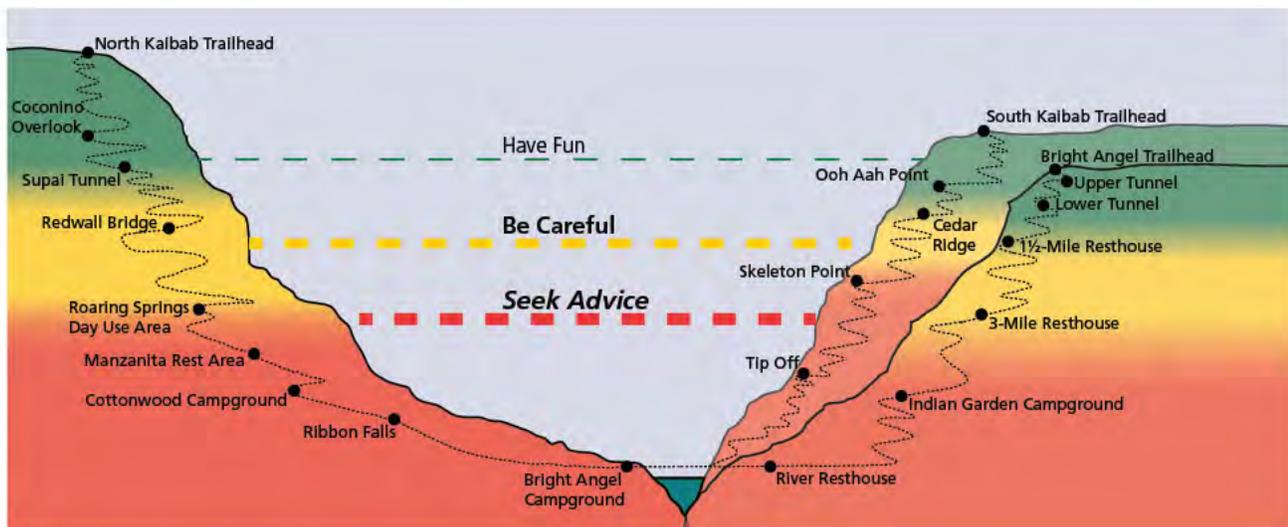
### South Kaibab Trailhead: elevation 7200ft (2195m)

Destination	Elevation Change from Top	Distance one-way	Time Roundtrip
Ooh Aah Point	790ft (230m)	0.9mi (1.4km)	1–2 hours
Cedar Ridge	1120ft (340m)	1.5mi (2.4km)	2–4 hours
Skeleton Point	2040ft (620m)	3.0mi (4.8km)	4–6 hours
The Tip Off	3280ft (1100m)	4.4mi (7.1km)	6–9 hours
North Kaibab Trail Junction	4700ft (1430m)	6.8mi (10.9km)	2 Days
Bright Angel Campground	4700ft (1430m)	7.0mi (11.3km)	2 Days

### Bright Angel Trailhead: elevation 6840ft (2085m)

Destination	Elevation Change from Top	Distance one-way	Time Roundtrip
Lower Tunnel	590ft (180m)	0.9mi (1.4km)	1–2 hours
1½-Mile Resthouse	1120ft (340m)	1.5mi (2.4km)	2–4 hours
3-Mile Resthouse	2120ft (645m)	3.0mi (4.8km)	4–6 hours
Indian Garden Campground	3040ft (925m)	4.5mi (7.2km)	6–9 hours
Plateau Point	3080ft (940m)	6.1mi (9.8km)	9–12 hours
River Resthouse	4340ft (1320m)	7.7mi (12.4km)	12+ hours
North Kaibab Trail Junction	4340ft (1320m)	9.3mi (15.0km)	2 days
Bright Angel Campground	4340ft (1320m)	9.5mi (15.3km)	000587 2 Days

# Hiking and Camping Information Cont.



## Trail Courtesy

11. Travel with a friend and stick together.
12. Use toilets along the trails.
13. Mules have the right of way.
14. Uphill hikers have the right of way.
15. To pass someone in front of you: slow down and let them know you want to pass.
16. Do not store or abandon gear along the trail; it attracts wildlife.
17. Pack out your trash.
18. Be quiet and respect those who seek serenity.



The North Kaibab Trail travels through pine forests and rock outcroppings down Roaring Springs Canyon on a well-maintained trail.



The South Kaibab Trail follows an exposed ridge line with no shade on a well-maintained trail; best views during a short hike.

# Plan your Hike

## Hiking into Grand Canyon—how far should you go?

- Have fun
- Be careful
- Seek advice

Use the charts below to plan a safe hike below the canyon rims. Remember that every exhilarating step you take downhill means twice as much work to hike back up. Day hiking from the rims to the "red zone" destinations shown in the charts below is for experienced hikers only. Hiking to the river and back in one day is

not recommended due to long distance, extreme temperature changes and an approximately 5,000-foot (1,500-meter) elevation change each way. If you think you have the fitness and expertise to attempt this extremely strenuous hike, please seek advice from a park ranger at the Backcountry Information Center.

**North Kaibab Trail:** Trailhead elevation: 8240ft (2511m)  
Good shade and cover from wind and lightning; seasonal water

Destination	Elevation change from top	Distance one way	Time round trip
Cocconino Overlook	790ft 240m	0.7 mi 1.1km	1.2 hours
Sage Tunnel	1400ft 425m	2.0 mi 3.2km	2.4 hours
Redwall Bridge	2200ft 670m	2.6 mi 4.2km	4.6 hours
Roaring Springs Day Use Area	3200ft 900m	4.7 mi 7.6km	6.9 hours
Manzanita Rest Area	3840ft 1170m	5.1 mi 8.2km	7.10 hours
Cottonwood Campground	4200ft 1280m	6.5 mi 10.5km	2 days
Ribbon Falls	4480ft 1365m	7.9 mi 12.7km	2 days
Phantom Ranch Ranger Station	5740ft 1750m	13.6 mi 21.9km	3.4 days
Bright Angel Campground	5780ft 1750m	13.7 mi 22.0km	3.4 days

**South Kaibab Trail:** Trailhead elevation: 7200ft (2195m)  
Follows an exposed ridge with no shade; no water

Destination	Elevation change from top	Distance one way	Time round trip
Ooh Aah Point	700ft 230m	0.9 mi 1.4km	1.2 hours
Cedar Ridge	1120ft 340m	1.5 mi 2.4km	2.4 hours
Skeleton Point	2040ft 620m	3.0 mi 4.8km	4.6 hours
The Tipoff	3280ft 1000m	4.5 mi 7.2km	6.9 hours
North Kaibab Trail junction	4700ft 1430m	6.8 mi 10.9km	2 days
Bright Angel Campground	4700ft 1430m	7.0 mi 11.2km	2 days

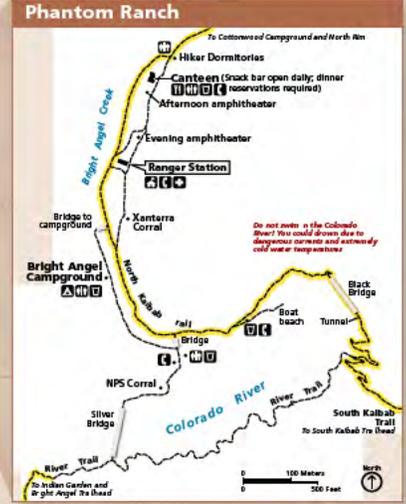
**Bright Angel Trail:** Trailhead elevation: 6840ft (2085m)  
Some shade and cover from wind and lightning; seasonal water

Destination	Elevation change from top	Distance one way	Time round trip
Lower Tunnel	500ft 150m	1.0 mi 1.6km	1.2 hours
1 1/2 Mile Resthouse	1120ft 340m	1.5 mi 2.4km	2.4 hours
3 Mile Resthouse	2120ft 645m	3.0 mi 4.8km	4.6 hours
Indian Garden Campground	3040ft 925m	4.5 mi 7.2km	6.9 hours
Plateau Point	3980ft 1200m	6.1 mi 9.8km	9.12 hours
Tower Resthouse	4380ft 1320m	7.8 mi 12.6km	12.1 hours
North Kaibab Trail junction	4340ft 1320m	8.3 mi 13.3km	2 days
Bright Angel Campground	4340ft 1320m	9.5 mi 15.3km	2 days

## NORTH RIM

Full services May 15 to October 15;  
located 1.7 miles (2.7 km) from trailhead

### KAIBAB PLATEAU



## SOUTH RIM

Services available year round

- Drinking Water: Year Round. Always carry backup water purification.
- Drinking Water: Seasonal check available by
- Emergency phone
- First aid
- Food service
- Ranger Station: Year round
- Ranger Station: Seasonal
- Toilet
- Campground
- Camp in designated area only. Permits required.

000589

# Overnight Camping on the Bright Angel, North Kaibab, and South Kaibab Trails

## Prepare: Plan Ahead

- Backpackers planning to camp overnight must obtain a backcountry permit before starting their hike. Attach the permit visibly to your backpack. Camp only in campgrounds, not along the trail. No campfires allowed.
- In addition to the 10 essentials listed above, bring a stove, fuel, and matches; blanket or sleeping bag with ground pad; and ground cloth, tarp, or tent.
- Pack weight should not be more than 15–20% of your body weight. In summer, pack light—replace your sleeping bag with a liner or sheet; bring ready-to-eat foods and leave the stove behind.
- Watch and review the Hiking Grand Canyon, Prepare for Backpacking video, available at [go.nps.gov/grca-backcountry-video](http://go.nps.gov/grca-backcountry-video).

## While at Camp

- Choose your campsite. Sites are first-come, first-served with the required permit. Large group sites are reserved for parties of 7–11 hikers.
- Immediately place all food, toiletries, and plastic bags in the food storage cans at each campsite. Keep the lids closed and fastened shut at all times. Hang your backpack with the zippers open to prevent animals from chewing through your pack.
- Place your backcountry permit in the box provided. Leave your permit at your site during your entire stay.
- Use headlamps with red lights to preserve your night vision, minimize light pollution, and avoid disturbing other campers.

## When Leaving Camp

- If you start early, remember to maintain a quiet camp and let fellow campers sleep.
- Do not leave any trash, gear, or extra food behind. Check your site for microtrash—look for bandages, twist ties, fruit peels, etc.
- Remove everything from the food storage cans and place cans upside down on the picnic table. This prevents animals from getting trapped inside.
- Attach your permit to your backpack for your hike out.
- Check the campground bulletin boards for weather, trail, and water updates.



**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**North Carolina, Arizona  
October 11 - October 15, 2017  
Draft: 10/10/17**



**TRIP SUMMARY**  
**THE TRIP OF THE SECRETARY TO**  
North Carolina, Arizona  
**October 11 - October 16, 2017**

**Weather:**

**Time Zone:**

North Carolina  
Arizona

Eastern Daylight Time  
Mountain Standard Time (3 hours behind DC)

**Advance (North Carolina):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Arizona):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Aaron Thiele

**Cell Phone:**

(b) (6)

**Traveling Staff:**

Agent in Charge  
White House Liaison  
Deputy Chief of Staff  
Photographer

(b) (6), (b) (7)(C)  
Lori Mashburn  
Downey Magallanes

**Cell Phone:**

**Attire:**

North Carolina: Business Casual  
Arizona--Day: Park Casual for day-time events (bring some layers as it gets colder in the evening)  
Headlamps if possible for hike into canyon  
Arizona--Night: Business Casual

Note for Grand Canyon: Cell reception is hit or miss; Verizon has better coverage

**Wednesday, October 11, 2017**  
Washington, DC → Lexington, NC

- 11:30-11:50am EDT: Depart DOI en route Reagan National Airport**  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Drive time:
- 12:35pm EDT-1:44pm EDT: Wheels up Washington, DC (DCA) en route Raleigh, NC (RDU)**  
Flight: Delta 6266  
Flight time: 1 hour 9 minutes  
RZ Seat: 12C  
AiC: (b) (6), (b) (7)(C)  
Staff: None
- 1:44-2:00pm EDT: Wheels down Raleigh-Durham International Airport // Proceed to Vehicles**  
Location:
- 2:00-4:00pm EDT: Depart Airport en route RON**  
Location: Holiday Inn Express & Suites Lexington  
351 Vineyards Crossing  
Lexington, NC 27295  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Lori Mashburn  
Alex Hinson  
Drive Time: ~xx minutes without traffic
- 4:00-4:20pm EDT: Personal Time**
- 4:20-4:30pm EDT: Depart en route Childress Vineyards**  
Location: Childress Vineyards  
1000 Childress Vineyards Road  
Lexington, NC 27295  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Lori Mashburn  
Alex Hinson  
Drive Time: ~xx minutes without traffic
- 4:30-6:45pm EDT: General Reception, Winery Tours**  
Location: Childress Vineyards  
Back Yard  
Note: Sportsmen-themed activities will be available
- 7:00-9:45pm EDT: Congressional Sportsmen's Foundation Dinner & Live Auction**

Location: Childress Vineyards  
 Large Tent  
 Participants: ~400 attendees  
 Press: Closed  
 Staff: Lori Mashburn  
 Advance: Rusty Roddy  
 Set Up: Podium on the stage  
 Format: 7:00pm Jeff Crane welcomes guests  
 7:05pm Jeff Crane introduces TBD to lead the pledge  
 7:06pm Jeff Crane introduces Lucas Hoge to sing National Anthem  
 7:08pm Jeff Crane introduces Rob Keck to lead the invocation  
 7:10pm Dinner  
 7:50pm Jeff Crane gives brief remarks  
 Jeff Crane introduces Paul Miller  
 Paul Miller brief remarks on board members  
 Paul Miller & Jeff Crane present Diamond Awards to Richard  
 Childress & Johnny Morris  
 Jeff Crane introduces Richard Childress  
 Richard Childress delivers brief remarks  
 Rob Keck presents awards to Richard Childress & Johnny  
 Morris  
**8:00pm Richard Childress introduces RZ**  
**8:02pm RZ delivers 10-15 minute remarks**  
**8:15pm RZ introduces Medal of Honor recipient Ed Byers**  
 8:28pm Jeff Crane introduces Ed Phillips as auctioneer  
 8:30pm Live Auction begins; silent auction closes  
 9:45pm Live Auction ends

**9:45-TBDpm EDT:**

**Depart Childress Vineyards en route RON**

Location: Holiday Inn Express & Suites Lexington  
 351 Vineyards Crossing  
 Lexington, NC 27295

Vehicle Manifest:

Secretary's Vehicle: RZ  
 (b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
 Lori Mashburn

Drive Time: ~xx minutes without traffic

**TBDpm EDT:**

**RON**

**Thursday, October 12, 2017**  
 Lexington, NC → Flagstaff, AZ

**9:00-10:30am EDT:**

**Personal Time**

**10:30-12:00pm EDT:**

**Depart RON en route Charlotte Douglas International Airport**

Location: 5501 R C Josh Birmingham Parkway  
 Charlotte, NC 28208

Vehicle Manifest:

Secretary's Vehicle: RZ  
 (b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Drive Time: ~xx minutes

**1:00pm EDT-  
2:17pm MST:**

**Wheels up Charlotte, NC (CLT) en route Phoenix, AZ (PHX)**  
Flight: American Airlines 628  
Flight time: 4 hours, 17 minutes  
RZ Seat: 17E  
AiC: (b) (6), (b) (7)(C)  
Staff:  
*NOTE: TIME ZONE CHANGE EDT to MST (-3 hours)*  
Note: American the only option

**2:17-3:30pm MST:**

**Layover in Phoenix, AZ // 1 hour, 13 minute layover**

**3:30pm MST-  
4:21pm MST:**

**Wheels up Phoenix, AZ (PHX) en route Flagstaff, AZ (FLG)**  
Flight: American Airlines 3037  
Flight time: 51 minutes  
RZ Seat: 19D  
AiC: (b) (6), (b) (7)(C)  
Staff:  
Note: American the only option

**4:21-4:35pm MST:**

**Wheels Down Flagstaff Pulliam Airport // Proceed to Vehicles**  
Location: 6200 South Pulliam Drive  
Flagstaff, AZ 86005

**4:35-4:50pm MST:**

**Depart Airport en route RON**  
Location: Hampton Inn & Suites Flagstaff East  
990 N. Country Club Dr.  
Flagstaff, AZ 86004

Vehicle Manifest:  
Secretary's Vehicle: RZ  
(b) (6), (b) (7)(C)  
Staff Vehicle: Downey Magallanes  
Aaron Thiele  
Drive Time: ~10 minutes without traffic

**4:50pm MST:**

**RON**

**Friday, October 13, 2017**  
**Grand Canyon National Park**

**8:15-9:45am MST:**

**Depart RON en route Grand Canyon National Park Training Center**  
Location: Horace M. Albright Training Center  
1 Albright Avenue  
Grand Canyon Village, AZ 86023

Vehicle Manifest:  
Secretary's Vehicle: RZ  
(b) (6), (b) (7)(C)

Staff Vehicle:

(b) (6), (b) (7)(C)

Downey Magallanes  
Aaron Thiele

- 9:45-10:00am MST: Arrive at Grand Canyon // Prepare for Employee Remarks**  
Location: Horace M. Albright Training Center  
Conference Room  
Greeted By:
- 10:00-10:15am MST: Grand Canyon NPS Staff Department Update**  
Location: Horace M. Albright Training Center  
Classroom
- 10:15-10:20am MST: Media Enters Classroom**
- 10:20-10:50am MST: NPS All Employee Meeting on Workplace Survey: Opening Remarks**  
Location: Horace M. Albright Training Center  
Classroom  
Participants: Chris Lehnertz, Superintendent, Grand Canyon National Park  
Mike Reynolds, Acting Director, National Park Service  
RZ  
Press: Open  
Format: Superintendent Lehnertz gives introduction, experience at Grand Canyon (5 minutes)  
Director Reynolds provides overview of survey results + NPS commitment to change (10 minutes)  
RZ discusses NPS action plan and vision for future accountability (15 minutes)
- 10:50-10:55am MST: Media Departs Classroom // Proceeds to Press Call Classroom**
- 10:55-11:40am MST: NPS All Employee Meeting on Workplace Survey: Q&A**  
Location: Horace M. Albright Training Center  
Classroom  
Participants: Chris Lehnertz, Superintendent, Grand Canyon National Park  
Mike Reynolds, Acting Director, National Park Service  
RZ  
Press: Closed  
Format: Superintendent Lehnertz will facilitate Q&A session  
Questions from employees present and emailed in from employees nationally  
RZ will provide closing statements
- 11:40-11:45am MST: Proceed to Conference Room**
- 11:45-12:15pm MST: Media Call**  
Location: Horace M. Albright Training Center  
Conference Room  
Participants: Chris Lehnertz, Superintendent, Grand Canyon National Park  
Mike Reynolds, Acting Director, National Park Service  
RZ
- 12:15-12:20pm MST: Depart Training Center en route El Tovar**  
Location: El Tovar Hotel

1 El Tovar Road  
Grand Canyon, AZ 86023

Vehicle Manifest:

Secretary's Vehicle: RZ

(b) (6), (b) (7)(C)

Staff Vehicle: Downey Magallanes  
Aaron Thiele  
Heather Swift

Drive Time: ~5 minutes

**12:20-1:30pm MST: Lunch Meeting with Local Business Community**

Location: El Tovar Dining Room

**1:30-2:30pm MST: Grand Canyon Fossil Briefing & Geologic Survey**

Location: Rim Trail

Participants: TBD Interpretive Ranger

Note: Depart from El Tovar Lobby, conclude at Hermit's Rest Interchange

**2:30-2:35pm MST: Depart Hermit's Rest Interchange en route Greenhouse**

**2:35-2:50pm MST: Greenhouse Orientation // Briefing on Vegetation Resources // Meet & Greet with Science and Resource Management Program Staff**

Location: Grand Canyon Greenhouse

Participants: Jeanne Calhoun, Chief, Science and Resource Management  
Ahsa Jensen, Biological Science Technician  
Dan Boughter, Vegetation Biologist  
Cam Prophet, Exotic Plants Crew Lead

**2:50-3:00pm MST: Depart Green House en route Housing Area**

Location: 1621 Barry Hance OR 1216 Randy Thompson OR 378/379 Park Circle

**3:00-3:20pm MST: Briefing on Housing Challenges & Solutions**

Participants: Kris Provenzano, Project Manager  
Ed Hazlett, Housing Maintenance  
Doug Lentz, Chief, Concessions Management  
Matt Vandzura, Chief Ranger

**3:20-3:25pm MST: Depart Housing Area en route Helibase**

**3:25-3:40pm MST: Orientation on Fire & Aviation Program and Visitor & Resource Protection // Meet & Greet with Staff**

Participants: Matt Vandzura, Chief Ranger  
Jay Lusher, Chief, Fire & Aviation  
Eric Graff, Forestry Tech, Squad Leader  
Dana Sullivan, Deputy Chief Ranger (TBC)

**3:40-3:50pm MST: Depart Helibase en route South Entrance Station**

**3:50-4:10pm MST: Briefing: South Entrance Station**

Participants: Matt Vandzura, Chief Ranger  
Katie Morris, Fee Manager  
Bobby Vaughn  
Tara Herbert

South Entrance Staff

- 4:10-4:20pm MST: Depart South Entrance Station en route Grand Canyon Visitor Center**
- 4:20-4:40pm MST: Briefing on Grand Canyon Visitor Center Visitation // Meet & Greet with Custodial Staff & Interpretive Rangers**  
Participants: Kris Provenzano, Project Manager  
Zane Johnson, Motor Vehicle Supervisor  
Duane Smith, Maintenance Worker  
Todd Stoeberl, Deputy Chief of Interpretation & Resource Education  
Visitor Center Staff
- 4:40-4:55pm MST: Visit Mather Point // Stop at Tribal Medallion**  
Participants: Chris Lehnertz, Superintendent
- 4:55-5:10pm MST: Mather Point Ampitheater // Briefing on Initial Bison Herd Reduction EA**  
Participants: Jeanne Calhoun, Chief, Science and Resource Management  
Greg Holm, Wildlife Program Manager  
Robin Martin, Program Analyst
- 5:10-5:15pm MST: Depart Grand Canyon National Park en route RON**  
Location: El Tovar Hotel  
1 El Tovar Road  
Grand Canyon, AZ 86023  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
**(b) (6), (b) (7)(C)**  
Staff Vehicle: Aaron Thiele  
Downey Magallanes  
Heather Swift  
Drive Time: ~6 minutes
- 5:15-6:25pm MST: Personal Time**
- 6:25-6:30pm MST: Depart RON en route National Park Foundation Cocktails & Dinner**  
Location: Maswick Lodge  
202 Village Loop Drive  
Grand Canyon Village, AZ 86023
- 6:30-9:30pm MST: Remarks: National Park Foundation Cocktails & Dinner**  
Location: Maswick Lodge  
Santa Fe Room  
Format: 5 minute remarks (start ~7:15pm)
- 9:30-9:35pm MST: Depart en route RON**
- 9:35pm MST: RON**

**Saturday, October 14, 2017**

Grand Canyon National Park → Flagstaff, AZ

- 8:15-8:25am MST: Depart RON en route National Park Foundation Board of Directors Meeting**  
Location: Community Building

Vehicle Manifest:  
Secretary's Vehicle: RZ  
(b) (6), (b) (7)(C)  
Staff Vehicle: Downey Magallanes  
Aaron Thiele

**8:30-9:00am MST: Remarks: NPF Board of Directors Meeting**  
Location: Community Building  
Participants: ~55 people: Board of Directors, NPF Staff, National Council, NPS  
Format: 8:30am Bryan Traubert, Chair, calls meeting to order  
8:35am RZ delivers report -- 20 minutes (remarks and Q&A)  
8:55am Mike Reynolds delivers NPS report

**9:00-9:30am MST: Change Clothes at RON**

**10:00-4:30pm MST: Inner Canyon Orientation & Briefings on Transcanyon Waterline // HOLD: Hike to Canyon Bottom**  
10:00-10:45am Depart Bright Angel Trailhead  
10:45am Arrive Mile and a Half Resthouse  
11:30am Arrive Three Mile Resthouse  
12:15pm Arrive Indian Garden  
12:15-1:15pm Lunch // Briefing on Transcanyon Waterline // View Pumping Station  
1:15pm Depart Indian Garden  
2:30pm Arrive Three Mile Resthouse  
3:30pm Arrive Mile and a Half Resthouse  
4:30pm Arrive South Rim  
Participants: Debbie Brenchley, Canyon District Ranger  
Megan Smith  
TBD Interpretive Ranger

**TBDpm MST: Depart en route RON**  
Location: DoubleTree by Hilton Flagstaff  
1175 West Route 66  
Flagstaff, AZ 86001

Vehicle Manifest:  
Secretary's Vehicle: RZ  
(b) (6), (b) (7)(C)  
Staff Vehicle: Aaron Thiele  
Downey Magallanes

Drive Time: ~1.5 hours

**Sunday, October 15, 2017**  
Flagstaff, AZ → Washington, DC

**9:30-11:45am MST: Depart en route Phoenix Sky Harbor International Airport**  
Location: 3400 East Sky Harbor Boulevard  
Phoenix, AZ 85034  
Vehicle Manifest:  
Secretary's Vehicle: RZ

(b) (6), (b) (7)(C)

Staff Vehicle: Aaron Thiele  
Downey Magallanes

Drive Time: ~2 hours, 15 minutes

**12:45pm MST-**

**8:06pm EDT:**

**Wheels up Phoenix, AZ (PHX) en route Washington, DC (DCA)**

Flight: American Airlines 680

Flight time: 4 hours, 21 minutes

RZ Seat:

AiC:

Staff:

*NOTE: TIME ZONE CHANGE MST to EDT (+3 hours)*

Note: American the only nonstop option

**8:15-8:45pm EDT:**

**Depart en route Residence**

Vehicle Manifest:

Secretary's Vehicle: RZ

## Conversation Contents

### Medical Appointments?

"Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)

**From:** "Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)  
**Sent:** Wed Sep 27 2017 10:48:28 GMT-0600 (MDT)  
**To:** "caroline\_boulton@ios.doi.gov" <caroline\_boulton@ios.doi.gov>  
**Subject:** Medical Appointments?

Caroline,

Can we reserve the morning of October 24th for multiple appointments for the Secretary?

Very Respectfully,  
Betty Moore  
MAJ, AN  
White House Nurse  
Cell: (b) (6)

Sent from my iPhone

"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Sep 27 2017 11:44:47 GMT-0600 (MDT)  
**To:** "Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)  
**Subject:** Re: Medical Appointments?

Hi Betty,

Yes that works. He does have a 12pm meeting on the hill though--would he be able to make that meeting with the multiple appointments?

Thanks,  
Caroline

On Wed, Sep 27, 2017 at 12:48 PM, Moore, Betty L. MAJ USA WHMO/WHMU (b) (6) wrote:  
Caroline,

Can we reserve the morning of October 24th for multiple appointments for the Secretary?

Very Respectfully,  
Betty Moore  
MAJ, AN  
White House Nurse  
Cell (b) (6)

Sent from my iPhone

--  
Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

"Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)

**From:** "Moore, Betty L. MAJ USA WHMO/WHMU" <Betty.Moore@whmo.mil>  
**Sent:** Wed Sep 27 2017 11:46:29 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

**Subject:** Re: Medical Appointments?

I will check. Is there another day that works better?

Very Respectfully,  
Betty Moore  
MAJ, AN  
White House Nurse  
Cell: (b) (6)

Sent from my iPhone

On Sep 27, 2017, at 13:45, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:

Hi Betty,

Yes that works. He does have a 12pm meeting on the hill though--would he be able to make that meeting with the multiple appointments?

Thanks,  
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White House Nurse  
Cell: (b) (6)

Sent from my iPhone

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Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>**

**From:** "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Sent:** Wed Sep 27 2017 11:59:05 GMT-0600 (MDT)  
**To:** "Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)  
**Subject:** Re: Medical Appointments?

He can start early that day if necessary so that he can get to the Hill on time. However, other days that work are 10/18, 10/23, or 10/27.

Best,  
Caroline

On Wed, Sep 27, 2017 at 1:46 PM, Moore, Betty L. MAJ USA WHMO/WHMU (b) (6) > wrote:  
I will check. Is there another day that works better?

Very Respectfully,  
Betty Moore  
MAJ, AN  
White House Nurse  
Cell: (b) (6)

Sent from my iPhone

On Sep 27, 2017, at 13:45, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:

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White House Nurse  
Cell: (b) (6)

Sent from my iPhone

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Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
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"Moore, Betty L. MAJ USA WHMO/WHMU" <(b) (6)>

**From:** "Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)  
**Sent:** Wed Sep 27 2017 12:12:38 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Subject:** Re: Medical Appointments?

How's 10/23 8-2pm?

Very Respectfully,  
Betty Moore  
MAJ, AN  
White House Nurse  
Cell: (b) (6)

Sent from my iPhone

On Sep 27, 2017, at 13:59, Boulton, Caroline <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)> wrote:

He can start early that day if necessary so that he can get to the Hill on time. However, other days that work are 10/18, 10/23, or 10/27.

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I will check. Is there another day that works better?

Very Respectfully,  
Betty Moore  
MAJ, AN  
White House Nurse  
Cell: (b) (6)

Sent from my iPhone

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Betty Moore  
MAJ, AN  
White House Nurse  
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Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

--

Caroline Boulton  
Department of the Interior  
Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**"Boulton, Caroline"** <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

**From:** "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Sent:** Wed Sep 27 2017 12:16:41 GMT-0600 (MDT)  
**To:** "Moore, Betty L. MAJ USA WHMO/WHMU" <(b) (6)>  
**Subject:** Re: Medical Appointments?

That works!

On Wed, Sep 27, 2017 at 2:12 PM, Moore, Betty L. MAJ USA WHMO/WHMU <(b) (6)> wrote:  
How's 10/23 8-2pm?

Very Respectfully,  
Betty Moore  
MAJ, AN  
White House Nurse  
Cell: (b) (6)

Sent from my iPhone

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"Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)

**From:** "Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)  
**Sent:** Thu Oct 05 2017 15:22:27 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Subject:** Re: Medical Appointments?

Caroline,

(b) (6)

Very Respectfully,

000605

Betty Moore  
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White House Nurse  
Cell: (202) 814-7654

Sent from my iPhone

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**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Tue Oct 10 2017 12:09:31 GMT-0600 (MDT)  
**To:** (b) (6) ryan.zinke@ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Fwd: Medical Appointments?

Let me know if this works for you! We're holding that whole morning for follow up doctors appointments.

----- Forwarded message -----

**From:** Moore, Betty L. MAJ USA WHMO/WHMU (b) (6)  
**Date:** Thu, Oct 5, 2017 at 5:22 PM  
**Subject:** Re: Medical Appointments?  
**To:** "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

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(b) (6)

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"Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)

**From:** "Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)  
**Sent:** Tue Oct 10 2017 14:09:20 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** FW: Medical Appointments?

Caroline,

Dr. Bode would like the Secretary to get his colonoscopy completed first thing on October 23rd. Could he come to Walter Reed NMMC at 7:00am and could he prepare the day before?

The bowel prep needed to be done on October 22nd would be a clear liquid diet all day, and in the afternoon he will start drinking the bowel cleanse (he must be home or close to a bathroom when beginning the bowel cleanse).

If he can't do this procedure on the 10/23 please let me know when he'd like return to Walter Reed.

Very Respectfully,  
Betty Moore  
MAJ, AN  
White House Nurse  
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**"Boulton, Caroline"** <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>

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**From:** "Boulton, Caroline" <[caroline\\_boulton@ios.doi.gov](mailto:caroline_boulton@ios.doi.gov)>  
**Sent:** Wed Oct 11 2017 09:02:20 GMT-0600 (MDT)  
**To:** "Moore, Betty L. MAJ USA WHMO/WHMU" (b) (6)  
**Subject:** Re: FW: Medical Appointments?

Hi Betty,

Thanks for your patience, I was just able this morning to confirm with the Secretary. Those appointments and times work. He's requested specifically a follow up on his knee as well as a skin screening if possible.

Thanks,  
Caroline

On Tue, Oct 10, 2017 at 4:09 PM, Moore, Betty L. MAJ USA WHMO/WHMU (b) (6) wrote:  
Caroline,

(b) (6)

Very Respectfully,  
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000610

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## Conversation Contents

Schedule: 10.10

Attachments:

/33. Schedule: 10.10/1.1 20171010 Briefing Book.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon Oct 09 2017 08:27:23 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Subject:** Schedule: 10.10  
**Attachments:** 20171010 Briefing Book.pdf

### October 10

8:35-11:08 Flight: MIA to DCA

1:00-1:30 Meeting with the Chief of Staff

Location: Office

1:30-2:00 Meeting Regarding Methane Rule Suspension

Location: Office

2:00-2:45 Meeting on 5 Year Draft Proposal

Location: Office

3:30-5:00 Interview: History Channel

Location: Office

5:00-5:30 Prep for Remarks at Congressional Coal Caucus

Location: Office

6:00 Dinner with KK Jense

*NOTE: potentially to be added: briefing on NPS sexual harassment survey results*

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
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**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon Oct 09 2017 13:16:48 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov> <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Subject:** Re: Schedule: 10.10

Edited to add: 2-2:30 is 5 Year Plan 2:30-3:00 is a meeting with the Corps Network Sent from my iPhone > On Oct 9, 2017, at 10:27 AM, Boulton, Caroline <caroline\_boulton@ios.doi.gov> wrote: > > \*October 10\* > > \*8:35-11:08 Flight: MIA to DCA\* > > \*1:00-1:30 Meeting with the Chief of Staff\* > Location: Office > > \*1:30-2:00 Meeting Regarding Methane Rule Suspension\* > Location: Office > > \*2:00-2:45 Meeting on 5 Year Draft Proposal\* > Location: Office > > \*3:30-5:00 Interview: History Channel\* > Location: Office > > \*5:00-5:30 Prep for Remarks at Congressional Coal Caucus\* > Location: Office > > \*6:00 Dinner with KK Jense\* > > \*NOTE: potentially to be added: briefing on NPS sexual harassment survey > results\* > > -- > Caroline Boulton > Special Assistant to the Secretary > U.S. Department of the Interior > Office of Scheduling & Advance > [Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov) > <20171010 Briefing Book.pdf>

**Caroline Boulton <caroline\_boulton@ios.doi.gov>**

**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Mon Oct 09 2017 16:09:49 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Subject:** Re: Schedule: 10.10

Hey boss--

Apologies. Final schedule for tomorrow has reshuffled to accommodate that NPS survey results briefing. Final:

12:00-1:00 Meeting with Downey & Scott // Lunch  
1:00-2:00 Briefing on NPS Sexual Harassment Survey Results  
2:00-2:30 Drop by Corps Network Meeting  
2:30-4:00 Interview: History Channel  
4:00-4:30 Methane Rule Meeting  
4:30-5:30 Meeting on 5 Year Plan  
5:30-6:00 Remarks Prep for Congressional Coal Caucus  
6:00-6:30 Depart for dinner  
6:30 Dinner with KK Jense

Sent from my iPhone

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\*NOTE: potentially to be added: briefing on NPS sexual harassment survey

000614

results\*

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Caroline Boulton

Special Assistant to the Secretary

U.S. Department of the Interior

Office of Scheduling & Advance

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<20171010 Briefing Book.pdf>

## Tuesday, October 10, 2017

- 8:35 a.m.           Wheels up American Airlines #1533 MIA nonstop to DCA
- 11:30 a.m.           Depart DCA en route to DOI
- 12:00 p.m.           Lunch
- 1:00 p.m.           Secretary's Daily Meeting with the Chief of Staff
- 1:30 p.m.           **Meeting regarding Methane Rule Suspension**  
*Staff: Bernhardt, Hommel, Magallanes, Jorjani, DeVito*
- 2:00 p.m.           **Meeting on 5 Year Draft Proposed Plan**  
*Staff: Bernhardt, Magallanes, MacGregor, DeVito, Rigas*
- 2:30 p.m.           **Meeting with Corps Network**  
*Staff: Willens*
- 3:00 p.m.           **Drop by BSEE meeting**  
Location: DOI Room  
*Staff: Angelle, MacGregor, Magallanes*
- 3:30 p.m.           **Interview with History Channel**  
*Staff: Rigas, Swift*
- 5:00 p.m.           **Prep for Remarks at Congressional Coal Caucus**  
*Staff: Rigas*
- 6:00 p.m.           HOLD: Dinner



United States Department of the Interior  
Washington, D.C. 20240

Briefing Memorandum for the Secretary

**MEETING DATE:** October 10, 2017

**MEETING TIME:** 2:30 pm

**FROM:** George McDonald—National Park Service Youth Programs Manager, Youth Programs Division, 202-513-7146, George\_mcdonald@nps.gov

**SUBJECT:** Corps Network

**DOI Staff Participating:**

---

### **I. STATEMENT OF PURPOSE**

This memo provides background on the partnership between the Department of the Interior and the Corps Network and its member service and conservation corps.

The Corps Network is seeking to expand the number of service and conservation corps working on natural and cultural resource conservation projects primarily in the areas of facilities/maintenance, interpretation and education, historic and scientific research. The organization may also propose several programs that can support the Secretary's veterans engagement initiative.

### **II. PARTICIPANTS**

- Mary Ellen Sprenkel, President/CEO of the Corps Network
- Tyler Wilson, Director of Government Relations of the Corps Network
- Jono McKinney, President/CEO of the Montana Conservation Corps
- Chris Baker, President/CEO of American Conservation Experience

### **III. BACKGROUND**

The Department of the Interior has worked with service and conservation corps through private/public partnerships since 1957. The Corps Network is an umbrella organization that represents the interests of over 130 non-profit organizations operating in all 50 states and territories. These organizations are focused on providing vocational skills, training, and educational opportunities for youth and young adults between the ages of 16 and 25, and veterans up to 35 years of age.

These organizations operate in both rural and urban areas with a focus on, but are not limited to, providing training and educational opportunities for economically and socially disadvantaged individuals. Their projects are with Federal land management agencies and state and local governments. In recent years, they have also provided service work to concession operators in national parks.

The NPS has over 40 national-level cooperative agreements with Corps Network member organizations as well as many additional park-specific agreements. The primary legal authority for engaging these organizations is the Public Lands Corps Act (1993), which gives the Secretary wide discretion on project design and wage scales for participants.

#### **IV. DISCUSSION**

The Corps Network is interested in increasing the number of conservation projects for its member organizations on the NPS, BLM, and FWS managed lands. The NPS currently has a large number of national, regional and local programs/projects that involve members of the Corps Network. The NPS develops project lists annually that provide specific project opportunities for the service and conservation corps or sets aside components of projects for which service and conservation corps can provide labor. Service and conservation corps also provide front line visitor and customer services at parks across the country such as developing and implementing interpretative programming, visitor desk operations, and other functions necessary for successful park operations. An example is the support that the Greening Youth Foundation has provided to the Col. Charles Young Buffalo Soldiers National Monument in Wilberforce, Ohio. In addition, the NPS administers the Historic Preservation Traditional Trades Apprenticeship Program with the Conservation Legacy. The Corps Network is interested in expanding this program to include more organizations and participants, and developing a veteran specific component.

The Corps Network is also interested in developing a Veteran Fire Corps Program that is similar to a program run by Conservation Legacy with the Forest Service. This program engages veterans on teams to combat forest fires and could be successful if it has a distinctive design that fits the needs of returning military veterans with a higher pay scale than the traditional corps models.

Finally, the NPS and the Corps Network have also discussed developing programming that specifically targets physically disabled veterans.

#### **V. TALKING POINTS/REMARK**

- The Department is focused on investing in facilities, infrastructure, and people to ensure a visitor experience lasting the next hundred years.
- The Department is always seeking support and resources for our field operations and engaging gateway communities near our lands.
- We look forward to continuing our partnerships with the Corps Network to advance our shared priorities and expand where appropriate.

#### **V. NEXT STEPS**

- Work collaboratively with our partnerships between the Corps Networks and DOI to achieve key DOI priorities (e.g., fuels management in the wildland/urban interface, employing veterans on our public lands, maintenance back-log).



United States Department of the Interior  
Washington, D.C. 20240

**BRIEFING MEMORANDUM FOR THE SECRETARY**

**DATE:** Tuesday, October 10, 2017      **TIME:** 3:00-3:30 p.m.  
**FROM:** Kate MacGregor and Scott Angelle  
**SUBJECT:** Brief for drop by Scott Angelle's meeting with Statoil CEO in Room 5056

---

**I. STATEMENT OF PURPOSE**

Eldar Saetre, Statoil CEO, would like to follow up with the Secretary after his trip to Norway, discuss with him the new Statoil energy strategy that includes investment in the U.S. onshore and offshore, financial assurance, carbon capture and storage technologies, and voluntary initiatives that Statoil is taking to reduce methane emissions. The CEO will be joined by Holly Pattenden, Advisor to the CEO, Geir Westgaard, VP for Political and Public Affairs, and Melissa Shute, Senior Director for Political & Public Affairs. Brief bios for each are attached.

**II. BACKGROUND**

Statoil is a Norwegian multinational oil and gas company headquartered in Stavanger, Norway with approximately 20,500 employees worldwide. It is a fully integrated petroleum company with operations in over 30 countries. The company was founded as The Norwegian State Oil Company (Statoil) in 1972. The Norwegian State is the largest shareholder in Statoil, with a direct ownership interest of 67%. U.S. investors hold 9.6%.

**Statoil in the Gulf of Mexico**

Statoil was an active drilling operator in the deepwater Gulf of Mexico (GOM) from 2009 through 2015, prior to ending its exploration program early due in part to low oil prices. Although Statoil has some announced discoveries within its exploration program in the GOM, the company made a corporate decision to delay or not pursue development.

Statoil is not currently an active drilling or production operator in the U.S. GOM, except for maintenance of the non-producing ATP Titan deepwater platform as a result of the Bennu Oil & Gas bankruptcy. In January 2017, several oil and gas industry analysts reported that Statoil was evaluating the future of its drilling program in the U.S. GOM. By March 2017, Statoil had reset its GOM exploration program and was deemed high bidder on 13 leases in the Central GOM Lease Sale 247 on March 22, 2017.

**Statoil as Partner in Gulf of Mexico Deepwater Projects**

Statoil reports production from its US offshore portfolio in May 2017 was about 80,000 barrels of oil equivalent per day (BOE/D), and that number is expected to increase to about 125,000 BOE/D in 2020 with potential for Statoil to be a top 5 producer in the US deepwater GOM based on working interests. Statoil is a working interest partner with other oil companies including Chevron, Shell, Hess and ExxonMobil.

**III. DISCUSSION**

Statoil is expected to bring up the following topics in the meeting with Director Angelle on October 10. The details below, with the exception of information on financial assurance, are

from their 2016 Annual Report.

1. Investment in the U.S. onshore and offshore: Onshore, Statoil has been active in U.S. shale plays since 2008. It is currently operating in the Appalachian Marcellus shale, and purchased acreage in West Virginia and Ohio. Offshore, Statoil is position to develop the following in the GOM: (a) Tahiti, Caesar Tonga and Heidelberg oil fields in the Green Canyon area; and (b) Jack, St. Malo, and Julia oil fields in the Walker Ridge area.
2. Financial Assurance: BOEM and its predecessors issued a series of Notices to Lessees and Operators (NTLs) over the years that expand upon the financial assurance regulations related to bonding and other security requirements. On September 12, 2016, NTL 2016-N01 changed the financial security requirements for both new and existing OCS properties. Industry contends the new requirements go well beyond what is needed to protect against the risk of default on plug and abandonment liability. Industry also contends the NTL 2016-N01 ignores the presence of significant chain of title owners, private financial security, or the existence of long life production and reserves to secure against any default. As part of the President's Executive Order on implementing an America-first offshore energy strategy, and Secretary's Order 3350 that followed, BOEM is currently reassessing the NTL and has been engaged in discussions with industry about how best to address financial assurance. Statoil has been substantively engaged in these discussions.
3. Carbon Capture and Storage technologies: Since 1996, Statoil has been dedicated to finding commercial and technical means to store large volumes of CO<sub>2</sub> to accommodate the world's needs for carbon capture and storage solutions. Statoil is looking to work with governments and organizations to support climate and energy policies that encourage fuel switching from coal to gas, growth in renewables, the deployment of carbon capture and storage and other low carbon solutions. In 2016, approximately 17% (\$52.4 million USD) of Statoil's R&D expenditure addressed energy efficiency, carbon capture and renewables.
4. Voluntary Initiatives that Statoil is Taking to Reduce Methane Emissions: In 2016, the U.S. EPA finalized new source performance standards for methane emissions and began a process of information collection to inform further methane-related rulemaking. Statoil could incur higher operating costs in order to comply with any such new regulations and data gathering requirements. In 2016, Statoil launched a \$1 billion Climate Investments partnership with its global peers through the CEO-led Oil and Gas Climate Initiative (OGCI).

#### **IV. NEXT STEPS**

Follow-up will be identified during the meeting. We will assess afterward and develop a plan to address action items.

**ATTACHMENTS:** Bios for Attendees from Statoil



Eldar Sætre  
President and CEO



**Position:** President and Chief Executive Officer since 15 October 2014.

**External offices:** Member of the board of Strømberg Gruppen AS and Trucknor AS.

**Experience:** Eldar Sætre joined Statoil in 1980 and has held several management positions in the company, mainly in the fields of accounting and finance.

He was Executive Vice President and Chief Financial Officer from October 2003 to December 2010, when he became Executive Vice President for Marketing, Processing and Renewable energy (MPR). In MPR, he had responsibility for all downstream, midstream and renewable energy activities in Statoil.

**Education:** MA in Business Economics from the Norwegian School of Economics and Business Administration (NHH) in Bergen.



**Statoil**

Holly Pattenden  
Advisor, CEO Office



**Position:** Advisor in the CEO's Office since August 2015.

**Experience:** Holly Pattenden joined Statoil in June 2011. She worked in the Global Strategy and Business Development department in London, first in competitor analysis and then as manager of the Strategy Advisory Council, an external board which provides advice on geopolitical, macroeconomic, industrial and policy factors that influence company operations and strategy.

Prior to joining Statoil, she was Head of Oil and Gas at Business Monitor International, an analysis company focusing on commercial risk in emerging markets.

**Education:** MA (Oxon) in Classics from the University of Oxford and MSc in Global Politics from Birkbeck, University of London.



**Statoil**

**Geir Westgaard**  
Vice President, Political and  
Public Affairs, Statoil



Position: VP Political & Public Affairs, Washington, D.C. since  
September 2017

**Experience:** Geir Westgaard joined Statoil in the late 1990s, working for Statoil Energy, a natural gas marketing and trading subsidiary in the US. He has also been head of Country Analysis and Social Responsibility and Statoil's EU Affairs Office in Brussels. A former diplomat, Mr Westgaard has been stationed in Moscow, Vilnius and Washington DC, and worked as an adviser to both the Prime Minister and the foreign minister of Norway. He has also been head of strategy for BSR, a US-based think tank and consultancy specialising in issues of corporate responsibility/sustainability. Mr Westgaard is currently heading the Corporate Political Analysis team within Global Strategy and Business Development.

**Education:** He holds a Bachelor's degree from the University of Oslo and a Master's degree in international affairs and Soviet/Russian studies from Columbia University. He has also done an extended fellowship at Harvard University as part of a program offered by Norway's Ministry of Foreign Affairs.



**Statoil**

Melissa Shute  
Senior Director, Political &  
Public Affairs, Washington,  
D.C.



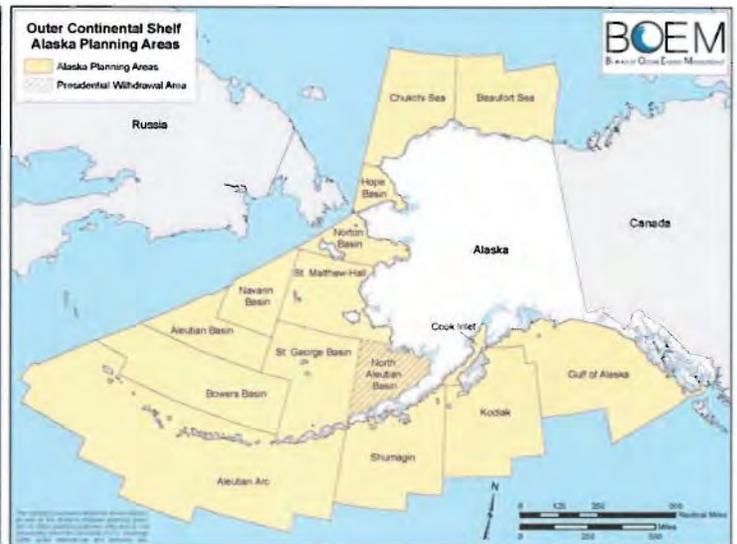
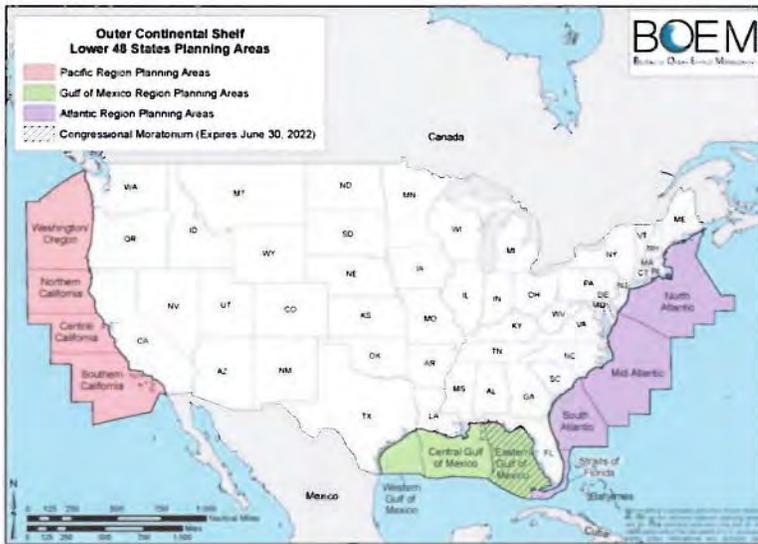
**Position:** Senior Director Political & Public Affairs, Washington, D.C. since March 2017.

**Experience:** Prior to joining Statoil, she spent six years with ConocoPhillips as the Head of the Global Public Policy Function and manager of Federal Government Affairs. Her experience also includes legal and legislative work as a Senate staffer in Washington, D.C. where she became skilled in political strategy, energy policy, policy analysis, community engagement, and strategic communications. Her passion for politics is rooted in her first year of law school when she was chosen for a competitive legal intern position with the Senate Committee on Environment and Public Works, and as a founder of the University of Tulsa College of Law Young Republicans.

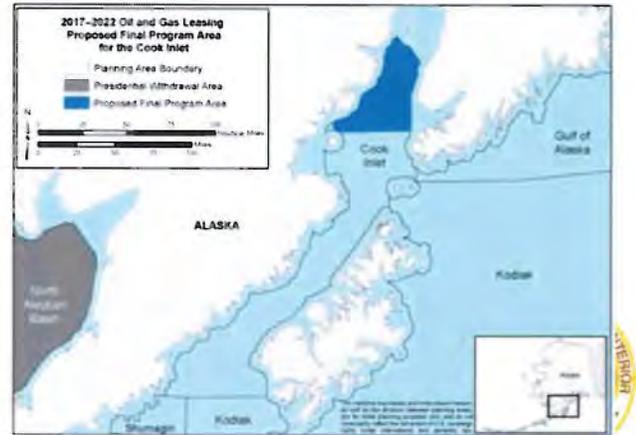
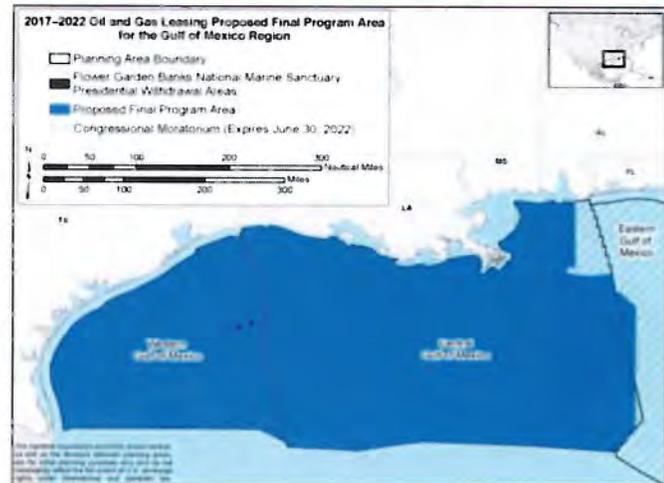
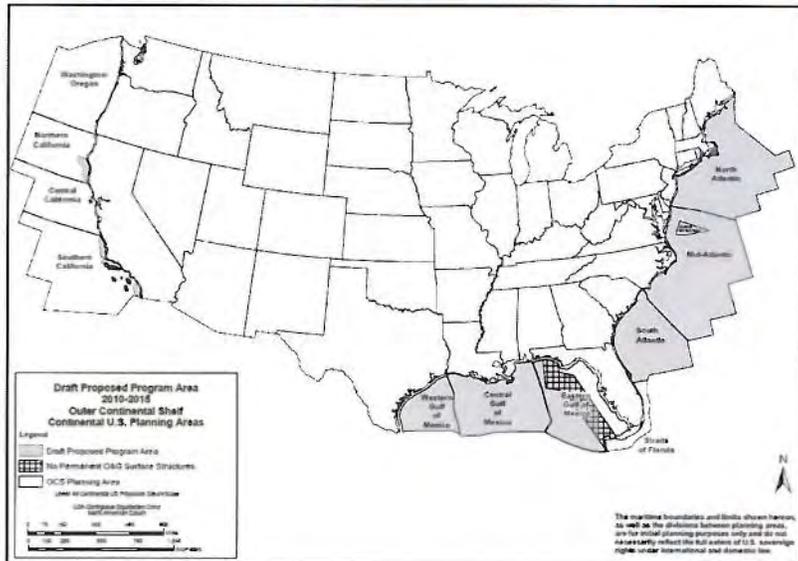
**Education:** She holds a J.D. from the University of Tulsa College of Law, where she was a staff editor of the Energy Law Journal and has a Bachelors from the University of Houston.

# Draft Proposed Program Options

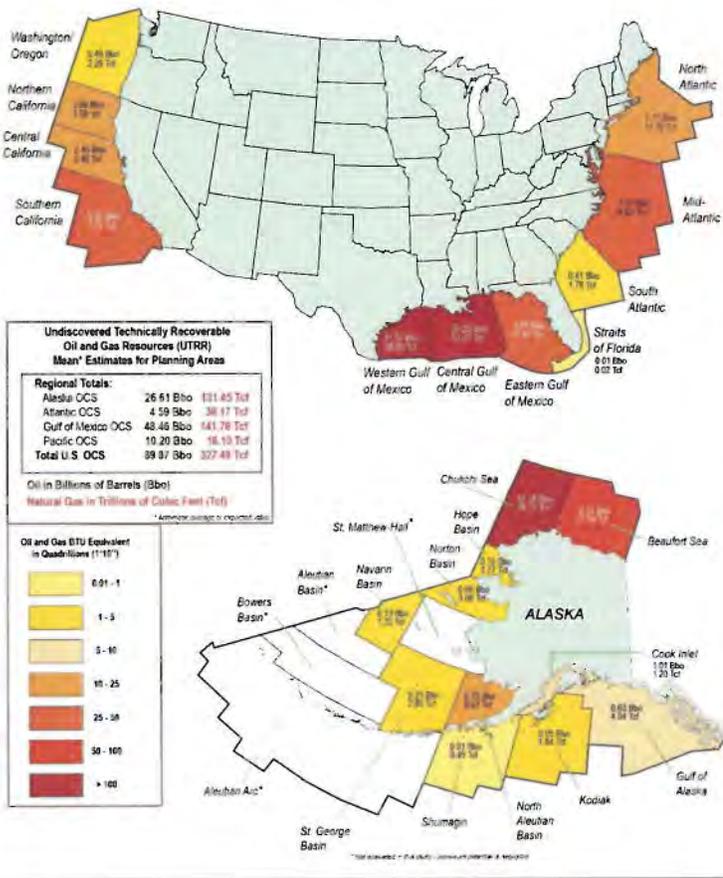
October 2017



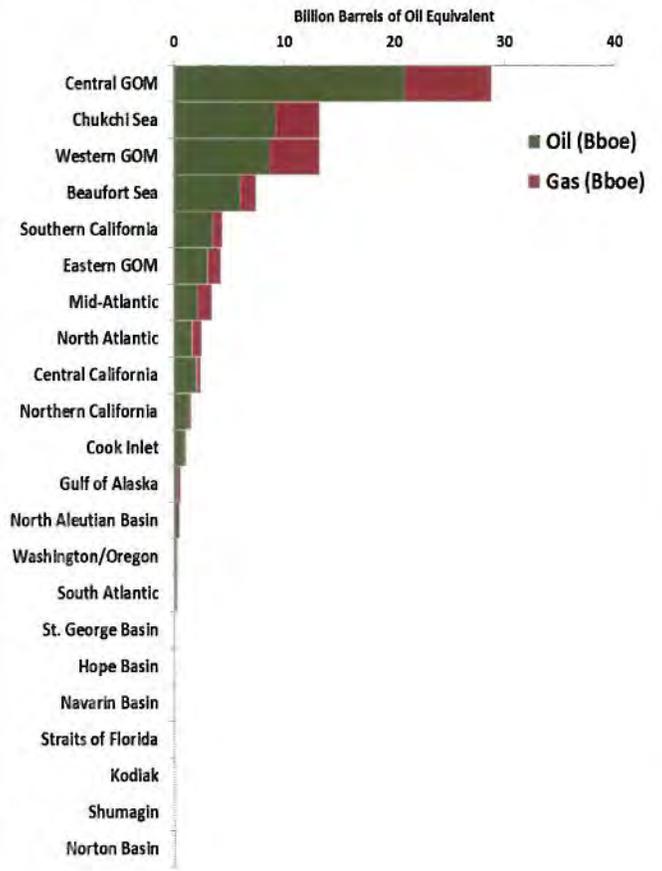
# Comparison of 2010-2015 Draft Proposed Program with 2017-2022 Final Program



## Assessment of Undiscovered Technically Recoverable Oil and Gas Resources of the Nation's Outer Continental Shelf, 2016



## Unleased Undiscovered Economically Recoverable Resources (UERR) by OCS Planning Area (\$100 per barrel price case)



## Options can be:

1. Selected as part of DPP proposal;
2. Identified (but not selected) in DPP for further analysis in the Proposed Program and draft Programmatic EIS; or
3. Deferred to the individual lease sale stage for analysis and decision.

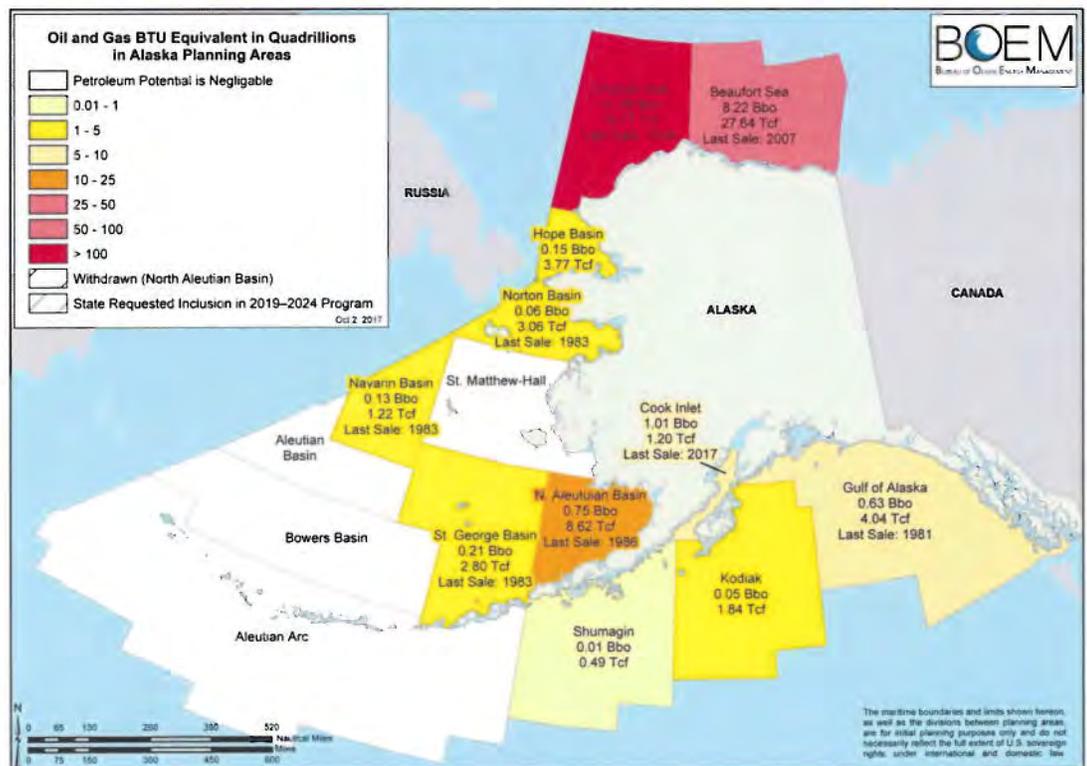
## Regional options that follow include:

1. A broad option to select from all available areas.
2. An option to eliminate areas from further consideration.
3. Options arising from RFI comments and BOEM analysis – the Secretary can choose any combination of the options.



## Alaska Planning Area Options

1. All or portions of any planning area
2. Chukchi Sea, Beaufort Sea, and Cook Inlet
3. Option 2 plus Gulf of Alaska
4. Do not include

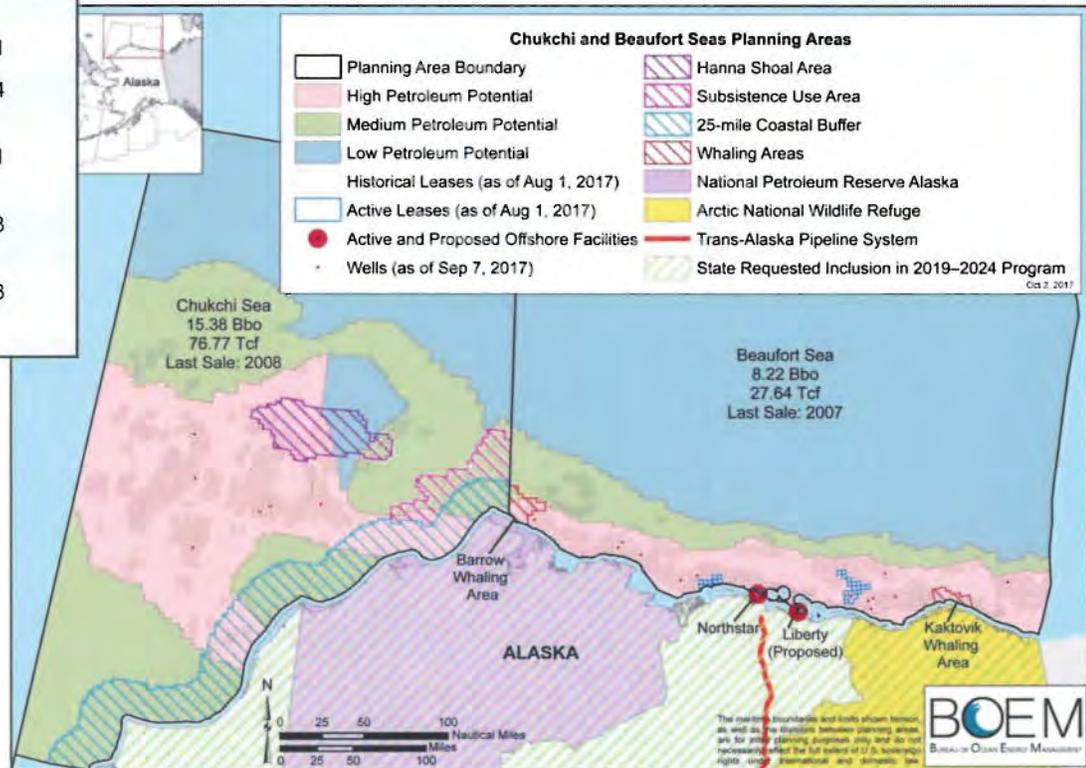


# Arctic Planning Areas

Areas nominated for exclusion in response to the Request for Information must be considered (43 USC 1344(f)(1)).

Areas Nominated for Exclusion	Percent of Planning Area Resources	Resources Within Areas Nominated for Exclusion
	Mean BOE%	Billion BOE
1. Hanna Shoal	2.1%	0.61
2. Subsistence Use Area	1.5%	0.44
3. 25-mile Coastal Buffer	9.0%	2.61
4. Barrow Whaling Area	1.0%	0.13
5. Kaktovik Whaling Area	1.4%	0.18

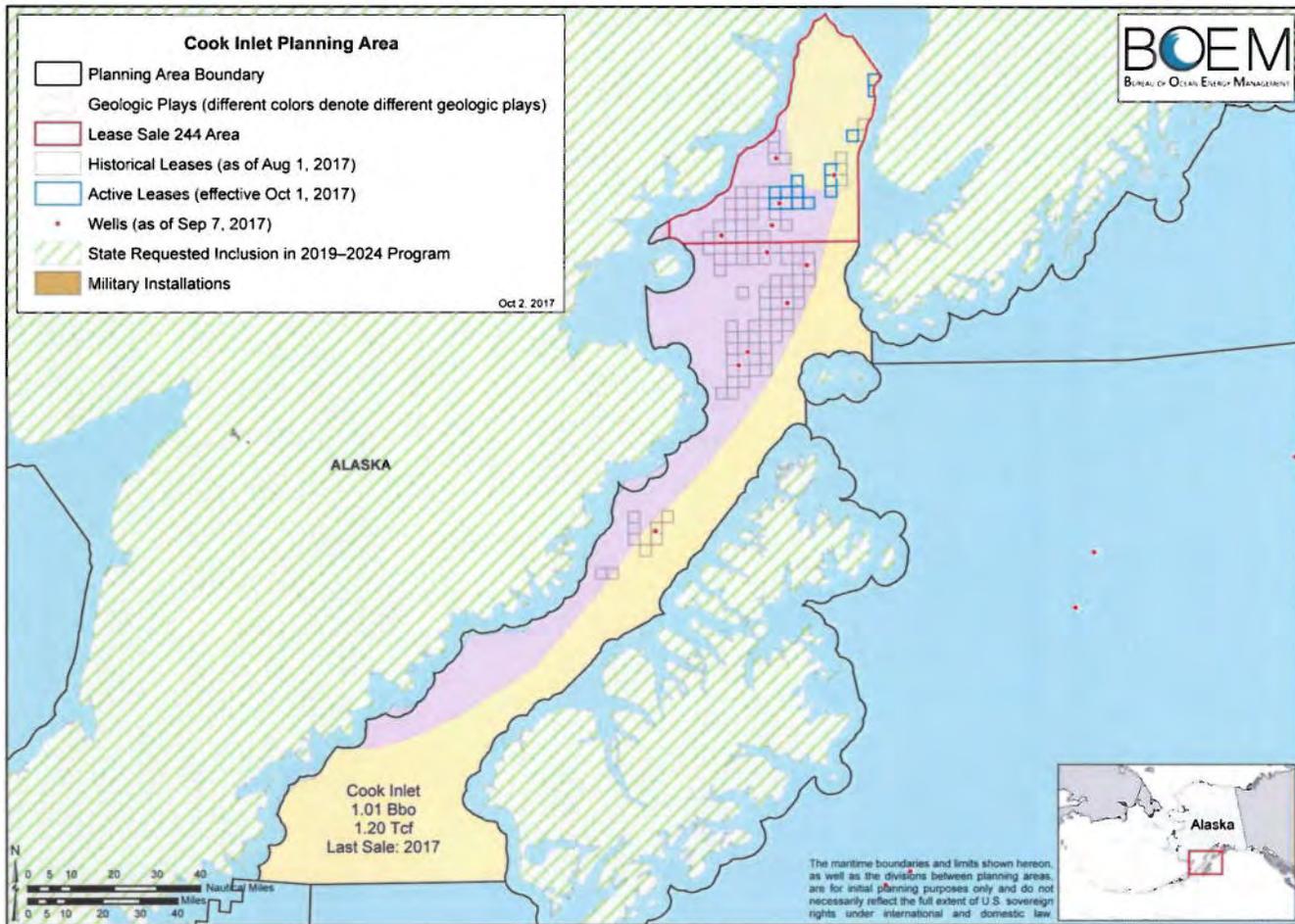
BOE = barrels of oil equivalent



Pre-Decisional and Deliberative



# Cook Inlet Planning Area





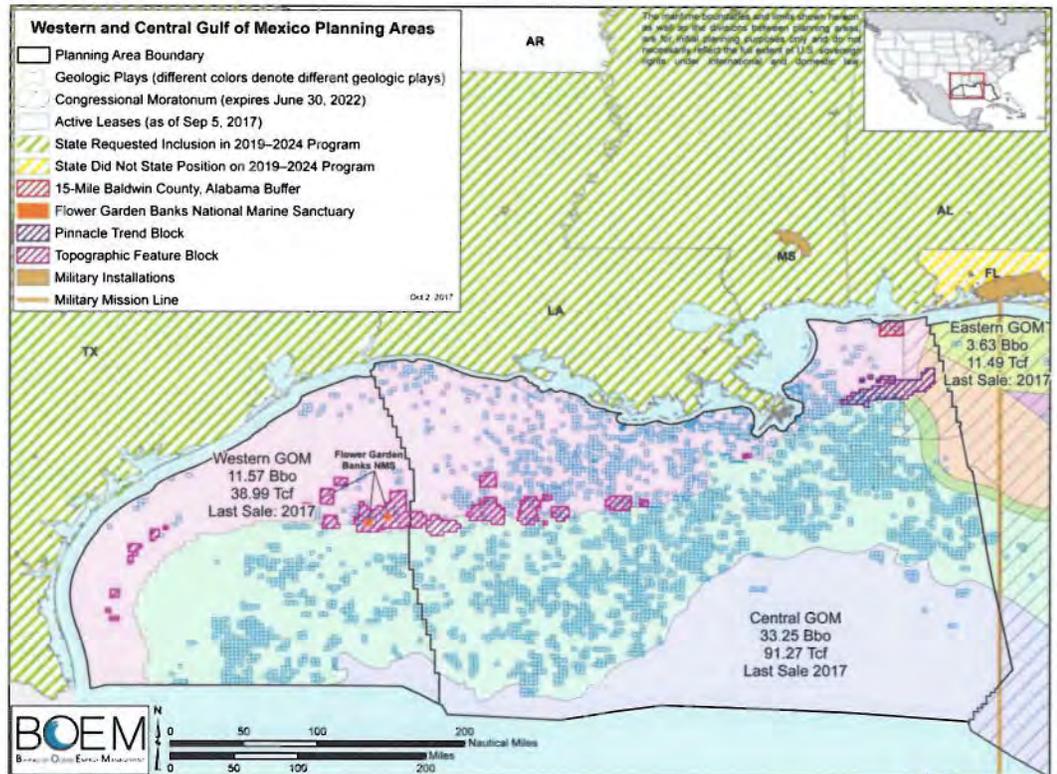
# Central & Western Gulf of Mexico

## Western and Central GOM Planning Area Options

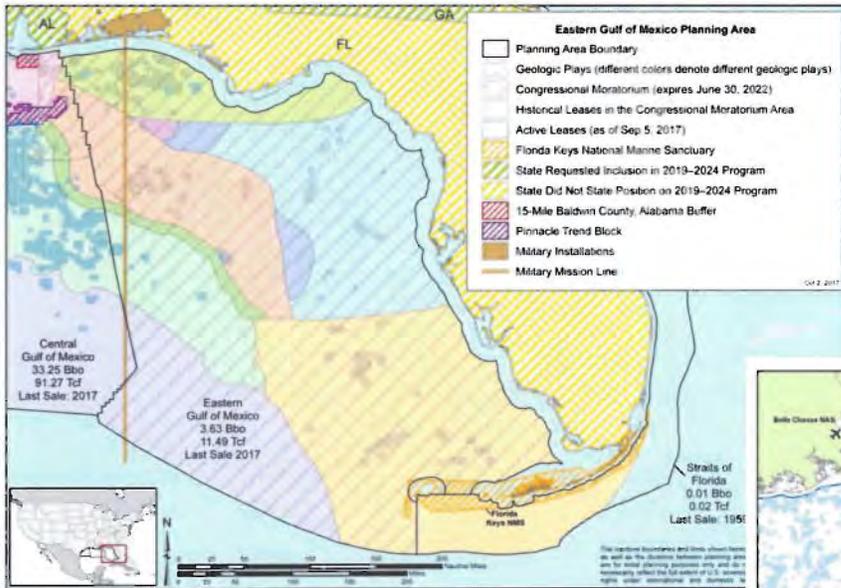
1. Region-wide (WGOM/CGOM) sales for all areas not under moratorium
2. Region-wide (WGOM/CGOM) sales, adding areas formerly under moratorium beginning in 2023
3. Do not include

### Additional Options

1. Fifteen-mile buffer offshore Baldwin County, Alabama, as requested by Governor
2. Programmatic application of topographic feature and pinnacle trend lease stipulations to all GOM lease sales

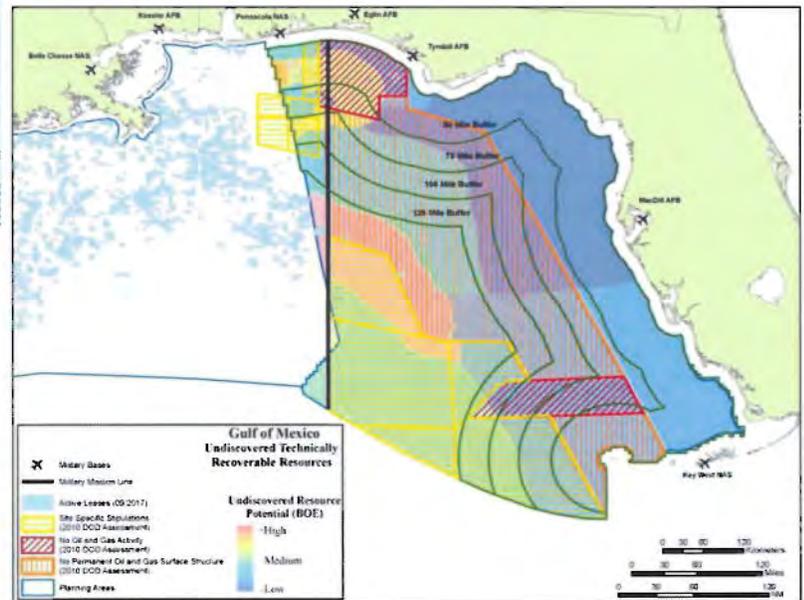


# Eastern Gulf of Mexico



## Eastern GOM Planning Area Options

1. All of the planning area
2. Apply coastal buffer (e.g., 75-mile no permanent surface structures buffer)
3. Do not include



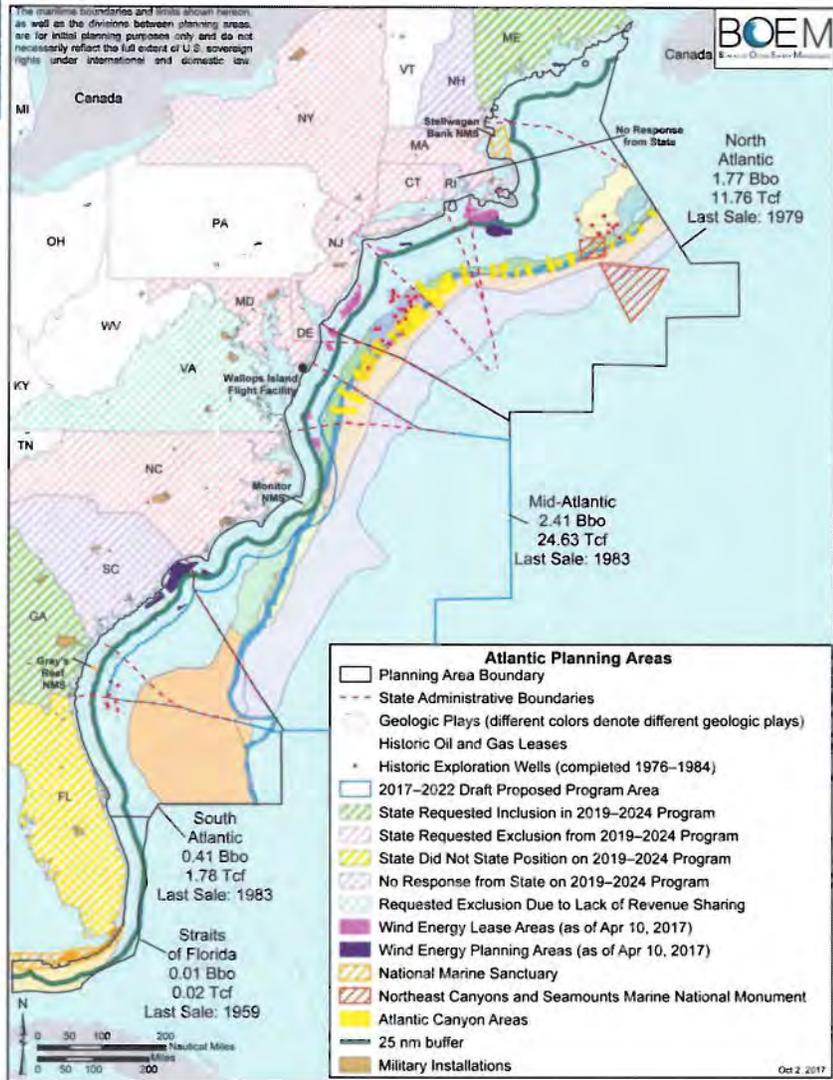


### Planning Area Options

1. All or portions of any planning area
2. Mid- and South Atlantic Planning Areas
  - Exclusion of 25-mile buffer or no permanent surface occupancy within 25-miles
  - Exclusion of 50-mile buffer or no permanent surface occupancy within 50-miles
  - Other
4. Do not include

### Additional Option:

1. Atlantic Canyons – the Mid-Atlantic canyons were nominated for exclusion in response to RFI

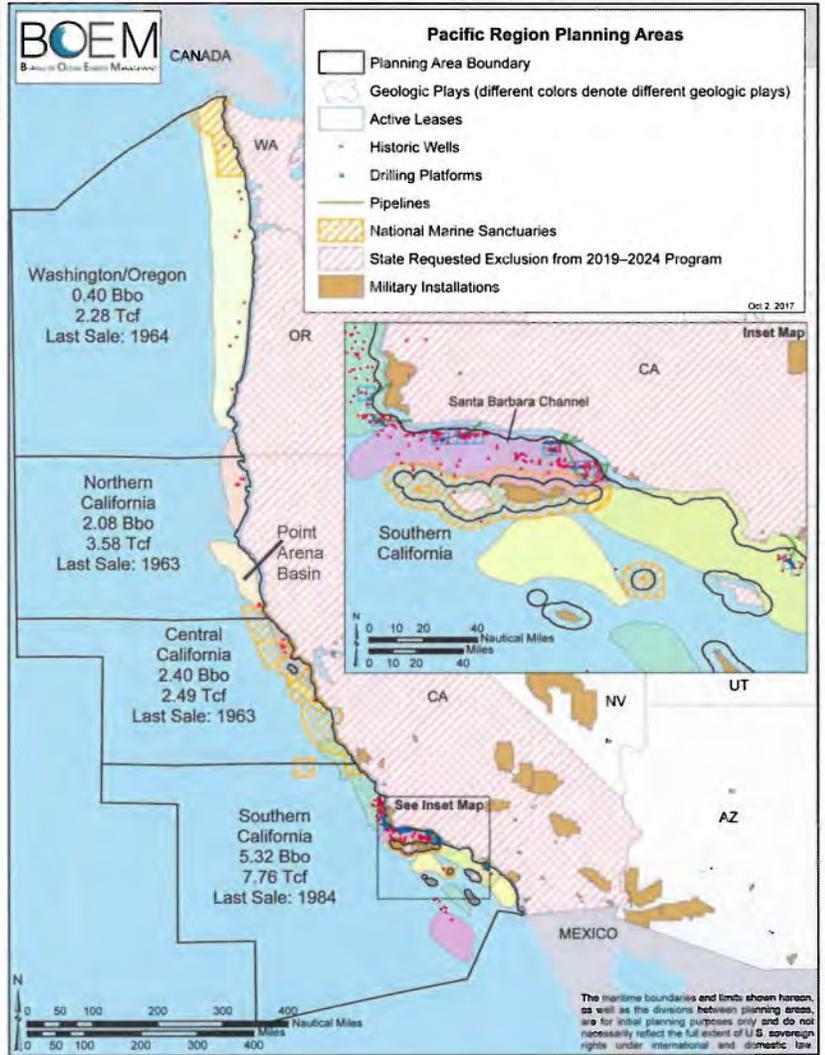


Pre-Decisional and Deliberative



## Planning Area Options

1. All or portions of any planning area
2. Southern California Planning Area
3. Option 2 plus Northern California Planning Area around Point Arena Basin
  - Pt. Arena Basin has greatest resource potential in the planning area (2.01 Bbo and 2.10 Tcf)
4. Do not include



## Key Dates

- October 13: Secretary's DPP decisions (sale location and timing; any other options)
- November 17: DPP Notice publishes in *Federal Register*

Note: Schedule designed for final Program approval in late 2019.



## Conversation Contents

**Fwd: The Role of Agency Leaders in Promoting an Ethical Culture**

**Attachments:**

/34. Fwd: The Role of Agency Leaders in Promoting an Ethical Culture/1.1 OGE Acting Director Memo to Agency Heads.pdf

**Caroline Boulton** <caroline\_boulton@ios.doi.gov>

---

**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Sat Oct 07 2017 18:39:22 GMT-0600 (MDT)  
**To:** [REDACTED] ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Fwd: The Role of Agency Leaders in Promoting an Ethical Culture  
**Attachments:** OGE Acting Director Memo to Agency Heads.pdf

In case you want to read before Tuesday when you get a hard copy.

Sent from my iPhone

Begin forwarded message:

**From:** "McDonnell, Edward" <edward.mcdonnell@sol.doi.gov>  
**To:** Caroline Boulton <caroline\_boulton@ios.doi.gov>, Heather swift <heather.swift83@gmail.com>  
**Cc:** Daniel Jorjani <daniel.jorjani@sol.doi.gov>, "Hintz, Kimberly" <kimberly.hintz@sol.doi.gov>  
**Subject:** Fwd: The Role of Agency Leaders in Promoting an Ethical Culture

Hi Caroline and Heather,

I got this email late yesterday afternoon. Please note that OGE has asked us not to distribute their memo externally until after they have posted it to their website on Tuesday.

As soon as I opened it, I notified Dan Jorjani and then he and I hand-carried a copy to Scott Hommel. We met him as he was heading to the IOS gathering and gave him a quick brief. We then took that copy to Ellinor to pass on to the Secretary on Tuesday.

It might be best, however, if, Caroline, you could make the Secretary aware of it as soon as possible as I understand he will only be in the office for half a day on Tuesday and OGE will be posting the memo on their website that day as well.

Heather, we also wanted to get it to you for any action you may deem appropriate.

Please let me know if you have any questions or would care to discuss.

Thanks very much,  
Ed

*- Stewardship for America with Integrity and Excellence -*

*--- Please note that a current or former employee who discloses information to an agency ethics official or a Government attorney does not personally enjoy an attorney-client privilege with respect to such communications. Additionally, reliance on the oral or written advice of an agency ethics official cannot ensure that an employee will not be prosecuted for a violation of Title 18 of the United States Code. However, good faith reliance on such advice is a factor that may be taken into account by the Department of Justice in the selection of cases for prosecution. ---*

Ed McDonnell

Alternate Designated Agency Ethics Official/Deputy Designated Agency Ethics Official  
U.S. Department of the Interior

Departmental Ethics Office

Office of the Solicitor

000637

E-mail: [edward.mcdonnell@sol.doi.gov](mailto:edward.mcdonnell@sol.doi.gov)

Fax: (202) 208-5515 (Please call or e-mail me to let me know you've sent me a fax as the fax machine is in a separate room.)

Located at:

Main Interior Building  
Room 5313  
Office: (202) 208-5916  
Cell: (202) 510-8427

Mailing Address:

Departmental Ethics Office  
Office of the Solicitor  
Department of the Interior  
Mail Stop 5311  
1849 C Street NW  
Washington, DC 20240

E-mail the Departmental Ethics Office at [DOI\\_Ethics@sol.doi.gov](mailto:DOI_Ethics@sol.doi.gov) or visit us online at [www.doi.gov/ethics](http://www.doi.gov/ethics)

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----- Forwarded message -----

From: **Gwen Cannon-Jenkins** <[gcannon@oge.gov](mailto:gcannon@oge.gov)>

Date: Fri, Oct 6, 2017 at 2:04 PM

Subject: The Role of Agency Leaders in Promoting an Ethical Culture

To: Gwen Cannon-Jenkins <[gcannon@oge.gov](mailto:gcannon@oge.gov)>

DAEOs, ADAEOs, and Primary Points of Contact:

Yesterday, OGE Acting Director David J. Apol sent a memo, by mail, to all executive branch agency heads to remind them of the critical role they play in promoting ethical culture in their organizations. The memo encourages agency leaders to re-double their commitments to ethics in Government, and provides a sample of actions they might take to strengthen their agencies' ethical cultures.

Attached is a copy of the memo. We encourage you to share an electronic copy with your agency head. On Tuesday, we will post a copy of the letter to our website; please do not release the memo externally before it is posted to OGE's website.

*Note:* The attached version contains a change to the first footnote to update the hyperlink to Secretary Mattis' memo.

## Gwendolyn Cannon-Jenkins

US Office of Government Ethics  
Administrative Operations Branch  
1201 New York Avenue NW  
Suite 500  
Washington, DC 20005

(e) [gcannon@oge.gov](mailto:gcannon@oge.gov)  
(p)(202) 482-9219

Visit OGE's website: [www.oge.gov](http://www.oge.gov)  
Follow OGE on Twitter: [@OfficeGovEthics](https://twitter.com/OfficeGovEthics)

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OCT - 5 2017

MEMORANDUM

TO: Agency Heads

FROM: David J. Apol   
Acting Director and General Counsel

SUBJECT: The Role of Agency Leaders in Promoting an Ethical Culture

As a leader in the United States Government, the choices that you make and the work that you do will have profound effects upon our nation and its citizens. It is essential to the success of our republic that citizens can trust that your decisions and the decisions made by your agency are motivated by the public good and not by personal interests.

You are ultimately responsible for the ethical culture within your organization. The priorities that you set, the messages that you deliver, and the actions that you take demonstrate your level of commitment to ethics in Government. Your personal conduct sets a powerful example for the employees in your organization.

I am grateful to agency leaders who have demonstrated their commitment to ethical service. At the same time, I am deeply concerned that the actions of some in Government leadership have harmed perceptions about the importance of ethics and what conduct is, and is not, permissible. I encourage you to consider taking action to re-double your commitment to ethics in Government. Attached is a sample of actions that OGE has observed in Government agencies, which you can take to strengthen the ethical culture in your agency.

The citizens we serve deserve to have confidence in the integrity of their Government. The public's trust is not guaranteed. We must earn that trust every day, because the loss of that trust is catastrophic. I want to personally thank you for your service and your work to earn and secure the public's trust.

Attachment

## **Attachment to *The Role of Agency Leaders in Promoting an Ethical Culture***

### **Suggested Actions for Agency Leaders**

- Demonstrate personal ethical behavior by modeling a “Should I do it?” mentality (versus a “Can I do it?” mentality)
- Talk about the importance of ethics to your organization by including ethics themes in speeches, communicating ethics priorities in memos, and recognizing the support that ethics officials provide. For example:
  - the Secretary of Defense recently stated his expectation that all employees maintain high ethical standards<sup>1</sup>
  - the Secretary of Agriculture recently announced new ethics training initiatives and encouraged employees to participate<sup>2</sup>
- Get to know your ethics program, and ensure that it is staffed by qualified personnel and has sufficient resources
- Include ethics officials in meetings of senior leaders
- Recognize and praise honorable service by employees in your agency
- Underscore the consequences to the organization and its mission of unethical behavior
- Promote a safe culture for reporting misconduct

---

<sup>1</sup> Memorandum from James N. Mattis, Sec’y of Def., U.S. Dep’t of Def., to Dep’t of Def. Employees (Aug. 4, 2017), <http://ogc.osd.mil/defense-ethics/resource-library/secdef-ethics-memo-aug2017.pdf>  
Corrected: <http://ogc.osd.mil/defense-ethics/resource-library/2017%20ethics%20letter.pdf>

<sup>2</sup> Press Release, U.S. Dep’t of Agric., Perdue Unveils New USDA Ethics App for Executive Branch Employees (Aug. 23, 2017), <https://www.usda.gov/media/press-releases/2017/08/23/perdue-unveils-new-usda-ethics-app-executive-branch-employees>

## Conversation Contents

**Schedule:** 10.8

**Attachments:**

/35. Schedule: 10.8/1.1 10.8 Trip- 10.2-10.10 SC, GA, FL.docx  
/35. Schedule: 10.8/1.2 Info Memo\_BISC 9.28.17 (1).docx

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Sat Oct 07 2017 14:37:37 GMT-0600 (MDT)  
**To:** [REDACTED] ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.8  
**Attachments:** 10.8 Trip- 10.2-10.10 SC, GA, FL.docx Info Memo\_BISC 9.28.17 (1).docx

As discussed this morning, we officially cut off 3 hours of the Biscayne visit. You'll be on a boat for ~1 hour to see the scope of the park and to visit one of their top locations (Boca Chita).

Heather promised Amanda House an interview; I added it right before the 5:30 meeting so that you could do both at the same bar at the hotel and have a break beforehand.

Caroline

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**South Carolina, Georgia, Florida  
October 8, 2017**



South Carolina, Georgia, Florida  
October 2 - October 10, 2017

**Weather:**

Charleston, SC (Tuesday)	High 79°, Low 65°; Partly Cloudy; 20% Chance of Precipitation
Atlanta, GA (Tuesday)	High 78°, Low 58°; Sunny; 10% Chance of Precipitation
Jacksonville, FL (Wednesday)	High 82°, Low 73°; PM Showers; 40% Chance of Precipitation
Miami, FL (Thursday)	High 82°, Low 77°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Friday)	High 86°, Low 81°; Partly Cloudy; 40% Chance of PM Thunderstorms
Miami, FL (Saturday)	High 86°, Low 81°; Party Cloudy; 50% Chance of AM Thunderstorms
Miami, FL (Sunday)	High 88°, Low 79°; Mostly Cloudy; 20% Chance of Precipitation
Miami, FL (Monday)	High 87°, Low 80°; Partly Cloudy; 20% Chance of Precipitation

**Time Zone:**

South Carolina, Georgia, Florida Eastern Daylight Time

**Advance (Charleston, SC):**

Security Advance  
Advance

(b) (6), (b) (7)(C)

Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Atlanta, GA):**

Security Advance  
Advance

(b) (6), (b) (7)(C)

Luke Bullock

**Cell Phone:**

(b) (6)

**Advance (Okefenokee NWR):**

Security Advance  
Advance

(b) (6), (b) (7)(C)

Aaron Thiele

**Cell Phone:**

(b) (6)

**Advance (Lake Okeechobee):**

Security Advance  
Advance

(b) (6), (b) (7)(C)

Caroline Boulton

**Cell Phone:**

(b) (6)

**Advance (Big Cypress/Everglades)**

Security Advance  
Advance

(b) (6), (b) (7)(C)

Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Biscayne)**

Security Advance  
Advance

(b) (6), (b) (7)(C)

Caroline Boulton

**Cell Phone:**

(b) (6)

**Traveling Staff:**

Agent in Charge  
Communications Director (SC/GA)  
Press Secretary (FL)  
Photographer (FL)  
Advisor to the Assistant Secretary, Fish

(b) (6), (b) (7)(C)

Laura Rigas  
Heather Swift  
Tami Heilemann  
Marshall Critchfield

**Cell Phone:**

(b) (6)

and Wildlife and Parks

**Attire:**

SC:	Park Casual
Atlanta:	Business Casual
Okefenokee NWR:	Park Casual
Big Cypress/Everglades:	Park Casual (long sleeves and long pants recommended due to mosquitos)
Biscayne:	Park Casual; Dive Shirt; Swim Gear; Hat

**Sunday, October 8, 2017**  
**Biscayne National Park**

**8:45-10:00am EDT:**

**Depart RON en route Biscayne National Park Headquarters**

Location: 9700 Southwest 328th Street  
Sir Lancelot Jones Way  
Homestead, FL 33033

Vehicle Manifest:

Secretary's Vehicle: RZ

(b) (6), (b) (7)(C)

Staff Vehicle: Caroline Boulton  
Heather Swift  
Marshall Critchfield

Drive Time: ~1 hour, 15 minutes

Note: Chief Ranger Brad Falls will greet at Convoy Point entrance

**10:00-10:40am EDT:**

**Arrive at Biscayne National Park Headquarters // Park Orientation**

Location: Headquarters Building  
Superintendent's Office

Participants: RZ  
Margaret Goodro, Superintendent  
Carissa DeCramer, Chief of Staff  
Brad Falls, Chief Ranger, Law Enforcement

Staff: Marshall Critchfield

**10:40-10:45am EDT:**

**Stamp Passport at Visitor Center**

Location: Visitor Center

Participants: Margaret Goodro, Superintendent  
Carissa DeCramer, Chief of Staff  
Denis Ratajczak, Interpretation Ranger

Staff: Marshall Critchfield  
Heather Swift

Advance: Caroline Boulton

**10:45-11:15am EDT:**

**Hurricane Cleanup Activity: Gravel Repairs // Meet with Maintenance Staff**

Location: Boardwalk outside of Visitor Center

Participants: Josh Glashauckas, Maintenance Staff  
Julius Keaton, Maintenance Staff  
Emiliano Zapata, Maintenance Staff

Margaret Goodro, Superintendent  
Carissa DeCramer, Chief of Staff

Note: Julius Keaton has worked at Biscayne for 42 years

**11:15-11:20am EDT:**

**Proceed to Boats for Tour of Park // Brief Safety Briefing**

Location: Docks outside of Visitor Center

Boat Manifest:

Boat I: RZ  
Chief Ranger Brad Falls (Boat Captain)  
Margaret Goodro, Superintendent  
Josh Marano, Archeologist

(b) (6), (b) (7)(C)

Heather Swift  
Amanda House, Breitbart News

Boat II: Robert MacKarvich, Supervisory LE Ranger (Boat Captain)

Carissa DeCramer, Chief of Staff  
Vanessa McDonough, Supervisory Wildlife Biologist  
Sgt. Greg Knee  
Caroline Boulton  
Marshall Critchfield

*NOTE: In the event of lightning, the group will instead proceed to an Invasive Species Briefing in the Headquarters to discuss invasive lionfish*

**11:20-11:45am EDT: Depart Visitor Center en route Boca Chita Lighthouse**

**11:45-12:30pm EDT: Interpretive Ranger-Lead Briefing**  
Participants: Dennis Maxwell, Park Ranger

**12:30-1:00pm EDT: Depart en route Biscayne National Park Visitor Center**  
*NOTE: Time permitting, the group may stop at Elliot or Adams Keys*

**1:15-1:30pm EDT: Interview: Facebook Live**  
Location: Visitor Center Balcony

**1:30-2:45pm EDT: Depart Biscayne National Park Headquarters en route RON**  
Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:  
Secretary's Vehicle: RZ  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Heather Swift  
Marshall Critchfield

Drive Time: ~1 hour, 15 minutes

**2:45-5:00pm EDT: Personal Time**

**5:00-5:30pm EDT: Interview: Breitbart**  
Location: 1 Hotel South Beach  
Press: Amanda House, Deputy Political Editor, Breitbart News

**5:30-6:00pm EDT: Meeting with Everglades Foundation**  
Location: 1 Hotel South Beach  
Participants: Eric Eikenberg, CEO

**6:30-8:30pm EDT: Dinner**

**8:30pm EDT: RON**  
Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139  
Note: Expenses over the government rate paid personally

**Monday, October 9, 2017**  
Miami, FL

**Personal // Paid for personally**

**Tuesday, October 10, 2017**  
Miami, FL → Washington, DC

**7:15-7:35am EDT:**

**Depart RON en route Miami International Airport**

Location: 2100 Northwest 42nd Avenue  
Miami, FL 33126

**8:35am EDT-  
11:08am EDT:**

**Wheels up Miami, FL (MIA) en route Washington, DC (DCA)**

Flight: American Airlines 1533

Flight time: 2 hours, 33 minutes

RZ Seat: 20D

AiC: (b) (6), (b) (7)(C)

Staff: None

NOTE: American is only nonstop option



**United States Department of the Interior**  
Washington, D.C. 20240  
**INFORMATIONAL MEMORANDUM FOR THE SECRETARY**

**DATE:**           **October 8, 2017**                           **TIME:** 10:00 AM

**FROM:**           Biscayne National Park (BISC)

**SUBJECT:**       Visit to BISC

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**I.       PURPOSE**

The purpose of this memorandum is to provide background information in advance of the Secretary's visit to Biscayne National Park (BISC). The visit will include a boating orientation overview of the park highlighting recreational opportunities and possible snorkel and fishing in BISC.

The primary point of contact for the visit is Superintendent Margaret Goodro, 786-843-8096.

**II.      KEY PARTICIPANTS**

Superintendent Margaret Goodro  
Chief of Staff Carissa DeCramer  
Chief Ranger Brad Falls

**III.     HOT TOPICS**

Fishing Access and Regulations

- BISC is 95% water and the most popular activities are boating and fishing. The majority of visitors to the park are residents from south Florida / Miami.
- Current fishing regulations state that the waters within the park shall continue to be open to fishing in conformity with the laws of the State of Florida, except as the Secretary, after consultation with appropriate officials of said State, designates species for which, areas and times within which, and methods by which fishing is prohibited, limited, or otherwise regulated in the interest of sound conservation to achieve the purposes for which the park is established.
- Elements of the current General Management Plan (GMP) and Fishing Management Plan (FMP) are highly controversial and have strong bipartisan concern. Several bills have been proposed over the last year to limit the NPS authority to regulate fishing access in BISC and throughout the NPS.

Personal Watercraft Use

- A national rule published in the Federal Register prohibits the use of Personal Watercraft (PWC) use in 21 national park areas, including Biscayne National Park. The rule went into effect April 2000 and is a result from a settlement agreement authorizing PWC use within any NPS after a comprehensive environmental analysis and a specific rule allowing use in the unit.
- The American Watercraft Association (AWA) disagrees with the rule's application within BISC, challenging the justification for NPS not allowing passage thru the Intercostal Waterway (ICW).

- Since 2000 and as recent as last month, AWA has met with park officials and stated they will “move forward to correct the discriminatory closure of the ICW to PWC through all avenues”.
- The ICW runs for 17 miles north to south through the full length of the park. Navigational markings are spaced approximately five miles apart.

#### Turkey Point Nuclear Power Plant

- The existing Turkey Point facility contains two oil/natural gas-fired power generation units (1 and 2); two nuclear reactor units (3 and 4); and one natural gas-fired unit (5). The Florida Power & Light (FPL) managed site is 24 miles south of Miami, two miles south of BISC Visitor Center, and is contiguous to Biscayne Bay and BISC boundary.
- The presence of the tracer element tritium in Biscayne Bay adjacent to the Turkey Point facility shows the strong possibility of connectivity and movement of water from the 5,900 acre Industrial Wastewater Facility (commonly called “cooling canals”) that support unit 3 & 4 into ecologically sensitive waters of BISC and Biscayne Bay.
- The Nuclear Regulatory Commission and US Army Corp. of Engineers released their Final Environmental Impact Statement for FPL proposed Construction and Operating License application to build two additional nuclear reactors (units 6 and 7) at their Turkey Point power plant facility. The NPS is a cooperating agency. FPL has applied for wetland and stream crossing permits from USACE to construct an associated transmission line nearly adjacent to EVER.
- NPS is concerned with the impacts to water quality from the continued operation of the cooling canals and proposed use of groundwater.

#### **IV. BACKGROUND**

Biscayne National Park preserves a rare combination of aquamarine waters, emerald islands and vibrant coral reefs within sight of downtown Miami.

- October 18, 1968 – Biscayne National Monument established
- June 28, 1980 – Biscayne National Park enlarged and established
- 172,971 acres and 270 square miles
- Over 500,000 visitors annually
- 95% water including 5,429 patch reefs, 42 keys including northern portion of FL Keys
- \$13.1 million deferred maintenance; estimated \$3 million in hurricane impact to facilities

**Recreation** – The park provides a multitude of recreational activities for the greater Miami metropolitan area including fishing, diving, snorkeling, wildlife watching, and boating. The park also provides a rare opportunity to experience largely undeveloped Florida Keys and coral reefs that are easily accessible to millions of visitors.

**Fisheries** - BISC preserves unique marine habitat and nursery environments that sustain diverse native fishery resources and support world-class fishing for spiny lobster, snapper-grouper complex, tarpon and bonefish.

BISC fishing regulations state that the waters within the park shall continue to be open to fishing in conformity with the laws of the State of Florida except as the Secretary, after consultation with appropriate officials of said State, designates.

**Biodiversity** – BISC is home to an incredible diversity of tropical/subtropical animals and plants including over 500 species of reef fish, a suite of neo-tropical water birds and migratory habitat.

**Coral Reef Ecosystem** – The park protects much of the northernmost range of the Florida Reef Tract, which is one of the largest coral reefs in the world. This includes over 5,000 individual patch reefs. Data indicates a decline in variety and abundance of fish and coral within BISC.

## **V. ATTACHMENTS**

Park unigrid

## Conversation Contents

Updated Schedule

Attachments:

/36. Updated Schedule/1.1 Trip- 10.2-10.10 SC, GA, FL (3).pdf

**Caroline Boulton** <caroline\_boulton@ios.doi.gov>

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**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Thu Oct 05 2017 20:36:33 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) ryan.zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Updated Schedule  
**Attachments:** Trip- 10.2-10.10 SC, GA, FL (3).pdf

Sent from my iPhone > >

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**South Carolina, Georgia, Florida  
October 2 - October 10, 2017  
Draft: 10/5/2017**



**TRIP SUMMARY**  
**THE TRIP OF THE SECRETARY TO**  
**South Carolina, Georgia, Florida**  
**October 2 - October 10, 2017**

**Weather:**

Charleston, SC (Tuesday)	High 79°, Low 65°; Partly Cloudy; 20% Chance of Precipitation
Atlanta, GA (Tuesday)	High 78°, Low 58°; Sunny; 10% Chance of Precipitation
Jacksonville, FL (Wednesday)	High 82°, Low 73°; PM Showers; 40% Chance of Precipitation
Miami, FL (Thursday)	High 82°, Low 77°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Friday)	High 86°, Low 81°; Partly Cloudy; 40% Chance of PM Thunderstorms
Miami, FL (Saturday)	High 87°, Low 80°; Scattered Thunderstorms; 50% Chance of Precipitation
Miami, FL (Sunday)	High 88°, Low 79°; Scattered Thunderstorms; 50% Chance of Precipitation
Miami, FL (Monday)	High 86°, Low 79°; Scattered Thunderstorms; 50% Chance of Precipitation

**Time Zone:**

South Carolina, Georgia, Florida Eastern Daylight Time

**Advance (Charleston, SC):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Atlanta, GA):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Luke Bullock

**Cell Phone:**

(b) (6)

**Advance (Okefenokee NWR):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Aaron Thiele

**Cell Phone:**

(b) (6)

**Advance (Lake Okeechobee):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Caroline Boulton

**Cell Phone:**

(b) (6)

**Advance (Big Cypress/Everglades)**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Biscayne)**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Caroline Boulton

**Cell Phone:**

(b) (6)

**Traveling Staff:**

Agent in Charge  
Communications Director (SC/GA)

(b) (6), (b) (7)(C)  
Laura Rigas

**Cell Phone:**

(b) (6)

Press Secretary (FL)  
Photographer (FL)  
Advisor to the Assistant Secretary, Fish  
and Wildlife and Parks

Heather Swift  
Tami Heilemann  
Marshall Critchfield



**Attire:**

SC:	Park Casual
Atlanta:	Business Casual
Okefenokee NWR:	Park Casual
Big Cypress/Everglades:	Park Casual (long sleeves and long pants recommended due to mosquitos)
Biscayne:	Park Casual; Dive Shirt; Swim Gear; Hat



State Lead Vehicle  
Secretary's Vehicle: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Laura Rigas

Drive time: ~5 minutes

Note: Staff vehicle will depart 30 minutes prior to RKZ departure for site

**7:50-7:55am EDT: Arrive Fort Sumter Visitor Education Center & Proceed to Tour**  
Greeted by: Gary Stansberry, Acting Superintendent, Fort Sumter National Monument  
Dawn Davis, Public Affairs Specialist, Fort Sumter National Monument

Note: Gary Stansberry, Acting Superintendent of Fort Sumter National Monument, is the Facility Manager of Biscayne National Park

**7:55-8:05am EDT: Brief Tour of the Fort Sumter Visitor Education Center**  
Participants: RKZ  
Mrs. Zinke  
Gary Stansberry, Acting Superintendent  
Dawn Davis, Public Affairs Specialist  
Tom Downs, Supervisory Park Ranger, Fort Sumter National Monument (Tour Leader)  
Michelle Haas, Acting Concessions & Fee Manager and Site Manager, Charles Pickney National Historic Site  
Shannon Woolfolk, Integrated Resources Specialist, Fort Sumter National Monument (Photographer)

**8:05-8:10am EDT: Depart via Walk to Charleston Maritime Center Dock**  
Location: 10 Wharfside Street  
Charleston, SC 29401  
Note: Prior to boarding the vessel, a brief safety orientation will be provided by the boat's Captain, Scott Mapes, Chief of Facility Management, Fort Sumter National Monument

**8:10-8:30am EDT: Depart Charleston Maritime Center en route Fort Sumter**  
Vessel: 25 Passenger National Park Service Boat  
Boat Manifest: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Laura Rigas  
Rusty Roddy  
Gary Stansberry, Acting Superintendent  
Dawn Davis, Public Affairs Specialist  
Michelle Hass, Acting Concessions & Fee Manager  
Shannon Woolfolk, Integrated Resources Specialist (Photographer)  
Scott Mapes, Chief of Facility Management (Captain)  
1 NPS Crew Member

**8:30-9:20am EDT: Arrive Fort Sumter & Proceed to Tour**  
Greeted by: Sheldon Pompey, Maintenance Employee  
Gary Alexander, NPS Ranger  
Patrick Cardenas, NPS Guide  
Note: Thru a partnership with Clemson University, three Clemson University employees will be on site leading historic gun preservation work which will be observed during tour  
Note: Hurricane Irma storm damage / repairs & deferred maintenance will be discussed during tour  
Note: RKZ will assist in raising the flag at Fort Sumter  
Note: RKZ will receive his passport stamp in front of a historic cannon inside the Fort

**9:20-9:35am EDT: Depart Fort Sumter en route Fort Moultrie**  
Vessel: 25 Passenger National Park Service Boat  
Boat Manifest:  
RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Laura Rigas  
Rusty Roddy  
Gary Stansberry, Acting Superintendent  
Dawn Davis, Public Affairs Specialist  
Michelle Hass, Acting Concessions & Fee Manager  
Shannon Woolfolk, Integrated Resources Specialist (Photographer)  
Scott Mapes, Chief of Facility Management (Captain)  
1 NPS Crew Member

**9:35-9:45am EDT: Arrive Fort Moultrie & Proceed to Visitor Center for Passport Stamp**  
Location: Fort Moultrie Visitor Center  
Main Entrance Lobby  
1214 Middle Street  
Sullivan's Island, SC 29482

**9:45-10:00am EDT: Proceed to Meet & Greet with Fort Sumter National Monument Staff**  
Location: Fort Moultrie Visitor Center  
Rooftop  
Participants: RKZ  
20-25 NPS Employees  
Note: NPS staff will be pre-set for group photo upon RKZ arrival

**10:00-3:00pm EDT: Depart Charleston, SC en route Atlanta, GA**  
Location:  
Vehicle Manifest:  
State Lead Vehicle:  
Secretary's Vehicle: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Laura Rigas  
Drive Time: ~5 hours

**3:00-3:30pm EDT: Arrive Russell Federal Building & Proceed to Atlanta Regional Management**

**Meeting**

Location: Richard B. Russell Federal Building  
75 Ted Turner Drive SW  
Atlanta, GA 30303

Note: If arriving before 3:30pm, the Secretary may proceed to designated hold room until meeting begins

**3:30-4:00pm EDT:**

**Brief Meeting with Atlanta Regional Management**

Location: Richard B. Russell Federal Building  
Conference Room P78-A

Participants: Stan Austin, Regional Director, National Park Service  
Eric Strom, Director, Water Science Center  
Brian McCallum, Data Chief, USGS Georgia Representative  
Horace Clark, Assistant Solicitor  
Michael Oetker, Acting Director, Fish & Wildlife Service

Press: Closed

Staff: Laura Rigas

Advance: Luke Bullock

Note: BIA, BoR, BOEM, BSEE have no formal Regional Director in Atlanta

Note: Several management-level staffers are out of the region responding to Hurricanes Irma & Maria

**4:00-5:00pm EDT:**

**All Hands Meeting with Atlanta Regional Staff**

Location: Richard B. Russell Federal Building  
Strom Auditorium

Participants: ~200 Atlanta Regional DOI Team Members

Press: Closed

Staff: Laura Rigas

Format: Informal Remarks and Q&A  
Introduced by NPS Regional Director Stan Austin

**5:00-6:30pm EDT:**

**Downtime at RON**

Location: Atlanta Hilton Hotel  
255 Courtland St. NE  
Atlanta, GA 30330

**6:30-8:00pm EDT:**

**Dinner TBD**

**Wednesday, October 4, 2017**

Atlanta, GA → Okefenokee NWR → Jacksonville, FL

**9:05-9:15am EDT:**

**WebEx Event with Royalty Policy Committee Meeting**

Location: RON; Tentative Room 1431

Staff: Laura Rigas

Note: Conference Call as Backup

**9:15-2:00pm EDT:**

**Depart Atlanta, GA en route Okefenokee National Wildlife Refuge**

Location: 4155 Suwannee Canal Road  
Folkston, GA 31537

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
**(b) (6), (b) (7)(C)**

Staff Vehicle: Laura Rigas

Drive Time: ~4 hours, 30 minutes

**2:00-2:05pm EDT:**

**Arrive Okefenokee National Wildlife Refuge**

Location: 1337 Suwannee Canal Road  
Folkston, GA 31537

Note: Greeted by Michael Lusk, Refuge Manager, Okefenokee NWR

Note: Proceed into Auditorium of Robert S. Bolt Visitor Center

**2:05-2:15pm EDT:**

**Overview of Okefenokee National Wildlife Refuge by Michael Lusk**

Note: 20-30 FWS Employees Present,

Local Attendees: Nancy Bobbitt, Senator Isakson's Office  
Sam Tostensen, Senator Perdue's Office  
Charles White, Senator Perdue's Office  
Hunter Hall, Congressman Carter's Office  
Mike Conlon, Rayonier Inc, GOAL  
Dawn Malin, Okefenokee Chamber of Commerce  
Cheryl Hargrove, Tourism Project Manager, GA Department  
of Economic Development  
Bryan Gray, Stephen C. Foster State Park  
Dr. William Clark, Okefenokee Swamp Park Board of  
Directors  
Russell Barber, Okefenokee Wildlife League  
Jim Burkhart, Okefenokee Wildlife League  
Jim Holler, Okefenokee Wildlife League  
Vivian Dickerson, Okefenokee Wildlife League  
Genny Gowen, Okefenokee Wildlife League  
Lynn Crews, Okefenokee Wildlife League  
Josh Howard, Okefenokee Wildlife League  
Marward Howard, Okefenokee Wildlife League  
Approximately 1-5 Refuge Volunteers

**2:15-2:25pm EDT:**

**Overview of Greater Okefenokee Association of Landowners**

Note: Mike Conlon will provide quick overview of Okefenokee's partnership with  
surrounding private landowners

**2:25-3:00pm EDT:**

**Secretary Addressing Employees and Q&A**

Note: Local Attendees and Partners will be present. No Media present

**3:00-3:10pm EDT:**

**National Wildlife Refuge Passport Stamp**

Note: Front Desk of Visitor's Center with Volunteers

**3:10-3:20pm EDT:**

**Employee Photo in front of building**

**3:20-3:30pm EDT:**

**Walk through Okefenokee Adventures (Concessionaire)**

**3:30-5:00pm EDT:**

**Boat Tour into Chesser Prairie and Cedar Hammock Camping Shelter**

Boat Manifest:

Boat 1: RZ

Michael Lusk, Refuge Manager

Chris Cooley, Acting Deputy Refuge Manager

Laura Rigas

Susie Heisey, Sup Refuge Ranger

Rocky Chesser, Work Supervisor (driver)

Boat 2: Sheila Carter, Okefenokee Adventures Employee (driver)  
Mark Woods, Times Union  
Terry Dickson, Times Union  
Matt Gardner, Herald  
Russ Bynum, AP  
Charles White, Perdue's Office  
Sam Tostensen, Perdue's Office  
Hunter Hall, Carter's Office  
Russell Barber, OWL

**5:00-6:15pm EDT: Depart en route Jacksonville, FL**  
Location: Personal Friend's Home  
3795 Ortega Boulevard  
Jacksonville, FL 32210  
Vehicle Manifest:  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Laura Rigas  
Staff Vehicle: Aaron Thiele  
Drive Time: ~1 hour, 15 minutes

**6:15-TBDpm EDT: Downtime at RON**  
**6:30-6:45pm EDT: Depart RON en route Dinner**  
**6:45-8:00pm EDT: Personal Dinner**  
**8:00-8:15pm EDT: Depart Dinner en route RON**  
**8:15pm EDT: RON**

**Thursday, October 5, 2017**

Jacksonville, FL → Fort Pierce, FL → Canal Point, FL → Miami, FL

**8:00-11:30am EDT: Depart Jacksonville en route Fort Pierce**  
Location: 3300 North Highway A1A  
Fort Pierce, FL 34949  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Drive Time: ~3 hours, 30 minutes

**11:30-1:00pm EDT: Visit to National Navy UDT-SEAL Museum**  
Location: 3300 North Highway A1A  
Fort Pierce, FL 34949  
Participants: Rick Kaiser, Executive Director  
Ken Corona, Assistant Executive Director  
Advance: Caroline Boulton  
Note: Entrance fees will be paid for personally

**1:00-2:00pm EDT:**

**Lunch**

Location: Harbor Cove Bar & Grill  
1930 Harbortown Drive  
Fort Pierce, FL 34946  
Participants: Ken Corona, Assistant Executive Director  
Rick Kaiser, Executive Director

**2:00-3:30pm EDT:**

**Depart Fort Pierce en route Cape Point, FL**

Location: Canal Point, FL  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Drive Time: ~1 hour, 25 minutes

**3:30pm EDT:**

**Arrive Lake Okeechobee**

Greeted By: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives

**3:30-3:45pm EDT:**

**Overview Briefing on Lake Okeechobee & Herbert Hoover Dike**

Location: Construction Trailer  
Culvert C10A  
Canal Point, FL  
Participants: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Kevin Burger, Deputy Director, Office of Everglades Restoration Initiatives  
Mike Oetker, Acting Regional Director, Fish & Wildlife Service  
Larry Williams, Director, Ecological Services, Fish & Wildlife Service  
COL Jason Kirk, Commander, Jacksonville District, U.S. Army Corps of Engineers  
Kim Taplin, Program Manager, Ecological Branch, U.S. Army Corps

of

Engineers  
Ingrid Bon, HHD Project Manager, U.S. Army Corps of Engineers  
Press: Closed  
Staff: Heather Swift  
Marshall Critchfield  
Tami Heilemann  
Advance: Caroline Boulton  
Format: Shannon Estenoz will brief on Everglades Restoration & ties to Lake Okeechobee  
Larry Williams will brief on Endangered Species Act & Lake Okeechobee

**3:45-3:50pm EDT:**

**Safety Briefing on Construction Site // Put on Safety Equipment**

Location: Construction Trailer  
Note: Contracting Safety Officer will be providing briefing  
Note: Protection materials will be provided (hard hats, safety glasses)

**3:50-3:55pm EDT:**

**Depart Construction Trailer en route Levee**

Travel Time: ~5 minute walk  
Note: Security vehicle will be pre-positioned atop levee  
*NOTE: In event of lightning, the group will take vehicles to top of levee*

*Vehicle Manifest:*

*Secretary's Vehicle:*

RZ  
(b) (6), (b) (7)(C)

Shannon Estenoz  
Col. Jason Kirk, U.S. Army Corps of  
Engineers

*Vehicle 2:*

(b) (6), (b) (7)(C)  
Tami Heilemann  
TBD Press

**3:55-4:15pm EDT:**

**Discussion of Lake, Dike, and Construction Project**

Location: Lake Okeechobee Levee  
Participants: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Kevin Burger, Deputy Director, Office of Everglades Restoration Initiatives  
Mike Oetker, Acting Regional Director, Fish & Wildlife Service  
Larry Williams, Director, Ecological Services, Fish & Wildlife Service  
COL Jason Kirk, Commander, Jacksonville District, U.S. Army Corps of Engineers  
Kim Taplin, Program Manager, Ecological Branch, U.S. Army Corps

of

Engineers

Ingrid Bon, HHD Project Manager, U.S. Army Corps of Engineers

Press:

Open

Staff:

Heather Swift  
Marshall Critchfield  
Tami Heilemann

Advance:

Caroline Boulton

Format:

Ingrid Bon will brief on HHD overview

*NOTE: In event of lightning, this will be a discussion from vehicles atop the levee; COL Kirk will provide briefing*

**4:15-4:30pm EDT:**

**Media Availability**

Location: Top of Levee at Culvert C10A  
Canal Point, FL

Staff: Heather Swift

*NOTE: In event of lightning, this event will take place in Construction Trailer*

**4:30-5:30pm EDT:**

**Depart Lake en route Loxahatchee National Wildlife Refuge**

Location: Lee Road Boat Ramps  
Loxahatchee National Wildlife Refuge  
10216 Lee Road  
Boynton Beach, FL 33473

Vehicle Manifest:

Lead Vehicle: Bill Calvert, Supervisory Park Ranger (Law Enforcement)

Secretary's Vehicle: RZ

Mrs. Zinke  
(b) (6), (b) (7)(C)

Security Vehicle:

Staff Vehicle: Caroline Boulton  
Tami Heilemann

Staff Vehicle: Marshall Critchfield  
Heather Swift  
Drive Time: ~1 hour

**5:30-5:45pm EDT: Arrive Loxahatchee National Wildlife Refuge // Brief Overview of Refuge**

Greeted By: Rolf Olson, Project Leader  
Steve Henry, Deputy Project Leader  
Note: Short safety briefing  
Note: Protection materials will be provided (+ mosquito nets)

**5:45-6:45pm EDT: Tour of Loxahatchee National Wildlife Refuge**

Vessel: Fish & Wildlife Service Airboats  
Boat Manifest:  
Boat 1: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Rolf Olson, Project Leader (Driver)  
Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Boat 2: Driver  
Tami Heilemann  
Marshall Critchfield  
Heather Swift  
Mike Oetker, Acting Regional Director, Fish & Wildlife Service  
Boat 3: Driver  
Caroline Boulton  
(b) (6), (b) (7)(C)  
Press: Closed  
Note: Discuss invasive plants, Loxahatchee National Wildlife Refuge, and Everglades Restoration on boat

*NOTE: In the event of strong wind, RZ's boat will be the only one participating in tour or group will complete boardwalk tour at the Visitor Center*

*NOTE: In the event of lightning, all will proceed to Visitor Center for indoor tour and briefing*

**6:45-7:00pm EDT: Brief Stop into Visitor Center**

Participants: Rolf Olsen, Project Leader  
Mike Oetker, Acting Regional Director  
Note: Stamp Refuge Passport  
Note: Restrooms available

**7:10-9:00pm EDT: Depart Loxahatchee National Wildlife Refuge en route RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle: Heather Swift

Drive Time: ~1.5 hours

**9:00pm EDT:**

**RON**

Note: Expenses over the government rate paid personally

**Friday, October 6, 2017**  
**Big Cypress National Preserve**

**7:30-9:15am EDT:**

**Depart RON en route Big Cypress National Preserve**

Location: Big Cypress National Preserve  
Oasis Visitor Center  
52105 Tamiami Trail East  
Ochopee, FL 34141

Vehicle Manifest:

NPS Lead Vehicle: NPS Ranger

Secretary's Vehicle: RKZ

Mrs. Zinke

(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy

Tami Heilemann

Marshall Critchfield

Staff Vehicle II: Heather Swift

Drive Time: ~1 hour, 45 minutes

Note: Staff vehicles will depart prior to RKZ departure for site

**9:15-9:20am EDT:**

**Arrive Big Cypress National Preserve**

Location: Oasis Visitor Center

Greeted by: Tammy Wittington, Superintendent, Big Cypress National Preserve

Jordan McKnight, Acting Deputy Superintendent, Big Cypress  
National Preserve

Ardrianna McLane, Chief of Interpretation & Education, Big Cypress  
National Preserve

Note: Press will meet at Oasis Visitor Center at 8:45-9:00 a.m.

**9:20-9:50am EDT:**

**Depart en route Concho Billie Prairie Trail**

Vehicle Manifest:

NPS Lead Vehicle: NPS Ranger

12 Passenger NPS Van: RKZ

Mrs. Zinke

(b) (6), (b) (7)(C)

Rusty Roddy

Marshall Critchfield

Tami Heilemann

Tammy Wittington, Superintendent

Jordan McKnight, Acting Deputy Superintendent

Ardrianna McLane, Chief of Interpretation &  
Education

Secretary's Vehicle: (b) (6), (b) (7)(C)

Staff Vehicle I: Heather Swift

Press Vehicles:

9:50-10:00am EDT:

**Arrive Concho Billie Prairie Trail & Proceed to Safety Briefing**

Greeted by: David Parker, Occupational Safety & Health Officer  
Dennis Bartalino, Chief of Facilities Management  
Note: RKZ NPS Passport Book stamped on site

10:00-12:00pm EDT:

**Depart en route Big Cypress National Preserve Hurricane Irma Cleanup Activity**

Vehicle Manifest:

Vehicle 1 (6 Person NPS Swamp Buggy):

RKZ

(b) (6), (b) (7)(C)

Tammy Whittington, Superintendent

Jordan McKnight, Acting Deputy Superintendent

Marshall Critchfield

David Parker, Occupational Safety & Health Officer (Driver)

Vehicle 2 (6 Person NPS UTV):

Bill Mason (Driver)

(b) (6), (b) (7)(C)

Heather Swift

Amanda House, Deputy Political Editor, Breitbart News

Tami Heilemann

Press

Vehicle 3 (6 Person NPS UTV):

Driver

Ardrianna McLane, Chief of Interpretation & Education

Press

Press

Press

Press

Vehicle 4 (4 Person NPS Swamp Buggy):

Sam Ashbaugh (Driver)

Rusty Roddy

Press

Press

Vehicle 5 (3 Person NPS UTV):

David Fireman, Chief of Visitor & Resource Protection  
(Driver)

Dennis Bartalino, Chief of Facilities Management

Backup Vehicle 6 (2 Person NPS Swamp Buggy)

Press: Open

Note: 15 minute Q & A with press upon conclusion of clean up activity

12:00-12:30pm EDT:

**Arrive Concho Billie Trail & Depart en route Everglades City - Everglades National Park**

Location: Gulf Coast Visitor Center  
815 Oyster Bar Lane  
Everglades City, FL 34139

Vehicle Manifest:

NPS Lead Vehicle: NPS Ranger

12 Passenger NPS Van: RKZ

Mrs. Zinke

(b) (6), (b) (7)(C)

Rusty Roddy

Marshall Critchfield

Tami Heilemann  
Tammy Wittington, Superintendent  
Jordan McKnight, Acting Deputy Superintendent  
Ardrianna McLane, Chief of Interpretation &  
Education

Secretary's Vehicle: (b) (6), (b) (7)(C)  
Staff Vehicle I: Heather Swift

Drive Time: ~30 minutes

**12:30-1:00pm EDT: Arrive Everglades National Park & Proceed to Tour of Hurricane Damaged Areas**

Greeted by: Pedro Ramos, Superintendent, Everglades National Park & Dry  
Tortugas National Park  
Tom Iandimarino, NPS District Ranger

**1:00-1:45pm EDT: Lunch With Everglades National Park Gulf Coast Visitor Center Employees**

Location: Everglades National Park Picnic Pavillion  
Participants: 10-15 NPS Employees  
Note: Box lunches provided by South Florida National Parks Trust

**1:45-2:15pm EDT: Depart en route Big Cypress National Preserve Headquarters**

Location: 33100 Tamiami Trail East  
Maintenance Building Main Entrance  
Ochopee, FL 34141

Vehicle Manifest:

NPS Lead Vehicle: NPS Ranger  
12 Passenger NPS Van: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Rusty Roddy  
Marshall Critchfield  
Tami Heilemann  
Tammy Wittington, Superintendent  
Jordan McKnight, Acting Deputy Superintendent  
Ardrianna McLane, Chief of Interpretation &  
Education

Secretary's Vehicle: (b) (6), (b) (7)(C)  
Staff Vehicle I: Heather Swift

Drive Time: ~30 minutes

**2:15-3:15pm EDT: Meeting with National Park Service Employees**

Location: Maintenance Building Conference Room  
Participants: 80 DOI Employees from Big Cypress National Preserve, Everglades  
Gulf Coast Visitor Center, and Panther National Wildlife Refuge  
Program: Tammy Wittington, Superintendent, Cypress National Preserve,  
welcomes and introduces Bella Jones, 13 year old Big Cypress National  
Preserve volunteer Bella Jones recites a poem  
RKZ Remarks / Q & A

**3:15-3:30pm EDT: Depart via Walk en route Briefing with Preserve Staff**

Note: Big Cypress National Preserve Headquarters Hurricane Damage will  
Be viewed on walk

**3:30-4:30pm EDT:**

**Briefing with Big Cypress National Preserve Staff**

Location: Big Cypress Headquarters Conference Room  
Participants: Tammy Wittington, Superintendent  
Jordan McKnight, Acting Deputy Superintendent  
Christine Clark, Management Assistant  
David Fireman, Chief of Visitor & Resource Protection  
David Parker, Occupational Safety & Health Officer  
Dennis Bartalino, Chief of Facilities Management  
Randy Effert, Chief of Administrative & Business Services  
Ron Clark, Chief of Natural & Cultural Resources  
Ardrianna McLane, Chief of Interpretation & Education  
Don Hargrove, Minerals Management Specialist  
Deborah Jansen, Wildlife Biologist  
Robert Sobezak, Hydrologist  
Tony Pernas, Botanist

Note: Topics include recreational access; fire; invasive species; storm damage  
Oil & gas exploration; hydrologic restoration

**4:30-6:30pm EDT:**

**Depart Big Cypress National Preserve en route RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:

NPS Lead Vehicle: NPS Ranger

Secretary's Vehicle: RKZ

Mrs. Zinke

(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle II: Heather Swift

Drive Time: ~2 hours

**7:00-9:00pm EDT:**

**Dinner**

**9:00pm EDT:**

**RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Note: Expenses over the government rate paid personally

**Saturday, October 7, 2017**

Everglades National Park, FL

**8:00-9:30am EDT:**

**Depart RON en route Incident Command Center**

Location: National Park Service Incident Command Center  
Krome Center Side Parking Lot Entrance  
950 North Krome Avenue, Suite 100  
Homestead, FL 33030

Vehicle Manifest:

NPS Lead Vehicle: NPS Ranger

Secretary's Vehicle: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle II: Heather Swift  
Caroline Boulton

Drive Time: ~1 hour, 30 minutes

Note: Staff vehicles will depart prior to RKZ departure for site

**9:30-9:35am EDT:**

**Arrive NPS Incident Command Center & Proceed to Briefing**

Location: National Park Service Incident Command Center  
Krome Center Lunchroom

Greeted by: Mark Faust, Incident Commander, Incident Management Team & Superintendent, Dinosaur National Monument  
Brandon Torres, Deputy Incident Commander, Incident Management Team & Chief of Emergency Services, Grand Canyon National Park  
Pedro Ramos, Superintendent, Everglades National Park & Dry Tortugas National Park

**9:35-10:15am EDT:**

**Participate in NPS Incident Command Post Briefing: Overview // Current Operations // Coordination with FEMA // Address Employees**

Participants: RKZ  
Mark Faust, Incident Commander, Incident Management Team & Superintendent, Dinosaur National Monument (Discussion Leader)  
Brandon Torres, Deputy Incident Commander, Incident Management Team & Chief of Emergency Services, Grand Canyon National Park  
Pedro Ramos, Superintendent, Everglades National Park & Dry Tortugas National Park  
Justin Unger, Deputy Superintendent, Everglades National Park & Dry Tortugas National Park  
25-30 NPS Incident Management Team Members

Press: Amanda House, Deputy Political Editor, Breitbart News

**10:15-11:30am EDT:**

**Depart NPS Incident Command Center en route Flamingo Headquarters of Everglades National Park**

Location: 1 Flamingo Lodge Highway  
Homestead, FL 33034

Vehicle Manifest:

NPS Lead Vehicle: NPS Ranger  
Secretary's Vehicle: RKZ  
Mrs. Zinke  
(b) (6)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle II: Heather Swift

Caroline Boulton

Drive Time: ~1 hour, 15 minutes

Note: Staff Vehicle II will depart prior to RKZ departure for site

**11:30-12:15pm EDT: Arrive Flamingo Headquarters of Everglades National Park & Proceed to Tour of Hurricane Damaged Facilities**

Participants: RKZ  
Governor Rick Scott ???  
Senator Marco Rubio  
???  
Pedro Ramos, Superintendent, Everglades National Park & Dry  
Tortugas National Park  
Justin Unger, Deputy Superintendent, Everglades National Park & Dry  
Tortugas National Park

Press: Open

Note: Stops include visits to damaged NPS employee housing, campground, marina store, and visitor center

**12:15-12:30am EDT: Media Availability**

Location: Flamingo Headquarters of Everglades National Park  
Visitor Center  
GPS Coordinates 25°08'28.96" N 80°55'25.73" W

Participants: RKZ  
Senator Marco Rubio  
???  
Rep. Brian Mast  
Rep. Ros-Lehtinen (TBD)

**12:30-12:45pm EDT: Depart en route Lunch with Everglades National Park Employees**

Location: Employee Chickee

Vehicle Manifest:

NPS Lead Vehicle:	NPS Ranger
Secretary's Vehicle:	RKZ
	Mrs. Zinke
	(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle II: Heather Swift  
Caroline Boulton

**12:45-1:45pm EDT: Lunch // Remarks to Everglades National Park Employees**

Attendees: 15 - 20 NPS Employees

Press: Closed

Note: Box lunches provided by Everglades Association (Official "Friends" Group for four South Florida National Parks)

**1:45-2:30pm EDT: Depart Lunch en route Daniel Beard Center**

Location: 40001 State Road 9336  
Main Entrance  
Homestead, FL 33034

Vehicle Manifest:  
NPS Lead Vehicle: NPS Ranger  
Secretary's Vehicle: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle II: Heather Swift  
Caroline Boulton

**2:30-3:15pm EDT: Arrive Daniel Beard Center & Proceed to Invasive Species Briefing**  
Greeted by: Tyland Dean, NPS Branch Chief, Biological Resources (Discussion Leader)  
Press: Amanda House, Deputy Political Editor, Breitbart News

**3:15-4:00pm EDT: Proceed to Florida Bay Commercial Use Authorization Meeting**  
Location: Daniel Beard Center  
Conference Room  
Participants: RKZ  
Pedro Ramos, Superintendent, Everglades National Park & Dry Tortugas National Park  
TBD Everglades National Park Concessionaire  
Steve Friedman, President, Florida Keys Fishing Guides Association  
Charlie Phillips, President, Florida Guides Association  
Dr. Lloyd Wruble, Chair, herman Lucerne Fishing Tournament  
10-12 Commercial Guides (Fishing & Outdoor Outfitters)  
Press: Closed

**4:00-4:15pm EDT: Depart Daniel Beard Center en route Ernest F. Coe Visitor Center**  
Location: 40001 State Highway 9336  
Homestead, FL 33034

Vehicle Manifest:  
NPS Lead Vehicle: NPS Ranger  
Secretary's Vehicle: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle II: Heather Swift  
Caroline Boulton

**4:15-4:30pm EDT: Proceed to Ernest F. Coe Visitor Center for NPS Passport Stamp**

**4:30-6:00pm EDT: Depart en route RON**  
Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:  
NPS Lead Vehicle: NPS Ranger  
Secretary's Vehicle: RKZ

Staff Vehicle: Mrs. Zinke  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Rusty Roddy  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle II: Heather Swift  
Caroline Boulton

Drive Time: ~1 hour, 30 minutes

**6:30-8:00pm EDT: Dinner**

**8:00pm EDT: RON**

Note: Expenses over the government rate paid personally

**Sunday, October 8, 2017**  
**Biscayne National Park**

**9:00-10:00am EDT: Depart RON en route Biscayne National Park Headquarters**

Location: 9700 Southwest 328th Street  
Sir Lancelot Jones Way  
Homestead, FL 33033

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Heather Swift  
Marshall Critchfield

Drive Time: ~1 hour, 15 minutes

**10:00-10:45am EDT: Arrive at Biscayne National Park Headquarters // Overview of Park**

Location: Headquarters Building  
Superintendent's Office  
Participants: Margaret Goodro, Superintendent  
Carissa DeCramer, Chief of Staff  
Brad Falls, Chief Ranger, Law Enforcement

**10:45-11:00am EDT: Stamp Passport at Visitor Center // Talk with NPS Interpreters and Volunteers**

Location: Visitor Center  
Participants: Margaret Goodro, Superintendent  
Carissa DeCramer, Chief of Staff

**11:00-11:30am EDT: Hurricane Cleanup Activity: Gravel Repairs // Meet with Maintenance Staff**

Location: Boardwalk outside of Visitor Center

**11:30-11:35am EDT: Proceed to Boats for Tour of Park // Brief Safety Briefing**

Location: Docks outside of Visitor Center

Boat Manifest:

Boat 1:

Boat 2:

*NOTE: In the event of lightning, the group will instead proceed to an Invasive Species Briefing in the Headquarters to discuss invasive lionfish*

- 11:35-12:00pm EDT: Depart Visitor Center en route Biscayne Bay // Visit with NPS Youth “Fish On” Group**
- 12:00-12:45pm EDT: Depart en route Stiltsville // View Hurricane Damage at Stiltsville // Eat Lunch**  
Note: Lunch will be paid for individually in cash
- 12:45-1:15pm EDT: Depart en route Fowey Rocks Lighthouse // Archeologist-Lead Briefing on Buildings**  
*NOTE: In the event of moderate wind, boats will proceed directly to Boca Chita Lighthouse*
- 1:15-1:45pm EDT: Depart en route Boca Chita Lighthouse // Interpretive Ranger-Lead Briefing**
- 1:45-2:15pm EDT: Depart en route Elliot or Adams Keys // Assess Hurricane-Damaged Infrastructure**
- 2:15-2:45pm EDT: Depart en route Biscayne National Park Visitor Center**  
Vessel: Boat
- 2:45-4:00pm EDT: Depart Biscayne National Park Headquarters en route RON**  
Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139  
Vehicle Manifest:  
Secretary’s Vehicle: RZ  
Mrs. Zinke  
**(b) (6), (b) (7)(C)**  
Staff Vehicle: Caroline Boulton  
Heather Swift  
Marshall Critchfield  
Drive Time: ~1 hour, 15 minutes
- 4:00-6:30pm EDT: Personal Time // Potential Hurricane-Related Activity**
- 6:30-8:30pm EDT: Dinner**
- 8:30pm EDT: RON**  
Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139  
Note: Expenses over the government rate paid personally

**Monday, October 9, 2017**

Miami, FL

**Personal // Paid for personally**

**Tuesday, October 10, 2017**

Miami, FL → Washington, DC

**7:15-7:35am EDT:**

**Depart RON en route Miami International Airport**

Location: 2100 Northwest 42nd Avenue  
Miami, FL 33126

**8:35am EDT-**

**11:08am EDT:**

**Wheels up Miami, FL (MIA) en route Washington, DC (DCA)**

Flight: American Airlines 1533

Flight time: 2 hours, 33 minutes

RZ Seat: 20D

AiC: (b) (6), (b) (7)(C)

Staff: None

NOTE: American is only nonstop option

## Conversation Contents

Schedule: 10.5

**Attachments:**

/37. Schedule: 10.5/1.1 10.5 Trip- 10.2-10.10 SC, GA, FL.docx

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Oct 04 2017 17:22:10 GMT-0600 (MDT)  
**To:** [REDACTED]@ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.5  
**Attachments:** 10.5 Trip- 10.2-10.10 SC, GA, FL.docx

Schedule for tomorrow. Remember long pants!!

--  
Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**South Carolina, Georgia, Florida  
October 2 - October 10, 2017**

**Draft: 10/2/2017**



**TRIP SUMMARY  
THE TRIP OF THE SECRETARY TO**

South Carolina, Georgia, Florida  
October 2 - October 10, 2017

**Weather:**

Charleston, SC (Tuesday)	High 79°, Low 65°; Partly Cloudy; 20% Chance of Precipitation
Atlanta, GA (Tuesday)	High 78°, Low 58°; Sunny; 10% Chance of Precipitation
Jacksonville, FL (Wednesday)	High 82°, Low 73°; PM Showers; 40% Chance of Precipitation
Miami, FL (Thursday)	High 82°, Low 77°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Friday)	High 86°, Low 80°; Scattered Thunderstorms; 40% Chance of Precipitation
Miami, FL (Saturday)	High 87°, Low 80°; Scattered Thunderstorms; 60% Chance of Precipitation
Miami, FL (Sunday)	High 86°, Low 79°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Monday)	High 86°, Low 79°; Scattered Thunderstorms; 50% Chance of Precipitation

**Time Zone:**

South Carolina, Georgia, Florida Eastern Daylight Time

**Advance (Charleston, SC):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Atlanta, GA):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Luke Bullock

**Cell Phone:**

(b) (6)

**Advance (Okefenokee NWR):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Aaron Thiele

**Cell Phone:**

(b) (6)

**Advance (Lake Okeechobee):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Caroline Boulton

**Cell Phone:**

(b) (6)

**Advance (Big Cypress/Everglades)**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Biscayne)**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Caroline Boulton

**Cell Phone:**

(b) (6)

**Traveling Staff:**

Agent in Charge  
Communications Director (SC/GA)  
Press Secretary (FL)  
Photographer  
Advisor to the Assistant Secretary, Fish  
and Wildlife and Parks

(b) (6), (b) (7)(C)  
Laura Rigas  
Heather Swift  
Tami Heilemann  
Marshall Critchfield

**Cell Phone:**

(b) (6)

**Attire:**

SC:	Park Casual
Atlanta:	Business Casual
Okefenokee NWR:	Park Casual
Big Cypress/Everglades:	Park Casual (long sleeves and long pants recommended for the bugs, boots for Python hunting); change of clothes needed at the Everglades
Biscayne:	Park Casual; Dive Shirt; Swim Gear; Hat

**Thursday, October 5, 2017**

Jacksonville, FL → Fort Pierce, FL → Canal Point, FL → Miami, FL

**8:00-11:30am EDT:**

**Depart Jacksonville en route Fort Pierce**

Location: 3300 North Highway A1A  
Fort Pierce, FL 34949

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Drive Time: ~3 hours, 30 minutes

**11:30-1:00pm EDT:**

**Visit to National Navy UDT-SEAL Museum**

Location: 3300 North Highway A1A  
Fort Pierce, FL 34949

Participants: Rick Kaiser, Executive Director  
Ken Corona, Assistant Executive Director

Advance: Caroline Boulton

Note: Entrance fees will be paid for personally

**1:00-2:00pm EDT:**

**Lunch**

Location: Harbor Cove Bar & Grill  
1930 Harbortown Drive  
Fort Pierce, FL 34946

Participants: Ken Corona, Assistant Executive Director  
Rick Kaiser, Executive Director

**2:00-3:30pm EDT:**

**Depart Fort Pierce en route Cape Point, FL**

Location: Canal Point, FL

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Caroline Boulton

Drive Time: ~1 hour, 25 minutes

**3:30pm EDT:**

**Arrive Lake Okeechobee**

Greeted By: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives

**3:30-3:45pm EDT:**

**Overview Briefing on Lake Okeechobee & Herbert Hoover Dike**

Location: Construction Trailer  
Culvert C10A  
Canal Point, FL

Participants: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Kevin Burger, Deputy Director, Office of Everglades Restoration Initiatives

Mike Oetker, Acting Regional Director, Fish & Wildlife Service

Larry Williams, Director, Ecological Services, Fish & Wildlife Service

COL Jason Kirk, Commander, Jacksonville District, U.S. Army Corps of Engineers

Kim Taplin, Program Manager, Ecological Branch, U.S. Army Corps

of

Engineers

Ingrid Bon, HHD Project Manager, U.S. Army Corps of Engineers

Press: Closed  
Staff: Heather Swift  
Marshall Critchfield  
Tami Heilemann  
Advance: Caroline Boulton  
Format: Shannon Estenoz will brief on Everglades Restoration & ties to Lake Okeechobee  
Larry Williams will brief on Endangered Species Act & Lake Okeechobee

**3:45-3:50pm EDT: Safety Briefing on Construction Site // Put on Safety Equipment**

Location: Construction Trailer  
Note: Contracting Safety Officer will be providing briefing  
Note: Protection materials will be provided (hard hats, safety glasses)

**3:50-3:55pm EDT: Depart Construction Trailer en route Levee**

Travel Time: ~5 minute walk  
Note: Security vehicle will be pre-positioned atop levee  
*NOTE: In event of lightning, the group will take vehicles to top of levee*  
*Vehicle Manifest:*

*Secretary's Vehicle:* RZ  
(b) (6), (b) (7)(C)  
Shannon Estenoz  
Col. Jason Kirk, U.S. Army Corps of Engineers

*Vehicle 2:* (b) (6), (b) (7)(C)  
Tami Heilemann  
TBD Press

**3:55-4:15pm EDT: Discussion of Lake, Dike, and Construction Project**

Location: Lake Okeechobee Levee  
Participants: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Kevin Burger, Deputy Director, Office of Everglades Restoration Initiatives  
Mike Oetker, Acting Regional Director, Fish & Wildlife Service  
Larry Williams, Director, Ecological Services, Fish & Wildlife Service  
COL Jason Kirk, Commander, Jacksonville District, U.S. Army Corps of Engineers  
Kim Taplin, Program Manager, Ecological Branch, U.S. Army Corps

of

Engineers

Ingrid Bon, HHD Project Manager, U.S. Army Corps of Engineers

Press: Open  
Staff: Heather Swift  
Marshall Critchfield  
Tami Heilemann  
Advance: Caroline Boulton  
Format: Ingrid Bon will brief on HHD overview

*NOTE: In event of lightning, this will be a discussion from vehicles atop the levee; COL Kirk will provide briefing*

**4:15-4:30pm EDT: Media Availability**

Location: Top of Levee at Culvert C10A  
Canal Point, FL  
Staff: Heather Swift

*NOTE: In event of lightning, this event will take place in Construction Trailer*

**4:30-5:30pm EDT:**

**Depart Lake en route Loxahatchee National Wildlife Refuge**

Location: Lee Road Boat Ramps  
Loxahatchee National Wildlife Refuge  
10216 Lee Road  
Boynton Beach, FL 33473

Vehicle Manifest:

Lead Vehicle: Bill Calvert, Supervisory Park Ranger (Law Enforcement)

Secretary's Vehicle: RZ  
Mrs. Zinke

(b) (6), (b) (7)(C)

Security Vehicle:

Staff Vehicle: Caroline Boulton  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift

Drive Time: ~1 hour

**5:30-5:45pm EDT:**

**Arrive Loxahatchee National Wildlife Refuge // Brief Overview of Refuge**

Greeted By: Rolf Olson, Project Leader  
Steve Henry, Deputy Project Leader

Note: Short safety briefing

Note: Protection materials will be provided (+ mosquito nets)

**5:45-6:45pm EDT:**

**Tour of Loxahatchee National Wildlife Refuge**

Vessel: Fish & Wildlife Service Airboats

Boat Manifest:

Boat 1: RZ

Mrs. Zinke

(b) (6), (b) (7)(C)

Rolf Olson, Project Leader (Driver)

Shannon Estenoz, Director, Office of Everglades Restoration Initiatives

Boat 2: Driver

Tami Heilemann

Marshall Critchfield

Heather Swift

Mike Oetker, Acting Regional Director, Fish & Wildlife Service

Boat 3: Driver

Caroline Boulton

(b) (6), (b) (7)(C)

Press: Closed

Note: Discuss invasive plants, Loxahatchee National Wildlife Refuge, and Everglades Restoration on boat

*NOTE: In the event of strong wind, RZ's boat will be the only one participating in tour or group will complete boardwalk tour at the Visitor Center*

*NOTE: In the event of lightning, all will proceed to Visitor Center for indoor tour and briefing*

**6:45-7:00pm EDT:**

**Brief Stop into Visitor Center**

Participants: Rolf Olsen, Project Leader  
Mike Oetker, Acting Regional Director

Note: Stamp Refuge Passport

Note: Restrooms available

**7:10-9:00pm EDT:**

**Depart Loxahatchee National Wildlife Refuge en route RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Tami Heilemann  
Marshall Critchfield  
Heather Swift

Staff Vehicle:  
Drive Time: ~1.5 hours

**9:00pm EDT:**

**RON**

Note: Expenses over the government rate paid personally

## Conversation Contents

### Briefing Materials for Tomorrow

#### Attachments:

/38. Briefing Materials for Tomorrow/1.1 Everglades Restoration Overview Placemat\_October2017 (1).pdf  
/38. Briefing Materials for Tomorrow/1.2 HHD Fact Sheet\_Spring 2017 (1).pdf  
/38. Briefing Materials for Tomorrow/1.3 HHD Placemat - FY2025\_October 2017 (1).pdf  
/38. Briefing Materials for Tomorrow/1.4 20170929\_IM\_Lake Okeechobee (1).docx  
/38. Briefing Materials for Tomorrow/1.5 Loxahatchee NWR 2017-09-29 (1).docx  
/38. Briefing Materials for Tomorrow/2.1 Everglades Restoration Overview Placemat\_October2017 (1).pdf  
/38. Briefing Materials for Tomorrow/2.2 HHD Fact Sheet\_Spring 2017 (1).pdf  
/38. Briefing Materials for Tomorrow/2.3 HHD Placemat - FY2025\_October 2017 (1).pdf  
/38. Briefing Materials for Tomorrow/2.4 20170929\_IM\_Lake Okeechobee (1).docx  
/38. Briefing Materials for Tomorrow/2.5 Loxahatchee NWR 2017-09-29 (1).docx

"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Oct 04 2017 16:17:00 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Briefing Materials for Tomorrow  
**Attachments:** Everglades Restoration Overview Placemat\_October2017 (1).pdf HHD Fact Sheet\_Spring 2017 (1).pdf HHD Placemat - FY2025\_October 2017 (1).pdf 20170929\_IM\_Lake Okeechobee (1).docx Loxahatchee NWR 2017-09-29 (1).docx

Hi boss,

Reminder (in case Aaron forgot to tell you) that you'll need to wear long pants and close toed shoes tomorrow at Lake Okeechobee because it's a construction site. We have several game plans in case the weather acts up. I'll have an extra in case Lola needs some and Heather has an extra rain jacket.

Will send the newest version of the schedule when Rusty and Heather get back from the Everglades and update it.

See you at the SEAL museum,  
Caroline

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Oct 04 2017 16:17:11 GMT-0600 (MDT)  
**To:** Caroline Boulton <cboulton49@gmail.com>  
**Subject:** Fwd: Briefing Materials for Tomorrow  
**Attachments:** Everglades Restoration Overview Placemat\_October2017 (1).pdf HHD Fact Sheet\_Spring 2017 (1).pdf HHD Placemat - FY2025\_October 2017 (1).pdf 20170929\_IM\_Lake Okeechobee (1).docx Loxahatchee NWR 2017-09-29 (1).docx

----- Forwarded message -----

**From:** Boulton, Caroline <caroline\_boulton@ios.doi.gov>  
**Date:** Wed, Oct 4, 2017 at 6:17 PM  
**Subject:** Briefing Materials for Tomorrow  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**Cc:** ryanzinke <(b) (6) Ryan Zinke>

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000682

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# South Florida Ecosystem Restoration (SFER) Program Overview

OCTOBER 2017

## RESTORING AMERICA'S EVERGLADES

### HISTORY

- 1800s Agricultural Development & Settlements
- 1850 Swamp Land Act
- 1926 Catastrophic Hurricane
- 1928 Catastrophic Hurricane
- 1930 Muck Fires
- 1947 Extensive Flooding
- 1948 Central & Southern Flood (C&SF) Project Authorized
- 1969 National Environmental Policy Act (NEPA)
- 1972 Clean Water Act (CWA)
- 1973 Endangered Species Act (ESA)
- 1986 Water Resource Development Act (WRDA)

### EFFECTS

- Increase in population
- Increase in economic development
- Disruption in quantity, timing & distribution of water
- Degradation of water quality
- Declining estuary health
- Oxidation of peat soils
- 90% decline in wading bird populations
- Impacts to federally listed threatened & endangered species

### LEGISLATIVE ACTION

- 1989 Modified Water Deliveries to ENP  
*First legislation targeting ecosystem restoration*
- 1992 Kissimmee River Restoration Project
- 1996 WRDA - Critical Projects Authorized  
C-111 South Dade Project Authorized
- 1999 Central & Southern Florida  
Comprehensive Review Study  
(Yellow Book)
- 2000 WRDA - Comprehensive Everglades  
Restoration Plan (CERP) Authorized
- 2007 WRDA - Generation 1 CERP Projects  
Authorized
- 2014 WRRDA - Generation 2 CERP Projects  
Authorized
- 2016 Water Infrastructure Improvements for the  
Nation (WIIN) Act - Central Everglades  
Planning Project (CEPP) Authorized

### BACKGROUND

- As a result of the engineering performed as early as the 1880s to make south Florida more inhabitable, the natural flow of water to, and through, the Everglades was severely altered. The construction of roads, canals and levees created barriers that now interrupt the natural flow of water that's necessary for the Everglades to survive.
- Upon Congressional authorization in 2000, the federal government and the state of Florida entered into a programmatic 50/50 partnership to restore, protect and preserve water resources in central and southern Florida, including the Everglades.
- The Comprehensive Everglades Restoration Plan (CERP) is the largest environmental restoration program in history.
- CERP is composed of a series of projects designed to address four major characteristics of water flow: **quantity, quality, timing and distribution**.
- Ongoing CERP projects are broken down into Generation 1 and Generation 2 projects. These projects work in concert with the Foundation Projects, authorized prior to CERP.
- Together, these actions will not only provide significant lasting environmental benefits, but will also **enhance water supplies** and **maintain flood protection** for the region.
- Through congressional appropriations, the U.S. Army Corps of Engineers has invested \$2.4 billion to date into the South Florida Ecosystem Restoration program, which includes Central and Southern Florida (C&SF) and CERP projects.
- This includes costs for planning, designing and constructing CERP and Foundation projects as part of the SFER Program, along with science and monitoring programs.

### DESIRED OUTCOME

- Ultimately, Everglades restoration will:**
- Improve the health of over 2.4 million acres of the south Florida ecosystem, including Everglades National Park
  - Improve the health of Lake Okeechobee
  - Significantly reduce damaging freshwater releases to the estuaries
  - Improve water deliveries to Florida and Biscayne bays
  - Improve water quality
  - Enhance water supply and maintain flood protection



**REGIONS**

- LAKE OKEECHOBEE
- NORTHERN ESTUARIES
- GREATER EVERGLADES
- SOUTHERN COASTAL SYSTEM

### CURRENT ENVIRONMENTAL CONDITIONS



**Limited outlet capacity**  
Canals south of Lake do not have as much capacity to move water like the St. Lucie Canal & Caloosahatchee River; Limited capacity in State's stormwater treatment areas (STAs)



**Declining estuary health**  
Estuaries receive too much or too little water, impacting salinity balance



**Soil oxidation, muck fires, loss of sawgrass ridges, tree islands & sloughs**  
Interior canals overdrain areas & interior levees hold water too deep for too long in southern Water Conservation Area-3A (WCA-3A)



**Declining Everglades & Florida Bay habitat**  
Too little water sent to Everglades National Park and Florida Bay; Too much water seeps out of Everglades

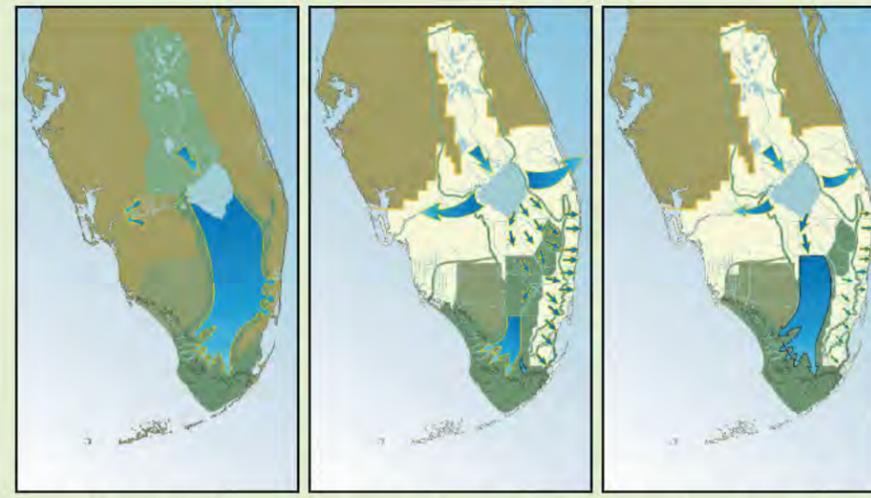
### SOLUTION

Q | Q  
— | —  
T | D

Everglades restoration will enable the right **quantity** of water, at the right **quality**, to be **distributed** to the right place, at the right **time** throughout south Florida.

This will be accomplished through the implementation of multiple projects that will work together to provide water:

- Storage
- Treatment
- Conveyance; and
- Distribution



PAST FLOW      CURRENT FLOW      FUTURE FLOW



The Kissimmee River Restoration project will restore the channelized river back to its natural meandering flow pattern. This will provide natural floodplain storage and slow down the flow of water from the Kissimmee Basin into Lake Okeechobee, thereby slowing down the rise in the lake that often results in high-volume discharges to the Caloosahatchee and St. Lucie estuaries.



# South Florida Ecosystem Restoration (SFER) Program Overview

Foundation Projects	QQT	Federal Investment through FY2016	Construction Completion	Benefits To Date	Total Benefits
1 - Seminole Big Cypress	Quantity	\$30 million	FY 2017	<ul style="list-style-type: none"> <li>Approx. 1,500 acres of wetlands restored in Basins 1, 2 &amp; 4.</li> <li>East conveyance system completed.</li> </ul>	<b>Storage</b> 47,000 acre-feet of storage, provides water to Big Cypress Basin Reservation to rehydrate wetlands, improve water quality & provide stormwater protection for agriculture.
2 - C-51/Stormwater Treatment Area (STA)-1E	Quantity Quality	\$338.4 million	FY 2018	<ul style="list-style-type: none"> <li>6,000 acres of storage &amp; treatment.</li> <li>Ongoing repair/renovation of structures to ensure continued attainment of benefits.</li> </ul>	<b>Storage &amp; Treatment</b> 6,000 acres of storage detains & treats stormwater runoff from the C-51 Canal. Treated water discharges into Water Conservation Area (WCA) -1.
3 - Modified Water Deliveries (Everglades National Park)	Quantity Distribution	\$398.5 million	FY 2017	<ul style="list-style-type: none"> <li>Increment 1 of G-3273 &amp; S-356 Pump Station Field Test began October 15, 2015.</li> <li>Increment 1 operations has produced a small increase in the net flow of water into Northeast Shark River Slough. Extensive data is being collected to use in designing Increments 2 &amp; 3 to maximize ecological restoration objectives.</li> </ul>	<b>Storage, Conveyance &amp; Seepage Management</b> Improve natural water flow to Everglades National Park (ENP), provide flood mitigation for residential areas, re-connect freshwater flows, reduce seepage losses out of ENP & develop an integrated water control plan to refine operations.
4 - Kissimmee River Restoration	Timing Distribution	\$347.2 million	FY 2020	<ul style="list-style-type: none"> <li>Continuous flow restored to 28 miles of the Kissimmee River.</li> <li>The area of wetland vegetation in the Phase I area has surpassed the predicted 80% of floodplain area (up from 37% prior to restoration).</li> <li>Aquatic wading bird population in restored river and floodplain region more than five times greater than before restoration.</li> </ul>	<b>Conveyance</b> 130,000 acre-feet of natural floodplain storage to slow the flow of water into Lake Okeechobee & reduce the impacts of high-volume discharges into the St. Lucie & Caloosahatchee estuaries.
5 - C-111 South Dade	Quantity	\$144.3 million	FY 2018	<ul style="list-style-type: none"> <li>C-111 South Dade combined with Interim Operations Plan operations moved 70% of flow at S-176 into South Dade detention areas.</li> <li>Hydroperiods in ENP are on average 60 days longer near detention areas.</li> </ul>	<b>Storage &amp; Seepage Management</b> 9,500 acre-feet of storage will reduce damaging canal discharges to Barnes Sound, reduce seepage losses from ENP & maintain flood protection for commercial, residential & agricultural properties located east of the project.
Generation 1 Projects	QQT	Federal Investment through FY2016	Construction Completion	Benefits To Date	Total Benefits
6 - Melaleuca Eradication	Invasive Species Control	\$4.4 million	Complete	<ul style="list-style-type: none"> <li>During 2015, over 227,000 mites were released at 6 sites to target Lygodium, the most invasive vine in the Everglades; Over 349,000 moths were released at 15 sites to target Lygodium; Over 392,000 planthoppers were cultured and released at 24 locations across 10 counties to target water hyacinth; and over 43,000 adult beetles were released to control air potato.</li> </ul>	<b>Invasive Species Control</b> Facility constructed to rear insects will serve as a biocontrol agent for invasive plants.
7 - Site 1 Impoundment	Distribution	\$75 million	FY 2016	<ul style="list-style-type: none"> <li>L-40 Levee Rehabilitation (Phase 1) provided approx. 16% reduction in seepage loss.</li> </ul>	<b>Seepage Management</b> 1,660 acres of storage will provide groundwater recharge and reduce seepage losses from WCA-1, enabling additional water to remain in the natural system.
8 - Picayune Strand Restoration	Timing Distribution	\$326 million	FY 2021	<ul style="list-style-type: none"> <li>Approx. 20,000 acres restored with Merritt Canal project phase</li> <li>Approx. 600 acres restored with Faka Union Canal project phase.</li> </ul>	<b>Conveyance</b> Restore more than 55,000 acres of natural habitat and the region's historic sheetflow, while maintaining flood protection for neighboring communities.
9 - Indian River Lagoon-South C-44 Reservoir & STA	Quantity Quality	\$174.1 million	FY 2022	<ul style="list-style-type: none"> <li>Intake canal completed to provide the water supply source for the reservoir.</li> </ul>	<b>Storage &amp; Treatment</b> 60,500 acre-feet of new water storage to capture, store & treat local basin runoff prior to it flowing into the St. Lucie Estuary.
Generation 2 Projects	QQT	Federal Investment through FY2016	Construction Completion	Benefits To Date	Total Benefits
10 - C-111 Spreader Canal Western Project	Timing Distribution	\$12.7 million	Complete	<ul style="list-style-type: none"> <li>State completed most project features to adjust water flow into Frog Pond Detention Areas containing 590 acres of storage.</li> <li>Early results indicate flow has increased by 25% into Taylor Slough.</li> </ul>	<b>Conveyance &amp; Storage</b> 590 acres of storage will reduce seepage losses from ENP, provide increased flows to Florida Bay & restore near-shore habitat conditions for colonies of wading birds.
11 - Biscayne Bay Coastal Wetlands - Phase One	Timing Distribution	\$14.1 million	FY 2023	<ul style="list-style-type: none"> <li>State completed Deering Estate and portions of the L-31 East culverts that distribute freshwater flow to coastal wetlands.</li> <li>Sawgrass has expanded eastward towards the bay near L-31 culverts, which indicates more consistent freshwater flows.</li> </ul>	<b>Conveyance &amp; Distribution</b> Rehydrate coastal wetlands, reduce point source discharges & redistribute surface water to improve the ecology of Biscayne Bay.
12 - C-43 Western Basin Storage Reservoir	Quantity Timing Distribution	\$8.8 million	FY 2022	<ul style="list-style-type: none"> <li>Design and construction by SFWMD on phase 1 began in 2015.</li> <li>Site has been used to test reservoir designs and store 14,000 acre-feet of water that would have entered the Caloosahatchee River and Estuary, as needed.</li> </ul>	<b>Storage</b> 170,000 acre-feet of storage that will capture & store basin stormwater runoff, along with a portion of water discharged from Lake Okeechobee, and release water into the Caloosahatchee River and Estuary, as needed.
13 - Broward County Water Preserve Areas	Quantity	\$16.9 million	Beyond FY 2023	<ul style="list-style-type: none"> <li>C-11 Impoundment design has begun with scheduled completion in 2021.</li> </ul>	<b>Storage &amp; Seepage Management</b> 10,800 acre-feet of storage that will reduce seepage losses from WCA-3 & capture stormwater that would be lost to tide and redistribute for urban & natural system water deliveries.
Planning Studies	QQT	Federal Investment through FY2016	Construction Completion	Benefits To Date	Total Benefits
14 - Central Everglades Planning Project	Quantity Quality Timing Distribution	\$9.8 million	TBD	<ul style="list-style-type: none"> <li>Record of Decision signed August 31, 2015.</li> <li>Report transmitted to Congress for authorization and appropriations.</li> </ul>	<b>Storage, Treatment, Conveyance &amp; Seepage Management</b> Convey 200,000 acre-feet of water south from Lake Okeechobee using new infrastructure & State water treatment facilities.
15 - Loxahatchee River Watershed Restoration	Distribution	\$7.3 million	TBD	<ul style="list-style-type: none"> <li>Planning efforts have resulted in tools &amp; assessments to help focus the new SMART planning effort to be implemented in 2016-2018.</li> </ul>	<b>Conveyance</b> Improve water deliveries to National Wild & Scenic Northwest Fork of Loxahatchee River; restore & reconnect hydrology in 8 major natural areas covering 146,000 acres.
16 - Lake Okeechobee Watershed	Quantity Timing Distribution	\$158,000	TBD	<ul style="list-style-type: none"> <li>Study initiated in summer 2016.</li> </ul>	<b>Storage, Conveyance &amp; Distribution</b> Improve conditions north of Lake Okeechobee and enhance system-wide operational flexibility.
17 - Western Everglades Restoration	Quantity Quality Timing Distribution	\$103,000	TBD	<ul style="list-style-type: none"> <li>Study initiated in summer 2016.</li> </ul>	<b>Storage, Treatment, Conveyance &amp; Distribution</b> Restore the quantity, quality, timing and distribution of water within the western Everglades.



## PATH FORWARD

Restoration progress is contingent on maintaining momentum and continuing to work alongside partnering agencies and stakeholders to align project priorities and move restoration efforts forward. There are many ongoing efforts, including:

- Completing construction on Foundation & Generation 1 projects:** Construction of Foundation & Generation 1 projects are nearing completion.
- Making construction progress on Generation 2 projects:** Project Partnership Agreements (PPAs) were executed for three of the four Generation 2 projects in 2016. This makes these projects eligible for construction appropriations and enables construction to advance.
- Synchronizing priorities:** A formal re-evaluation of the Integrated Delivery Schedule (IDS) was completed in 2015. The IDS provides the sequencing strategy for planning, designing & constructing federal projects cost-shared with local sponsors as part of the South Florida Ecosystem Restoration Program, based on ecosystem needs, benefits, costs and available funding.
- Refining operations to achieve operational & ecological benefits:** The first increment of a water operations field test, the G-3273 & S-356 Pump Station Field Test, began October 15, 2015 and Increment 1 Plus is scheduled to begin in spring 2017. The results of this field test will be used to develop a comprehensive integrated water control plan for the operations of infrastructure associated with the Modified Water Deliveries to Everglades National Park and C-111 South Dade projects, while balancing the ecological restoration objectives for these projects.

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## PROJECT UPDATE



SPRING 2017

The U.S. Army Corps of Engineers continues work on Herbert Hoover Dike, the 143-mile structure surrounding Lake Okeechobee. Since 2001, the Corps has made a significant investment, over \$870 million, in projects designed to reduce the risk of catastrophic failure of the aging structure.

## DIKE HISTORY

In the late 1920s, flooding from hurricanes killed thousands of people living in communities around the lake. As a result, Congress authorized the Corps to construct a series of levees. In the 1930s, the Corps built 68 miles of levee on the south shore of the lake, and additional 16 miles of levee near the city of Okeechobee on the north side.

Following another hurricane in 1947 that left much of south Florida under water for weeks, Congress authorized a project that raised and widened the existing levees. Congress also authorized the Corps to build an additional 59 miles of levee, bringing the dike to the 143-mile footprint that it has today. In 1960, the series of levees was renamed the Herbert Hoover Dike.

The dike was built with gravel, rock, limestone, sand and shell. These natural materials allow water to seep through the embankment. As the water level in the lake increases, the seepage can lead to internal erosion. Without intervention, the movement of material within the dike could cause the dike to fail, putting thousands of people in harm's way.

## REHABILITATION

In the 1990s and early 2000s, the Corps observed issues at the dike during high water events in Lake Okeechobee. These issues included movement of dike material, such as sloughing, the development of sinkholes, and other erosion. The Corps dealt with issues immediately to keep the dike from failing. A series of studies was undertaken on various sections of the dike. As the results of those studies became available, the Corps began rehabilitation of the dike.

## WORK COMPLETED

Since 2001, the \$870 million invested by the Corps has resulted in the following rehabilitation work at the dike:

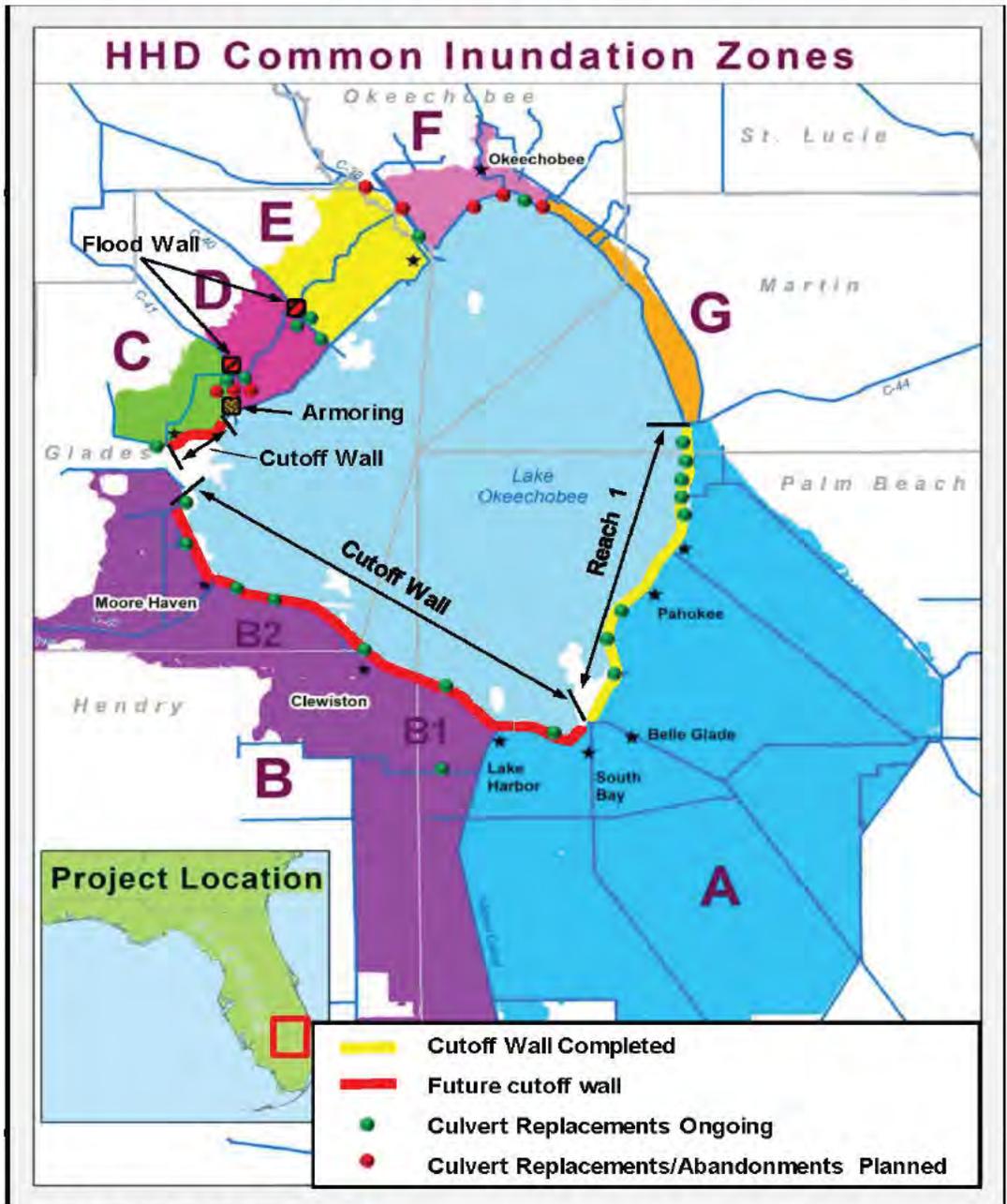
- Construction of a 21.4 mile seepage barrier (known as a partial-penetrating cutoff wall) between Belle Glade and Port Mayaca on the southeast side of the lake, an area previously identified as Reach 1.
- Replacement of 23 water control structures. These structures (also known as “culverts”) posed a failure risk due to loss of embankment material into and along them. Work on four structures is complete, while 19 others are under contract.
- Removal of one additional water control structure.
- Filling of toe ditch and quarry between Belle Glade and Port Mayaca.
- Vegetation removal along south side of dike



### FUTURE WORK

The Corps anticipates the following work is necessary to complete rehabilitation activities at the dike:

- Replacement of five water control structures. The Corps anticipates awarding contracts for replacement of five structures along the northwest side of the lake over the next three years.
- Abandonment of three water control structures located near Okeechobee at the north end of the lake.
- Construction of 35 miles of seepage barrier along the south and west sides of the dike. The Corps plans to award a contract in 2017 to resume construction of a partial-penetrating cutoff wall west of Belle Glade. Future work will extend the cutoff wall west through Lake Harbor, Clewiston, Moore Haven and Lakeport.
- Raising the embankment or construction of floodwall at the S-71 and S-72 structures on the Indian Prairie and Harney Pond Canals. This helps reduce the risk of overwashing/overtopping by raising the height of the structure to match the height of the adjacent embankment.
- Armoring the State Route 78 bridge abutments at the Harney Pond Canal. Placement of rock at this location reduces the risk of dike failure due to storm surge brought about by a tropical system with a high lake level.



### COST/SCHEDULE

The Corps estimates the cost of the remaining work will exceed \$900 million, bringing the total cost of the rehabilitation effort to more than \$1.7 billion. The Corps anticipates rehabilitation work will continue through 2025.

### FOR MORE INFORMATION

U.S. Army Corps of Engineers  
701 San Marco Blvd.  
Jacksonville, FL 32207



# HERBERT HOOVER DIKE

*Rehabilitation Project*



Structure S-269 (C-11) Replacement

## IMPLEMENTATION TIMELINE

### REACH 1 CUTOFF WALL:

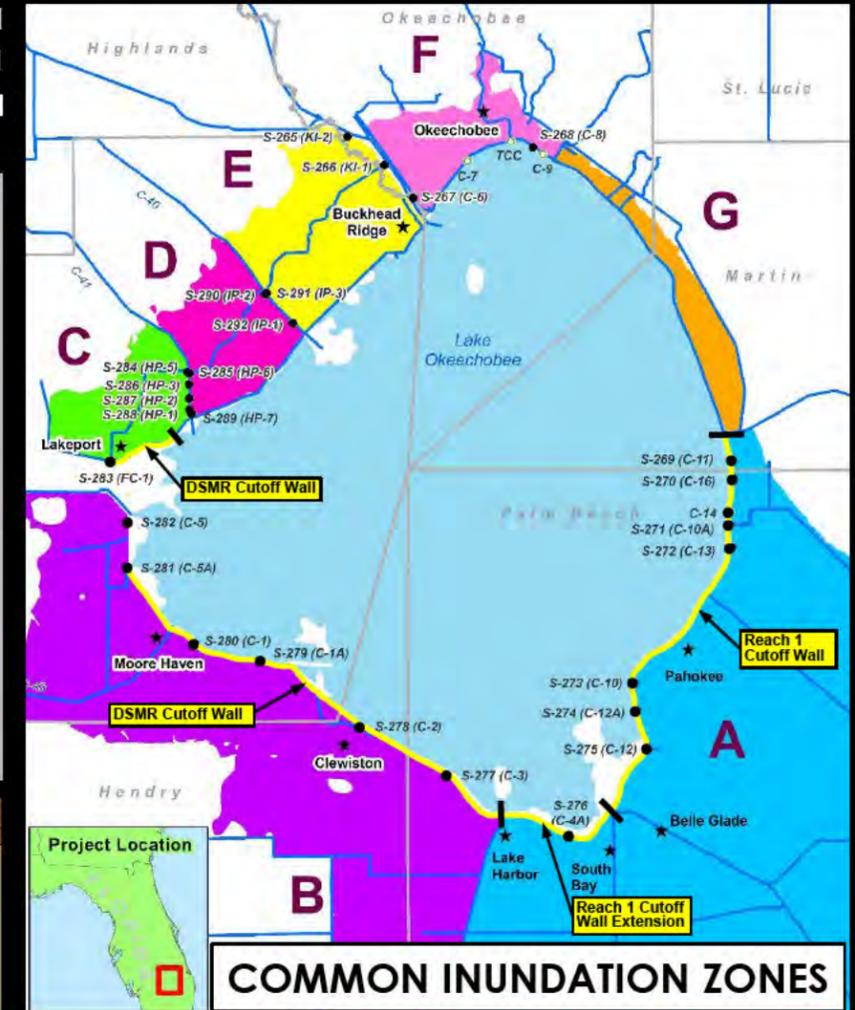
- Reach 1 Cutoff Wall Construction (2007-2013)
- Structure Tie-ins (Gap Closure) Construction (2016-2018)
- Major Rehabilitation Report Supplement approved in 2015 to support the Reach 1 Cutoff Wall Extension Construction (2018-2021)

### WATER CONTROL STRUCTURES:

- Contract awards 2011-2019
- Construction 2011-2022

### DAM SAFETY MODIFICATION STUDY (DSMS)

- Dam Safety Modification Report (DSMR) Tentatively Selected Plan complete in 2015
- Environmental Impact Statement (EIS) completed in August 2016
- DSMR was approved in August 2016
- Implementation of construction contracts planned from FY2019 through FY2025



COMMON INUNDATION ZONES



Reach 1 Cutoff Wall Installation

	FY2018				FY2019				FY2020				FY2021				FY2022				FY2023				FY2024				FY2025																			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4																												
Water Control Structures Contracts																																																
S-267 (C-6)	Construction																																															
S-268 (C-8) & S-272 (C-13)	Construction																																															
S-281 (C-5A) & S-282 (C-5)	Construction																																															
S-286 (HP-3) & S-287 (HP-2)	Construction																																															
S-273 (C-10) & S-275 (C-12)	Construction																																															
S-274 (C-12A) & S-278 (C-2)	Construction																																															
S-291 (IP-3)	Construction																																															
S-271 (C-10A)	Construction																																															
S-285 (HP-6)	Construction																																															
S-290 (IP-2) & S-292 (IP-1)	Construction																																															
S-265 (KI-2) & S-266 (KI-1)	Construction																																															
Planned																																																
S-288 (HP-1)	Design				Acquisition				Construction																																							
S-284 (HP-5)	Design				Acquisition				Construction																																							
Culvert 7, 9 & TCC Abandonment	Design				Acquisition				Construction																																							
Reach 1																																																
Reach 1 Cutoff Wall Gap Closures	Construction																																															
Reach 1 Cutoff Wall Extension	Acquis				Construction																																											
DSMR Planned Contracts																																																
Cutoff Wall Task Order #1 (Lake Harbor)	Design				Acquisition				Construction																																							
Cutoff Wall Task Order #2 (Clewiston)	Design				Acquisition				Construction																																							
Cutoff Wall Task Order #3 (Moore Haven)					Design				Acquisition				Construction																																			
Cutoff Wall Task Order #4 (Moore Haven)					Design				Acquisition				Construction																																			
Cutoff Wall Task Order #5 (Lakeport)					Design				Acquisition				Construction																																			
SR 78 Bridge Armoring					Design				Acquisition				Construction																																			
S-71 Embankment / Floodwall					Design				Acquisition				Construction																																			
S-72 Embankment / Floodwall					Design				Acquisition				Construction																																			

## SYSTEM-WIDE RISK REDUCTION APPROACH

- Goal is to reduce the risk of failure, improving the Dam Safety Classification (DSAC) rating
- Cutoff wall installation and water control structure replacements are risk reduction measures

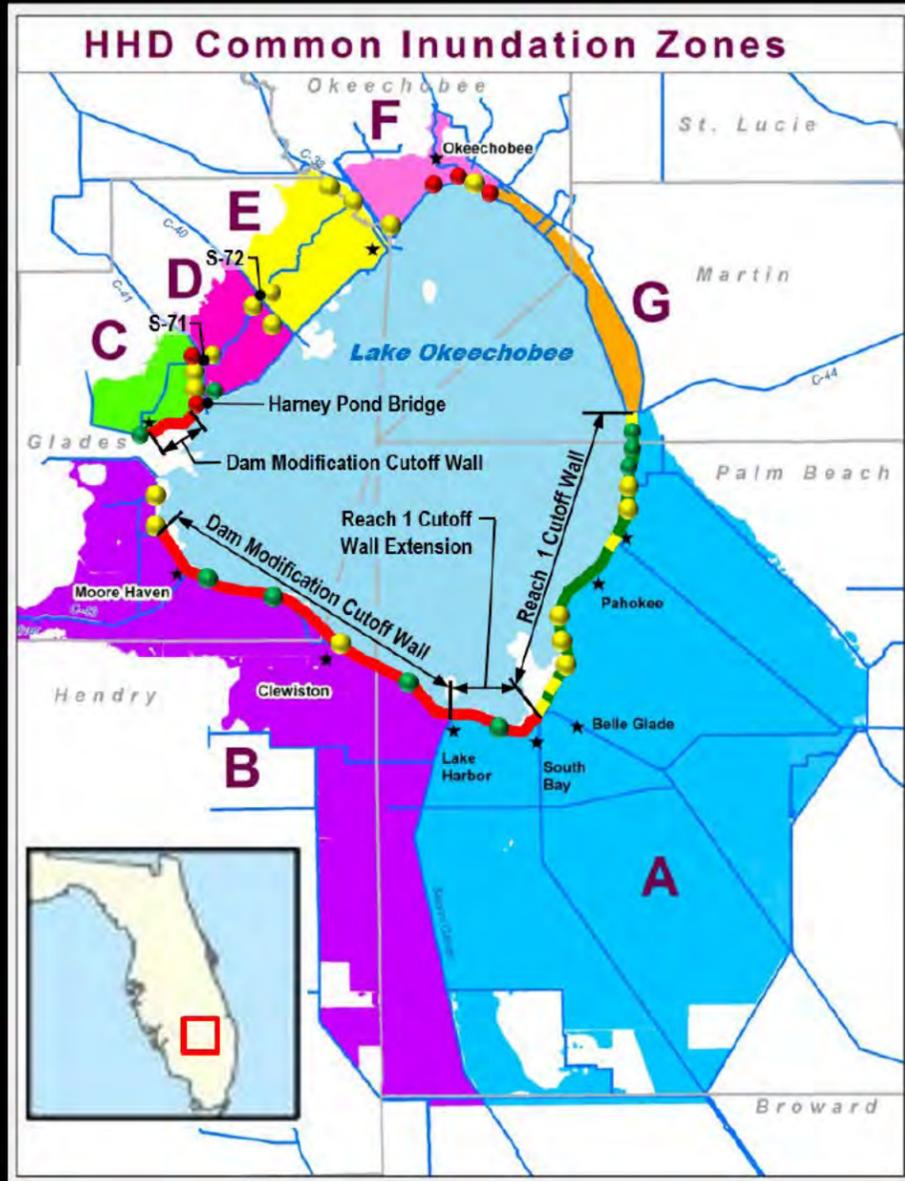
## APPROVED MODIFICATION PLAN

- DSMR approved plan includes the final measures to reduce the risks around Lake Okeechobee
- 28.6 miles of cutoff wall constructed in Common Inundation Zones B and C
- Minor embankment raising and floodwalls near Structures S-71 and S-72
- Armoring SR 78 bridge crossing at Harney Pond Canal



# HERBERT HOOVER DIKE | IMPLEMENTATION

*Rehabilitation Project*



## COMPLETED WORK:

- 21.4 miles of cutoff wall in Reach 1 (38% of total cutoff wall construction)
- 8 culvert replacements and 1 culvert removal (28% of total culverts being addressed)

## ONGOING WORK:

- 18 culvert replacements (57% of total culverts being addressed)
- Reach 1 cutoff wall gap closures (tie-in cutoff wall to existing structures at four locations)

## PLANNED WORK:

- 35.2 miles of cutoff wall construction (62% of total cutoff wall construction)
- 2 culvert replacements (6% of total culverts being addressed)
- 3 culvert abandonments (9% of total culverts being addressed)
- Harney Pond canal bridge armoring
- Structures S-71 and S-72 embankment raising



Reach 1 Cutoff Wall – Pahokee, FL



Reach 1 Cutoff Wall – Pahokee, FL

- Cutoff Wall Completed
- Cutoff Wall Gap Closures Ongoing Construction
- Cutoff Wall Planned
- Culvert Replacements / Removals Completed
- Culvert Replacements Ongoing Construction
- Culvert Replacements / Abandonments Planned



US Army Corps of Engineers  
**BUILDING STRONG.**



Structure S-278 (C-2) Replacement



Structure S-268 (C-8) Replacement



Structure S-267 (C-6) Replacement

## **INFORMATION MEMORANDUM FOR THE SECRETARY**

DATE: September 29, 2017

FROM: Michael Oetker, Acting Southeast Regional Director, U.S. Fish and Wildlife Service

SUBJECT: Lake Okeechobee

This memorandum provides an overview of the significance of Lake Okeechobee to the south Florida ecosystem.

### **BACKGROUND**

Lake Okeechobee is the largest lake in Florida and the second largest body of water located in the United States. Lake Okeechobee is approximately 451,000 acres in size has a surface area of 730 square miles. It serves as water supply for both people and agriculture in south Florida. It is rich in fish and wildlife and has tremendous recreational value. Lake Okeechobee is a world famous fishery for largemouth bass, and the fisheries for crappie and other species are also important to local economies.

### **DISCUSSION**

The U.S. Army Corps of Engineers (Corps) and South Florida Water Management District manage the water levels in Lake Okeechobee. The Lake discharges into the Caloosahatchee (to the west) and St. Lucie (to the east) estuaries, and these discharges directly affect the health of these systems. Thus, managing the Lake levels directly affects salinity levels and potential algae blooms in those estuaries.

The Herbert Hoover Dike (HHD) is a 143-mile earthen dam that surrounds Lake Okeechobee that was completed in the 1960's. Maintenance of the dike and the potential ability for the Lake to hold more water are significant issues. A Dam Safety Modification Study was completed in 2016 for the HHD that identified and recommended a cost effective alternative risk management plan to support the expeditious reduction of risk at HHD. While the primary purpose of the plan is to ensure public safety, objectives of the project also include lowering the probability of a breach and potential impacts on ecological, cultural, and aesthetic resources, including these resources.

Lake Okeechobee is an important breeding and foraging site for the Everglade snail kite, an endangered species, and serves as a 'hub' for populations breeding to the north and south. Approximately 80 nests have occurred there each year during the breeding season (January – June) in recent years. Unfortunately, 44 active nests were recently lost as a result of impact from Hurricane Irma.

The U.S. Fish and Wildlife Service (Service) is currently consulting with Corps under section 7 of the Endangered Species Act regarding the Lake Okeechobee Regulation Schedule (LORS), which governs management of Lake levels. This consultation is not examining any changes to Lake operations at this time. This consultation is not considered controversial.

### **NEXT STEPS**

The Service will continue to work cooperatively with other state and federal agencies in managing Lake Okeechobee and all of its resources, including the Everglade snail kite.



United States Department of the Interior  
Washington, D.C. 20240

Briefing Memorandum for the Secretary

**MEETING DATE:** October 5, 2017

**MEETING TIME:** 6:00 PM

**FROM:** David Viker, Acting Regional Director, Southeast Region, U.S. Fish and Wildlife Service, 404 679-4000

**THROUGH:** Acting Assistant Secretary for Fish and Wildlife and Parks

**SUBJECT:** State and Federal Collaboration in the Northern Everglades, Arthur R. Marshall Loxahatchee National Wildlife Refuge

**DOI Staff Participating:** Shannon Estenoz, Kathleen Burchett, Rolf Olson

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**I. STATEMENT OF PURPOSE**

To introduce the Secretary to the Arthur R. Marshall Loxahatchee National Wildlife Refuge (Refuge), a 143,954-acre expanse marking the northern limit of the greater Everglades ecosystem. Also, to inform the Secretary about the collaborative efforts of the U.S. Fish and Wildlife Service (Service) and South Florida Water Management District (District) to provide management services (invasive species control, wildlife conservation and management, water quality improvement, and expanded public access) on the Refuge.

**II. BACKGROUND**

The Service has managed the state-owned Water Conservation Area 1 as the Refuge under a License Agreement since 1951. The Service and District are concurrently updating that License Agreement and exchanging adjacent lands to optimize each organization's ability to meet its core mission and contribute to the restoration of America's Everglades.

**III. DISCUSSION**

The Service and District are jointly working on related initiatives. First, the agencies are updating the License Agreement that enables the Service to manage Water Conservation Area 1 as part of the Refuge. The new License Agreement emphasizes interagency collaboration while underscoring the District's leadership in invasive species control, the Service's leadership in expanding public access, and Florida Fish and Wildlife Conservation Commission's cooperative role in both matters.

Simultaneously, the parties have been working towards a land exchange at the Refuge that benefits both agencies. The Service gains conservation land that represents an important transition zone from cypress forest to sawgrass marsh and provides opportunities for increased public access. The District gains an ideal location to implement a portion of its Restoration Strategies Initiative to improve water quality in the Everglades. This Initiative is linked to a 1992 Consent Decree that established long-term phosphorus limits for both the Refuge and Everglades National Park. The District-owned Strazzulla Marsh is valued at \$2,620,000 and the

Service-owned Compartment D is valued at \$1,350,000, leaving a difference of \$1,270,000. To equalize the exchange, the Service and the District agreed to seek the release of Departmental grant restrictions on lands purchased but no longer needed for Everglades restoration. The District has a March 2018 deadline to complete the exchange. The Service and the District are working diligently to meet this deadline.

#### **IV. NEXT STEPS**

- Service completes all real estate acquisition requirements, environmental compliance and consultation for the land exchange by November 2017.
- Service routes land exchange package through the Bureau Headquarters to the Department in November 2017.
- Assistant Secretary for Fish, Wildlife and Parks makes determination on Everglades grant lands disposal in early December 2017.
- Assistant Secretary for Policy, Management and Budget provides land exchange package to appropriations committees for their 30-day review in early December 2017.
- Land exchange closing and License Agreement execution in February 2018.

# South Florida Ecosystem Restoration (SFER) Program Overview

OCTOBER 2017

## RESTORING AMERICA'S EVERGLADES

### HISTORY

- 1800s Agricultural Development & Settlements
- 1850 Swamp Land Act
- 1926 Catastrophic Hurricane
- 1928 Catastrophic Hurricane
- 1930 Muck Fires
- 1947 Extensive Flooding
- 1948 Central & Southern Flood (C&SF) Project Authorized
- 1969 National Environmental Policy Act (NEPA)
- 1972 Clean Water Act (CWA)
- 1973 Endangered Species Act (ESA)
- 1986 Water Resource Development Act (WRDA)

### EFFECTS

- Increase in population
- Increase in economic development
- Disruption in quantity, timing & distribution of water
- Degradation of water quality
- Declining estuary health
- Oxidation of peat soils
- 90% decline in wading bird populations
- Impacts to federally listed threatened & endangered species

### LEGISLATIVE ACTION

- 1989 Modified Water Deliveries to ENP  
*First legislation targeting ecosystem restoration*
- 1992 Kissimmee River Restoration Project
- 1996 WRDA - Critical Projects Authorized  
C-111 South Dade Project Authorized
- 1999 Central & Southern Florida  
Comprehensive Review Study  
(Yellow Book)
- 2000 WRDA - Comprehensive Everglades  
Restoration Plan (CERP) Authorized
- 2007 WRDA - Generation 1 CERP Projects  
Authorized
- 2014 WRRDA - Generation 2 CERP Projects  
Authorized
- 2016 Water Infrastructure Improvements for the  
Nation (WIIN) Act - Central Everglades  
Planning Project (CEPP) Authorized

### BACKGROUND

- As a result of the engineering performed as early as the 1880s to make south Florida more inhabitable, the natural flow of water to, and through, the Everglades was severely altered. The construction of roads, canals and levees created barriers that now interrupt the natural flow of water that's necessary for the Everglades to survive.
- Upon Congressional authorization in 2000, the federal government and the state of Florida entered into a programmatic 50/50 partnership to restore, protect and preserve water resources in central and southern Florida, including the Everglades.
- The Comprehensive Everglades Restoration Plan (CERP) is the largest environmental restoration program in history.
- CERP is composed of a series of projects designed to address four major characteristics of water flow: **quantity, quality, timing and distribution**.
- Ongoing CERP projects are broken down into Generation 1 and Generation 2 projects. These projects work in concert with the Foundation Projects, authorized prior to CERP.
- Together, these actions will not only provide significant lasting environmental benefits, but will also **enhance water supplies** and **maintain flood protection** for the region.
- Through congressional appropriations, the U.S. Army Corps of Engineers has invested \$2.4 billion to date into the South Florida Ecosystem Restoration program, which includes Central and Southern Florida (C&SF) and CERP projects.
- This includes costs for planning, designing and constructing CERP and Foundation projects as part of the SFER Program, along with science and monitoring programs.

### DESIRED OUTCOME

- Ultimately, Everglades restoration will:**
- Improve the health of over 2.4 million acres of the south Florida ecosystem, including Everglades National Park
  - Improve the health of Lake Okeechobee
  - Significantly reduce damaging freshwater releases to the estuaries
  - Improve water deliveries to Florida and Biscayne bays
  - Improve water quality
  - Enhance water supply and maintain flood protection



**REGIONS**

- LAKE OKEECHOBEE
- NORTHERN ESTUARIES
- GREATER EVERGLADES
- SOUTHERN COASTAL SYSTEM

### CURRENT ENVIRONMENTAL CONDITIONS

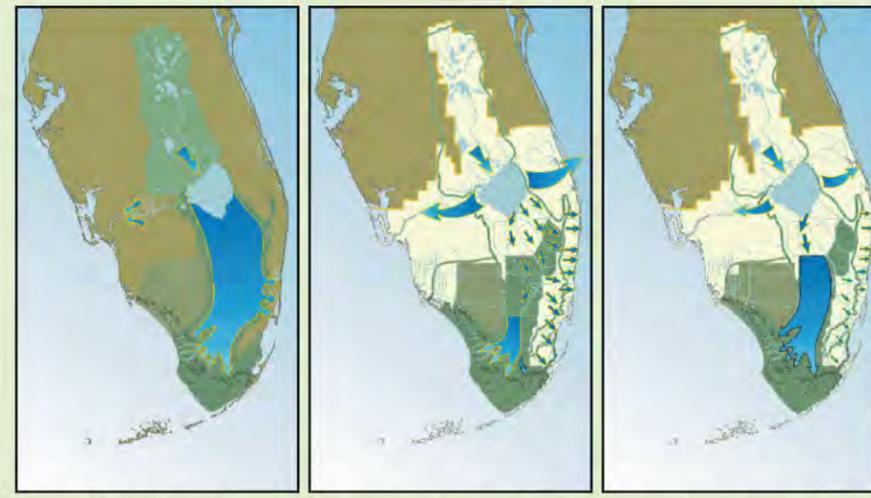
- Limited outlet capacity**  
Canals south of Lake do not have as much capacity to move water like the St. Lucie Canal & Caloosahatchee River; Limited capacity in State's stormwater treatment areas (STAs)
- Declining estuary health**  
Estuaries receive too much or too little water, impacting salinity balance
- Soil oxidation, muck fires, loss of sawgrass ridges, tree islands & sloughs**  
Interior canals overdrain areas & interior levees hold water too deep for too long in southern Water Conservation Area-3A (WCA-3A)
- Declining Everglades & Florida Bay habitat**  
Too little water sent to Everglades National Park and Florida Bay; Too much water seeps out of Everglades

### SOLUTION

Everglades restoration will enable the right **quantity** of water, at the right **quality**, to be **distributed** to the right place, at the right **time** throughout south Florida.

This will be accomplished through the implementation of multiple projects that will work together to provide water:

- Storage
- Treatment
- Conveyance; and
- Distribution



PAST FLOW      CURRENT FLOW      FUTURE FLOW



The Kissimmee River Restoration project will restore the channelized river back to its natural meandering flow pattern. This will provide natural floodplain storage and slow down the flow of water from the Kissimmee Basin into Lake Okeechobee, thereby slowing down the rise in the lake that often results in high-volume discharges to the Caloosahatchee and St. Lucie estuaries.

# South Florida Ecosystem Restoration (SFER) Program Overview

Foundation Projects	QQT	Federal Investment through FY2016	Construction Completion	Benefits To Date	Total Benefits
1 - Seminole Big Cypress	Quantity	\$30 million	FY 2017	<ul style="list-style-type: none"> <li>Approx. 1,500 acres of wetlands restored in Basins 1, 2 &amp; 4.</li> <li>East conveyance system completed.</li> </ul>	<b>Storage</b> 47,000 acre-feet of storage, provides water to Big Cypress Basin Reservation to rehydrate wetlands, improve water quality & provide stormwater protection for agriculture.
2 - C-51/Stormwater Treatment Area (STA)-1E	Quantity Quality	\$338.4 million	FY 2018	<ul style="list-style-type: none"> <li>6,000 acres of storage &amp; treatment.</li> <li>Ongoing repair/renovation of structures to ensure continued attainment of benefits.</li> </ul>	<b>Storage &amp; Treatment</b> 6,000 acres of storage detains & treats stormwater runoff from the C-51 Canal. Treated water discharged into Water Conservation Area (WCA) -1.
3 - Modified Water Deliveries (Everglades National Park)	Quantity Distribution	\$398.5 million	FY 2017	<ul style="list-style-type: none"> <li>Increment 1 of G-3273 &amp; S-356 Pump Station Field Test began October 15, 2015.</li> <li>Increment 1 operations has produced a small increase in the net flow of water into Northeast Shark River Slough. Extensive data is being collected to use in designing Increments 2 &amp; 3 to maximize ecological restoration objectives.</li> </ul>	<b>Storage, Conveyance &amp; Seepage Management</b> Improve natural water flow to Everglades National Park (ENP), provide flood mitigation for residential areas, re-connect freshwater flows, reduce seepage losses out of ENP & develop an integrated water control plan to refine operations.
4 - Kissimmee River Restoration	Timing Distribution	\$347.2 million	FY 2020	<ul style="list-style-type: none"> <li>Continuous flow restored to 28 miles of the Kissimmee River.</li> <li>The area of wetland vegetation in the Phase I area has surpassed the predicted 80% of floodplain area (up from 37% prior to restoration).</li> <li>Aquatic wading bird population in restored river and floodplain region more than five times greater than before restoration.</li> </ul>	<b>Conveyance</b> 130,000 acre-feet of natural floodplain storage to slow the flow of water into Lake Okeechobee & reduce the impacts of high-volume discharges into the St. Lucie & Caloosahatchee estuaries.
5 - C-111 South Dade	Quantity	\$144.3 million	FY 2018	<ul style="list-style-type: none"> <li>C-111 South Dade combined with Interim Operations Plan operations moved 70% of flow at S-176 into South Dade detention areas.</li> <li>Hydroperiods in ENP are on average 60 days longer near detention areas.</li> </ul>	<b>Storage &amp; Seepage Management</b> 9,500 acre-feet of storage will reduce damaging canal discharges to Barnes Sound, reduce seepage losses from ENP & maintain flood protection for commercial, residential & agricultural properties located east of the project.
Generation 1 Projects	QQT	Federal Investment through FY2016	Construction Completion	Benefits To Date	Total Benefits
6 - Melaleuca Eradication	Invasive Species Control	\$4.4 million	Complete	<ul style="list-style-type: none"> <li>During 2015, over 227,000 mites were released at 6 sites to target Lygodium, the most invasive vine in the Everglades; Over 349,000 moths were released at 15 sites to target Lygodium; Over 392,000 planthoppers were cultured and released at 24 locations across 10 counties to target water hyacinth; and over 43,000 adult beetles were released to control air potato.</li> </ul>	<b>Invasive Species Control</b> Facility constructed to rear insects will serve as a biocontrol agent for invasive plants.
7 - Site 1 Impoundment	Distribution	\$75 million	FY 2016	<ul style="list-style-type: none"> <li>L-40 Levee Rehabilitation (Phase 1) provided approx. 16% reduction in seepage loss.</li> </ul>	<b>Seepage Management</b> 1,660 acres of storage will provide groundwater recharge and reduce seepage losses from WCA-1, enabling additional water to remain in the natural system.
8 - Picayune Strand Restoration	Timing Distribution	\$326 million	FY 2021	<ul style="list-style-type: none"> <li>Approx. 20,000 acres restored with Merritt Canal project phase</li> <li>Approx. 600 acres restored with Faka Union Canal project phase.</li> </ul>	<b>Conveyance</b> Restore more than 55,000 acres of natural habitat and the region's historic sheetflow, while maintaining flood protection for neighboring communities.
9 - Indian River Lagoon-South C-44 Reservoir & STA	Quantity Quality	\$174.1 million	FY 2022	<ul style="list-style-type: none"> <li>Intake canal completed to provide the water supply source for the reservoir.</li> </ul>	<b>Storage &amp; Treatment</b> 60,500 acre-feet of new water storage to capture, store & treat local basin runoff prior to it flowing into the St. Lucie Estuary.
Generation 2 Projects	QQT	Federal Investment through FY2016	Construction Completion	Benefits To Date	Total Benefits
10 - C-111 Spreader Canal Western Project	Timing Distribution	\$12.7 million	Complete	<ul style="list-style-type: none"> <li>State completed most project features to adjust water flow into Frog Pond Detention Areas containing 590 acres of storage.</li> <li>Early results indicate flow has increased by 25% into Taylor Slough.</li> </ul>	<b>Conveyance &amp; Storage</b> 590 acres of storage will reduce seepage losses from ENP, provide increased flows to Florida Bay & restore near-shore habitat conditions for colonies of wading birds.
11 - Biscayne Bay Coastal Wetlands - Phase One	Timing Distribution	\$14.1 million	FY 2023	<ul style="list-style-type: none"> <li>State completed Deering Estate and portions of the L-31 East culverts that distribute freshwater flow to coastal wetlands.</li> <li>Sawgrass has expanded eastward towards the bay near L-31 culverts, which indicates more consistent freshwater flows.</li> </ul>	<b>Conveyance &amp; Distribution</b> Rehydrate coastal wetlands, reduce point source discharges & redistribute surface water to improve the ecology of Biscayne Bay.
12 - C-43 Western Basin Storage Reservoir	Quantity Timing Distribution	\$8.8 million	FY 2022	<ul style="list-style-type: none"> <li>Design and construction by SFWMD on phase 1 began in 2015.</li> <li>Site has been used to test reservoir designs and store 14,000 acre-feet of water that would have entered the Caloosahatchee River and Estuary, as needed.</li> </ul>	<b>Storage</b> 170,000 acre-feet of storage that will capture & store basin stormwater runoff, along with a portion of water discharged from Lake Okeechobee, and release water into the Caloosahatchee River and Estuary, as needed.
13 - Broward County Water Preserve Areas	Quantity	\$16.9 million	Beyond FY 2023	<ul style="list-style-type: none"> <li>C-11 Impoundment design has begun with scheduled completion in 2021.</li> </ul>	<b>Storage &amp; Seepage Management</b> 10,800 acre-feet of storage that will reduce seepage losses from WCA-3 & capture stormwater that would be lost to tide and redistribute for urban & natural system water deliveries.
Planning Studies	QQT	Federal Investment through FY2016	Construction Completion	Benefits To Date	Total Benefits
14 - Central Everglades Planning Project	Quantity Quality Timing Distribution	\$9.8 million	TBD	<ul style="list-style-type: none"> <li>Record of Decision signed August 31, 2015.</li> <li>Report transmitted to Congress for authorization and appropriations.</li> </ul>	<b>Storage, Treatment, Conveyance &amp; Seepage Management</b> Convey 200,000 acre-feet of water south from Lake Okeechobee using new infrastructure & State water treatment facilities.
15 - Loxahatchee River Watershed Restoration	Distribution	\$7.3 million	TBD	<ul style="list-style-type: none"> <li>Planning efforts have resulted in tools &amp; assessments to help focus the new SMART planning effort to be implemented in 2016-2018.</li> </ul>	<b>Conveyance</b> Improve water deliveries to National Wild & Scenic Northwest Fork of Loxahatchee River; restore & reconnect hydrology in 8 major natural areas covering 146,000 acres.
16 - Lake Okeechobee Watershed	Quantity Timing Distribution	\$158,000	TBD	<ul style="list-style-type: none"> <li>Study initiated in summer 2016.</li> </ul>	<b>Storage, Conveyance &amp; Distribution</b> Improve conditions north of Lake Okeechobee and enhance system-wide operational flexibility.
17 - Western Everglades Restoration	Quantity Quality Timing Distribution	\$103,000	TBD	<ul style="list-style-type: none"> <li>Study initiated in summer 2016.</li> </ul>	<b>Storage, Treatment, Conveyance &amp; Distribution</b> Restore the quantity, quality, timing and distribution of water within the western Everglades.



**PATH FORWARD**  
Restoration progress is contingent on maintaining momentum and continuing to work alongside partnering agencies and stakeholders to align project priorities and move restoration efforts forward. There are many ongoing efforts, including:

- Completing construction on Foundation & Generation 1 projects:** Construction of Foundation & Generation 1 projects are nearing completion.
- Making construction progress on Generation 2 projects:** Project Partnership Agreements (PPAs) were executed for three of the four Generation 2 projects in 2016. This makes these projects eligible for construction appropriations and enables construction to advance.
- Synchronizing priorities:** A formal re-evaluation of the Integrated Delivery Schedule (IDS) was completed in 2015. The IDS provides the sequencing strategy for planning, designing & constructing federal projects cost-shared with local sponsors as part of the South Florida Ecosystem Restoration Program, based on ecosystem needs, benefits, costs and available funding.
- Refining operations to achieve operational & ecological benefits:** The first increment of a water operations field test, the G-3273 & S-356 Pump Station Field Test, began October 15, 2015 and Increment 1 Plus is scheduled to begin in spring 2017. The results of this field test will be used to develop a comprehensive integrated water control plan for the operations of infrastructure associated with the Modified Water Deliveries to Everglades National Park and C-111 South Dade projects, while balancing the ecological restoration objectives for these projects.





## PROJECT UPDATE



SPRING 2017

The U.S. Army Corps of Engineers continues work on Herbert Hoover Dike, the 143-mile structure surrounding Lake Okeechobee. Since 2001, the Corps has made a significant investment, over \$870 million, in projects designed to reduce the risk of catastrophic failure of the aging structure.

## DIKE HISTORY

In the late 1920s, flooding from hurricanes killed thousands of people living in communities around the lake. As a result, Congress authorized the Corps to construct a series of levees. In the 1930s, the Corps built 68 miles of levee on the south shore of the lake, and additional 16 miles of levee near the city of Okeechobee on the north side.

Following another hurricane in 1947 that left much of south Florida under water for weeks, Congress authorized a project that raised and widened the existing levees. Congress also authorized the Corps to build an additional 59 miles of levee, bringing the dike to the 143-mile footprint that it has today. In 1960, the series of levees was renamed the Herbert Hoover Dike.

The dike was built with gravel, rock, limestone, sand and shell. These natural materials allow water to seep through the embankment. As the water level in the lake increases, the seepage can lead to internal erosion. Without intervention, the movement of material within the dike could cause the dike to fail, putting thousands of people in harm's way.

## REHABILITATION

In the 1990s and early 2000s, the Corps observed issues at the dike during high water events in Lake Okeechobee. These issues included movement of dike material, such as sloughing, the development of sinkholes, and other erosion. The Corps dealt with issues immediately to keep the dike from failing. A series of studies was undertaken on various sections of the dike. As the results of those studies became available, the Corps began rehabilitation of the dike.

## WORK COMPLETED

Since 2001, the \$870 million invested by the Corps has resulted in the following rehabilitation work at the dike:

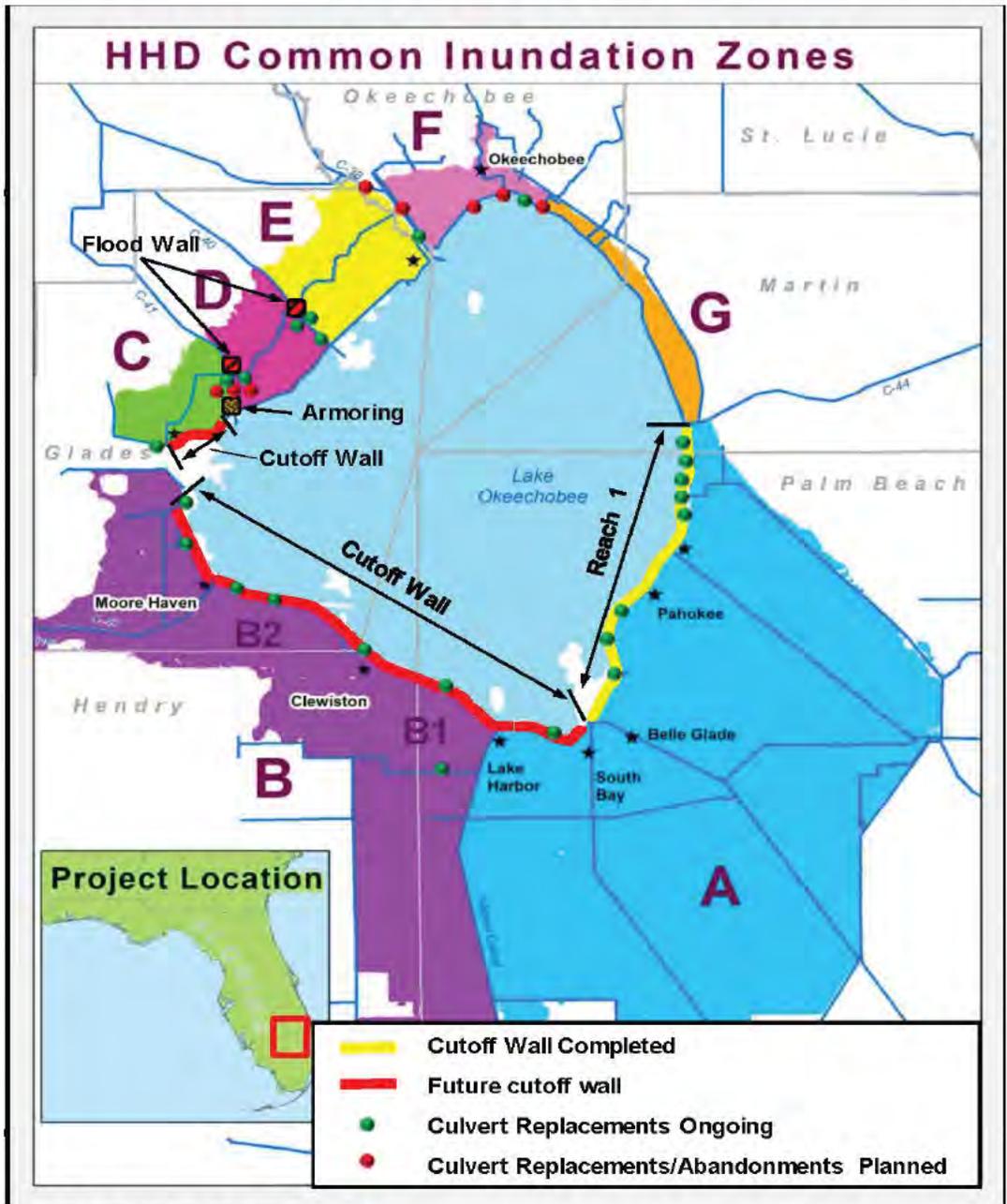
- Construction of a 21.4 mile seepage barrier (known as a partial-penetrating cutoff wall) between Belle Glade and Port Mayaca on the southeast side of the lake, an area previously identified as Reach I.
- Replacement of 23 water control structures. These structures (also known as “culverts”) posed a failure risk due to loss of embankment material into and along them. Work on four structures is complete, while 19 others are under contract.
- Removal of one additional water control structure.
- Filling of toe ditch and quarry between Belle Glade and Port Mayaca.
- Vegetation removal along south side of dike



### FUTURE WORK

The Corps anticipates the following work is necessary to complete rehabilitation activities at the dike:

- Replacement of five water control structures. The Corps anticipates awarding contracts for replacement of five structures along the northwest side of the lake over the next three years.
- Abandonment of three water control structures located near Okeechobee at the north end of the lake.
- Construction of 35 miles of seepage barrier along the south and west sides of the dike. The Corps plans to award a contract in 2017 to resume construction of a partial-penetrating cutoff wall west of Belle Glade. Future work will extend the cutoff wall west through Lake Harbor, Clewiston, Moore Haven and Lakeport.
- Raising the embankment or construction of floodwall at the S-71 and S-72 structures on the Indian Prairie and Harney Pond Canals. This helps reduce the risk of overwashing/overtopping by raising the height of the structure to match the height of the adjacent embankment.
- Armoring the State Route 78 bridge abutments at the Harney Pond Canal. Placement of rock at this location reduces the risk of dike failure due to storm surge brought about by a tropical system with a high lake level.



### COST/SCHEDULE

The Corps estimates the cost of the remaining work will exceed \$900 million, bringing the total cost of the rehabilitation effort to more than \$1.7 billion. The Corps anticipates rehabilitation work will continue through 2025.

### FOR MORE INFORMATION

U.S. Army Corps of Engineers  
701 San Marco Blvd.  
Jacksonville, FL 32207



# HERBERT HOOVER DIKE

*Rehabilitation Project*



Structure S-269 (C-11) Replacement

## IMPLEMENTATION TIMELINE

### REACH 1 CUTOFF WALL:

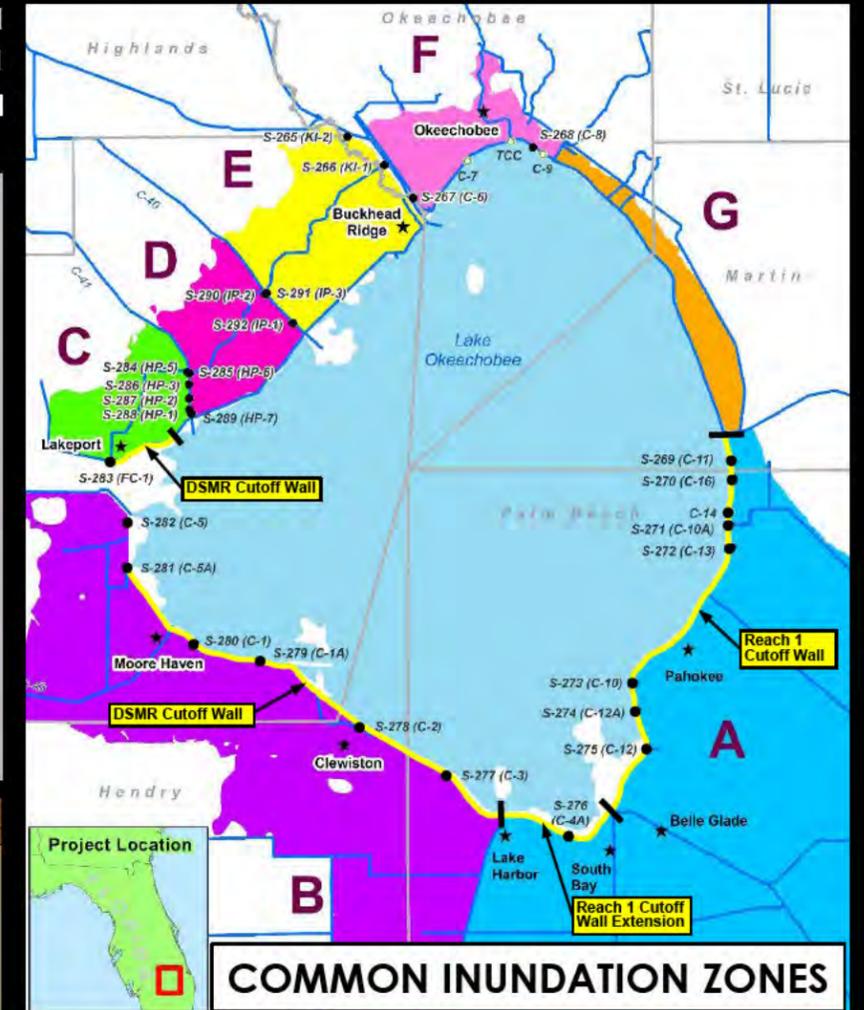
- Reach 1 Cutoff Wall Construction (2007-2013)
- Structure Tie-ins (Gap Closure) Construction (2016-2018)
- Major Rehabilitation Report Supplement approved in 2015 to support the Reach 1 Cutoff Wall Extension Construction (2018-2021)

### WATER CONTROL STRUCTURES:

- Contract awards 2011-2019
- Construction 2011-2022

### DAM SAFETY MODIFICATION STUDY (DSMS)

- Dam Safety Modification Report (DSMR) Tentatively Selected Plan complete in 2015
- Environmental Impact Statement (EIS) completed in August 2016
- DSMR was approved in August 2016
- Implementation of construction contracts planned from FY2019 through FY2025



COMMON INUNDATION ZONES



Reach 1 Cutoff Wall Installation

	FY2018				FY2019				FY2020				FY2021				FY2022				FY2023				FY2024				FY2025							
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4				
Water Control Structures Contracts																																				
S-267 (C-6)	Construction																																			
S-268 (C-8) & S-272 (C-13)	Construction																																			
S-281 (C-5A) & S-282 (C-5)	Construction																																			
S-286 (HP-3) & S-287 (HP-2)	Construction																																			
S-273 (C-10) & S-275 (C-12)	Construction																																			
S-274 (C-12A) & S-278 (C-2)	Construction																																			
S-291 (IP-3)	Construction																																			
S-271 (C-10A)	Construction																																			
S-285 (HP-6)	Construction																																			
S-290 (IP-2) & S-292 (IP-1)	Construction																																			
S-265 (KI-2) & S-266 (KI-1)	Construction																																			
Planned																																				
S-288 (HP-1)	Design	Acquisit	Construction																																	
S-284 (HP-5)	Design	Acquisition		Construction																																
Culvert 7, 9 & TCC Abandonment	Design				Acquisition				Construction																											
Reach 1																																				
Reach 1 Cutoff Wall Gap Closures	Construction																																			
Reach 1 Cutoff Wall Extension	Acquis				Construction																															
DSMR Planned Contracts																																				
Cutoff Wall Task Order #1 (Lake Harbor)	Design	Acquisition			Construction																															
Cutoff Wall Task Order #2 (Clewiston)	Design				Acquisition				Construction																											
Cutoff Wall Task Order #3 (Moore Haven)									Design				Acquisition				Construction																			
Cutoff Wall Task Order #4 (Moore Haven)													Design				Acquisition				Construction															
Cutoff Wall Task Order #5 (Lakeport)																	Design				Acquisition				Construction											
SR 78 Bridge Armoring																	Design				Acquisition				Construction											
S-71 Embankment / Floodwall																	Design				Acquisition				Construction											
S-72 Embankment / Floodwall																	Design				Acquisition				Construction											

## SYSTEM-WIDE RISK REDUCTION APPROACH

- Goal is to reduce the risk of failure, improving the Dam Safety Classification (DSAC) rating
- Cutoff wall installation and water control structure replacements are risk reduction measures

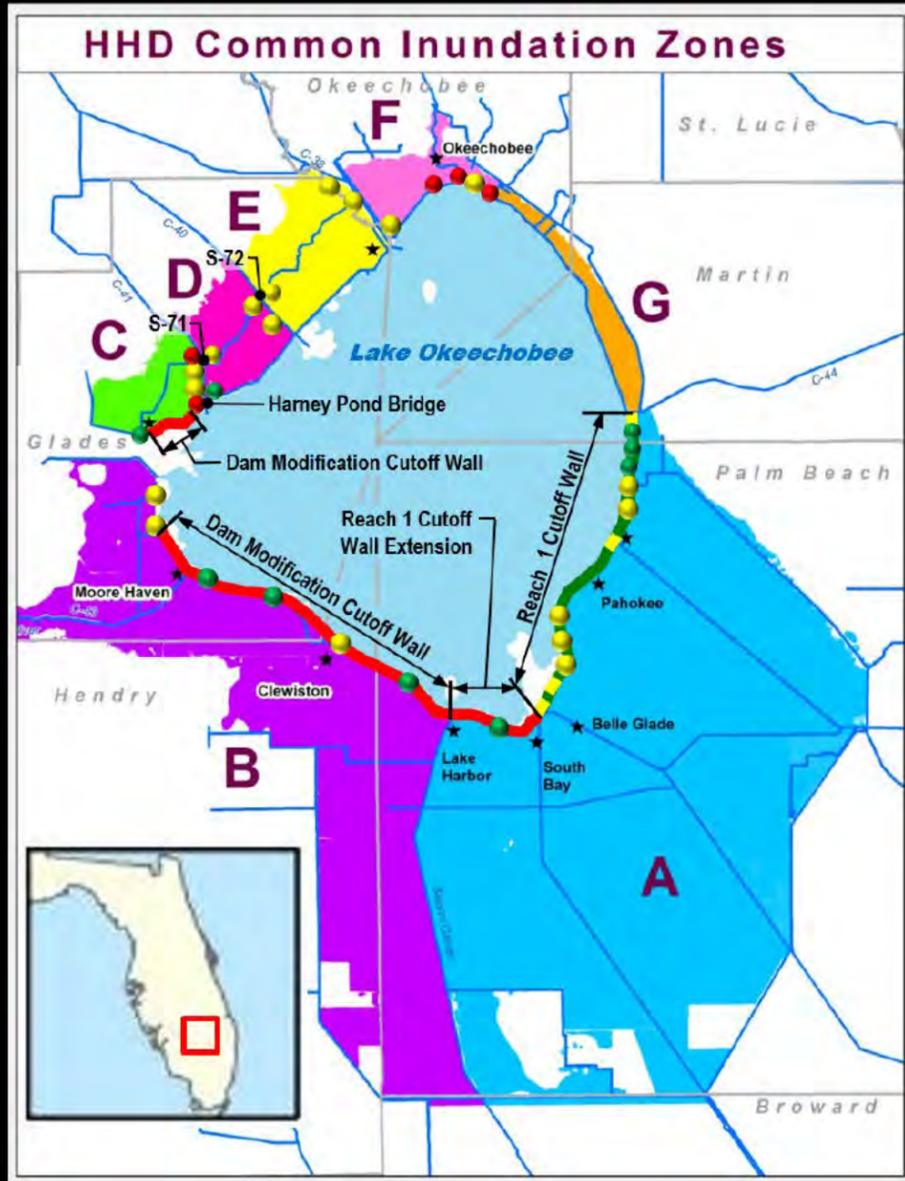
## APPROVED MODIFICATION PLAN

- DSMR approved plan includes the final measures to reduce the risks around Lake Okeechobee
- 28.6 miles of cutoff wall constructed in Common Inundation Zones B and C
- Minor embankment raising and floodwalls near Structures S-71 and S-72
- Armoring SR 78 bridge crossing at Harney Pond Canal



# HERBERT HOOVER DIKE | IMPLEMENTATION

*Rehabilitation Project*



## COMPLETED WORK:

- 21.4 miles of cutoff wall in Reach 1 (38% of total cutoff wall construction)
- 8 culvert replacements and 1 culvert removal (28% of total culverts being addressed)

## ONGOING WORK:

- 18 culvert replacements (57% of total culverts being addressed)
- Reach 1 cutoff wall gap closures (tie-in cutoff wall to existing structures at four locations)

## PLANNED WORK:

- 35.2 miles of cutoff wall construction (62% of total cutoff wall construction)
- 2 culvert replacements (6% of total culverts being addressed)
- 3 culvert abandonments (9% of total culverts being addressed)
- Harney Pond canal bridge armoring
- Structures S-71 and S-72 embankment raising



Reach 1 Cutoff Wall – Pahokee, FL



Reach 1 Cutoff Wall – Pahokee, FL

- Cutoff Wall Completed
- Cutoff Wall Gap Closures Ongoing Construction
- Cutoff Wall Planned
- Culvert Replacements / Removals Completed
- Culvert Replacements Ongoing Construction
- Culvert Replacements / Abandonments Planned



US Army Corps of Engineers  
**BUILDING STRONG.**



Structure S-278 (C-2) Replacement



Structure S-268 (C-8) Replacement



Structure S-267 (C-6) Replacement

## **INFORMATION MEMORANDUM FOR THE SECRETARY**

DATE: September 29, 2017

FROM: Michael Oetker, Acting Southeast Regional Director, U.S. Fish and Wildlife Service

SUBJECT: Lake Okeechobee

This memorandum provides an overview of the significance of Lake Okeechobee to the south Florida ecosystem.

### **BACKGROUND**

Lake Okeechobee is the largest lake in Florida and the second largest body of water located in the United States. Lake Okeechobee is approximately 451,000 acres in size has a surface area of 730 square miles. It serves as water supply for both people and agriculture in south Florida. It is rich in fish and wildlife and has tremendous recreational value. Lake Okeechobee is a world famous fishery for largemouth bass, and the fisheries for crappie and other species are also important to local economies.

### **DISCUSSION**

The U.S. Army Corps of Engineers (Corps) and South Florida Water Management District manage the water levels in Lake Okeechobee. The Lake discharges into the Caloosahatchee (to the west) and St. Lucie (to the east) estuaries, and these discharges directly affect the health of these systems. Thus, managing the Lake levels directly affects salinity levels and potential algae blooms in those estuaries.

The Herbert Hoover Dike (HHD) is a 143-mile earthen dam that surrounds Lake Okeechobee that was completed in the 1960's. Maintenance of the dike and the potential ability for the Lake to hold more water are significant issues. A Dam Safety Modification Study was completed in 2016 for the HHD that identified and recommended a cost effective alternative risk management plan to support the expeditious reduction of risk at HHD. While the primary purpose of the plan is to ensure public safety, objectives of the project also include lowering the probability of a breach and potential impacts on ecological, cultural, and aesthetic resources, including these resources.

Lake Okeechobee is an important breeding and foraging site for the Everglade snail kite, an endangered species, and serves as a 'hub' for populations breeding to the north and south. Approximately 80 nests have occurred there each year during the breeding season (January – June) in recent years. Unfortunately, 44 active nests were recently lost as a result of impact from Hurricane Irma.

The U.S. Fish and Wildlife Service (Service) is currently consulting with Corps under section 7 of the Endangered Species Act regarding the Lake Okeechobee Regulation Schedule (LORS), which governs management of Lake levels. This consultation is not examining any changes to Lake operations at this time. This consultation is not considered controversial.

### **NEXT STEPS**

The Service will continue to work cooperatively with other state and federal agencies in managing Lake Okeechobee and all of its resources, including the Everglade snail kite.



United States Department of the Interior  
Washington, D.C. 20240

Briefing Memorandum for the Secretary

**MEETING DATE:** October 5, 2017

**MEETING TIME:** 6:00 PM

**FROM:** David Viker, Acting Regional Director, Southeast Region, U.S. Fish and Wildlife Service, 404 679-4000

**THROUGH:** Acting Assistant Secretary for Fish and Wildlife and Parks

**SUBJECT:** State and Federal Collaboration in the Northern Everglades, Arthur R. Marshall Loxahatchee National Wildlife Refuge

**DOI Staff Participating:** Shannon Estenoz, Kathleen Burchett, Rolf Olson

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**I. STATEMENT OF PURPOSE**

To introduce the Secretary to the Arthur R. Marshall Loxahatchee National Wildlife Refuge (Refuge), a 143,954-acre expanse marking the northern limit of the greater Everglades ecosystem. Also, to inform the Secretary about the collaborative efforts of the U.S. Fish and Wildlife Service (Service) and South Florida Water Management District (District) to provide management services (invasive species control, wildlife conservation and management, water quality improvement, and expanded public access) on the Refuge.

**II. BACKGROUND**

The Service has managed the state-owned Water Conservation Area 1 as the Refuge under a License Agreement since 1951. The Service and District are concurrently updating that License Agreement and exchanging adjacent lands to optimize each organization's ability to meet its core mission and contribute to the restoration of America's Everglades.

**III. DISCUSSION**

The Service and District are jointly working on related initiatives. First, the agencies are updating the License Agreement that enables the Service to manage Water Conservation Area 1 as part of the Refuge. The new License Agreement emphasizes interagency collaboration while underscoring the District's leadership in invasive species control, the Service's leadership in expanding public access, and Florida Fish and Wildlife Conservation Commission's cooperative role in both matters.

Simultaneously, the parties have been working towards a land exchange at the Refuge that benefits both agencies. The Service gains conservation land that represents an important transition zone from cypress forest to sawgrass marsh and provides opportunities for increased public access. The District gains an ideal location to implement a portion of its Restoration Strategies Initiative to improve water quality in the Everglades. This Initiative is linked to a 1992 Consent Decree that established long-term phosphorus limits for both the Refuge and Everglades National Park. The District-owned Strazzulla Marsh is valued at \$2,620,000 and the

Service-owned Compartment D is valued at \$1,350,000, leaving a difference of \$1,270,000. To equalize the exchange, the Service and the District agreed to seek the release of Departmental grant restrictions on lands purchased but no longer needed for Everglades restoration. The District has a March 2018 deadline to complete the exchange. The Service and the District are working diligently to meet this deadline.

#### **IV. NEXT STEPS**

- Service completes all real estate acquisition requirements, environmental compliance and consultation for the land exchange by November 2017.
- Service routes land exchange package through the Bureau Headquarters to the Department in November 2017.
- Assistant Secretary for Fish, Wildlife and Parks makes determination on Everglades grant lands disposal in early December 2017.
- Assistant Secretary for Policy, Management and Budget provides land exchange package to appropriations committees for their 30-day review in early December 2017.
- Land exchange closing and License Agreement execution in February 2018.

## Conversation Contents

Updated Schedule: 4PM

**Attachments:**

/39. Updated Schedule: 4PM/1.1 Trip- 10.2-10.10 SC, GA, FL (3).pdf

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Wed Oct 04 2017 13:59:28 GMT-0600 (MDT)  
**To:** Laura Rigas <laura\_rigas@ios.doi.gov>, Scott Hommel <scott\_hommel@ios.doi.gov>, (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Updated Schedule: 4PM  
**Attachments:** Trip- 10.2-10.10 SC, GA, FL (3).pdf

Rusty has not had a chance to update Saturday Everglades schedule yet. I'll send out the re-updated version later tonight.

Caroline

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**South Carolina, Georgia, Florida  
October 2 - October 10, 2017  
Draft: 10/2/2017**



**TRIP SUMMARY**  
**THE TRIP OF THE SECRETARY TO**  
**South Carolina, Georgia, Florida**  
**October 2 - October 10, 2017**

**Weather:**

Charleston, SC (Tuesday)	High 79°, Low 65°; Partly Cloudy; 20% Chance of Precipitation
Atlanta, GA (Tuesday)	High 78°, Low 58°; Sunny; 10% Chance of Precipitation
Jacksonville, FL (Wednesday)	High 82°, Low 73°; PM Showers; 40% Chance of Precipitation
Miami, FL (Thursday)	High 82°, Low 77°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Friday)	High 86°, Low 80°; Scattered Thunderstorms; 40% Chance of Precipitation
Miami, FL (Saturday)	High 87°, Low 80°; Scattered Thunderstorms; 60% Chance of Precipitation
Miami, FL (Sunday)	High 86°, Low 79°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Monday)	High 86°, Low 79°; Scattered Thunderstorms; 50% Chance of Precipitation

**Time Zone:**

South Carolina, Georgia, Florida Eastern Daylight Time

**Advance (Charleston, SC):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Atlanta, GA):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Luke Bullock

**Cell Phone:**

(b) (6)

**Advance (Okefenokee NWR):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Aaron Thiele

**Cell Phone:**

(b) (6)

**Advance (Lake Okeechobee):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Caroline Boulton

**Cell Phone:**

(b) (6)

**Advance (Big Cypress/Everglades)**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Biscayne)**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Caroline Boulton

**Cell Phone:**

(b) (6)

**Traveling Staff:**

Agent in Charge  
Communications Director (SC/GA)

(b) (6), (b) (7)(C)  
Laura Rigas

**Cell Phone:**

(b) (6)

Press Secretary (FL)  
Photographer  
Advisor to the Assistant Secretary, Fish  
and Wildlife and Parks

Heather Swift  
Tami Heilemann  
Marshall Critchfield

(b) (6)

**Attire:**

SC:	Park Casual
Atlanta:	Business Casual
Okefenokee NWR:	Park Casual
Big Cypress/Everglades:	Park Casual (long sleeves and long pants recommended for the bugs, boots for Python hunting); change of clothes needed at the Everglades
Biscayne:	Park Casual; Dive Shirt; Swim Gear; Hat



State Lead Vehicle  
Secretary's Vehicle: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Laura Rigas

Drive time: ~5 minutes

Note: Staff vehicle will depart 30 minutes prior to RKZ departure for site

**7:50-7:55am EDT: Arrive Fort Sumter Visitor Education Center & Proceed to Tour**  
Greeted by: Gary Stansberry, Acting Superintendent, Fort Sumter National Monument  
Dawn Davis, Public Affairs Specialist, Fort Sumter National Monument

Note: Gary Stansberry, Acting Superintendent of Fort Sumter National Monument, is the Facility Manager of Biscayne National Park

**7:55-8:05am EDT: Brief Tour of the Fort Sumter Visitor Education Center**  
Participants: RKZ  
Mrs. Zinke  
Gary Stansberry, Acting Superintendent  
Dawn Davis, Public Affairs Specialist  
Tom Downs, Supervisory Park Ranger, Fort Sumter National Monument (Tour Leader)  
Michelle Haas, Acting Concessions & Fee Manager and Site Manager, Charles Pickney National Historic Site  
Shannon Woolfolk, Integrated Resources Specialist, Fort Sumter National Monument (Photographer)

**8:05-8:10am EDT: Depart via Walk to Charleston Maritime Center Dock**  
Location: 10 Wharfside Street  
Charleston, SC 29401  
Note: Prior to boarding the vessel, a brief safety orientation will be provided by the boat's Captain, Scott Mapes, Chief of Facility Management, Fort Sumter National Monument

**8:10-8:30am EDT: Depart Charleston Maritime Center en route Fort Sumter**  
Vessel: 25 Passenger National Park Service Boat  
Boat Manifest: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Laura Rigas  
Rusty Roddy  
Gary Stansberry, Acting Superintendent  
Dawn Davis, Public Affairs Specialist  
Michelle Hass, Acting Concessions & Fee Manager  
Shannon Woolfolk, Integrated Resources Specialist (Photographer)  
Scott Mapes, Chief of Facility Management (Captain)  
1 NPS Crew Member

**8:30-9:20am EDT: Arrive Fort Sumter & Proceed to Tour**  
Greeted by: Sheldon Pompey, Maintenance Employee  
Gary Alexander, NPS Ranger  
Patrick Cardenas, NPS Guide  
Note: Thru a partnership with Clemson University, three Clemson University employees will be on site leading historic gun preservation work which will be observed during tour  
Note: Hurricane Irma storm damage / repairs & deferred maintenance will be discussed during tour  
Note: RKZ will assist in raising the flag at Fort Sumter  
Note: RKZ will receive his passport stamp in front of a historic cannon inside the Fort

**9:20-9:35am EDT: Depart Fort Sumter en route Fort Moultrie**  
Vessel: 25 Passenger National Park Service Boat  
Boat Manifest:  
RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Laura Rigas  
Rusty Roddy  
Gary Stansberry, Acting Superintendent  
Dawn Davis, Public Affairs Specialist  
Michelle Hass, Acting Concessions & Fee Manager  
Shannon Woolfolk, Integrated Resources Specialist (Photographer)  
Scott Mapes, Chief of Facility Management (Captain)  
1 NPS Crew Member

**9:35-9:45am EDT: Arrive Fort Moultrie & Proceed to Visitor Center for Passport Stamp**  
Location: Fort Moultrie Visitor Center  
Main Entrance Lobby  
1214 Middle Street  
Sullivan's Island, SC 29482

**9:45-10:00am EDT: Proceed to Meet & Greet with Fort Sumter National Monument Staff**  
Location: Fort Moultrie Visitor Center  
Rooftop  
Participants: RKZ  
20-25 NPS Employees  
Note: NPS staff will be pre-set for group photo upon RKZ arrival

**10:00-3:00pm EDT: Depart Charleston, SC en route Atlanta, GA**  
Location:  
Vehicle Manifest:  
State Lead Vehicle:  
Secretary's Vehicle: RKZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Laura Rigas  
Drive Time: ~5 hours

**3:00-3:30pm EDT: Arrive Russell Federal Building & Proceed to Atlanta Regional Management**

**Meeting**

Location: Richard B. Russell Federal Building  
75 Ted Turner Drive SW  
Atlanta, GA 30303

Note: If arriving before 3:30pm, the Secretary may proceed to designated hold room until meeting begins

**3:30-4:00pm EDT:**

**Brief Meeting with Atlanta Regional Management**

Location: Richard B. Russell Federal Building  
Conference Room P78-A

Participants: Stan Austin, Regional Director, National Park Service  
Eric Strom, Director, Water Science Center  
Brian McCallum, Data Chief, USGS Georgia Representative  
Horace Clark, Assistant Solicitor  
Michael Oetker, Acting Director, Fish & Wildlife Service

Press: Closed

Staff: Laura Rigas

Advance: Luke Bullock

Note: BIA, BoR, BOEM, BSEE have no formal Regional Director in Atlanta

Note: Several management-level staffers are out of the region responding to  
Hurricanes Irma & Maria

**4:00-5:00pm EDT:**

**All Hands Meeting with Atlanta Regional Staff**

Location: Richard B. Russell Federal Building  
Strom Auditorium

Participants: ~200 Atlanta Regional DOI Team Members

Press: Closed

Staff: Laura Rigas

Format: Informal Remarks and Q&A  
Introduced by NPS Regional Director Stan Austin

**5:00-6:30pm EDT:**

**Downtime at RON**

Location: Atlanta Hilton Hotel  
255 Courtland St. NE  
Atlanta, GA 30330

**6:30-8:00pm EDT:**

**Dinner TBD**

**Wednesday, October 4, 2017**

Atlanta, GA → Okefenokee NWR → Jacksonville, FL

**9:05-9:15am EDT:**

**WebEx Event with Royalty Policy Committee Meeting**

Location: RON; Tentative Room 1431

Staff: Laura Rigas

Note: Conference Call as Backup

**9:15-2:00pm EDT:**

**Depart Atlanta, GA en route Okefenokee National Wildlife Refuge**

Location: 4155 Suwannee Canal Road  
Folkston, GA 31537

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
**(b) (6), (b) (7)(C)**

Staff Vehicle: Laura Rigas

Drive Time: ~4 hours, 30 minutes

**2:00-2:05pm EDT:**

**Arrive Okefenokee National Wildlife Refuge**

Location: 1337 Suwannee Canal Road  
Folkston, GA 31537

Note: Greeted by Michael Lusk, Refuge Manager, Okefenokee NWR

Note: Proceed into Auditorium of Robert S. Bolt Visitor Center

**2:05-2:15pm EDT:**

**Overview of Okefenokee National Wildlife Refuge by Michael Lusk**

Note: 20-30 FWS Employees Present,

Local Attendees: Nancy Bobbitt, Senator Isakson's Office  
Sam Tostensen, Senator Perdue's Office  
Charles White, Senator Perdue's Office  
Hunter Hall, Congressman Carter's Office  
Mike Conlon, Rayonier Inc, GOAL  
Dawn Malin, Okefenokee Chamber of Commerce  
Cheryl Hargrove, Tourism Project Manager, GA Department  
of Economic Development  
Bryan Gray, Stephen C. Foster State Park  
Dr. William Clark, Okefenokee Swamp Park Board of  
Directors  
Russell Barber, Okefenokee Wildlife League  
Jim Burkhart, Okefenokee Wildlife League  
Jim Holler, Okefenokee Wildlife League  
Vivian Dickerson, Okefenokee Wildlife League  
Genny Gowen, Okefenokee Wildlife League  
Lynn Crews, Okefenokee Wildlife League  
Josh Howard, Okefenokee Wildlife League  
Marward Howard, Okefenokee Wildlife League  
Approximately 1-5 Refuge Volunteers

**2:15-2:25pm EDT:**

**Overview of Greater Okefenokee Association of Landowners**

Note: Mike Conlon will provide quick overview of Okefenokee's partnership with  
surrounding private landowners

**2:25-3:00pm EDT:**

**Secretary Addressing Employees and Q&A**

Note: Local Attendees and Partners will be present. No Media present

**3:00-3:10pm EDT:**

**National Wildlife Refuge Passport Stamp**

Note: Front Desk of Visitor's Center with Volunteers

**3:10-3:20pm EDT:**

**Employee Photo in front of building**

**3:20-3:30pm EDT:**

**Walk through Okefenokee Adventures (Concessionaire)**

**3:30-5:00pm EDT:**

**Boat Tour into Chesser Prairie and Cedar Hammock Camping Shelter**

Boat Manifest:

Boat 1: RZ

Michael Lusk, Refuge Manager

Chris Cooley, Acting Deputy Refuge Manager

Laura Rigas

Susie Heisey, Sup Refuge Ranger

Rocky Chesser, Work Supervisor (driver)

Boat 2: Sheila Carter, Okefenokee Adventures Employee (driver)  
Mark Woods, Times Union  
Terry Dickson, Times Union  
Matt Gardner, Herald  
Russ Bynum, AP  
Charles White, Perdue's Office  
Sam Tostensen, Perdue's Office  
Hunter Hall, Carter's Office  
Russell Barber, OWL

**5:00-6:15pm EDT: Depart en route Jacksonville, FL**  
Location: Personal Friend's Home  
3795 Ortega Boulevard  
Jacksonville, FL 32210  
Vehicle Manifest:  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Laura Rigas  
Staff Vehicle: Aaron Thiele  
Drive Time: ~1 hour, 15 minutes

**6:15-TBDpm EDT: Downtime at RON**  
**6:30-6:45pm EDT: Depart RON en route Dinner**  
**6:45-8:00pm EDT: Personal Dinner**  
**8:00-8:15pm EDT: Depart Dinner en route RON**  
**8:15pm EDT: RON**

**Thursday, October 5, 2017**

Jacksonville, FL → Fort Pierce, FL → Canal Point, FL → Miami, FL

**8:00-11:30am EDT: Depart Jacksonville en route Fort Pierce**  
Location: 3300 North Highway A1A  
Fort Pierce, FL 34949  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Drive Time: ~3 hours, 30 minutes

**11:30-1:00pm EDT: Visit to National Navy UDT-SEAL Museum**  
Location: 3300 North Highway A1A  
Fort Pierce, FL 34949  
Participants: Rick Kaiser, Executive Director  
Ken Corona, Assistant Executive Director  
Advance: Caroline Boulton  
Note: Entrance fees will be paid for personally

**1:00-2:00pm EDT:**

**Lunch**

Location: Harbor Cove Bar & Grill  
1930 Harbortown Drive  
Fort Pierce, FL 34946  
Participants: Ken Corona, Assistant Executive Director  
Rick Kaiser, Executive Director

**2:00-3:30pm EDT:**

**Depart Fort Pierce en route Cape Point, FL**

Location: Canal Point, FL  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Drive Time: ~1 hour, 25 minutes

**3:30pm EDT:**

**Arrive Lake Okeechobee**

Greeted By: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives

**3:30-3:45pm EDT:**

**Overview Briefing on Lake Okeechobee & Herbert Hoover Dike**

Location: Construction Trailer  
Culvert C10A  
Canal Point, FL  
Participants: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Kevin Burger, Deputy Director, Office of Everglades Restoration Initiatives  
Mike Oetker, Acting Regional Director, Fish & Wildlife Service  
Larry Williams, Director, Ecological Services, Fish & Wildlife Service  
COL Jason Kirk, Commander, Jacksonville District, U.S. Army Corps of Engineers  
Kim Taplin, Program Manager, Ecological Branch, U.S. Army Corps

of

Engineers  
Ingrid Bon, HHD Project Manager, U.S. Army Corps of Engineers  
Press: Closed  
Staff: Heather Swift  
Marshall Critchfield  
Tami Heilemann  
Advance: Caroline Boulton  
Format: Shannon Estenoz will brief on Everglades Restoration & ties to Lake Okeechobee  
Larry Williams will brief on Endangered Species Act & Lake Okeechobee

**3:45-3:50pm EDT:**

**Safety Briefing on Construction Site // Put on Safety Equipment**

Location: Construction Trailer  
Note: Contracting Safety Officer will be providing briefing  
Note: Protection materials will be provided (hard hats, safety glasses)

**3:50-3:55pm EDT:**

**Depart Construction Trailer en route Levee**

Travel Time: ~5 minute walk  
Note: Security vehicle will be pre-positioned atop levee  
*NOTE: In event of lightning, the group will take vehicles to top of levee*

Vehicle Manifest:

Secretary's Vehicle:

RZ

(b) (6), (b) (7)(C)

Shannon Estenoz

Col. Jason Kirk, U.S. Army Corps of  
Engineers

Vehicle 2:

(b) (6), (b) (7)(C)

Tami Heilemann

TBD Press

3:55-4:15pm EDT:

**Discussion of Lake, Dike, and Construction Project**

Location: Lake Okeechobee Levee

Participants: Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Kevin Burger, Deputy Director, Office of Everglades Restoration  
Initiatives

Mike Oetker, Acting Regional Director, Fish & Wildlife Service

Larry Williams, Director, Ecological Services, Fish & Wildlife Service

COL Jason Kirk, Commander, Jacksonville District, U.S. Army Corps  
of Engineers

Kim Taplin, Program Manager, Ecological Branch, U.S. Army Corps

of

Engineers

Ingrid Bon, HHD Project Manager, U.S. Army Corps of Engineers

Press: Open

Staff: Heather Swift

Marshall Critchfield

Tami Heilemann

Advance: Caroline Boulton

Format: Ingrid Bon will brief on HHD overview

*NOTE: In event of lightning, this will be a discussion from vehicles atop the levee; COL  
Kirk will provide briefing*

4:15-4:30pm EDT:

**Media Availability**

Location: Top of Levee at Culvert C10A  
Canal Point, FL

Staff: Heather Swift

*NOTE: In event of lightning, this event will take place in Construction Trailer*

4:30-5:30pm EDT:

**Depart Lake en route Loxahatchee National Wildlife Refuge**

Location: Lee Road Boat Ramps  
Loxahatchee National Wildlife Refuge  
10216 Lee Road  
Boynton Beach, FL 33473

Vehicle Manifest:

Lead Vehicle: Bill Calvert, Supervisory Park Ranger (Law  
Enforcement)

Secretary's Vehicle: RZ

Mrs. Zinke

(b) (6), (b) (7)(C)

Security Vehicle:

(b) (6), (b) (7)(C)

Staff Vehicle:

Caroline Boulton

Tami Heilemann

Staff Vehicle: Marshall Critchfield  
Heather Swift  
Drive Time: ~1 hour

**5:30-5:45pm EDT: Arrive Loxahatchee National Wildlife Refuge // Brief Overview of Refuge**

Greeted By: Rolf Olson, Project Leader  
Steve Henry, Deputy Project Leader  
Note: Short safety briefing  
Note: Protection materials will be provided (+ mosquito nets)

**5:45-6:45pm EDT: Tour of Loxahatchee National Wildlife Refuge**

Vessel: Fish & Wildlife Service Airboats  
Boat Manifest:  
Boat 1: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Rolf Olson, Project Leader (Driver)  
Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Boat 2: Driver  
Tami Heilemann  
Marshall Critchfield  
Heather Swift  
Mike Oetker, Acting Regional Director, Fish & Wildlife Service  
Boat 3: Driver  
Caroline Boulton  
(b) (6), (b) (7)(C)  
Press: Closed  
Note: Discuss invasive plants, Loxahatchee National Wildlife Refuge, and Everglades Restoration on boat

*NOTE: In the event of strong wind, RZ's boat will be the only one participating in tour or group will complete boardwalk tour at the Visitor Center*

*NOTE: In the event of lightning, all will proceed to Visitor Center for indoor tour and briefing*

**6:45-7:00pm EDT: Brief Stop into Visitor Center**

Participants: Rolf Olsen, Project Leader  
Mike Oetker, Acting Regional Director  
Note: Stamp Refuge Passport  
Note: Restrooms available

**7:10-9:00pm EDT: Depart Loxahatchee National Wildlife Refuge en route RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle: Heather Swift

Drive Time: ~1.5 hours

**9:00pm EDT:**

**RON**

Note: Expenses over the government rate paid personally

**Friday, October 6, 2017**  
**Big Cypress National Preserve**

**7:00-9:00am EDT:**

**Depart Miami Beach en route Big Cypress National Preserve**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift

Drive Time: ~2 hours

**9:00-9:30am EDT:**

**Clyde Butcher Gallery Visit**

**9:30-10:00am EDT:**

**Depart en route Fire Prairie Trail**

**10:00-11:30am EDT:**

**National Preserve Hurricane Cleanup Activity // Tour of National Preserve**

Note: Clean up at Fire Prairie Trail (debris)

Press: Open

Vessel for Tour: Swamp Buggy

**11:30-12:15pm EDT:**

**Depart en route Everglades City**

Location: Gulf Coast Visitor Center

815 Oyster Bar Lane

Everglades City, FL 34139

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift

Drive Time: ~30 minutes

**12:15-1:45pm EDT:**

**Lunch // Tour Damaged Everglades National Park Sites // Meet with Hurricane-Impacted NPS Staff**

Participants: ~15-20 park employees

Note: Lunch provided by Friends group (TBD)

Note: Lunch under covered space with picnic tables

**1:45-2:15pm EDT:**

**Depart en route Big Cypress National Preserve Headquarters**

Location:

Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle: Heather Swift  
Drive Time: ~15 minutes

**2:15-3:15pm EDT: All Southern Florida NPS Employee Meeting**  
**3:15-4:15pm EDT: Briefing with Preserve Staff**  
**4:15-4:45pm EDT: Tour Damaged Preserve Headquarter Facilities**  
**4:45-7:00pm EDT: Depart en route RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle: Heather Swift  
Drive Time: ~2 hours

**7:00-9:00pm EDT: Dinner**

**9:00pm EDT: RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Note: Expenses over the government rate paid personally

**Saturday, October 7, 2017**  
Everglades National Park, FL

**7:30-9:00am EDT: Depart RON en route Everglades National Park**

Location:  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Tami Heilemann

Staff Vehicle: Marshall Critchfield  
Heather Swift  
Caroline Boulton

Drive Time: ~2 hours

**9:00-9:30am EDT: Arrive Everglades National Park // Invasive Species Briefing**

Location: Ernest F. Coe Visitor Center  
40001 State Highway 9336  
Homestead, FL 33034

Note: Talk to Park's python removal experts

**9:30-10:00am EDT: Prepare for Media Availability // Depart en route Anhinga Trail**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke

(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Drive Time: ~15 minutes

**10:00-10:30am EDT: Media Availability with CODEL**

Location: Anhinga Trail

Participants: RZ  
Governor Rick Scott (TBD)  
Senator Marco Rubio  
Rep. Ros-Lehtinen (TBD)

**10:30-11:15am EDT: Depart en route Flamingo**

Location: 1 Flamingo Lodge Highway  
Homestead, FL 33034

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke

(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift  
Caroline Boulton

Drive Time: ~1 hour, 15 minutes

**11:15-12:30pm EDT: ~~Boat Ride on Florida Bay~~**

**12:45-1:45pm EDT: Lunch in Maintenance Area**

Note: Lunch paid for by Friends group

**1:45-2:15pm EDT: Tour Hurricane Damaged Facilities**

**2:15-3:15pm EDT: Meeting with Florida Bay Commercial Operators**

**3:15-4:30pm EDT: Depart Everglades National Park en route Incident Command Center**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift  
Caroline Boulton

Drive Time: ~1 hour

**4:30-5:30pm EDT: Incident Command Center Visit: Overview // Current Operations // Coordination with FEMA // Meet & Greet with Employees**

Location: NPS Incident Command Center  
Krome Center  
950 North Krome Avenue, Suite 100  
Homestead, FL 33030

**5:30-6:15pm EDT: Depart en route RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift  
Caroline Boulton

Drive Time: ~1 hour, 30 minutes

**6:15-6:30pm EDT: Personal Time**

**6:30-8:00pm EDT: Dinner**

**8:00pm EDT: RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Note: Expenses over the government rate paid personally

**Sunday, October 8, 2017**  
**Biscayne National Park**

**9:00-10:00am EDT: Depart RON en route Biscayne National Park Headquarters**

Location: 9700 Southwest 328th Street

Sir Lancelot Jones Way  
Homestead, FL 33033

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Caroline Boulton  
Heather Swift  
Marshall Critchfield

Drive Time: ~1 hour, 15 minutes

- 10:00-10:45am EDT: Arrive at Biscayne National Park Headquarters // Overview of Park**  
Location: Headquarters Building  
Superintendent's Office  
Participants: Margaret Goodro, Superintendent  
Carissa DeCramer, Chief of Staff  
Brad Falls, Chief Ranger, Law Enforcement
- 10:45-11:00am EDT: Stamp Passport at Visitor Center // Talk with NPS Interpreters and Volunteers**  
Location: Visitor Center  
Participants: Margaret Goodro, Superintendent  
Carissa DeCramer, Chief of Staff
- 11:00-11:30am EDT: Hurricane Cleanup Activity: Gravel Repairs // Meet with Maintenance Staff**  
Location: Boardwalk outside of Visitor Center
- 11:30-11:35am EDT: Proceed to Boats for Tour of Park // Brief Safety Briefing**  
Location: Docks outside of Visitor Center  
Boat Manifest:  
Boat 1:  
Boat 2:  
*NOTE: In the event of lightning, the group will instead proceed to an Invasive Species Briefing in the Headquarters to discuss invasive lionfish*
- 11:35-12:00pm EDT: Depart Visitor Center en route Biscayne Bay // Visit with NPS Youth "Fish On" Group**
- 12:00-12:45pm EDT: Depart en route Stiltsville // View Hurricane Damage at Stiltsville // Eat Lunch**  
Note: Lunch will be paid for individually in cash
- 12:45-1:15pm EDT: Depart en route Fowey Rocks Lighthouse // Archeologist-Lead Briefing on Buildings**  
*NOTE: In the event of moderate wind, boats will proceed directly to Boca Chita Lighthouse*
- 1:15-1:45pm EDT: Depart en route Boca Chita Lighthouse // Interpretive Ranger-Lead Briefing**
- 1:45-2:15pm EDT: Depart en route Elliot or Adams Keys // Assess Hurricane-Damaged Infrastructure**
- 2:15-2:45pm EDT: Depart en route Biscayne National Park Visitor Center**  
Vessel: Boat
- 2:45-4:00pm EDT: Depart Biscayne National Park Headquarters en route RON**  
Location: 1 Hotel South Beach

2341 Collins Avenue  
Miami Beach, FL 33139

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Caroline Boulton  
Heather Swift  
Marshall Critchfield

Drive Time: ~1 hour, 15 minutes

**4:00-6:30pm EDT: Personal Time // Potential Hurricane-Related Activity**

**6:30-8:30pm EDT: Dinner**

**8:30pm EDT: RON**

Location: 1 Hotel South Beach  
2341 Collins Avenue  
Miami Beach, FL 33139

Note: Expenses over the government rate paid personally

**Monday, October 9, 2017**

Miami, FL

**Personal // Paid for personally**

**Tuesday, October 10, 2017**

Miami, FL → Washington, DC

**5:30-5:50am EDT: Depart RON en route Miami International Airport**

Location: 2100 Northwest 42nd Avenue  
Miami, FL 33126

**6:54am EDT-  
9:29am EDT:**

**Wheels up Miami, FL (MIA) en route Washington, DC (DCA)**

Flight: American Airlines 2347

Flight time: 2 hours, 35 minutes

RZ Seat: 19D

AiC: (b) (6), (b) (7)(C)

Staff:

NOTE: American is only nonstop option

## Conversation Contents

Schedule: 10.2 & Trip

### Attachments:

/40. Schedule: 10.2 & Trip/1.1 Trip 10.2-10.10 SC GA FL (4).pdf  
/40. Schedule: 10.2 & Trip/1.2 Eisenhower Memorial Commission.pdf  
/40. Schedule: 10.2 & Trip/1.3 NCPC - Eisenhower\_Memorial\_Modification\_Recommendation\_6694\_Oct2017.pdf  
/40. Schedule: 10.2 & Trip/1.4 EMC Advisory Committee.pdf  
/40. Schedule: 10.2 & Trip/1.5 20171002 Secretary's Daily Briefing Book for Monday.pdf  
/40. Schedule: 10.2 & Trip/1.6 20171002 11am Cutting Red Tape -- Template Slide Deck\_Final.pptx

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

---

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Sun Oct 01 2017 11:15:32 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <[REDACTED]@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.2 & Trip  
Trip 10.2-10.10 SC GA FL (4).pdf Eisenhower Memorial Commission.pdf NCPC -  
**Attachments:** Eisenhower\_Memorial\_Modification\_Recommendation\_6694\_Oct2017.pdf EMC Advisory  
Committee.pdf 20171002 Secretary's Daily Briefing Book for Monday.pdf 20171002 11am Cutting  
Red Tape -- Template Slide Deck\_Final.pptx

Make sure to pack your park passport, a hat, long sleeves/long pants for Florida (all the parks say there are still a lot of mosquitos). You'll also need your dive certification card and a diving shirt/gear of choice if you have one. Lola's trip confirmation # for her flight is listed on the trip itinerary.

### October 2

#### **9:00-9:15 Daily Scheduling & Communications Meeting**

Location: Office

#### **9:15-9:30 HOLD: Potential Call with Sec. Ross**

#### **9:30-10:00 Interview: Taped Radio Show with Cable Smith | Lone Star Outdoors Show**

Location: Office

#### **10:00-10:20 Politicals Meeting (Optional)**

Location: 5160 Conference Room

#### **10:20-10:30 Depart en route White House**

#### **10:30-10:40 Pre-Brief by White House Staff on Deregulation Day**

Location: West Exec // East Room

#### **10:40-11:00 Hold Room**

#### **11:00-11:45 Liberating America from Bureaucracy White House Event**

Location: East Room

#### **11:45-12:00 Depart en route DOI**

#### **12:00-12:30 OPEN**

#### **12:30-1:00 Meeting with Senator Roberts**

Location: Office

#### **1:00-1:30 OPEN / Lunch**

#### **1:30-2:00 Daily Meeting with the Chief of Staff**

Location: Office

#### **2:00-3:00 Liberating America from Bureaucracy DOI Event**

Location: 5160 Conference Room OR South Penthouse (to be confirmed)

#### **3:00-3:30 OPEN**

#### **3:30 Depart DOI en route DCA**

**4:37-6:19 Flight to Charleston**

--  
Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

ryanzinke <(b) (6) Ryan Zinke>

**From:** ryanzinke <(b) (6) Ryan Zinke>  
**Sent:** Sun Oct 01 2017 15:49:42 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** RE: Schedule: 10.2 & Trip

If I go to PR with the boss on tuesday, we may have to alter our schedule. We would take out Atlanta and perhaps go to atlanta the following week.

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----  
From: "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
Date: 10/01/2017 1:15 PM (GMT-05:00)  
To: (b) (6) Ryan Zinke <(b) (6) Ryan Zinke>  
Cc: ryanzinke <(b) (6) Ryan Zinke>  
Subject: Schedule: 10.2 & Trip

Make sure to pack your park passport, a hat, long sleeves/long pants for Florida (all the parks say there are still a lot of mosquitos). You'll also need your dive certification card and a diving shirt/gear of choice if you have one. Lola's trip confirmation # for her flight is listed on the trip itinerary.

**October 2**

**9:00-9:15 Daily Scheduling & Communications Meeting**

Location: Office

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**10:40-11:00 Hold Room**

**11:00-11:45 Liberating America from Bureaucracy White House Event**

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**12:00-12:30 OPEN**

**12:30-1:00 Meeting with Senator Roberts**

Location: Office

**1:00-1:30 OPEN / Lunch**

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Location: Office

**2:00-3:00 Liberating America from Bureaucracy DOI Event**

Location: 5160 Conference Room OR South Penthouse (to be confirmed)

3:00-3:30 OPEN

3:30 Depart DOI en route DCA

4:37-6:19 Flight to Charleston

--  
Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**Caroline Boulton <caroline\_boulton@ios.doi.gov>**

---

**From:** Caroline Boulton <caroline\_boulton@ios.doi.gov>  
**Sent:** Sun Oct 01 2017 17:02:16 GMT-0600 (MDT)  
**To:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Re: Schedule: 10.2 & Trip

I was thinking a direct flight to Jacksonville the morning of the 4th if you end up in PR; you could just drive up to the NWR that day (it's an hour away) and continue on with the schedule. Not sure we could tack Atlanta on to the back end of the trip given the cabinet meeting, but we could work a stop into another upcoming trip.

Sent from my iPhone

On Oct 1, 2017, at 5:50 PM, ryanzinke <(b) (6) Ryan Zinke> wrote:

If I go to PR with the boss on tuesday, we may have to alter our schedule. We would take out Atlanta and perhaps go to atlanta the following week.

Sent from my Verizon Wireless 4G LTE smartphone

----- Original message -----

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Date:** 10/01/2017 1:15 PM (GMT-05:00)  
**To:** (b) (6) ryan zinke <(b) (6) Ryan Zinke>  
**Cc:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 10.2 & Trip

Make sure to pack your park passport, a hat, long sleeves/long pants for Florida (all the parks say there are still a lot of mosquitos). You'll also need your dive certification card and a diving shirt/gear of choice if you have one. Lola's trip confirmation # for her flight is listed on the trip itinerary.

**October 2**

**9:00-9:15 Daily Scheduling & Communications Meeting**

Location: Office

**9:15-9:30 HOLD: Potential Call with Sec. Ross**

**9:30-10:00 Interview: Taped Radio Show with Cable Smith | Lone Star Outdoors Show**

Location: Office

**10:00-10:20 Politicals Meeting (Optional)**

Location: 5160 Conference Room

**10:20-10:30 Depart en route White House**

**10:30-10:40 Pre-Brief by White House Staff on Deregulation Day**

Location: West Exec // East Room

**10:40-11:00 Hold Room**

**11:00-11:45 Liberating America from Bureaucracy White House Event**

Location: East Room

**11:45-12:00 Depart en route DOI**

**12:00-12:30 OPEN**

000725

**12:30-1:00 Meeting with Senator Roberts**

Location: Office

**1:00-1:30 OPEN / Lunch**

**1:30-2:00 Daily Meeting with the Chief of Staff**

Location: Office

**2:00-3:00 Liberating America from Bureaucracy DOI Event**

Location: 5160 Conference Room OR South Penthouse (to be confirmed)

**3:00-3:30 OPEN**

**3:30 Depart DOI en route DCA**

**4:37-6:19 Flight to Charleston**

--

Caroline Boulton

Special Assistant to the Secretary

U.S. Department of the Interior

Office of Scheduling & Advance

[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

**United States Department of the Interior  
Official Travel Schedule of the Secretary**

**South Carolina, Georgia, Florida  
October 2 - October 10, 2017  
Draft: 9/29/2017**



**TRIP SUMMARY**  
**THE TRIP OF THE SECRETARY TO**  
**South Carolina, Georgia, Florida**  
**October 2 - October 10, 2017**

**Weather:**

Charleston, SC (Tuesday)	High 79°, Low 65°; Partly Cloudy; 20% Chance of Precipitation
Atlanta, GA (Tuesday)	High 79°, Low 58°; Sunny; 0% Chance of Precipitation
Jacksonville, FL (Wednesday)	High 82°, Low 73°; PM Showers; 40% Chance of Precipitation
Miami, FL (Thursday)	High 82°, Low 78°; Thunderstorms; 90% Chance of Precipitation
Miami, FL (Friday)	High 85°, Low 78°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Saturday)	High 84°, Low 78°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Sunday)	High 85°, Low 77°; Thunderstorms; 80% Chance of Precipitation
Miami, FL (Monday)	High 86°, Low 77°; Thunderstorms; 50% Chance of Precipitation

**Time Zone:**

South Carolina, Georgia, Florida Eastern Daylight Time

**Advance (Charleston, SC):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Atlanta, GA):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Luke Bullock

**Cell Phone:**

(b) (6)

**Advance (Okefenokee NWR):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Aaron Thiele

**Cell Phone:**

(b) (6)

**Advance (Lake Okeechobee):**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Caroline Boulton

**Cell Phone:**

(b) (6)

**Advance (Big Cypress/Everglades)**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Rusty Roddy

**Cell Phone:**

(b) (6)

**Advance (Biscayne)**

Security Advance  
Advance

(b) (6), (b) (7)(C)  
Caroline Boulton

**Cell Phone:**

(b) (6)

**Traveling Staff:**

Agent in Charge  
Communications Director (SC/GA)

(b) (6), (b) (7)(C)  
Laura Rigas

**Cell Phone:**

(b) (6)

Deputy Communications Director (FL)      Russell Newell  
Press Secretary (FL)                              Heather Swift  
Photographer    Tami Heilemann  
Advisor to the Assistant Secretary, Fish      Marshall Critchfield  
and Wildlife and Parks

(b) (6)

**Attire:**

SC:    Park Casual  
Atlanta:    Business Casual  
Okefenokee NWR:                              Park Casual  
Big Cypress/Everglades:                      Park Casual (long sleeves and long pants recommended for the bugs, boots for  
Python hunting); change of clothes needed at the Everglades  
Biscayne:    Park Casual; Dive Shirt; Swim Gear; Hat

**Monday, October 2, 2017**  
Washington, DC → Charleston, SC

**3:30-3:50pm EDT:**      **Depart Department of the Interior en route Reagan National Airport**  
Location:  
Vehicle Manifest:  
                    Secretary's Vehicle:      RZ  
Drive time:      ~20 minutes

**4:37pm EDT-**  
**6:19pm EDT:**      **Wheels up Washington, DC (DCA) en route Charleston, SC (CHS)**  
Flight:              JetBlue 143  
Flight time:      1 hour, 42 minutes  
RZ Seat:            10A  
AiC:                (b) (6), (b) (7)(C)  
Staff:              None  
NOTE: LZ CONFIRMATION # IS QQLTTQ

**4:37-6:19pm EDT:**      **Wheels down Charleston International Airport // Proceed to Vehicles**  
Location:            5500 International Boulevard  
                            Charleston, SC 29418

**6:30-6:50pm EDT:**      **Depart Airport en route RON**  
Location:  
Vehicle Manifest:  
                    Secretary's Vehicle:      RZ  
Drive time:      ~20 minutes  
Note:      Call into White House during this drive re: afternoon meeting

**6:50-7:00pm:**            **Personal Time**

**7:00-7:15pm:**            **Depart en route Dinner**

**7:15-9:00pm:**            **Dinner**

**9:00-9:15pm:**            **Depart en route RON**

**9:15pm:**                 **RON**

**Tuesday, October 3, 2017**  
Charleston, SC → Atlanta, GA

**TBD-8:00am EDT:**      **Depart RON en route Fort Sumter National Monument (NPS)**  
Location:            Fort Sumter Visitor Education Center  
                            340 Concord Street  
                            Charleston, SC 19401  
Vehicle Manifest:  
                    Secretary's Vehicle:      RZ  
  Mrs. Zinke  
  (b) (6), (b) (7)(C)  
                    Staff Vehicle:            Rusty Roddy  
  Laura Rigas

Drive time: ~20 minutes

**8:00-10:00am EDT: Fort Sumter National Monument**

Note: Fort Moultrie (1214 Middle Street, Sullivan's Island, SC 29482) is the HQ; Fort Sumter not accessible by Fort Moultrie

**10:00-3:00pm EDT: Depart Charleston, SC en route Atlanta, GA**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ

Mrs. Zinke

(b) (6), (b) (7)(C)

Staff Vehicle: Laura Rigas

Drive Time: ~3 hours, 40 minutes

**3:00-4:00pm EDT: Regional Directors Meeting**

Location: Richard B. Russell Federal Building  
75 Ted Turner Drive SW

Room: Conference Room P78  
Atlanta, GA 30303

Staff: Laura Rigas

Attendees: TBD

**4:00-5:00pm EDT: All Hands Meeting**

Location: Richard B. Russell Federal Building  
75 Ted Turner Drive SW

Room: Strom Auditorium

Staff: Laura Rigas

**5:00-6:30pm EDT: Downtime at RON**

Location: Atlanta Hilton Hotel  
255 Courtland St. NE  
Atlanta, GA 30330

**6:30-8:00pm EDT: Dinner TBD**

**Wednesday, October 4, 2017**

Atlanta, GA → Okefenokee NWR → Jacksonville, FL

**9:05-9:15am EDT: WebEx/Conference Call into Royalty Policy Committee Meeting**

Location: RON // DOI Office Space??

Staff: Laura Rigas

Note: Conference Call as Backup

**9:15-2:00pm EDT: Depart Atlanta, GA en route Okefenokee National Wildlife Refuge**

Location: 4155 Suwannee Canal Road  
Folkston, GA 31537

Vehicle Manifest:

Secretary's Vehicle: RZ

Mrs. Zinke

(b) (6), (b) (7)(C)

Staff Vehicle: Laura Rigas

Drive Time: ~4 hours, 30 minutes

**2:00-5:00pm EDT: Tour of Okefenokee National Wildlife Refuge**  
1:30-1:45 Introduction/Overview of NWR  
1:45-2:00 Overview of Greater Okefenokee Association of Landowners  
2:00-2:30 Employee Q&A  
2:30-3:00 Walk through Okefenokee Adventures (Concessionaire)  
3:00-4:30 Boat Tour into Chesser Prairie and Cedar Hammock Camping Shelter

**5:00-6:15pm EDT: Depart en route Jacksonville, FL**  
Location: Personal Friend's Home  
3795 Ortega Boulevard  
Jacksonville, FL 32210  
Vehicle Manifest:  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
**(b) (6), (b) (7)(C)**  
Staff Vehicle: Laura Rigas  
Staff Vehicle: Aaron Thiele  
Drive Time: ~1 hour, 15 minutes

**6:15-TBDpm EDT: Downtime at RON**

**6:30-6:45pm EDT: Depart RON en route Dinner**

**6:45-8:00pm EDT: Dinner**

**8:00-8:15pm EDT: Depart Dinner en route RON**

**8:15pm EDT: RON**

**Thursday, October 5, 2017**

Jacksonville, FL → Fort Pierce, FL → Clewiston, FL → Miami, FL

**8:00-11:30am EDT: Depart Jacksonville en route Fort Pierce**  
Location: 3300 North Highway A1A  
Fort Pierce, FL 34949  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
**(b) (6), (b) (7)(C)**  
Drive Time: ~3 hours, 30 minutes

**11:30-1:00pm EDT: Visit to National Navy UDT-SEAL Museum**  
Location: 3300 North Highway A1A  
Fort Pierce, FL 34949  
Participants: Rick Kaiser, Executive Director  
Ken Corona, Assistant Executive Director  
Staff: Russell Newell  
Advance: Caroline Boulton

**1:00-2:00pm EDT: Lunch**  
Location: Harbor Cove Bar & Grill  
1930 Harbortown Drive

Fort Pierce, FL 34946  
Participants: Ken Corona, Assistant Executive Director  
Rick Kaiser, Executive Director

**2:00-3:30pm EDT:**

**Depart Fort Pierce en route Cape Point, FL**

Location: Canal Point, FL  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Russell Newell  
Drive Time: ~1 hour, 25 minutes

**3:30-4:15pm EDT:**

**Lake Okeechobee & Herbert Hoover Dike Visit**

Location: Canal Point, FL  
Participants: Governor Rick Scott (TBD)  
Shannon Estenoz, Director, Office of Everglades Restoration Initiatives  
Larry Williams, Director, Ecological Services, Fish & Wildlife Service  
Kim Taplin, Program Manager, Ecological Branch, U.S. Army Corps

of

Engineers  
Press: Open  
Staff: Russell Newell  
Heather Swift  
Marshall Critchfield  
Tami Heilemann  
Advance: Caroline Boulton  
Note: Climb Levee at Lake

**4:15-4:30pm EDT:**

**Media Availability**

Location: Canal Point, FL

**4:30-5:45pm EDT:**

**Depart Lake en route Loxahatchee National Wildlife Refuge**

Location: Lee Road Boat Ramps  
Loxahatchee National Wildlife Refuge  
10216 Lee Road  
Boynton Beach, FL 33473

Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Russell Newell  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle: Heather Swift  
Drive Time: ~1 hour, 15 minutes

**5:45-6:00pm EDT:**

**Arrive Loxahatchee National Wildlife Refuge**

Greeted By: Refuge Manager

Note: Short safety briefing  
Note: Protection materials will be provided (+ mosquito nets)

**6:00-7:00pm EDT: Sunset Airboat Ride in Loxahatchee National Wildlife Refuge**  
Boat Manifest:  
Boat 1:  
Boat 2:  
Boat 3:  
Press: Closed  
Note: Discuss NWR and Everglades Restoration on boat

**7:00-9:00pm EDT: Depart Loxahatchee National Wildlife Refuge en route RON**  
Location:  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Caroline Boulton  
Russell Newell  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle: Heather Swift  
Drive Time: ~1.5 hours

**9:00pm EDT: RON**  
Location:

**Friday, October 6, 2017**  
**Big Cypress National Preserve**

**7:00-9:00am EDT: Depart Miami Beach en route Big Cypress National Preserve**  
Location:  
Vehicle Manifest:  
Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle: Heather Swift  
Drive Time: ~2 hours

**9:00-9:30am EDT: Clyde Butcher Gallery Visit**

**9:30-10:00am EDT: Depart en route Fire Prairie Trail**

**10:00-11:30am EDT: National Preserve Hurricane Cleanup Activity // Swamp Buggy Tour**  
Note: Clean up at Fire Prairie Trail (debris)  
Press: Open

**11:30-12:15pm EDT:**

**Depart en route Everglades City**

Location: Gulf Coast Visitor Center  
815 Oyster Bar Lane  
Everglades City, FL 34139

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift

Drive Time: ~30 minutes

**12:15-1:45pm EDT:**

**Lunch // Tour Damaged Everglades National Park Sites // Meet with Hurricane-Impacted NPS Staff**

Participants: ~15-20 park employees

Note: Lunch provided by Friends group (TBD)

Note: Lunch under covered space with picnic tables

**1:45-2:15pm EDT:**

**Depart en route Big Cypress National Preserve Headquarters**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift

Drive Time: ~15 minutes

**2:15-3:15pm EDT:**

**All Southern Florida NPS Employee Meeting**

**3:15-4:15pm EDT:**

**Briefing with Preserve Staff**

**4:15-4:45pm EDT:**

**Tour Damaged Preserve Headquarter Facilities**

**4:45-7:00pm EDT:**

**Depart en route Miami**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift

Drive Time: ~2 hours

**Saturday, October 7, 2017**  
Everglades National Park, FL

**5:30-7:00am EDT: Depart RON en route Everglades National Park**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield  
Staff Vehicle: Heather Swift  
Caroline Boulton

Drive Time: ~2 hours

**7:00-7:30am EDT: Arrive Everglades National Park // Python Briefing**

Location: Ernest F. Coe Visitor Center  
40001 State Highway 9336  
Homestead, FL 33034

Note: Talk to Park python removal experts

**7:30-9:30am EDT: Python Hunt in Everglades National Park**

Participants: Pedro Ramos, Superintendent  
Tom Rahill, Park python removal authorized agent  
Military Veterans

Note: Capture by hand without firearms; any captured pythons will be delivered to exotic species lab

**9:30-10:00am EDT: Clean Up // Depart en route Anhinga Trail**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)  
Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield

Drive Time: ~15 minutes

**10:00-10:30am EDT: Media Availability with CODEL**

Location: Anhinga Trail

**10:30-11:15am EDT: Depart en route Flamingo**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift  
Caroline Boulton

Drive Time: ~1 hour, 15 minutes

**11:15-12:30pm EDT:**

~~Boat Ride on Florida Bay~~

**12:45-1:45pm EDT:**

**Lunch in Maintenance Area**

**1:45-2:15pm EDT:**

**Tour Hurricane Damaged Facilities**

**2:15-3:15pm EDT:**

**Meet with Florida Bay Commercial Operators**

**3:15-4:30pm EDT:**

**Depart Everglades National Park en route Incident Command Center**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift  
Caroline Boulton

Drive Time: ~1 hour

**4:30-5:30pm EDT:**

**Incident Command Center Visit**

Location: Homestead, FL

**5:30-6:15pm EDT:**

**Depart en route RON**

Location:

Vehicle Manifest:

Secretary's Vehicle: RZ  
Mrs. Zinke  
(b) (6), (b) (7)(C)

Staff Vehicle: Rusty Roddy  
Russell Newell  
Tami Heilemann  
Marshall Critchfield

Staff Vehicle: Heather Swift  
Caroline Boulton

Drive Time: ~1 hour, 30 minutes

**6:15-6:30pm EDT:**

**Personal Time**

**6:30-8:00pm EDT: Dinner**

**Sunday, October 8, 2017**

Biscayne National Park

**9:00-10:00am EDT: Depart RON en route Biscayne National Park Headquarters**

Location: Homestead, FL

**10:00-11:30am EDT: Overview of Park // Hurricane Clean Up at Park**

**11:30-3:30pm EDT: Tour Park Islands, Stiltsville, Convoy Point Visitor Center // Lunch // Scuba Diving  
// Lionfish Hunting**

**3:30-4:30pm EDT: Depart Biscayne National Park en route RON**

**Monday, October 9, 2017**

Miami, FL

**Personal**

**Tuesday, October 10, 2017**

Miami, FL → Washington, DC

**5:30-5:50am EDT: Depart RON en route Miami International Airport**

Location: 2100 Northwest 42nd Avenue  
Miami, FL 33126

**6:54am EDT-**

**9:29am EDT:**

**Wheels up Miami, FL (MIA) en route Washington, DC (DCA)**

Flight: American Airlines 2347

Flight time: 2 hours, 35 minutes

RZ Seat: 19D

AiC: (b) (6), (b) (7)(C)

Staff:

NOTE: American is only nonstop option

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## Commissioners



Pat Roberts

Chairman

A U.S. Senator from Kansas, Senator Roberts served in the United States Marine Corps for four years. He is the most senior Marine in the Congress.

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Mike Thompson

Vice Chairman

Congressman Thompson joined the Commission in 2013. He represents California's 5th Congressional District. He was first elected in 1998.

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Joe Manchin, III

As the junior Senator for West Virginia, Joe Manchin, III was sworn into the United States Senate on November 15, 2010, to fill the seat left vacant by the late Senator Robert C. Byrd, the longest serving U.S. Senator.

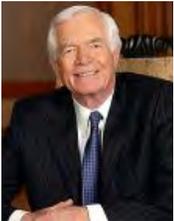
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Gary Peters

Senator Gary Peters was appointed to the Commission in 2015, during his first term in the U.S. Senate, representing the State of Michigan.

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Thad Cochran

Thad Cochran is the senior United States Senator from the State of Mississippi. He was first elected to the Senate in 1978 and has been re-elected six times.

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Mac Thornberry

A member of the United States House of Representatives, Mr. Thornberry represents the Thirteenth District of Texas. He graduated from the University of Texas Law School in 1983.

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Sanford D. Bishop, Jr .

Congressman Bishop joined the Commission in 2011, during his tenth term in the U.S. House of Representatives, representing Georgia's Second Congressional District.

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### Mike Simpson

Congressman Simpson was appointed to the Commission in 2011, during his seventh term in the United States House of Representatives. He was first elected to the U.S. House of Representatives in 1998.

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### Rocco C. Siciliano

Mr. Siciliano is an attorney who has served in four presidentially appointed positions and as a corporate chief executive officer of two New York Stock Exchange companies.

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### Susan Banes Harris

An attorney and legislative affairs specialist, Ms. Harris graduated from American University Law School. She was Director of the Washington Action Office of the NY Federation of Jewish Philanthropies.

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### Alfred Geduldig

A principal in the firm of Geduldig & Co., LLC, and a senior consultant with Fleishman Hillard, Inc, Mr. Geduldig is an executive in the fields of corporate communications and public affairs.

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## Bruce Cole

Bruce Cole is a Senior Fellow at the Ethics and Public Policy Center where he focuses on American history and civics education, and private and federal cultural policy.

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## Executive Director's Recommendation

Commission Meeting: October 5, 2017

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<b>PROJECT</b> <b>Dwight D. Eisenhower Memorial Modification</b> National Mall and Memorial Parks Bound by Independence Avenue, 4th, and 6th Streets, SW, and by the Lyndon B. Johnson – U.S. Department of Education Headquarters Building Washington, DC	<b>NCPC FILE NUMBER</b> 6694
<b>SUBMITTED BY</b> United States Department of the Interior National Park Service on behalf of the Dwight D. Eisenhower Memorial Commission	<b>NCPC MAP FILE NUMBER</b> 1.71(73.10)44551
<b>REVIEW AUTHORITY</b> Commemorative Works per 40 U.S.C. § 8905	<b>APPLICANT'S REQUEST</b> Approval of revised preliminary and final site and building plans
	<b>PROPOSED ACTION</b> Approve revised preliminary and final site and building plans
	<b>ACTION ITEM TYPE</b> Staff Presentation

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### PROJECT SUMMARY

The National Park Service (NPS), on behalf of the Dwight D. Eisenhower Memorial Commission (EMC), has submitted revised preliminary and final site and building plans for the Dwight D. Eisenhower Memorial Modification. Congress authorized the memorial under P.L. 106-79, enacted October 25, 1999, as amended. The memorial is located in Southwest Washington, DC on a four-acre site at the intersection of Maryland and Independence Avenues, between 4th and 6th Streets, immediately to the north of the Lyndon Baines Johnson (LBJ) Building U.S. Department of Education Headquarters. The Commission originally approved the final site and building plans for the Eisenhower Memorial at its July 9, 2015 meeting. As a result of further consultation with the Eisenhower family, the Commission provided comments on a revised concept design on February 2, 2017. At the time, the revised concept included three key modifications that altered the thematic context and narrative of the memorial: revising the art on the tapestry from a composite view of Abilene, Kansas to a contemporary peacetime aerial image of the beach at Normandy, France; relocating the young Eisenhower statue from the center of the memorial core to the LBJ pedestrian promenade, between the memorial and the Department of Education Building; and removing four canopy trees from the previously approved landscape plan to open up views of the revised tapestry.

On May 18, 2017 the applicant installed a three-panel tapestry mockup at the National Building Museum. The mockup was available for consulting parties and the Commission of Fine Arts review. Based on previous comments from the Commission and other stakeholders regarding the legibility and transparency of the tapestry, and after further study of the mockup, the design team concluded that a graphic approach to the Normandy landscape with higher contrast would improve the image clarity against the backdrop of the LBJ building. The applicant has revised the tapestry

art from a photograph of the Normandy coastline to a more abstract drawing of the Normandy cliffs, focusing on the iconic Pointe du Hoc at the center of the composition. The design refinements also include the relocation of the statue of Eisenhower as a young man from the LBJ promenade, which is located behind the tapestry, to the memorial foreground at the entry plaza on the northwest corner of the site, near the intersection of Independence Avenue and 6<sup>th</sup> Street, SW. The sculptor has refined the pose of the life-sized young Eisenhower figure, which is now seated on a 30-inch high limestone podium looking toward the memorial. A new six-foot tall by fifteen-foot long inscription wall, similar to other limestone blocks within the memorial core, is adjacent to the statue along the south edge of the plaza. An excerpt from Eisenhower's 1945 Abilene Homecoming Speech is carved into the wall.

The landscape design retains four proposed large trees adjacent to the memorial core that had been removed from the revised concept design, and revises the species of the central tree, located in front of the memorial core from London Plane to Bur Oak to give the central grove of trees a stronger character and presence and match the adjacent tree species. Additionally, an existing street tree originally proposed to remain on 6th Street, SW will be replaced with Swamp White Oak due to poor health. This tree species is consistent with the other proposed street trees along the west edge of the memorial.

## KEY INFORMATION

- On February 2, 2017, the Commission commented favorably on a revised concept design for the Eisenhower Memorial. With its comments, the Commission found that the overall placement, scale, and assembly of the primary memorial elements had not significantly changed since the 2015 final approval; and that the revised memorial design concept continued to satisfy the site selection design principles adopted by the Commission in 2006.
- In February 2017, the Commission requested additional visual studies and a mock-up of the revised tapestry on-site; a revised lighting plan; and additional Section 106 consultation. The Commission expressed concerns regarding the transparency and proportion of the tapestry image and the new location of the young Eisenhower sculpture.
- The key changes since the revised concept approval are revising the tapestry art with a more abstract drawing of the cliffs of Normandy; relocating the young Eisenhower sculpture from the LBJ promenade to the northwest entry plaza, refining the sculpture pose and configuration; adding a new inscription wall with the Abilene Homecoming Speech near the relocated sculpture; and retaining four large trees previously considered for removal.
- The subject of the new tapestry design is still the Normandy coastline, featuring Pointe du Hoc at the center of the composition. However, the image is now an interpretive line drawing rather than a photo montage. The design team has eliminated the sky, focused on the landscape in the foreground, and added some shaded accents on the vertical face of the cliffs. The revised image is now centered within the frame of the tapestry.
- Twenty percent of the tapestry panels have no linework other than the base structural grid of the panel, which provides one hundred percent transparency. The current tapestry image has an average opacity of 17 percent. The previous tapestry had an average opacity of 55 percent.

- 
- The U.S. Commission of Fine Arts (CFA) approved the revised final design for the memorial conditioned upon further refinement of the tapestry on September 20, 2017. CFA found that the artistic design solution for the tapestry was appropriate, and achieved a balance between photographic realism and abstraction. They noted that the gestural quality of the drawing conveyed emotion through line, tone, and contrast.
  - The design team has provided two tapestry aesthetic mockups since the NCPC revised concept review. The first one was installed on May 18, 2017 at the National Building Museum grounds and the second one was installed on September 20, 2017 in front of the LBJ Building. Both mockups were available for CFA and consulting parties review. The latest mockup of the revised art will be available in the morning prior to the Commission meeting.
  - In accordance with Stipulation 11 of the Section 106 Memorandum of Agreement (MOA), NPS issued an updated final determination of effect on September 7, 2017. NPS determined that the design changes would not result in any new adverse effects or intensify any previously identified adverse effects on historic properties.
  - The DC State Historic Preservation Officer reviewed the latest mockup and concurred with NPS's final determination of effect on September 20, 2017, noting that although the tapestry would be clearly visible in front of the Department of Education Building, a significant number of individual panels would be blank, thus allowing the elevation of the National Register of Historic Places-listed building to remain fully legible.
  - In April 2014, NCPC engaged experts from the National Institute of Standards and Technology, the United States Department of Defense, and the Smithsonian Institution to assist in evaluating the results of the applicant's numerous tapestry durability tests. Based on the evaluation performed by this third party, the Commission found that the results of the durability tests conducted by the applicant showed the tapestry materials and panel welds to be resistant to corrosion and mechanically sound. The revised art does not alter the tapestry material, fabrication methods or durability. Therefore, the test results remain valid.

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## RECOMMENDATION

**Approves** the revised preliminary and final site and building plans for the Dwight D. Eisenhower Memorial Modification.

**Confirms** that the revised preliminary and final plans continue to satisfy the site selection design principles adopted by the Commission.

**Notes** that the applicant has modified the tapestry image to address the Commission's comments regarding the level of transparency and overall proportion of the image on the tapestry. The applicant provided additional visual studies and a mockup on-site as requested by the Commission.

**Finds** that the tapestry image preserves views to and from the Lyndon Baines Johnson Building U.S. Department of Education Headquarters.

**Finds** that the revised image does not alter the tapestry material, panel welds or fabrication methods. Therefore, the durability standards, maintenance and operational protocols remain consistent with previous test results included in the *Tapestry Engineering and Technical Data Summary, volumes one and two* dated February 2014, and the *Tapestry Technical Data Supplemental Submission*, dated June 2015.

**Notes** that the young Eisenhower sculpture has been relocated from the Lyndon Baines Johnson (LBJ) Promenade, behind the tapestry, to the memorial foreground as requested by the Commission.

**Supports** the retention of the four canopy trees previously considered for removal because they strengthen the notion of a memorial within a park, frame the Maryland Avenue viewshed, and provide shade.

**Notes** that the applicant has responded to the Commission's requests by providing an updated lighting plan; and conducting additional Section 106 consultation.

## PROJECT REVIEW TIMELINE

<b>Previous actions</b>	<p><b>September 7, 2006</b> – Approval of memorial site and design principles.</p> <p><b>February 3, 2011</b> – Approval of comments on three concept design alternatives.</p> <p><b>October 6, 2011</b> – Information presentation on proposed design.</p> <p><b>April 3, 2014</b> – Disapproval of preliminary site and building plans on the account of the proposed scale and configuration of the tapestries and inconsistency with three design principles.</p> <p><b>September 4, 2014</b> – Information presentation on proposed revised preliminary design.</p> <p><b>October 2, 2014</b> – Approval of revised preliminary site and building plans including the Memorial Information Center.</p> <p><b>November 6, 2014</b> – Information presentation on lighting, perimeter security, and pedestrian circulation.</p> <p><b>July 9, 2015</b> – Approval of final site and building plans for the Dwight D. Eisenhower Memorial.</p> <p><b>July 9, 2015</b> – Approval of transfer of jurisdiction of Maryland Avenue between 4<sup>th</sup> and 6<sup>th</sup> Streets, SW along with portions of the sidewalk along 4<sup>th</sup> Street, 6<sup>th</sup> Street, and Independence Avenue, SW to the National Park Service in order to create a unified site for the Dwight D. Eisenhower Memorial. Approval of comments to the Council of the District of Columbia on the proposed closing of Maryland Avenue between 4<sup>th</sup> and 6<sup>th</sup> Street, SW (NCPC file No. 7684).</p> <p><b>February 2, 2017</b> – Approval of comments on revised concept design.</p>
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Remaining actions (anticipated)	None
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## PROJECT ANALYSIS

### Executive Summary

Staff's analysis of the revised preliminary and final plans for the Dwight D. Eisenhower Memorial builds upon the recommendation presented during revised concept review in February 2017 as well as final approval in July 2015. The main portion of this report focuses on the modifications made since the Commission's revised concept review and how the applicant has responded to the Commission's comments as well as comments from other stakeholders. The analysis also includes a brief review of the project's consistency with NCPC's adopted site selection design principles, the project's conformance with the National Capital Planning Act and the Commemorative Works Act. The current design addresses previous commission concerns. Therefore, staff recommends that the Commission **approve the preliminary and final site and building plans for the Dwight D. Eisenhower Memorial Modification.**

### Analysis

#### Previous Commission Comments

On February 2, 2017, the Commission commented favorably on a revised concept design for the Eisenhower Memorial. At the time, the applicant proposed three modifications since the Commission's 2015 approval of final site and building plans for the Dwight D. Eisenhower. The proposed modifications included:

1. Revising the image on the tapestry from a landscape scene of Abilene, Kansas (Eisenhower's hometown) to a contemporary peacetime aerial image of the Normandy coast, France, from the sea looking towards the land, with Pointe Du Hoc at the center, depicting Omaha and Utah beaches on each side, in remembrance of the sacrifices of D-Day;
2. Relocating the statue of young Eisenhower from the overlook at the center of the memorial to the LBJ Promenade near the Department of Education entrance; and
3. Removing four canopy trees adjacent to the memorial core to increase the views of the revised tapestry image from the approved planting plan.

The Commission provided two findings and requested additional information before preliminary and final review. The Commission found the overall placement, scale and assembly of the primary memorial elements had not significantly changed since the July 2015 final approval, including the stainless steel tapestry and supporting colonnade, freestanding columns, memorial core, landscaping, and information center. In addition, the Commission found that the revised memorial design concept continued to satisfy the seven site selection design principles adopted by the Commission in September 2006. The Commission requested the following information:

- Additional visual studies and a mockup of the revised tapestry on-site addressing any impacts on the LBJ Building through the tapestry, the memorial itself and surrounding context.
- A revised lighting plan that considered the relocated young Eisenhower sculpture.
- Additional Section 106 consultation to ensure that the proposed design changes would not intensify adverse effects.

During the meeting, the Commission's concerns focused on the proportion and transparency of the tapestry image, and the new location of the young Eisenhower statue. They did not find the arguments for these changes very compelling and requested more information regarding these changes. Specifically, the Commission provided the following comments:

- 1) The Commission questioned the ability to read and recognize the coastline of Normandy and distinguish between the water, land, and sky from the presentation materials. They noted that the majority of the coast falls within the lower part of the tapestry resulting in an image that is largely composed by clouds. As a result, the horizon line would not be legible especially since it sits below the tree canopy of the site. They noted that by lowering the horizon line from the original Kansas landscape image, the image gained transparency by adding a lot of sky, but compromised coherence. They recommended raising the horizon line. They also noted that the image seemed forced and stretched to fit the 447-foot long canvas size, and recommended to further study the image proportion and composition in relationship to the size of the tapestry.
- 2) The Commission raised concerns about removing the young Eisenhower sculpture from a central location at the memorial core to the LBJ promenade, behind the tapestry, where it could no longer be seen. At the time, the young Eisenhower sculpture was not visible from Maryland Avenue, as the sculpture was seated on a low (3-foot-tall) pedestal behind the memorial core. The Commission was not convinced with the new location of the young Eisenhower statue. There were still outstanding questions of why it could not be located at a more visible location, perhaps at one of the corners of the site, and what would happen if GSA decided to sell the Department of Education building and redevelop the site in the future and the proposed children's art work programming on the LBJ promenade changes overtime. This location also created circulation conflicts with the proposed outdoor seating and gathering areas along the promenade. They suggested that the applicant continue to study a more prominent location in the memorial foreground.

#### Design Review Summary

Since the February 2017 revised concept, the applicant installed a three-panel mockup of the revised tapestry with the Normandy design on May 18, 2017, in conjunction with the Commission of Fine Arts (CFA) meeting at the National Building Museum's east parking lot. In accordance with Stipulation 11 of the Section 106 Memorandum of Agreement (MOA), the tapestry mockup was available for signatories, invited signatories, and consulting parties. Concurrently, CFA reviewed a revised final submission, taking no action due to continuing concerns with the

development of the revisions to the memorial's design, including the proportion and transparency of the tapestry image, removal of four large trees, and the location of the young Eisenhower. CFA requested that a second, larger mock-up be provided on-site, in front of the Department of Education Building and recommended the team continue to refine the image and the fabrication methods of the tapestry to improve the image clarity. Similarly, the SHPO expressed concerns about the tapestry mockup and was unable to make a determination regarding the potential for new or intensified adverse effects until they had an opportunity to review the mockup at the Eisenhower Memorial site.

#### Responses to Previous Commission Comments

Based on previous comments from the Commission and other stakeholders, and after further study of the May 18, 2017 tapestry mockup, the design team concluded that a graphic approach to the Normandy landscape with higher contrast would be more successful for improving image clarity against the backdrop of the Lyndon B. Johnson building. The applicant has made the following design refinements:

1. Revised Tapestry
2. Relocated Young Eisenhower Sculpture and New Inscription Wall with Abilene Homecoming Speech
3. Retained four added trees previously proposed for removal
4. Updated Lighting Plan

#### 1. Revised Tapestry

Last February, the Commission *requested additional visual studies and a mock-up of the revised tapestry that address any impacts to the Lyndon B. Johnson Department of Education Headquarters including views of the building through the tapestry, the memorial itself, and surrounding context.*

The applicant has provided additional visual studies of the memorial with the revised tapestry, including an aerial view of the memorial physical model, a view from the center of the memorial core, and a view looking south at the northwest entry plaza. The applicant has also provided night views of Maryland Avenue towards the Capitol, memorial core, and northwest entry plaza. In addition, the applicant provided an aesthetic mockup of the revised tapestry in front of the LBJ Building on September 20, 2017. The progress mockup consisted of two panels, showing different density approaches: a denser panel (more opaque) and a lighter panel (more transparent). Although, the final result will include a combination of light and dark panels, the simplified linework achieves higher transparency levels by eliminating the sky. It allows reciprocal views of the LBJ building. The design team has also addressed the Commission's concerns regarding the tapestry image proportion and level of transparency; focusing on the landscape foreground and enlarging the Pointe du Hoc cliffs.

The proposed tapestry remains approximately 447 feet long by 60 feet wide supported by columns that are approximately 80 feet tall and 10 feet in diameter. The tapestry is centered on the LBJ Building approximately 71 feet from the building's north façade. The bottom of the tapestry is raised 20 feet above the ground plane to allow pedestrian passage underneath with the top of the tapestry aligned with the first cornice line of the LBJ Building, approximately 80 feet above grade.

The tapestry itself is composed of approximately 596 panels, each panel measures three feet in width by fifteen feet in vertical length.

The following summarizes how the applicant addressed previous Commission comments regarding the proportion and transparency of the tapestry image.

*Proportion:* The Commission questioned the ability to read and recognize the coastline of Normandy and distinguish between the water, land, and sky from the presentation materials. They noted that the majority of the coast falls within the lower part of the tapestry resulting in an image that is largely composed by clouds. They recommended raising the horizon line. They also noted that the image seemed forced and stretched to fit the 447-foot long canvas size, and recommended to further study the image proportion and composition in relationship to the size of the tapestry. In response to the Commission's comments, the image is now centered within the frame of the tapestry, and fits the tapestry proportionally, leaving blank spaces around the frame. The image now focusses on the landscape instead of the water and sky. The landscape fades away around the east, west and south edges of the tapestry.

*Transparency:* Early in the design process, the design team established maximum opacity levels for engineering purposes for the 2011 tapestry mockup of the Kansas Landscape. These conservative values were developed for a wind tunnel test for the structural design of the cable net and columns, with the expectation that the real density levels would be less than these maximum values. The 60-foot tall tapestry was divided into three approximately equal horizontal sections. The opacity on the tapestry ranged from approximately 95 percent solid along the bottom of the image, transitioning to about 50 percent open in the middle and at the top about 20 percent opaque. The February 2017 revised tapestry with the Normandy image followed similar transparency levels. According to the estimated densities diagram, the transparency levels of the tapestry were maintained from the previous Kansas Landscape to ensure views to the LBJ Building and retain the building's identity. In general, both tapestries were more transparent towards the sky and denser at the bottom.

The current tapestry image has a graphic linework with some shaded accents on the vertical face of the cliffs and is more open and transparent. The applicant has indicated that 20 percent of the panels will be blank, without any linework other than the base structural grid of the panel, which will be 100 percent transparent. This is due to the elimination of the sky, and the way the cliffs and water fade on the edges of the tapestry, providing a floating effect. The design team has provided an opacity level diagram for comparison purposes, showing a similar conservative approach from the original tapestry design. The diagram shows that the 60-foot tall tapestry is divided into three approximately equal sections. The maximum opacity levels range from 10 percent opaque at the bottom to 30 percent opaque in the middle and 10 percent opaque at the top. Overall, the tapestry has equal transparency levels at the upper and lower sections, and is denser in the middle.

When comparing the current estimated density levels to the previous Kansas Landscape image, staff finds the following:

- The top section of the previous image provided the greatest transparency levels, with 20 percent opaque. The top section of the current image provides 10 percent opacity. The top portion of the current image is more transparent.
- The middle section of the previous image was 50 percent opaque. The middle section of the current tapestry, which represents the densest area of the image, is now 30 percent opaque. The middle section of the current image is more transparent.
- The lower section of the previous image provided the least level of transparency with 95 percent opacity. The lower section of the current image is now 10 percent opaque, which significantly improves transparency levels. The top and bottom portions are now more transparent.

As shown in the opacity diagrams shown in page 22 in the attached powerpoint, overall, the revised tapestry will be more transparent than the previous Kansas landscape and will not block reciprocal views to and from the LBJ building. The simplification of the linework and the lack of sky and clouds contributes to the transparency levels.

During the September 20, 2017 mockup review, NCPC staff accessed the LBJ Building third floor offices, and confirmed that the revised tapestry maintains an adequate level of transparency from the LBJ building looking out into the memorial site and surrounding buildings. The tapestry allows views to the exterior through the voids and shaded areas from the interior of the LBJ building. Similarly, looking from the memorial site, staff found that the LBJ building façade is visible through the tapestry and maintains a strong urban presence.

Based on the analysis presented above, staff **notes that the applicant has modified the tapestry image to address the Commission's comments regarding level of transparency and the overall proportion of the image on the tapestry. The applicant provided additional visual studies and a mockup on-site as requested by the Commission. Staff also finds that the image preserves views to and from the Lyndon Baines Johnson Building U.S. Department of Education Headquarters.**

## 2. Relocated Young Eisenhower Sculpture and New Inscription Wall

As mentioned in the previous Commission's comments section above, during the February 2017 concept review, the Commission expressed concerns about removing the young Eisenhower sculpture from the center of the memorial to a less visible and prominent location at the LBJ promenade, behind the tapestry. The design team has further refined the statue of Eisenhower as a young man in response to previous Commission comments.

Eisenhower's legacy has a strong relationship to the context of this precinct. The National Air and Space Museum (NASM), the Federal Aviation Administration Building (FAA), the US Department of Education building, and the US Department of Health and Human Services building all have ties to Eisenhower's achievements. These strong thematic relationships were a contributing factor in the 2006 site selection process. The applicant considered this relationships in order to select a location for the young Eisenhower sculpture.

The applicant considered two other locations for the Young Eisenhower statue, including a central location at the intersection of the Memorial Overlook and the LBJ Promenade near the top of west the ramp, and another option on the LBJ promenade, near the entry to the LBJ Department of Education. Based on previous Commission comments, the statue is now located at the northwest plaza entrance into the memorial, this location balances the southeastern side of the memorial with the Information Center. The artist has refined the sculpture pose, with the figure seated on a 30” high podium to provide a sense of intimacy as visitors enter the site and allow them to walk around the sculpture. The design team introduced an inscription wall with an excerpt from the Homecoming speech that Eisenhower gave upon his return to Abilene in 1945. In this speech, Eisenhower references his strong connection with his hometown of Abilene, Kansas. According to the submission materials, the sculpture showing the Kansas youth and the Abilene Homecoming inscription encourages visitors entering the memorial to connect with Eisenhower’s personal story as an American story.

The new design for the Young Eisenhower sculpture and Abilene Homecoming Inscription wall has resulted in moving two benches from the south edge of the northwest entry plaza to the eastern edge of this plaza. The total number of benches remains the same as the 2015 approved design. There are 35 benches on the project. Each bench is ten feet long.

The location of the sculpture and new inscription wall complements the memorial thematic organization and chronological events during Eisenhower’s life. The west side of the memorial is devoted to honoring Eisenhower’s career as a military officer, and includes the General Eisenhower Element to the west of the memorial core and the General Eisenhower Commemorative Column in the northwest corner of the site.

The location of the young Eisenhower sculpture near the General Eisenhower Column, which commemorates the Supreme Allied Commander and includes a bronze symbol mounted at eye level depicting the 5-star General Insignia, strengthens the symbolic narrative and sense of place of the west plaza. It also announces the entrance into the memorial park, similar to the way in which the *Continuum* sculpture, located across Independence Avenue on axis with 6<sup>th</sup> Street, announces the NASM’s south entrance. The location of sculptural elements along the west side is consistent with the surrounding context. The *Delta Solar* sculpture, located on the west end of the NASM grounds, acts as the portal to the National Mall. Lastly, given the pedestrian circulation patterns along Independence Avenue and 7<sup>th</sup> Street and the proximity to the L’Enfant metro station, more visitors will arrive from the west side of the memorial.

The new six-foot tall by fifteen-foot long inscription wall plays an important role framing the southern edge of the plaza. The intermediate height of the wall reinforces the transition from human scale of the young Eisenhower sculpture to the larger memorial elements, such as the adjacent monumental column. Therefore, staff finds that the placement of the young Eisenhower sculpture and related inscription wall at the entry plaza on the northwest corner of the site complements the memorial elements and thematic organization; relates to the surrounding context; provides a relevant setting for this key memorial piece; and creates a sense of arrival.

Staff notes that the young Eisenhower sculpture has been relocated from the Lyndon Baines Johnson (LBJ) Promenade, behind the tapestry, to the memorial foreground as requested by the Commission.

3. Retained four added trees previously proposed for removal

The landscape planting plan has returned to the previously approved 2015 design. In February 2017, the team proposed the removal of four trees adjacent to the Memorial core to increase views to the tapestry. The tree removal has been reconsidered, and is no longer being proposed. The current design proposes a species revision at the memorial core center tree from a London Plane to a Bur Oak to give the central grove of trees a stronger character and presence. Additionally, an existing street tree originally proposed to remain on Sixth Street, SW, is being replaced with a Swamp White Oak in the current design to match the other proposed street trees along the west edge of the memorial. The existing tree is being removed from the project due to the poor health.

In its January 23, 2017 meeting, CFA did not support the proposed removal of the four canopy trees from the design, commenting that this removal would reduce shade for visitors to the Memorial while not appreciably improving the perception of the tapestry. During the February 2017 concept review, NCPC staff noted in the staff report that the removal of four canopy trees would affect the urban tree canopy and shade along the proposed public space; however the impact would not be significant. In addition, staff found that the overall landscape design continued to respect the alignment of trees and frame the Maryland Avenue cartway, framing the Capitol vista. Maintaining the trees will contribute to this shaded oasis along Independence Avenue and improve the visitor experience. Therefore, staff **supports the retention of the four canopy trees previously considered for removal because they strengthen the notion of a memorial within a park, frame the Maryland Avenue viewshed and provide shade.**

4. Updated Lighting Plan

In February 2017, the Commission *requested a revised lighting plan consistent with the overall lighting design for the memorial that considers the relocated young Eisenhower sculpture and its associated inscription wall.* The lighting plan is the same as the previously approved design with the addition of lighting for the sculpture of Eisenhower as a young man and the new inscription wall at the Northwest Entry Plaza. The applicant has provided updated lighting plans, a perspective night view of the memorial core, and a rendering of the Homecoming Speech Inscription Wall and the figure of Eisenhower as a young man looking south.

The applicant proposes to illuminate the sculpture of Eisenhower as a youth with a single projector designed to focus on the statue. The Homecoming Speech inscription wall will have linear uplighting at the base of the wall similar to the Memorial core inscription walls.

Lastly, the Commission requested the applicant conduct additional Section 106 consultation to ensure that the proposed design changes would not result in new or intensified adverse effects to historic properties. This topic is discussed in more detail in the National Historic Preservation Act section. Therefore, staff **notes that the applicant has responded to the Commission's requests by providing an updated lighting plan; and conducting additional Section 106 consultation.**

### 2006 Site Selection Design Principles

In 2006, at the time NCPC approved the site for the memorial, the Commission adopted the following design principles to preserve and enhance the unique character of this site and establish a new green space within the context of L'Enfant's plan for Washington DC:

1. Preserve reciprocal views to and from the U.S. Capitol along Maryland Avenue, SW.
2. Enhance the nature of the site as one in a sequence of public spaces embellishing the Maryland Avenue vista.
3. Create a unified memorial site that integrates the disparate parcels into a meaningful and functional public gathering place that also unifies the surrounding precinct.
4. Reflect L'Enfant Plan principles by shaping the memorial site as a separate and distinct public space that complements the Department of Education Headquarters and other surrounding buildings.
5. Respect and complement the architecture of the surrounding precinct.
6. Respect the building lines of the surrounding rights-of-way and the alignment of trees along Maryland Avenue.
7. Incorporate significant green space into the design of the memorial.

Fulfillment of the design principles were required as mitigation in the Finding of No Significant Impact for NCPC's approval of the site. As included in the February 2017 staff report, the overall placement, scale and assembly of the primary memorial elements have not significantly changed since the 2015 final approval, including the stainless steel tapestry and supporting colonnade, freestanding columns, memorial core, landscaping, and information center. As such, staff **confirms that the revised preliminary and final plans continue to satisfy the site selection design principles adopted by the Commission.**

## **CONFORMANCE TO EXISTING PLANS, POLICIES AND RELATED GUIDANCE**

### **Comprehensive Plan for the National Capital**

The Dwight D. Eisenhower Memorial Modification is consistent with the policies in the Federal Elements of the Comprehensive Plan for the National Capital. In particular, the project meets the objectives of the Urban Design; Federal Environment; Historic Preservation; Visitors and Commemoration; and Parks and Open Space Elements.

As noted in previous recommendations, the Historic Preservation Element encourages the placement of memorials along L'Enfant avenues in a manner that protects historic views and vistas, the settings of historic properties, and the openness of L'Enfant rights-of-way. The policies place a heavy emphasis on protecting the integrity, form, and design of the L'Enfant Plan's system of streets and reservations from inappropriate new buildings and physical incursions. The two freestanding columns that have replaced the previously proposed east and west tapestries have reduced the impacts on the L'Enfant Plan. The number of memorial elements that encroach into the Maryland Avenue right-of-way and viewshed has been minimized when compared to earlier designs for the memorial. The western end of the tapestry and eastern freestanding column remain

in the Maryland Avenue 160-foot right-of-way, but the view towards the Capitol has increased from 95 to 135 feet in width and retains a horizontal orientation. The final design was successful in balancing an appropriate scale for a Presidential memorial with the surrounding historic context. The revised preliminary and final plans remain consistent with the Comprehensive Plan.

### **Memorials and Museums Master Plan**

Since the overall placement, scale and assembly of the primary memorial elements have not significantly changed since final approval, our earlier determination remains valid, and the revised preliminary and final plans continue to be consistent with the 2M Plan. As noted in the July 2015 and October 2014 staff recommendations, elimination of the east and west tapestries reduced the perceived mass and scale of the memorial in a manner that is more balanced with regard to the treatment of the Maryland Avenue viewshed. Additionally, the 2M Plan promotes a memorial on this site that allows for public gatherings as well as a commemorative reflection. The use of the two freestanding columns defines the perimeter of the park space within the larger site and surrounding urban environment. The overall result is a memorial core contained within a park. The final design successfully balances the establishment of a memorial to President Dwight D. Eisenhower and the need to protect public open space in the District of Columbia by having this site also function as a public park. The revised plan does not affect the notion of a memorial within a park and continues to allow both public gatherings as well as a commemorative reflection.

### **National Historic Preservation Act**

Both NCPC and NPS have an independent responsibility under Section 106 of the National Historic Preservation Act. NPS and NCPC consulted with the District of Columbia State Historic Preservation Officer (DC SHPO) and several other consulting parties through the Section 106 process. Collectively, they determined that the undertaking would have an adverse effect on the L'Enfant and McMillan Plans, the National Mall, the LBJ Building and its northern plaza, the Wilbur Wright Federal Building, the National Air and Space Museum, and the Wilbur J. Cohen Building, which are listed or eligible for listing in the National Register of Historic Places. As a result of this determination, the NPS, NCPC, DC SHPO, the Advisory Council on Historic Preservation (ACHP), and the Eisenhower Memorial Commission (EMC) entered into a Memorandum of Agreement (MOA) on March 1, 2012 for five years pursuant to Section 106 of the National Historic Preservation Act in order to address the adverse effects that would result from the establishment of the Eisenhower Memorial. On March 1, 2017, the MOA expired pursuant to its duration provision, resulting in the reissuance of a new MOA for a period of five years beginning on May 3, 2017.

Following the Commission's preliminary approval, NPS continued consultation under Section 106 of the National Historic Preservation Act in accordance with the MOA. NPS held a Section 106 meeting December 9th, 2014 for signatories and consulting parties. Following this consultation, NPS circulated their final determination of effect on the final design for the project. NPS issued a Final Determination of Effect, per Stipulation 11 of the MOA, on May 8, 2015. In the final determination of effect, NPS concluded that "no new or intensified adverse effects on historic properties would result from the final design for the memorial." The DC SHPO concurred with

NPS' final determination of effect and noted that the adverse effects had been minimized sufficiently to achieve the goals of the Section 106 process.

In order to fulfil the design consultation stipulations included in the MOA, at its February, 2017 meeting, the Commission requested that the applicant conduct additional Section 106 consultation to ensure that the proposed design changes would not result in new or intensified adverse effects to historic properties. In accordance with Stipulation 11 of the MOA, NPS issued a second final determination of effect on May 5, 2017 based on recent design changes. At the time, NPS determined that these changes would not result in new adverse effects or intensify the previously identified adverse effects to historic properties. NPS circulated its final determination of effect on May 8, 2017 and a revised tapestry mockup was available on May 18, 2017 at the National Building Museum's east parking lot for the signatories, invited signatories, and consulting parties.

The DC SHPO provided a comment letter on May 19, 2017 noting that the Department of Education Building was recently listed in the National Register of Historic Places, and given CFA's concerns, the SHPO needed to make certain that they understood how the proposed tapestry revisions would affect the historic building. Therefore, they were unable to make a meaningful and informed determination regarding the potential for new or intensified adverse effects until they had an opportunity to review a second mockup at the Eisenhower Memorial site, as requested by CFA during the May 18, 2017 meeting.

On September 7, 2017 NPS circulated a third final determination of effect based on the preliminary and final design modifications. NPS concluded that the tapestry would be as transparent as the previously approved design of the Kansas Landscape. The DC SHPO reviewed a revised tapestry mockup and concurred with NPS's final determination of effect on September 20, 2017, noting that although the tapestry would be clearly visible in front of the Department of Education Building, a significant number of individual panels would be blank, thus allowing the elevation of the National Register of Historic Places-listed building to remain fully legible. NPS received one comment from an unaffiliated individual that is part of the Company of Military Historians related to the artistic interpretation of the tapestry. This comment was not specifically related to the basis of the final determination of effect.

### **National Environmental Policy Act**

To fulfill its obligation under the National Environmental Policy Act (NEPA), NPS, in association with EMC, completed the Dwight D. Eisenhower Memorial Design Environmental Assessment (EA) in September 2011, which analyzed three design alternatives and a no action alternative. The EA prepared for the memorial design tiers off of the project's June 2006 Site Selection EA. NCPC also has an independent NEPA obligation resulting from its approval authority over the project, and thus was a cooperating agency in the preparation of the EA. GSA was also a cooperating agency. The EA analyzed each of the alternatives for impacts to the following environmental topic areas: cultural resources; including aesthetics, viewshed, archeological, and historic; hazardous materials and waste; park operations and management; soils; transportation systems; vegetation; visitor use and experience; and water resources.

The NPS solicited public input on the scope and content of the EA by way of public meetings and its Planning, Environment, and Public Comment (PEPC) website. The final EA was also made available for a 30-day public comment period from September 19, 2011, to October 19, 2011. On March 6, 2012, following review and consideration of the comments received, NPS issued a Finding of No Significant Impact (FONSI) for implementation of EA Alternative #3, Maryland Park/Tapestry alternative.

NCPC relied upon the Site Selection EA to issue its August 31, 2006, Finding of No Significant Impact which found approval of the memorial site would not significantly affect the human environment on the condition that the applicant design the memorial using the design principles. NCPC's FONSI incorporated these design principles as required mitigation. In October 2014 with its preliminary approval the Commission found that an action to approve the memorial design would not cause significant impacts to the human environment based upon the content of the two EAs prepared for the project, and the finding that the memorial design satisfied the required mitigation contained in the 2006 Site Selection FONSI. With the final approval for the project, in July 2015, the Commission confirmed that the action to approve the final plans would not have a significant impact on the human environment.

### **National Capital Planning Act**

The National Capital Planning Act established NCPC as the central planning agency for the federal government in the National Capital Region for purposes of preserving the important historical and natural features of the nation's capital. NCPC carries out this important mission partly through its mandate to develop, jointly with the Mayor of the District of Columbia, a Comprehensive Plan for the National Capital. In addition to various policies intended to protect and enhance parks, open space, and the natural environment, the Comprehensive Plan contains several policies intended to preserve historic and potentially historic resources. Several of these policies aim to protect the historic L'Enfant and McMillan Plans. In October 2014, the Commission found the preliminary plans for the memorial to be consistent with the purposes of the National Capital Planning Act. In July 2015, the Commission found that the final plans remained consistent as the adverse effects on the L'Enfant Plan had been minimized as the extent to which memorial elements encroaching on the Maryland Avenue right-of-way had been reduced. As noted in previous staff reports, the final plans emphasized the horizontal orientation of the viewshed along Maryland Avenue and staff recognized that there was a balance between establishing a Presidential memorial on the site and recognizing its historic setting. The scale and configuration of the main memorial elements have not significantly changed since the 2015 final approval; therefore, the project remains consistent with the National Capital Planning Act.

### **Commemorative Works Act**

The purposes of the Commemorative Works Act (CWA) are to preserve the integrity of the comprehensive design of the L'Enfant and McMillan Plans for the Nation's Capital, to ensure the continued public use and enjoyment of open space in the District of Columbia, and to encourage the location of commemorative works within the urban fabric of the District of Columbia. In addition to providing the regulatory framework by which commemorative works are located in the

District of Columbia and its environs, which in part is intended to help ensure commemorative works are appropriately designed, constructed and located, the CWA also contains a set of decision criteria that must be used by the agencies involved in making decisions on commemorative works. Specifically, the Act requires that agencies be guided, but not limited by, the following criteria: surroundings, material, landscape features, museums, site-specific guidelines<sup>1</sup> and donor contributions.

NCPC has provided comments on concept designs (February 2011) and reviewed preliminary plans for the memorial in April 2014 and October 2014. NCPC approved the final plans in July 2015, and provided comments on a revised concept design in February 2017. The following description summarizes the comments regarding compliance with the CWA throughout the review process.

As part of the April 2014 initial preliminary submission package, the applicant provided a compilation of engineering data related to the tapestry dated February 5, 2014, which consisted of two volumes:

- *Volume 1: Tapestry Overview and Engineering Summary*
- *Volume 2: Tapestry Technical Data Summary*

With its April 2014 preliminary review comments, the Commission noted that the CWA required that NCPC, CFA, and the Secretary of the Interior be guided by a specific set of decision criteria when considering design proposals, including whether a commemorative work will be built of durable materials.

In addition, the Commission noted that due to the untested complexity of the tapestry, and to ensure that its actions were consistent with its responsibilities under the CWA, NCPC engaged experts from National Institute of Standards and Technology (NIST), the United States Department of Defense (DoD), and the Smithsonian Institution (SI) to assist in evaluating the results of the applicant's numerous durability tests. Lastly, the Commission found that the results of the durability tests showed that the stainless steel alloy proposed for the tapestry panels exhibited resistance to corrosion and the proposed tapestry panel welds were likely to be mechanically sound, and therefore, the proposed tapestry materials and fabrication methods met the CWA durability criteria.

The Commission requested that by final review stage the applicant demonstrated that the tapestry material and welds continued to reach the same durability standards as fabrication methods were further refined. The Commission also requested the recommended maintenance regimen, including cleaning, would not cause weld failure if carried out properly. Finally, the Commission requested

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<sup>1</sup> The criterion pertaining to site-specific guidelines is not applicable to this project as NCPC and the Commission of Fine Arts opted not to develop mutually agreed upon guidelines. Rather, NCPC's adopted design principles were developed during site selection and included as required mitigation in the Commission's Finding of No Significant Impact, issued under the National Environmental Policy Act, for approval of the site. The Commission of Fine Arts supported the intent of NCPC's guidelines, particularly the importance of maintaining the historic view corridor of Maryland Avenue, but decided against using guidelines in favor of leaving it to the design team to fully consider the appropriate treatment of the site in developing a concept for review.

the operational protocols that would be employed to avoid danger to the public during instances where snow and ice has accumulated on the tapestries.

During the October 2014 revised preliminary review, the Commission found that the project successfully met each of the specific decision criteria enumerated in the CWA, including the requirement that a commemorative work be built of durable materials suitable to the outdoor environment, noting the Commission's April 2014 finding that the results of the durability tests conducted by the applicant showed the tapestry materials and panel welds to be resistant to corrosion and mechanically sound. The Commission also noted its prior request that at the final review stage the applicant address the concerns regarding the tapestry material and welds durability, maintenance, cleaning and operational protocols to avoid danger to the public during instances where snow and ice has accumulated on the tapestries.

In response to previous Commission's request, the applicant provided a *Tapestry Technical Data Supplemental Submission*, dated June 5, 2015 during final review stage. At the July 2015 final review, the Commission noted that the applicant had demonstrated that the tapestry material and welds would continue to meet the durability criteria enumerated in the CWA; and that the applicant had submitted a maintenance plan, including operational protocols, that addressed such matters as cleaning the tapestry and public safety concerns when snow and ice accumulate on it.

The revised tapestry image continues to meet the criteria of the CWA. The tapestry fabrication methods for durability, maintenance and operational protocols outlined in the *Tapestry Engineering and Technical Data Summary*, and *Supplemental Submission* which was provided to NCPC as part of the 2014 and 2015 preliminary and final reviews remain applicable regardless of the image design change. The revised art does not alter these established fabrication methods.

**Notes that the revised tapestry image does not alter the tapestry materials, panel welds or fabrication methods. Therefore, the durability standards, maintenance and operational protocols remain consistent with the analysis included in the *Eisenhower Memorial Tapestry Engineering and Technical Data Summary* dated February 2014 and the *Tapestry Technical Data Supplemental Submission*, dated June 2015.**

## CONSULTATION

### **National Capital Memorials Advisory Committee (NCMAC)**

As required by the Commemorative Works Act, memorial sponsors must consult with the National Capital Memorials Advisory Committee (NCMAC) on the selection of alternative sites and design concepts prior to submitting the project to NCPC and CFA for formal design review. In fulfillment of this requirement, EMC made an initial presentation of the memorial design to NCMAC at its April 21, 2010 meeting. Two additional presentations took place on February 16, 2011 and September 14, 2011.

### **Coordinating Committee**

The Coordinating Committee reviewed the proposal at its September 13, 2017 meeting. The Committee forwarded the proposed revised preliminary and final site and building plans to the Commission with the statement that the proposal has been coordinated with all participating agencies, except for the SHPO. The SHPO noted that their coordination could occur until the final review required by the project Memorandum of Agreement was completed – specifically, the review of the revised tapestry mockup, which was held on September 2017. The participating agencies were: NCPC; the District of Columbia Office of Planning; the State Historic Preservation Officer; the District of Columbia Department of Transportation; the District Department of Energy and Environment; the General Services Administration; the National Park Service and the Washington Metropolitan Area Transit Authority.

As mentioned in the July 2015 staff report, the site is composed of three parts controlled by three separate entities: Maryland Avenue right-of-way is under the jurisdiction of the District of Columbia Government. To the north of the Maryland Avenue right-of-way is an approximately one-half acre area controlled by the National Park Service (NPS). This area currently contains a community garden and small exercise facility. The remaining 1.5 acres of the site located south of Maryland Avenue is controlled by the United States General Services Administration (GSA) and features a hardscape plaza that was constructed with the LBJ Building as the building's entry forecourt. The plaza is sparsely vegetated and contains a sunken courtyard that exists to provide natural light to the Department of Education's basement-level.

During the May 10, 2017 Coordinating Committee meeting, DDOT raised concerns about transferring jurisdiction of sidewalk areas along Independence Avenue, 4<sup>th</sup> and 6<sup>th</sup> Streets, SW from DDOT to NPS for the purpose of constructing and operating the Eisenhower Memorial. At its July 9, 2015, concurrently with the Eisenhower Memorial final approval, the Commission provided comments on the closure of Maryland Avenue between 4<sup>th</sup> and 6<sup>th</sup> Street, SW to the District of Columbia Council (NCPC File No. 7684). In addition the Commission approved the transfer of jurisdiction of a portion of Maryland Avenue between 4<sup>th</sup> and 6<sup>th</sup> Streets, SW along with portions of 4<sup>th</sup>, 6<sup>th</sup> Streets and Independence Avenue, SW to NPS in order to create a unified site for the Eisenhower Memorial that would be managed by NPS.

DDOT and NPS are currently developing an agreement on the conditions of the transfer and management of the sidewalk space. The District and NPS agree to the following stipulations, which are still in progress:

- The transfer of jurisdiction would not take effect until the NPS issues a permit for construction of the Memorial. If for some reason the Memorial is not actually constructed then the original rights-of- way would revert to the jurisdiction of the District.
- The transferred sidewalk areas will be reconstructed in accordance with streetscape standards established for Independence Avenue.
- Cooperate on any future proposed changes to the Independence Avenue SW cartway, including transfers of jurisdiction back to the District over portions of the sidewalk.
- NPS may, through the issuance of right-of- way permits, authorize utility infrastructure not otherwise relocated as a result of the project.

- The District will retain the right to install parking meters in the sidewalk areas of 4th Street, S.W., 6th Street, S.W., and Independence Avenue, S.W. and will have access to repair and maintain those meters as may be necessary.
- The District will own all streetlights, either existing and retained or newly installed, within the sidewalk areas of the Transfer Property. The lights will be connected to District-owned electrical lines and the District will be responsible for the electric bills. The District will retain the right to access, maintain, and repair the streetlights.

The outcome of this agreement will not change the design, as the memorial streetscape design will follow DDOT sidewalk design standards. The applicant has submitted documents to DDOT and DCRA and coordination is ongoing. Once NCPC has approved the project, the applicant will apply for a public space permit. NCPC approval is required by the CWA to formally move the project into construction stage.

GSA has indicated that they will dispose the triangular plaza located immediately to the north of the LBJ Building to NPS prior to construction of the memorial. GSA will retain control of a 50-foot buffer area along the north façade of the LBJ Building. GSA has already declared the parcel excess, and is in receipt of the NPS expression of Federal interest for the property. GSA will transfer custody and accountability to NPS. Following construction, NPS will be responsible for the long-term operation and maintenance of the memorial.

### **U.S. Commission of Fine Arts**

The U.S. Commission of Fine Arts (CFA) reviewed the project pursuant to the Commemorative Works Act and approved the revised final plans on September 20, 2017. Prior to its revised final approval, CFA reviewed the revised concept in two occasions: May 18 and January 23, 2017.

The applicant submitted a revised final submission to the Commission of Fine Arts (CFA) for its May 2017 meeting. CFA had the opportunity to inspect a mockup of a small portion of the tapestry at the National Building Museum's east parking lot. Although, CFA reaffirmed its previous approval for the tapestry art substitution during concept design, CFA did not take further action due to continuing concerns with the overall development of the revisions to the memorial's design. CFA had originally approved the final plans on June 18, 2015. Before its final approval, CFA reviewed the previous concept on the following occasions: January 2011, September 2011, July 2013, November 2013, February 2014, October 2014, November 2014, February 2015, March 2015, April 2015, and May 2015.

### **ONLINE REFERENCE**

The following supporting documents for this project are available online:

- Submission Package

Prepared by Vivian Lee  
09/28/2017

**LETTER FROM SUSAN EISENHOWER AND POWERPOINT (ATTACHED)**

818 Connecticut Ave, NW Suite 800  
Washington, DC 20006  
T 202.628.4444  
F 202.628.4445



THE EISENHOWER INSTITUTE  
GETTYSBURG COLLEGE

157 N. Washington Street  
Gettysburg, PA 17325  
T 717.337.6685  
F 717.337.8459

Chairman Bryant and NCPD Commissioners,

On behalf of the Eisenhower family, I want to express our support for these recent design modifications made to the tapestry image by the Gehry team. The striking new image with its artistic rendering of the Normandy coastline in peacetime will serve as a meaningful memorial to Eisenhower's leadership, and the sacrifices made by the Allied forces in the liberation of Europe. It will also be a reminder of the peace that was secured during his presidency. We hope with these recent modifications that the project will proceed to construction.

Thank you all very much for your work in making this tribute a reality.

Susan Eisenhower

# NCPC File # 6694

## Eisenhower Memorial Modification

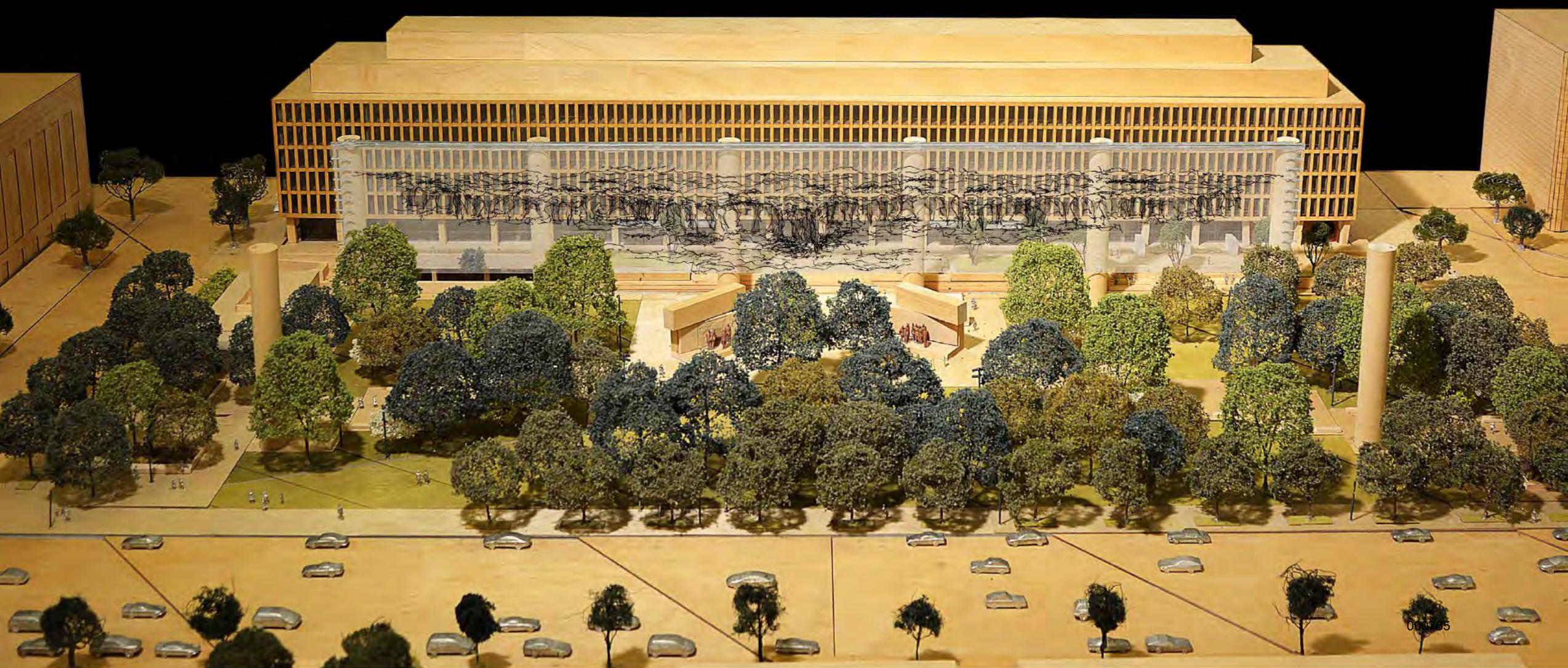
Bound by Independence Avenue, 4th, and 6th Streets, SW and by the Lyndon B. Johnson  
Department of Education Headquarters Building

Washington, DC

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National Park Service on behalf of the Dwight D. Eisenhower Memorial  
Commission

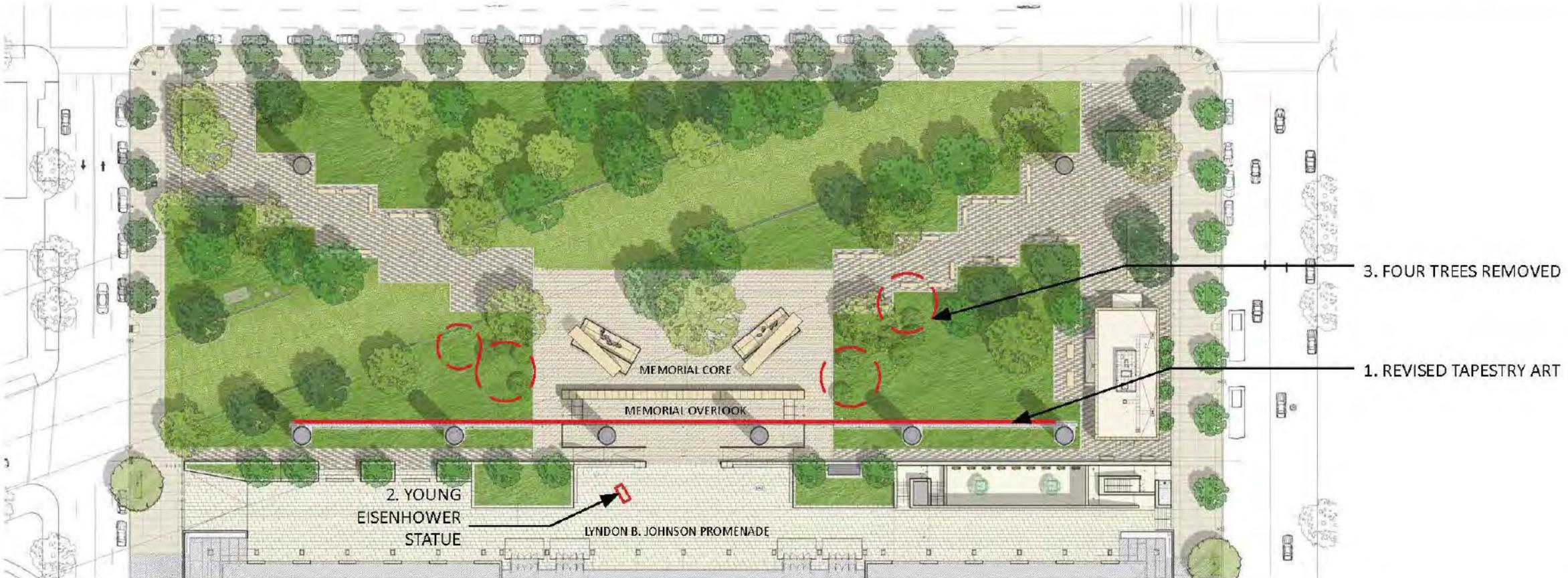
Revised Preliminary and Final



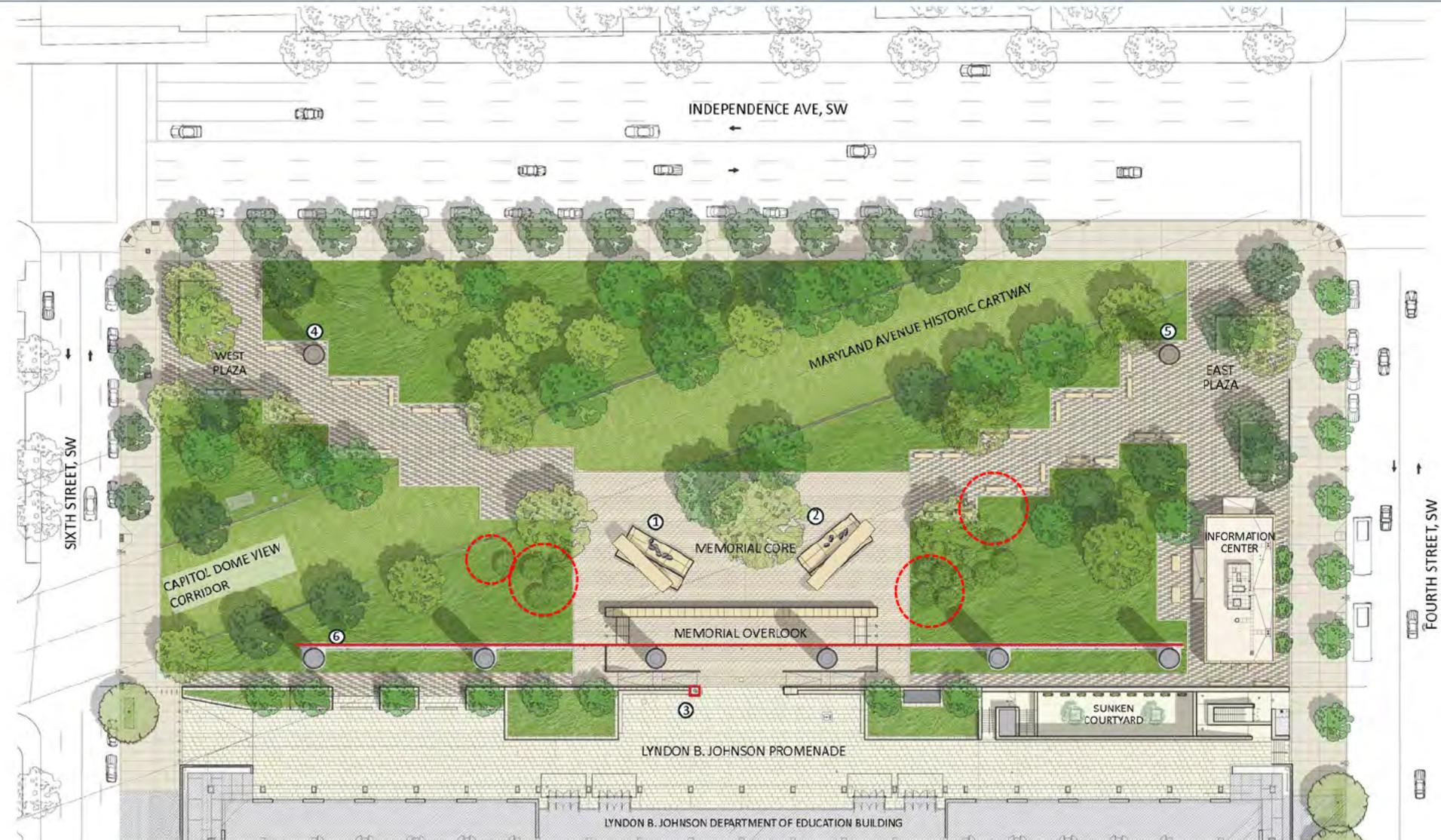


- ① GENERAL EISENHOWER MEMORIAL ELEMENT
- ② PRESIDENT EISENHOWER MEMORIAL ELEMENT
- ③ YOUNG EISENHOWER STATUE
- ④ HOMECOMING SPEECH
- ⑤ GENERAL EISENHOWER COLUMN
- ⑥ PRESIDENT EISENHOWER COLUMN
- ⑦ SOUTH TAPESTRY



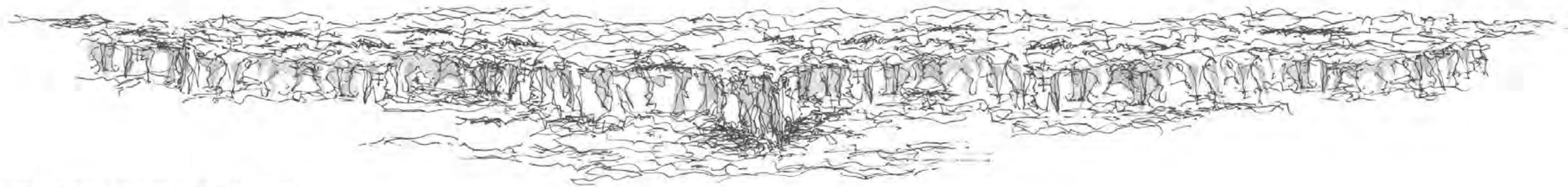


FEBRUARY 2017 DESIGN

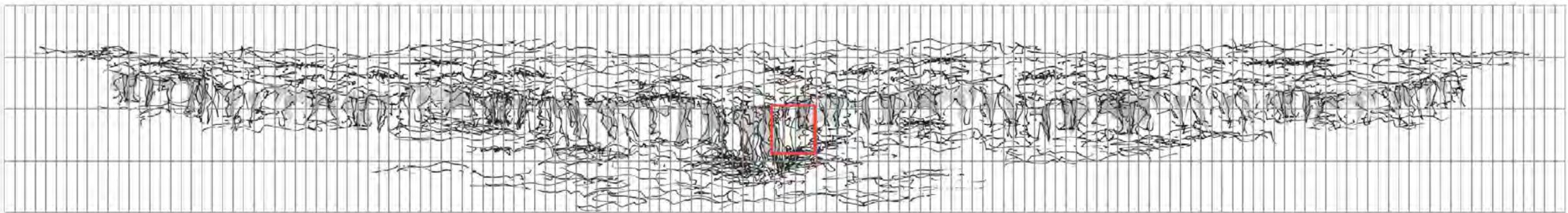


- ① GENERAL EISENHOWER MEMORIAL ELEMENT
- ② PRESIDENT EISENHOWER MEMORIAL ELEMENT
- ③ YOUNG EISENHOWER STATUE
- ④ GENERAL EISENHOWER COLUMN
- ⑤ PRESIDENT EISENHOWER COLUMN
- ⑥ SOUTH TAPESTRY

0' 5' 10' 25' 50'  
SITE PLAN



PROPOSED ART FOR THE TAPESTRY

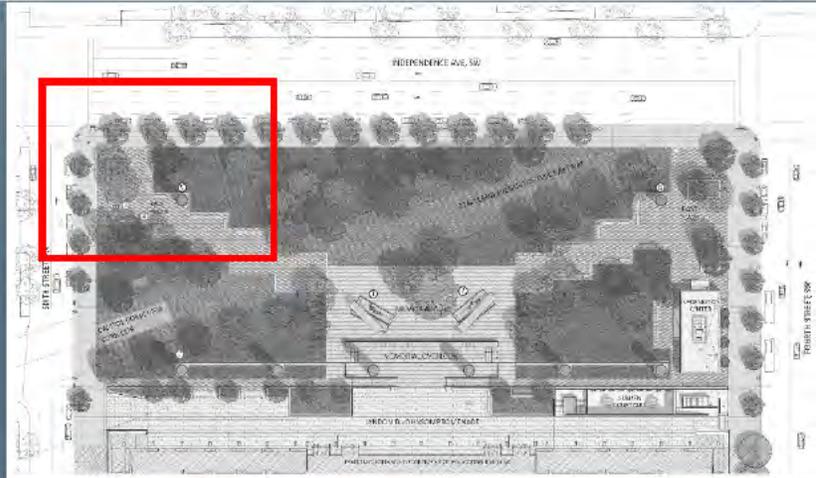


PROPOSED ART FOR THE TAPESTRY WITH PANELS SHOWING MOCKUP LOCATION

## EISENHOWER MEMORIAL

Gehry Partners • AECOM Joint Venture







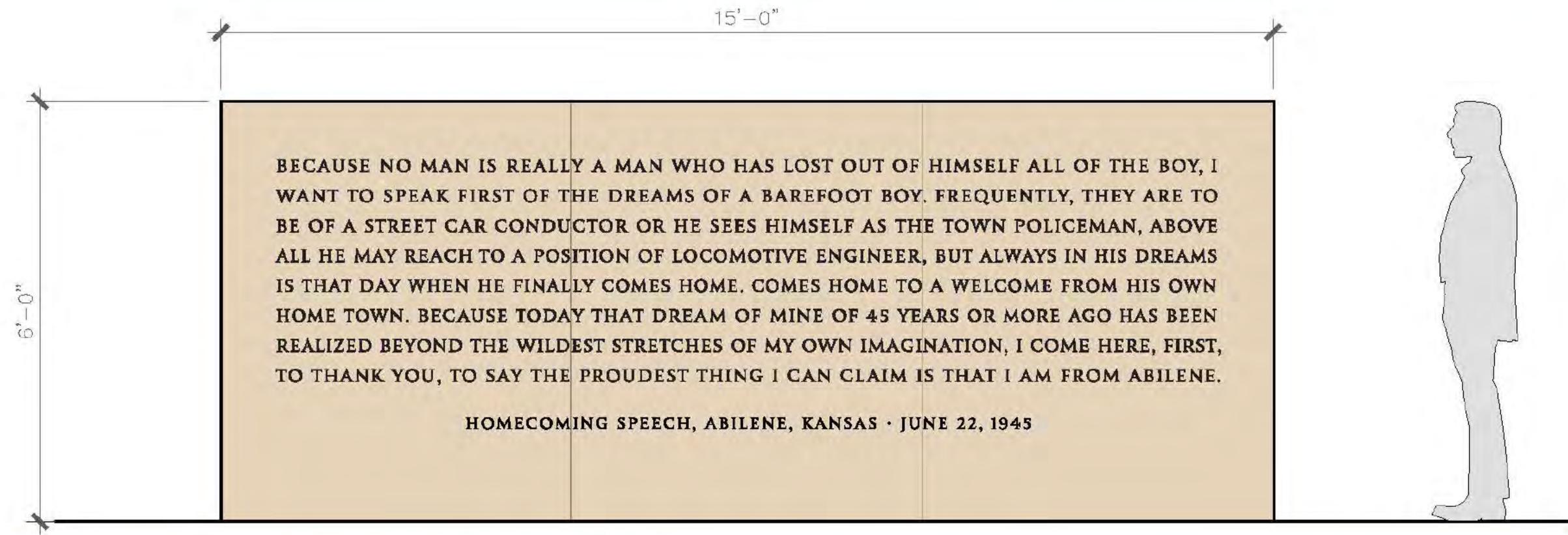
EISENHOWER AS A YOUNG MAN MAQUETTE DETAIL  
BY SERGEY EYLANBEKOV



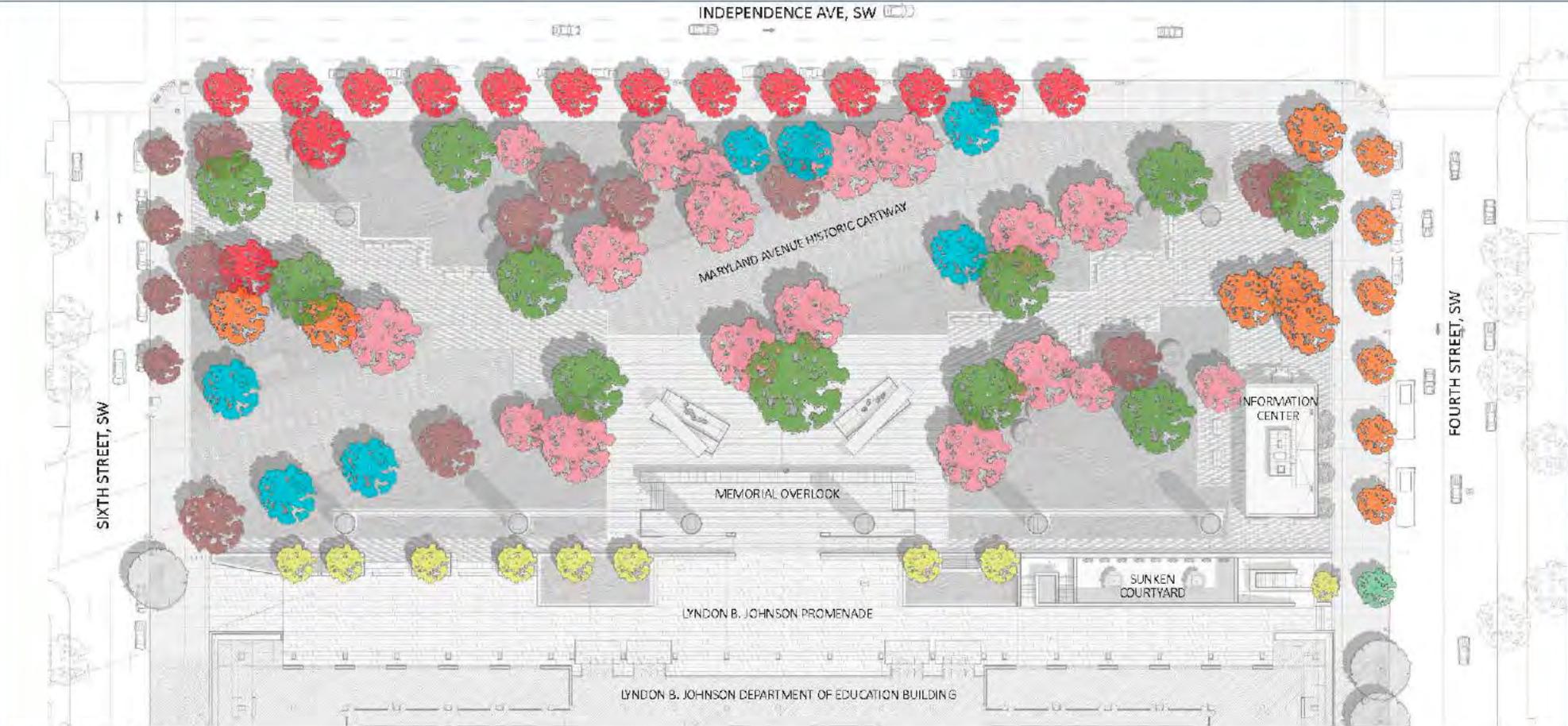
EISENHOWER AS A YOUNG MAN SCULPTURE MAQUETTE  
BY SERGEY EYLANBEKOV



Looking South at Homecoming Inscription on Wall and Sculpture of Young Eisenhower



Homecoming Speech Inscription Wall Elevation

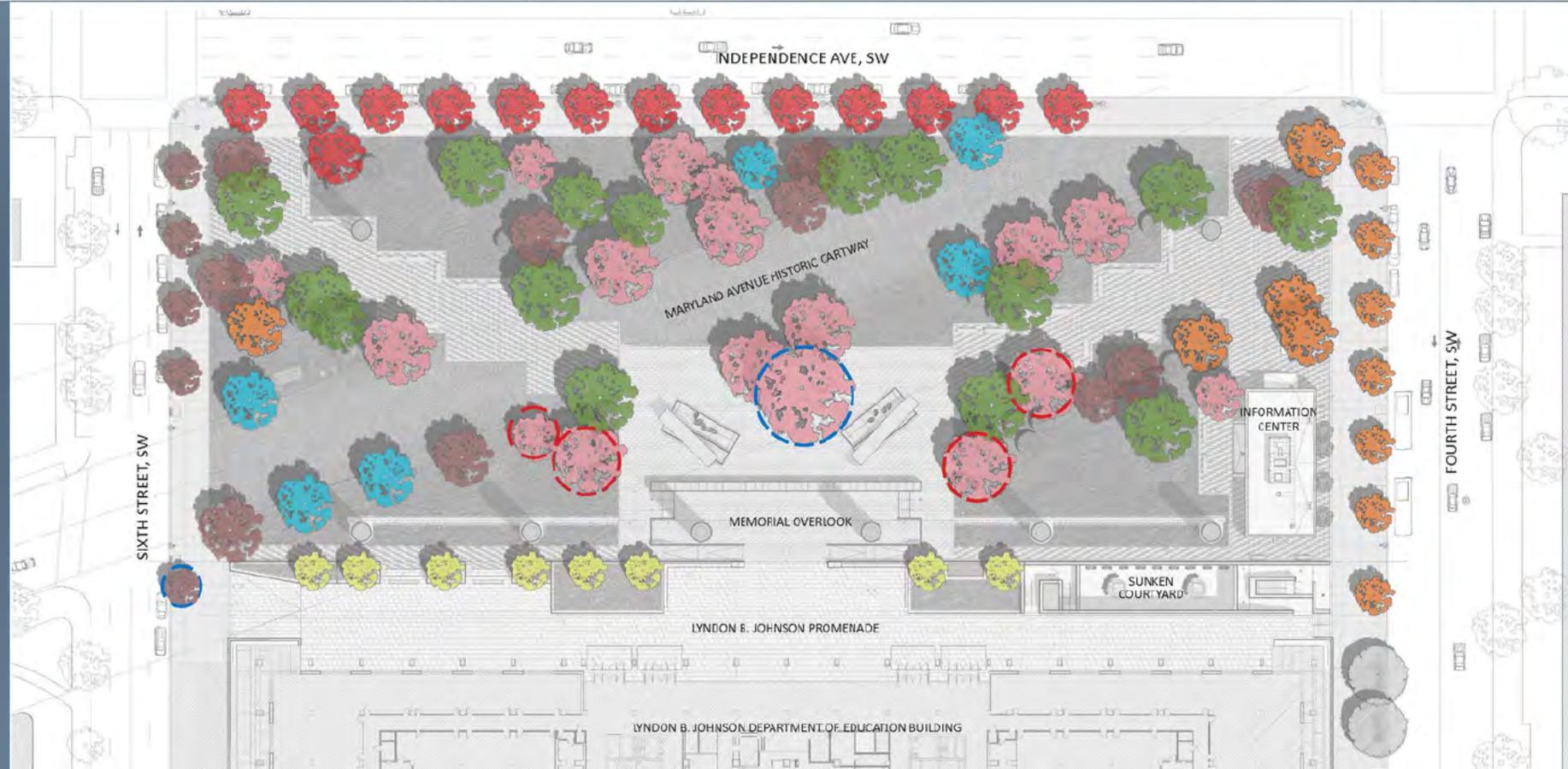


CANOPY TREE PLAN

1" = 10' SITE PLAN

KEY:

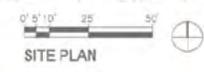
							
<b>Red Oak</b> <i>Quercus rubra</i>	<b>Swamp White Oak</b> <i>Quercus bicolor</i>	<b>Shingle Oak</b> <i>Quercus imbricaria</i>	<b>London Plane</b> <i>Platanus x acerfolia</i>	<b>Bur Oak</b> <i>Quercus</i>	<b>Hackberry</b> <i>Celtis occidentalis</i>	<b>Willow Oak</b> <i>Quercus phello</i>	<b>River Birch</b> <i>Betula nigra</i>



CANOPY TREE PLAN

 CANOPY TREES ADDED BACK TO DESIGN

 TREE SPECIES REVISED



KEY:



 Red Oak  
*Quercus rubra*



 Swamp White Oak  
*Quercus bicolor*



 Shingle Oak  
*Quercus imbricaria*



 London Plane  
*Platanus x acerfolia*



 Bur Oak  
*Quercus macrocarpa*

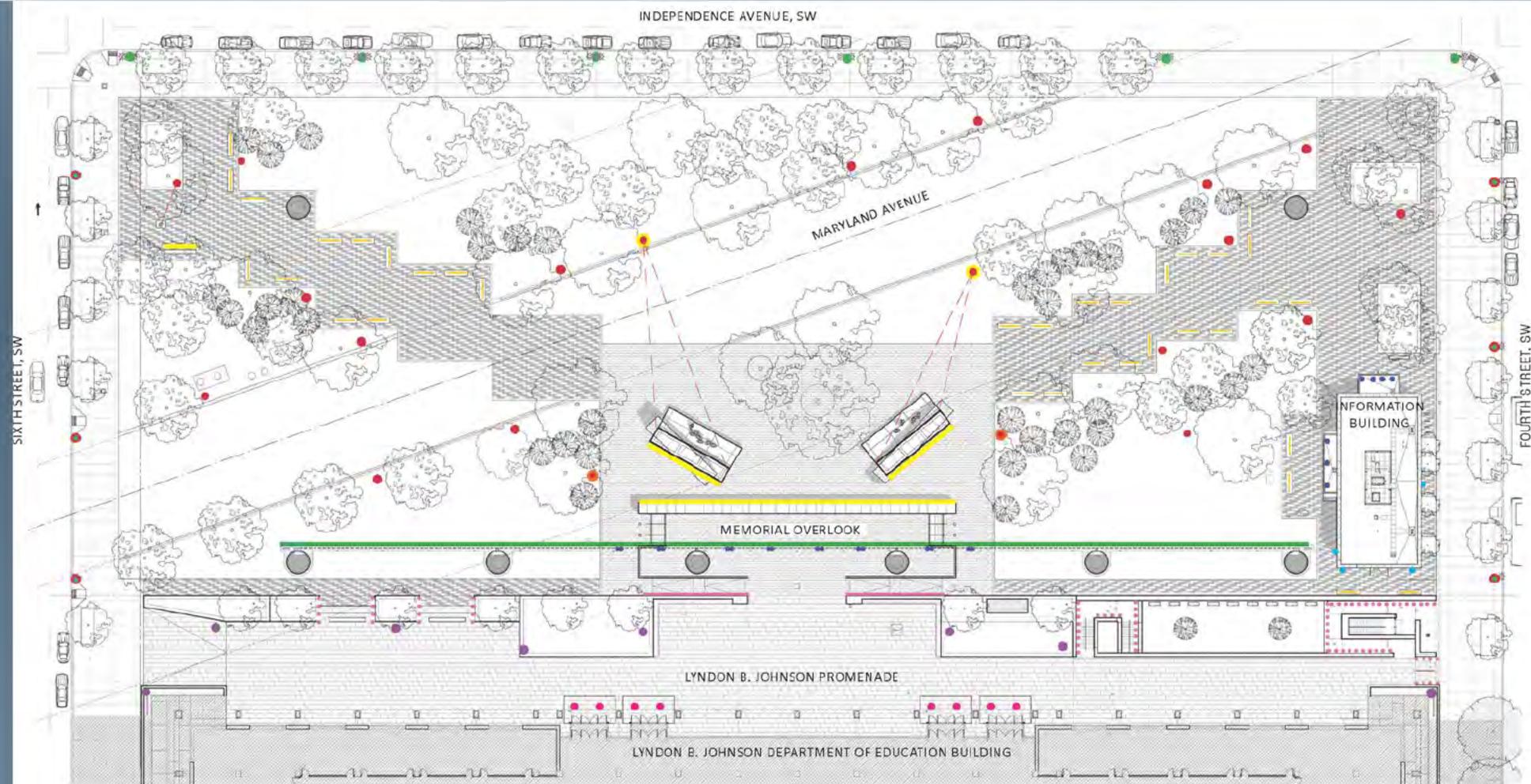


 Hackberry  
*Celtis occidentalis*



 River Birch  
*Betula nigra*





**UPDATED LIGHTING KEY PLAN**

- 14' APPROACHING WALKWAY POLE WITH DOWNLIGHTS
  - 30' MEMORIAL CORE ART LIGHTING POLE WITH FRAMING PROJECTORS
  - 30' MEMORIAL CORE LIGHTING POLE WITH DOWNLIGHTS
  - 14' LBJ PROMENADE POLE WITH DOWNLIGHTS
  - STREET LIGHTING TWIN POLE
  - STREET LIGHTING SINGLE HEAD POLE
  - SUPPORT BUILDING EXTERIOR CANOPY DOWNLIGHTING
  - SUPPORT BUILDING EXTERIOR WALL SCONCES
- MEMORIAL OVERLOOK DOWNLIGHTING
  - LBJ BUILDING CANOPY DOWNLIGHTING
  - FRAMING PROJECTOR
  - BENCH LIGHTING
  - MEMORIAL BLOCK TRENCH LIGHTING
  - TAPESTRY UPLIGHTING
  - RAMP RAIL LIGHTING
  - STEP LIGHTING









Homecoming Speech inscription wall and the figure of Eisenhower as a young man looking south



Looking south to the LBJ Building



Looking north to the NASM from LBJ Building



Looking south to the LBJ Building



Looking north to the NASM from LBJ Building

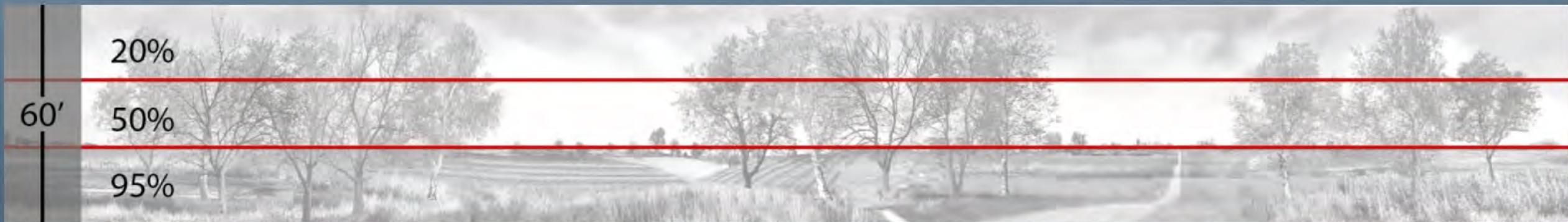


Diagram of south tapestry showing estimated image densities (in percent solid) / October 2014 - Preliminary site and building plans



Diagram of south tapestry showing estimated image densities (in percent solid) / February 2017 - Revised Concept Design

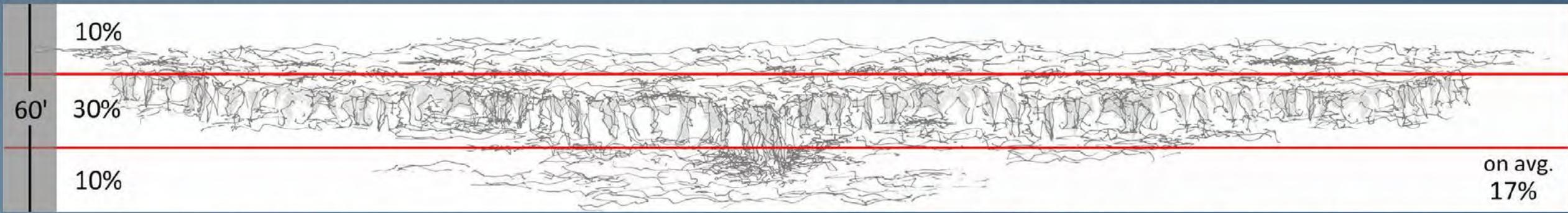


Diagram of south tapestry showing estimated image densities (in percent solid) / September 2017 - Revised Preliminary and Final site and building plans

# DWIGHT D. EISENHOWER MEMORIAL COMMISSION

As of June 22, 2017

## Honorary Presidential Advisors

### **Jimmy Carter**

President of the United States (1977 – 1981)  
Governor of Georgia (1971 – 1975)

### **George H. W. Bush**

President of the United States (1989 – 1993)  
Vice President of the United States (1981 – 1989)

### **Bill Clinton**

President of the United States (1993 – 2001)  
Governor of Arkansas (1979 – 1981; 1983 – 1992)

### **George W. Bush**

President of the United States (2001 – 2009)  
Governor of Texas (1995 – 2000)

### **Nancy Reagan (1921 – 2016)**

First Lady of the United States (1981 – 1989)  
First Lady of California (1967 – 1975)

## Honorary Vice Presidential Advisors

### **Walter Mondale**

Senior Counsel, Dorsey & Whitney LLP (Retired)  
Vice President of the United States (1977 – 1981)  
U.S. Ambassador to Japan (1993 – 1996)  
U.S. Senator, D-Minnesota (1964 – 1976)  
Attorney General of Minnesota (1960 – 1964)

### **George H. W. Bush**

(See *Honorary Presidential Advisors* above)

### **Dan Quayle**

Chairman, Cerberus Global Investments, LLC  
Vice President of the United States (1989 – 1993)  
U.S. Senator, R-Indiana (1981 – 1989)  
U.S. Representative, R-Indiana (1977 – 1981)

### **Al Gore**

Co-Founder & Chair, Generation Investment Management  
Vice President of the United States (1993 – 2001)  
U.S. Senator, D-Tennessee (1985 – 1993)



U.S. Representative, D-Tennessee (1977 – 1985)

**Dick Cheney**

Vice President of the United States (2001 – 2009)

U.S. Secretary of Defense (1989 – 1993)

U.S. Representative, R-Wyoming (1979 – 1989)

House Minority Whip (1989)

White House Chief of Staff, Gerald Ford Administration (1975 – 1977)

## Finance Campaign

**Bob Dole, *Chair***

Special Counsel, Alston & Bird, LLP

National Chairman, World War II Memorial Campaign (1994 – 2004)

U.S. Senator, R-Kansas (1969 – 1996)

Republican Leader (1987 – 1996)

U.S. Representative, R-Kansas (1961 – 1969)

**James Baker, III, *Vice Chair***

Senior Partner, Baker Botts LLP

U.S. Secretary of State (1989 – 1992)

U.S. Secretary of the Treasury (1985 – 1988)

White House Chief of Staff, George H. W. Bush Administrations (1992 – 1993)

White House Chief of Staff, Ronald Reagan Administration (1981 – 1985)

**Chris Dodd, *Vice Chair***

Chairman & CEO, Motion Picture Association of America

U.S. Senator, D-Connecticut (1981 – 2011)

U.S. Representative, D-Connecticut (1975 – 1981)

## Eisenhower Family Members

**David Eisenhower**

Director, Institute for Public Service at the Annenberg School for Communication,  
University of Pennsylvania

**Anne Eisenhower**

Interior Designer, Owner & President, Anne Eisenhower Inc.

**Susan Eisenhower**

Chairman & CEO, The Eisenhower Group, Inc.

Chairman Emeritus, Eisenhower Institute at Gettysburg College

President & CEO, Eisenhower Institute (1986 – 1990, 2000 – 2003)

Founding Director, Eisenhower World Affairs Institute (1983 – 2009)

**Mary Jean Eisenhower**

CEO and Chairman Emeritus, People to People International

President, People to People International (2003 – 2013)

## Advisory Committee Leadership

### **General P. X. Kelley, USMC (Ret.), *Co-Chair***

Chairman, American Battle Monuments Commission (1991 – 1994; 2001 – 2005)  
Commandant, United States Marine Corps (1983 – 1987)

### **Frank Fahrenkopf, *Co-Chair***

Co-Founder & Co-Chairman, Commission on Presidential Debates  
President & CEO, American Gaming Association (1995 – 2013)  
Chairman, Republican National Committee (1983 – 1989)

### **Leonard Boswell, *Vice Chair***

U.S. Representative, D-Iowa (1997 – 2013)  
Commissioner, Dwight Eisenhower Memorial Commission (2001 – 2013)  
President, Iowa State Senate (1992 – 1996)

## Secretaries of State

### **Henry Kissinger**

Founder & Chairman, Kissinger Associates  
U.S. Secretary of State (1973 – 1977)  
U.S. National Security Advisor, Nixon and Ford Administrations (1969 – 1975)

### **George Shultz**

Thomas W. & Susan B. Ford Distinguished Fellow, Hoover Institution, Stanford University  
U.S. Secretary of State (1982 – 1989)  
U.S. Secretary of the Treasury (1970 – 1972)  
U.S. Secretary of Labor (1969 – 1970)

### **James Baker, III**

(See *Finance Campaign* above)

### **Madeleine Albright**

Professor of Diplomacy, Georgetown University's School of Foreign Service  
U.S. Secretary of State (1997 – 2001)  
U.S. Ambassador to the United Nations (1993 – 1997)

### **General Colin Powell, USA (Ret.)**

U.S. Secretary of State (2001 – 2005)  
Chairman, Joint Chiefs of Staff (1989 – 1993)  
National Security Advisor, Ronald Reagan Administration (1987 – 1989)

### **Condoleezza Rice**

Thomas and Barbara Stephenson Senior Fellow on Public Policy, Hoover Institution  
U.S. Secretary of State (2005 – 2009)  
U.S. National Security Advisor, George W. Bush Administration (2001 – 2005)

## Secretaries of Defense

### **Donald Rumsfeld**

Chair, Rumsfeld Foundation  
U.S. Secretary of Defense (1975 – 1977; 2001 – 2006)  
White House Chief of Staff, Gerald Ford Administration (1974 – 1975)  
U.S. Ambassador to NATO (1973 – 1974)  
Director, Office of Economic Opportunity (1969 – 1970)  
U.S. Representative, R-Illinois (1963 – 1969)

### **Frank Carlucci**

U.S. Secretary of Defense (1987 – 1989)  
National Security Advisor, Ronald Reagan Administration (1986 – 1987)  
Deputy Director, Central Intelligence Agency (1978 – 1981)  
U.S. Ambassador to Portugal (1974 – 1978)

### **Dick Cheney**

(See *Honorary Vice Presidential Advisors* above)

### **Bob Gates**

President, Boy Scouts of America  
Chancellor, College of William & Mary  
U.S. Secretary of Defense (2006 – 2011)  
President, Texas A&M University (2002 – 2006)  
U.S. Director of Central Intelligence (1991 – 1993)

### **Leon Panetta**

Chairman, Panetta Institute for Public Policy  
U.S. Secretary of Defense (2011 – 2013)  
Director, Central Intelligence Agency (2009 – 2011)  
White House Chief of Staff, Bill Clinton Administration (1994 – 1997)  
U.S. Representative, D-California (1977 – 1993)

### **Chuck Hagel**

Distinguished Statesman, Atlantic Council  
U.S. Secretary of Defense (2013 – 2015)  
U.S. Senator, R-Nebraska (1997 – 2009)

## Governors

### **Sam Brownback**

Governor of Kansas  
U.S. Senator, R-Kansas (1996 – 2011)  
U.S. Representative, R-Kansas (1995 – 1996)

### **George W. Bush**

(See *Honorary Presidential Advisors* above)

### **Jimmy Carter**

(See *Honorary Presidential Advisors* above)

### **Bill Clinton**

(See *Honorary Presidential Advisors* above)

### **Dirk Kempthorne**

President & CEO, American Council of Life Insurers  
U.S. Secretary of Interior (2006 – 2009)  
Governor of Idaho (1999 – 2006)  
U.S. Senator, R-Idaho (1993 – 1999)

### **Paul Laxalt**

U.S. Senator, R-Nevada (1974 – 1987)  
Chair, Reagan Campaign (1980 & 1984)  
Governor of Nevada (1967 – 1971)

### **Frank Murkowski**

Governor of Alaska (2002 – 2006)  
U.S. Senator, R-Alaska (1981 – 2002)

## Senate Majority Leaders

### **Tom Daschle**

Founder & Chairman, The Daschle Group  
U.S. Senator, D-South Dakota (1987 – 2005)  
Senate Democratic Leader (1995 – 2005)  
U.S. Representative, D-South Dakota (1979 – 1987)

### **Bob Dole**

(See *Finance Campaign* above)

### **Bill Frist**

Adjunct Professor of Surgery, Department of Cardiac Surgery at Vanderbilt  
Clinical Professor of Surgery, Meharry Medical College  
U.S. Senator, R-Tennessee (1995 – 2007)  
Senate Republican Leader (2003 – 2007)

### **Trent Lott**

Senior Counsel, Squire Patton Boggs  
U.S. Senator, R-Mississippi (1989 – 2007)  
Senate Republican Leader (1996 – 2003)  
U.S. Representative, R-Mississippi (1973 – 1989)

### **George Mitchell**

Co-Founder, Bipartisan Policy Center  
U.S. Special Envoy for Middle East Peace (2009 – 2011)  
U.S. Special Envoy for Northern Ireland (1995 – 2001)  
U.S. Senator, D-Maine (1980 – 1995)

Senate Democratic Leader (1989 – 1995)

## Former Members of Congress

### **Nancy Kassebaum Baker**

Advisory Board, Partnership for a Secure America  
U.S. Senator, R-Kansas (1978 – 1997)

### **Bob Bennett (1933 – 2016)**

U.S. Senator, R-Utah (1993 – 2011)

### **Leonard Boswell**

(See *Advisory Committee Leadership* above)

### **Nicholas F. Brady**

Chairman, Choptank Partners, Inc.  
U.S. Secretary of the Treasury (1988 – 1993)  
U.S. Senator, R-New Jersey (1982)

### **Sam Brownback**

(See *Governors* above)

### **Beverly Butcher Byron**

Advisor, The Johns Hopkins Applied Physics Laboratory (1994 – 2006)  
Commissioner, Defense Base Closure and Realignment Commission (1993 – 1995)  
U.S. Representative, D-Maryland (1979 – 1993)

### **Dick Cheney**

(See *Honorary Vice Presidential Advisors* above)

### **Chris Dodd**

(See *Finance Campaign* above)

### **Tom Downey**

Chair & Founder, Downey McGrath Group, Inc.  
U.S. Representative, D-New York (1975 – 1993)

### **Newt Gingrich**

Senior Advisor for Public Policy and Regulation, Dentons  
U.S. Representative, R-Georgia (1979 – 1999)  
Speaker of the House (1995 – 1999)

### **Al Gore**

(See *Honorary Vice Presidential Advisors* above)

### **Chuck Hagel**

(See *Secretaries of Defense* above)

**Dirk Kempthorne**

(See *Governors* above)

**Paul Laxalt**

(See *Governors* above)

**Joe Lieberman**

Senior Counsel, Kasowitz Benson Torres & Friedman LLP

U.S. Senator, D-Connecticut (1989 – 2013)

Chairman, Senate Committee on Homeland Security (2001 – 2003; 2007 – 2013)

Attorney General of Connecticut (1983 – 1989)

**Blanche L. Lincoln**

Coalition Chair, Small Business for Sensible Regulations

U.S. Senator, D-Arkansas (1999 – 2011)

U.S. Representative, D-Arkansas (1993 – 1997)

**Ray McGrath**

President, Downey McGrath Group, Inc.

U.S. Representative, R-New York (1981 – 1993)

**Walter Mondale**

(See *Honorary Vice Presidential Advisors* above)

**Frank Murkowski**

(See *Governors* above)

**Dan Quayle**

(See *Honorary Vice Presidential Advisors* above)

**Leon Panetta**

(See *Secretaries of Defense* above)

**Donald Rumsfeld**

(See *Secretaries of Defense* above)

**Jim Slattery**

Partner, Wiley Rein LLP

U.S. Representative, D-Kansas (1983 – 1995)

**Todd Tiahrt**

Senior Vice President, O'Neill and Associates, Inc.

President, Todd Tiahrt, LLC & Tiahrt Enterprises, LLC

U.S. Representative, R-Kansas (1995 – 2011)

## Senior Presidential Officials

### **David Abshire (1926 – 2014)**

Special Counselor to the President, Ronald Reagan Administration (1981 – 1985)  
U.S. Ambassador to NATO (1983 – 1987)

### **Erskine Bowles**

Chair, National Commission on Fiscal Responsibility and Reform (2010)  
President, University of North Carolina (2005 – 2010)  
White House Chief of Staff, Bill Clinton Administration (1997 – 1998)

### **Nicholas F. Brady** (See *Former Members of Congress* above)

### **William Coleman (1920 – 2017)**

Senior Partner & Senior Counselor, O'Melveny & Myers, LLP (1977 – 2015)  
U.S. Secretary of Transportation (1975 – 1977)

### **C. Boyden Gray**

Founding Partner, Boyden Gray & Associates LLP  
U.S. Ambassador to the European Union (2006 – 2007)  
White House Counsel, George H. W. Bush Administration (1989 – 1993)

### **Alan Greenspan**

President, Greenspan Associates, LLC  
Chairman, Federal Reserve (1987 – 2006)

### **Ed Meese**

Ronald Reagan Distinguished Fellow Emeritus, The Heritage Foundation  
U.S. Attorney General, Department of Justice (1985 – 1988)

### **William Webster**

Chair, Homeland Security Advisory Council  
Director of Central Intelligence, Central Intelligence Agency (1987 – 1991)  
Director, Federal Bureau of Investigation (1978 – 1987)

## Military Leaders

### **General P. X. Kelley, USMC (Ret.)**

(See *Advisory Committee Leadership* above)

### **Lt. General Tom McInerney, USAF (Ret.)**

Chairman, YottaStor LLC  
Assistant Vice Chief of Staff, U.S. Air Force Headquarters (1992 – 1994)

### **General Richard Myers, USAF (Ret.)**

Foundation Professor of Military History, Kansas State University

Colin Powell Chair, National Security, Leadership, Character & Ethics: National Defense University  
Chairman, Joint Chiefs of Staff (2001 – 2005)

**General Colin Powell, USA (Ret.)**

(See *Secretaries of State* above)

**Vice Admiral Ann E. Rondeau, USN (Ret.), Ed.D.**

President, College of DuPage  
Partner, Allen Austin Executive Leadership Solutions  
President, National Defense University (2010 – 2012)  
Deputy Commander, United States Transportation Command (2008 – 2010)

**Lt. General Brent Scowcroft, USAF (Ret.)**

Chairman, President's Foreign Intelligence Advisory Board (2001 – 2005)  
National Security Advisor, Gerald Ford Administration (1975 – 1977)  
National Security Advisor, George H. W. Bush Administration (1989 – 1993)

**Lt. General Richard Trefry, USA (Ret.)**

Program Manager, Army Force Management School, Ft. Belvoir  
Senior Fellow, Institute for Land Warfare, Association of the U.S. Army  
Inspector General of the U.S. Army (1977 – 1993)

## Leaders of Industry

**Hank Greenberg**

Chairman & CEO of C.V. Starr & Co., Inc.  
Chairman & CEO, American International Group (1962 – 2005)

**Fred Malek**

Founder & Chairman, Thayer Lodging Group  
Former President & CEO, Marriott Hotels  
Former President & CEO, Northwest Airlines

**T. Boone Pickens, Jr.**

Founder & Chairman, BP Capital Management

**Frederick W. Smith**

Founder, Chairman, President & CEO, FedEx

**John Whitehead (1922 – 2015)**

Chairman, Lower Manhattan Development Corporation (2001 – 2006)  
U.S. Deputy Secretary of State (1985 – 1989)  
Chairman, Goldman Sachs (1976 – 1985)

## Leaders of Arts & Culture

### **Tom Brokaw**

Author & Journalist  
Special Correspondent, NBC News

### **Harold Burson**

Co-Founder, Burson-Marsteller  
Commissioner, U.S. Commission of Fine Arts (1981 – 1985)

### **Barbaralee Diamonstein-Spielvogel**

Commissioner, American Battle Monuments Commission  
Chair, USHMM Subcommittee for the Commission of Artwork  
Commissioner, U.S. Commission of Fine Arts (1996 – 2005)

### **Tom Hanks**

Actor & Filmmaker

### **Norman Lear**

Television Writer & Producer

## Distinguished Americans

### **John Duke Anthony**

Founding President & CEO, National Council on U.S.-Arab Relations  
Member, U.S. Department of State Advisory Committee on International Economic Policy  
& Subcommittee on Sanctions  
Founder, Board Member and Secretary, U.S.-GCC Corporate Cooperation Committee

### **Judy Burgess**

Commissioner, City of Abilene, KS (2005 – 2009)  
Mayor, City of Abilene, KS (2007 – 2008)

### **Gerry Cassidy**

Founder & Chairman Emeritus, Cassidy & Associates

### **Andy Demetriou**

Partner, Lamb & Kawakami LLP  
Special Counsel, Eisenhower Memorial Commission

### **Larry Field**

Founder, Chairman & CEO, NSB Associates, Inc.

### **Lou Galambos**

Professor of History, The Johns Hopkins University  
Co-Editor, *The Papers of Dwight David Eisenhower*

**Jane Stoneham Gosden**

Actress  
Family Owner, New York Giants  
Widow, Freeman F. Gosden (creator/owner of the *Amos 'n' Andy* radio and television shows)

**Larry Harlow**

President, Harlow Government Relations, LLC  
Assistant Secretary & Deputy Undersecretary, U.S. Department of State,  
Bureau of Legislative Affairs (1989 – 1990)  
Special Assistant to the President for Legislative Affairs (1985-1989)

**Vernon Jordan**

Managing Director, Lazard Freres & Co. LLC

**David Keene**

Opinion Editor, *The Washington Times*  
President, National Rifle Association (2011 – 2013)  
Chair, American Conservative Union (1984 – 2011)

**Tom Korologos**

Strategic Advisor, DLA Piper  
U.S. Ambassador to Belgium (2004 – 2007)

**Tom Lorentzen**

President, Health Approaches, Inc.  
National Board Member, Institute of Museum and Library Services (2002 – 2006)  
Regional Director (Region IX), U.S. Department of Health and Human Services (2006 – 2009)

**Frank Luntz**

American Political Consultant, Pollster and Author  
Founder & Chairman, Luntz Global, LLC  
Adjunct Professor, University of Pennsylvania (1989 – 1996)

**Tim McGivern**

Ogilvy Government Relations  
Vice President, AT&T (2000 – 2015)  
Chief of Staff, U.S. Senator Sam Brownback (1996 – 2011)  
Chief of Staff, U.S. Representative Sam Brownback (1995 – 1996)

**Ralph Mecham**

Director, Administrative Office of the United States Courts (1985 – 2006)

**Paul O' Day (1935 – 2017)**

President, American Fiber Manufacturers Association  
Deputy Assistant Secretary, Department of Commerce (1979-1984)

**Roswell B. Perkins**

Retired Partner, Debevoise & Plimpton, LLP  
Assistant Secretary, Department of Health, Education, and Welfare (1953 – 1956)

**Donald Putnam**

Managing Partner & Founder, Grail Partners LLC

**Gil Robinson**

President, GAR, Inc.

National Director and CEO, Center for the Study of the Presidency (1998 – 2003)

U.S. Ambassador and Special Advisor to the Secretary of State (1983 – 1985)

**Matt Schlapp**

Chairman, American Conservative Union

Principal & Co-Founder, Cove Strategies

White House Political Director, George W. Bush Administration (2000 – 2004)

**John Shlaes (1942 – 2015)**

Member, Defense Advisory Committee for Women in the Service (1988 – 1991)

White House Staff, Gerald Ford Administration (1974 – 1976)

**Jill Sommers**

Chair, Audit Committee for BATS Global Markets

Board of Managers, Allston Holdings LLC

Commissioner, Commodity Futures Trading Commission (2007 – 2013)

**C. Langhorne Washburn (1918 – 2011)**

Vice President, Walt Disney Productions (1978 – 1983)

Assistant Secretary, Department of Commerce (1970 – 1975)

Finance Director, Republican National Committee (1965 – 1969)

## SECRETARY ZINKE SCHEDULE

Monday, October 2, 2017

- 9:00 a.m. Daily Scheduling & Communications Meeting
- 9:15 a.m. **Hold for possible call with Secretary Ross**  
Staff: Magallanes
- 9:30 a.m. **Taped Radio Interview with Cable Smith, Lone Star Outdoors Show**  
Staff: Swift
- 10:00 a.m. **Political Meeting**  
Location: DOI Room 5160
- 10:30 a.m. *Depart DOI for White House*
- 11:00 a.m. **Liberating America from Bureaucracy: White House Event**  
12:00 p.m. Location: White House East Room
- 12:15 p.m. *Depart White House en route to DOI*
- 12:30 p.m. **Meeting with Senator Roberts**  
Location: Secretary's Office  
Staff: Magallanes
- 1:30 p.m. **Secretary's Daily Meeting with the Chief of Staff**
- 2:00 p.m. **Liberating America from Bureaucracy: DOI Event**  
Location: 5160  
Staff: Magallanes
- 3:30 p.m. *Depart DOI for DCA*
- 4:37 p.m. **JetBlue Flight #143 Depart DCA en route to CHS**  
6:19 p.m.



United States Department of the Interior  
Washington, D.C. 20240  
**MEETING MEMORANDUM FOR THE SECRETARY**

**DATE:** Monday, October 2, 2017      **TIME:** 9:30 a.m. Prebrief; 9:45 a.m.

Interview

**FROM:** Heather Swift

**SUBJECT:** Taped Radio Interview with Cable Smith, Lone Star Outdoors Show

**TOPIC**

Topic is sportsmen and everything DOI is doing for hunting and fishing.

**BACKGROUND**

Interview is with Cable Smith - Lone Star Outdoors Show - which broadcasts on 30 stations in Texas including Austin, Dallas, Houston, and San Antonio.

**TALKING POINTS/REMARK**

Accomplishments

- Secretarial order to open up public lands for hunting and fishing
- Secretarial order directing DOI bureaus to work with state wildlife agencies to better conserve wildlife and habitat
- Secretarial order to get more kids, veterans, and people in urban areas involved in hunting and fishing
- Declaring October National Hunting and Fishing Month



Briefing Memorandum for the Secretary

**MEETING DATE:** October 2, 2017

**MEETING TIME:**

**FROM:** Peter May, Associate Regional Director for Lands and Planning  
National Park Service  
(202) 619-7025

**SUBJECT:** Final approval for the Dwight D. Eisenhower Memorial

**DOI Staff Participating:**

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**I. STATEMENT OF PURPOSE**

To provide information for the Secretary in anticipation of meeting with Chairman of the Eisenhower Memorial Commission (EMC), Senator Pat Roberts of Kansas.

The Senator will ask the Secretary to support the revised design of the Memorial at the October 5, 2017 meeting of the National Capital Planning Commission (NCPC) and to grant a permit to start construction of the Dwight D. Eisenhower Memorial (Memorial).

**II. PARTICIPANTS**

- Senator Pat Roberts
- ??

**III. BACKGROUND**

The EMC was authorized to establish the Memorial in 2002 (P.L.107-117). The Congress subsequently authorized the siting of the Memorial in close proximity to the Mall (Area 1 as defined by the Commemorative Works Act) and has appropriated more than \$80 million for planning, design, and construction. The EMC is also raising private funds to cover part of the Memorial's cost.

The EMC went through a careful planning process in close coordination with the NPS and entered into an agreement with the General Services Administration (GSA) whereby GSA managed the contracting, design, and construction processes. Using the GSA's established process for selecting highly skilled designers, the EMC selected architect Frank Gehry to design the Memorial.

The proposed design was subjected to numerous environmental, historic preservation, and design reviews and was modified substantially before gaining preliminary approval from the NCPC in 2014. All necessary environmental and historic preservation compliance work has been completed. The Memorial includes a 60-foot by 400-foot stainless steel "tapestry", samples of

which have undergone extensive testing to ensure its long-term durability.

To date the EMC has expended \$36.4 million for site selection, design, pre-construction activities, GSA fees, construction management fees, professional services, parking revenue loss agreement with the District of Columbia (necessary because the closure of a portion of Maryland Avenue to create the site will cause a loss of revenue for the District), and the educational component, the “E-Memorial”. In addition, \$19.9M has been spent on administrative costs for over 16 years of operation.

Approximately \$48 million has been obligated in a Reimbursable Work Authorization with GSA, which is intended to pay for obligations and commitments to Clark Construction for Options One and Two, construction management, NPS Inspector, AE services, and GSA fees. Between \$47.7 and \$50 million will be needed to complete construction.

In order to start construction of the Memorial, the EMC needs three final approvals:

- CFA – final design was approved September 20, 2017.
- NCPC – final approval is scheduled to be considered on October 5, 2017. [The Secretary is one of twelve members of the NCPC, and has been represented at NCPC’s monthly meetings by NPS Associate Regional Director Peter May.]
- Secretary of the Interior – this approval can only occur once NCPC and CFA approvals are granted, and usually takes the form of a construction permit issued by the NPS.

In August 2017, the GSA awarded a construction contract to Clark Construction. If the Memorial is approved and a permit is issued in October 2017, the EMC projects completion in mid-2020.

#### **IV. DISCUSSION**

Beginning in the fall of 2011, members of the Eisenhower family raised concerns about the scale, modern design, themes, and durability of the Memorial. The EMC continued to develop the design and gained final design approvals by July 2015, but the start of construction was stalled due to the disagreement with Eisenhower family members. After several years of discussions involving multiple Members of Congress, and current and former government officials, an agreement was reached between the EMC and the Eisenhower family. As a result of the agreement the Memorial’s tapestry element was changed to depict Normandy Beach rather than the Kansas countryside, and a statue of the young Eisenhower was relocated within the memorial grounds. The Eisenhower family supports the design as currently proposed. (NCPC review submission attached.)

The EMC is composed of four Senators, four Representatives, and four presidential appointees. (A list of the members is attached.) The Memorial as it has been designed has strong, but not unanimous, support from the Congress, as evidenced by numerous extensions of the EMC’s authority to establish the Memorial, several appropriations totaling more than \$80 million, and a stated commitment of additional appropriations to complete construction of the memorial.

The EMC is also supported by an Advisory Committee consisting of past Presidents and Vice Presidents, former elected and appointed officials, historians, and other prominent individuals (List of Advisory Committee members is attached).

Despite the support of the Eisenhower family, there remains some opposition to the Memorial, citing issues of its modern design, scale, and durability concerns. Most recently there have been statements of opposition from the National Civic Arts Society, which promotes modern use of classical architectural design, and in editorials in various publications.

Of note, the Secretary of Education, Betsy DeVos, provided video testimony in support of the Memorial's revised design when it was presented to the Commission of Fine Arts (CFA) on September 20, 2017. The Memorial site is directly in front of the Department of Education building, between 4th and 6th Streets, SW, and Independence Avenue, SW.

## **V. TALKING POINTS/REMARK**

### **VI. NEXT STEPS**

The NCPC will consider final approval of the revised design at its regular monthly meeting on Thursday, October 5. The Executive Director of NCPC has issued a report (Attached) recommending that the Commission grant final approval. The Secretary (or his representative) will need to vote or abstain from voting at the meeting.

The NPS is processing the EMC's application for a construction permit and should be prepared to issue it later in October if the Secretary grants approval.

### **VII. ATTACHMENTS**

- List of EMC Commissioners
- List of EMC Advisory Committee members
- Memorial design as submitted for NCPC review
- NCPC Executive Director's Recommendation

**THE DEPARTMENT OF THE INTERIOR**

WASHINGTON

**CUT THE RED TAPE**  
**Liberating America from Bureaucracy**

October 2, 2017

2:00 PM – 3:00 PM

Secretarial Participation: Main Interior Building

Listening Sessions: At Secretary's Conference Room

Secretary Ryan Zinke, Deputy Secretary David Bernhardt

I. PURPOSE

To showcase the Administration's strategy for regulatory Reform, and significantly increase the pace of reform across the entire federal government.

II. BACKGROUND

Within the first ten days of his presidency, President Trump signed an Executive Order aimed at rolling back regulations, fulfilling one of his campaign pledges.

The event will provide the opportunity for DOI to hear from external regulatory experts and groups to accelerate regulatory reform and ensure the EO's requirements are being met. The focus will be on the process of regulatory reform, not specific regulations. The event will also be used to help populate the Fall Unified Agenda that will be released by OIRA in November.

DOI will host an open-to-the-public forum to present an update of the agency's regulatory reform actions thus far, plan going forward, and answer questions regarding the ways effective reform can be accelerated.

**PART 1: LISTENING SESSION AT DEPARTMENT OF THE INTERIOR**

III. PARTICIPANTS

*Internal*

The Secretary

The Deputy Secretary

Regulatory Reform Officer (RRO)

Regulatory Reform Task Force Members

*External Groups- Invited Participants*

Chesapeake Energy Corp

Sarah Gainer

GE Oil & Gas

Karen Knutson

ConocoPhillips	Richard Lunam
National Mining Association	Hal Quinn
BP	Bob Stout
Shell Oil	Jennifer Thompson
Chevron	Punct Verma
American Gas Association	Dave McCurdy
API	Erik Milito
Arch Coal	John Eaves
ExxonMobil	Gannt Walton
Green Diamond Resource	Neal Ewald
Interstate Mining CC	Gregory Conrad
NAFO	David Tenney
Peabody Energy	Michael Flannigan
US Chamber-Global Egy.	Karen Harbert
The Heritage Foundation	Jack Spencer
Americans For Prosperity	Tim Phillips
United States Energy Ass.	Dipka Bhambhani
Public Lands Council	Dave Eliason
Public Lands Council	Ethan Lane
NACO	Greg Cox
Outdoor Recreation Association	Derrick Crandall
CSF	Jeff Crane
NFWF	Jeff Trandahl
StatOil	Melissa Shute
Hecla Mining	Phillips S. Baker Jr
American Farm Bureau	Dale Moore
NAHB	Granger MacDonald
Eastman Chemical Company	Brent Perry
America Outdoors Association	David Brown

#### IV. SEQUENCE OF EVENTS

2:00 PM – 2:05 PM Welcome remarks by the Secretary

2:05 PM - 2:10 PM Overview of the meeting (Deputy Secretary David Bernhardt)

2:10 PM - 2:15 PM Welcome and opening remarks

2:10 PM – 2:45 PM Summary / Update of Agency Regulatory Reform Plan, the regulatory process, and ways in which the public can be helpful contributing to the regulatory reform effort.

2:45 PM – 3:00 PM Question and Answer Session

#### V. PRESS PLAN

- Op-eds from key participants (pending confirmation: Derrick Crandel, Ethan Lane)



United States Department of the Interior  
Washington, D.C. 20240

**BRIEFING MEMORANDUM FOR THE SECRETARY**

**DATE:** Monday, October 2, 2017      **TIME:** 2:00 p.m. to 3:00 p.m.  
**FROM:** Scott Cameron  
**SUBJECT:** Liberating America from Bureaucracy: DOI Event

Across the Executive Branch agencies will be meeting with stakeholders on this day in a coordinated effort to communicate how agencies are implementing the President's Executive Orders relating to regulatory relief.

Meeting with you in Room 516 will be an estimated 30 representatives of entities in the oil and gas, mining, coal, forestry, ranching, farming, and outdoor recreation businesses. Representatives of related trade associations and think tanks will also be present.

After 10 minutes of introductions, we will walk through a slide deck of 9 slides using a format specified by the White House, but that has been customized to be specific to Interior. The one hour session will close with 15 minutes of Q&A.

Staffing you at this event will be several members of Interior's Regulatory Reform Task Force: Dave Bernhardt, Jim Cason, Downey Magallanes, Kate MacGregor, Andrea Travnicek, Dan Jorjani, and Scott Cameron.

## Deregulation Day

Deregulation is about lifting the burden on American businesses and restoring American prosperity

### Deregulation at Interior

Directed the reduction of the semi-annual regulatory agenda by over 50-percent to include only 133 regulatory actions

Identified 21 FY2017 deregulatory actions for an estimated annual cost savings of \$3.8 billion

Reversed the coal moratorium

Streamlining the permitting process/NEPA

# Conversation Contents

Schedule: 9.30

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Sep 29 2017 14:40:17 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 9.30

## September 30

**8:15-9:00 Depart Residence en route Prince William Forest Park**

**9:00 Arrival // Greeting by Superintendent // Check In**

**9:00-9:10 Safety Review**

**9:10-Whenever you want: Cleanup // Go for a Run**

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

## Conversation Contents

Dick Boyce | Quick Message For Ryan Zinke re: November Visit to Montana

**Nadja Martineau** <assistantboyce@gmail.com>

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**From:** Nadja Martineau (b) (6)  
**Sent:** Fri Sep 29 2017 14:03:56 GMT-0600 (MDT)  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Subject:** Dick Boyce | Quick Message For Ryan Zinke re: November Visit to Montana

Hello, Caroline-

Dick Boyce asked if you could advise Ryan that Dick has a quick message for him regarding his upcoming Whitefish trip.

Dick asked if Ryan could give Dick Boyce a call at (b) (6)

Thank you very much, Caroline.

**Nadja Martineau**  
Assistant to Dick Boyce  
650/862-9422  
[assistantboyce@gmail.com](mailto:assistantboyce@gmail.com)

**"Boulton, Caroline"** <caroline\_boulton@ios.doi.gov>

**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Sep 29 2017 14:30:15 GMT-0600 (MDT)  
**To:** (b) (6) ryan.zinke@ios.doi.gov  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Fwd: Dick Boyce | Quick Message For Ryan Zinke re: November Visit to Montana

----- Forwarded message -----

**From:** Nadja Martineau <(b) (6)>  
**Date:** Fri, Sep 29, 2017 at 4:03 PM  
**Subject:** Dick Boyce | Quick Message For Ryan Zinke re: November Visit to Montana  
**To:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>

Hello, Caroline-

Dick Boyce asked if you could advise Ryan that Dick has a quick message for him regarding his upcoming Whitefish trip.

Dick asked if Ryan could give Dick Boyce a call at (b) (6)

Thank you very much, Caroline.

**Nadja Martineau**  
Assistant to Dick Boyce  
650/862-9422  
[assistantboyce@gmail.com](mailto:assistantboyce@gmail.com)

--  
**Caroline Boulton**  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

000824

## Conversation Contents

Schedule: 9.29

Attachments:

/43. Schedule: 9.29/1.1 20170929 Secretary Daily Briefng Memo.docx.pdf

**"Boulton, Caroline" <caroline\_boulton@ios.doi.gov>**

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**From:** "Boulton, Caroline" <caroline\_boulton@ios.doi.gov>  
**Sent:** Fri Sep 29 2017 07:04:18 GMT-0600 (MDT)  
**To:** (b) (6) Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>  
**CC:** ryanzinke <(b) (6) Ryan Zinke>  
**Subject:** Schedule: 9.29  
**Attachments:** 20170929 Secretary Daily Briefng Memo.docx.pdf

Apologies, I forgot to send this last night!

### September 29

11:15-2:00 Heritage Remarks

2:00-2:30 Drive to DOI

3:00-4:00 Meeting on Shawnee Trust

4:00-5:00 Meeting with the Deputy Secretary

--

Caroline Boulton  
Special Assistant to the Secretary  
U.S. Department of the Interior  
Office of Scheduling & Advance  
[Caroline\\_Boulton@ios.doi.gov](mailto:Caroline_Boulton@ios.doi.gov) | [Scheduling@ios.doi.gov](mailto:Scheduling@ios.doi.gov)

## **SECRETARY ZINKE SCHEDULE**

**Friday, September 29, 2017**

**11:15 a.m. Remarks at Heritage Public Event "A Vision for Energy Dominance"**

2:00 p.m. Location: 214 Massachusetts Ave NE, Washington, DC 20002

Advance Staff: Renner and Bullock

DOI Staff: Magallanes, MacGregor, Mashburn, DeVito

2:00 p.m. Depart Heritage en route to DOI

*Drive time 2.5 miles/12-35 min*

**3:00 p.m. Meeting regarding Shawnee Trust**

DOI Staff: Scott Hommel, David Bernhardt, Jim Cason, John Hay, and Eric Shepard

**4:00 p.m. Meeting with Deputy Secretary Bernhardt**

**THE DEPARTMENT OF THE INTERIOR**

WASHINGTON



**A VISION FOR AMERICAN ENERGY DOMINANCE**

**Liberating America from Bureaucracy**

September 29, 2017

11:30 AM – 2:30 PM

The Heritage Foundation

POC: Elinor Renner – [Elinor\\_Renner@ios.doi.gov](mailto:Elinor_Renner@ios.doi.gov)

**I. PURPOSE**

To showcase the Administration’s energy dominance agenda, focusing specifically on the importance of American energy production and how the federal government can be a better business partner. The Secretary will further outline the Administration’s “All of the above” energy strategy, leveraging the full slate of American natural resources to advance American interests.

**II. BACKGROUND**

On August 29, 2017, Dr. Feulner, the President of The Heritage Foundation, sent the Secretary a letter congratulating him on his confirmation as the 52<sup>nd</sup> Secretary of the Interior. Feulner also invited the Secretary to deliver his first major policy speech at Heritage, saying that his leadership and vision is needed now more than ever given the scope of responsibilities of the Department of the Interior, the issues at stake, and the times we live in.

The Heritage Foundation believes that America’s energy policy should allow free markets to balance supply and demand, ensure reliable and competitively priced energy for the future, and create incentives for responsible stewardship of the nation’s resources and environment. Overbearing regulations and broad access restrictions prevent the development of vast amounts of accessible and affordable coal, oil, and natural gas.

The Secretary and Cully Stimson, the Chief of Staff, served together in the Navy.

## **PART 1: PUBLIC EVENT**

### **III. PARTICIPANTS**

#### *Internal*

The Secretary

The Deputy Chief of Staff

Vincent DeVito

Kate MacGregor, Assistant Secretary Land and Mineral Management

Lori Mashburn, White House Liaison

#### *External*

Dr. Edwin Feulner, President

Robert Fisher, Head of Security

John Hilboldt, Director, Lectures and Seminars

Cully Stimson, Chief of Staff

### **IV. SEQUENCE OF EVENTS**

11:00 AM – 11:25 AM **Depart Department of the Interior en route to The Heritage Foundation**

Location: 214 Massachusetts Ave NE, Washington, 20002 DC

Drive Time: ~ 15-26 minutes

- Zinke and staff arrive to Heritage 3<sup>rd</sup> street parking garage in 2 SUVs
- Robert Fisher, Heritage security lead, ushers the Secretary's party into the building and up to the Bruce Room on the 7<sup>th</sup> floor

11:25 AM – 11:30 AM **Wait in Bruce Room**

- This room is available to the Secretary and his staff from 10:00-2:30. The room is private, but not locked or guarded by Heritage. Heritage cautions against leaving personal items in the room unattended.

11:30 AM – 12:30 PM **Deliver Remarks "A Vision for American Energy Dominance"**

Location: Allison Auditorium

Set up: The stage will be set up with a center podium and two side extensions.

The Secretary will speak from the podium. The podium says "heritage.org" on the upper front edge. The background is the permanent blue Heritage logo wall

Timeline:

- John Hilboldt opens the event
- Dr. Feulner introduces Secretary Zinke using the bio provided by Communications
- Secretary Zinke gives remarks
- Secretary Zinke answers three moderated questions (moderated by Cully Stimson)
- 10 minutes of public Q&A. Heritage staff will run microphones.

## **PART 2: PRIVATE LUNCH**

### **III. PARTIPANTS**

#### *Internal*

The Secretary

The Deputy Chief of Staff

Vincent DeVito

Kate MacGregor, Assistant Secretary Land and Mineral Management

Lori Mashburn, White House Liaison

*External – The Heritage Foundation*

Jack Spencer, Vice President, the Institute for Economic Freedom and Opportunity  
Daren Bakst, Research Fellow, Center for International Trade and Economics  
Tommy Binion, Director, Congressional and Executive Branch Relations  
Rob Bluey, Senior Vice President, Communications and Editor in Chief, The Daily Signal  
Rob Gordon, Senior Research Fellow  
Janet Naughton, Senior Advisor, Executive Branch Relations  
Tom Spoehr, Director, Center for National Defense  
Cully Stimson, Chief of Staff  
Katie Tubb, Policy Analyst, the Center for International Trade and Economics

*External - Other*

Darrell Henry, Western Caucus Foundation  
Roger Mazulla, Founding Partner, Marzulla Law  
Nancie Marzulla, Founding Partner, Marzulla Law  
Michael McKenna, President, MWR Strategies  
Derrick Morgan, Senior Vice President, Federal & Regulatory Affairs  
Brian Seasholes, Director of Communications, Reason Foundation  
Cody Stewart, Staff Director, House Natural Resources  
Chet Thompson, President and CEO, American Fuel & Petrochemical Manufacturer  
Scott Walter, President, Capitol Research Center

**IV. SEQUENCE OF EVENTS**

12:30 PM – 1:30 PM    **Private Lunch**  
Location: Kriebel Boardroom  
Note: Jack Spencer will host the lunch

**PART III FACEBOOK LIVE INTERVIEW**

**III PARTICIPANTS**

*Internal*

The Secretary  
The Deputy Chief of Staff

*External*

Genevieve Wood, Senior Communications Advisor and Senior Contributor  
Morgan Walker, Digital Strategy Coordinator

**IV SEQUENCE OF EVENTS**

1:30PM – 1:50PM    **Facebook Live Interview**  
Location: 6<sup>th</sup> Floor TV Studio.  
Note: Morgan Walker, the Digital Strategy Coordinator, will meet us at Kriebel to walk down. Genevieve Wood, Senior Communications Advisor and Senior Contributor, will do the interview. The interview will be about reacting to the speech

2:00 PM – 2:30 PM    **Depart The Heritage Foundation en route to The Heritage Foundation**

**V. PRESS PLAN**

<Tbd>

**VI. REMARKS**

Provided by speechwriting

**VII. ATTACHMENTS**

- a. Invitation
- b. Event Flyer

## **INTRODUCTION: A VISION**

As I stand before you today, our nation stands at a crossroads when it comes to energy.

There are two different visions for the future of our energy economy.

One side believes we should retreat into a fortress of regulation tied together by red tape, where foreign entities take the lead as America drowns itself in process and procedure.

But this is not President Trump's vision.

Going forward, our participation in the global energy market will protect and defend American sovereignty, not surrender it. Our decisions will be guided by what flag is flying above where our energy is produced.

America is exceptional. This administration and this President believe in American energy dominance.

Energy dominance is different than energy independence. Our goal is an America that is the strongest energy superpower this world has ever known.

Our country has inherited energy dependence from the previous generation, and in recent years we've settled for just trying to be self-sufficient.

But a new era is dawning. With American leadership, innovation, and good ideas, our challenge will be to pass on energy dominance, a level far past energy independence, to our kids and grandkids.

Under President Trump, we will always put the American interest first, and the American people first.

As the chief steward of our public lands, my job is to make sure the American public has a voice in how we use our resources. I hear that voice loud and clear.

Our government must restore the promise of our energy economy for a stronger, more secure America. And I can tell you, the war on American energy is over.

## **BETTER BUSINESS PARTNER**

To end this war and to bring back the American Dream in our energy industry, we must restore trust in the federal government.

You may wonder why the Secretary of the Interior is up here speaking about energy. Interior's energy portfolio is vast, and it covers energy development on our public lands.

Nine of the Department's 10 bureaus have significant energy programs and responsibilities. The Department's energy portfolio includes oil, gas, coal, hydroelectric, wind, solar, geothermal, and biomass.

With this kind of portfolio, we have a responsibility to be fair and transparent with those in our job-creating energy sector, but that's not how our government has operated for the last eight years.

Permitting applications sat on the desks of regulators in Washington, D.C. for months and months, even years in some cases.

Local economies suffered as a focus on bureaucracy over prosperity delayed the jobs and wealth that energy production promised to bring.

With President Trump in office, we're now looking at how we can be a better business partner with industry, and we're finding ways to get to "yes."

One of the biggest problems with our permitting process was how many different bureaus and agencies had to independently sign off on a project, one by one, before we could get it moving. The system was broken.

We're fixing this problem by changing the structure. The Interior Department needs to look at a more joint model, bringing the bureaus together in one permitting process where every bureau has representation.

This is how we fight fires out West. This is how the military operates in Combatant Commands. This is the way forward, and this is how we get to "yes."

With our joint model, we can actually work together as a government. More importantly, we can have state and tribal input, because a lot of the permitting process also involves state, local, and tribal communities.

I have long believed that our government makes too many top-down decisions, without consulting those on the front lines.

That stops with this administration.

We're streamlining the process to make sure it's fair and consistent, not arbitrary, while protecting the safety of the American workers producing the energy.

The Trump Administration won't streamline at the expense of security, and Interior's Bureau of Safety and Environmental Enforcement has been leading the charge on this key issue.

We are committed to fuller cooperation with the offshore industry and coastal communities to expand responsible energy development while holding industry accountable to strict safety and environmental protections.

Good regulation is grounded in science and careful analysis, but that's not what we have in many cases. It's why this administration is reducing the regulatory burden on our energy producers, and we've already cut the annual regulatory agenda by over 50-percent.

The biggest change with this Interior Department is that we're no longer an unreasonable blockade to American energy prosperity.

Improving our relationships with the private sector also means getting rid of confusing and unnecessary regulations.

Too often, the uncertain regulatory environment discourages industry investment in our public lands. The high cost of complying with regulations shouldn't force energy companies to cease creating jobs.

Just because we can impose regulations doesn't mean we should. Our new approach to energy dominance is creating a process that takes less time, costs less money, and responds better to local needs.

## **THREE REASONS**

This is a national imperative. We need to produce more energy in the United States, and it's important for three reasons.

First is the environment. I'm a great admirer of Teddy Roosevelt. I don't believe that our public lands should be sold or transferred. But, we can and should use our public lands for the benefit of all Americans.

It is better to produce energy here under reasonable regulation, than to watch it be produced overseas with none. As a Navy SEAL Commander, I've seen it with my own eyes in places like Africa and the Middle East. It's an environmental catastrophe. America should never produce energy that way.

The second reason is national security. American strength relies on American energy. No longer will we be held hostage by foreign entities to heat our homes and power our cars. It's a dangerous place to be.

We will focus on increasing our exports to foreign countries, not our reliance on them, and we will meet our own needs with our own resources. That is energy dominance. It goes past energy independence into a new view of a stronger, freer, more prosperous United States.

With more energy production, President Trump and this administration are creating an American bulwark, resistant to an unstable and chaotic world full of those who seek to do us harm.

We should be concerned about countries like Iran developing nuclear weapons. Iran is a grave threat in the 21st century, but how do you approach Iran? Well, we can do it militarily, but we can also do it economically with our energy.

It is better to position ourselves economically for energy dominance, because we can control our own future as a country, and we can apply leverage overseas if we need to. That is America.

Finally, the third reason is American prosperity. Jobs matter. Hardworking Americans deserve to have a future. Over the years, politicians have regulated whole sectors of the energy industry nearly to extinction, and it has hollowed out our once-great middle class.

When America takes massive amounts of resources offline with moratoriums and bans, it's not the professional political class in Washington, D.C. that feels the effects.

It's the working class men and women who get laid off from their jobs. It's the communities in middle America, and out West, and in Alaska, that fall into disrepair as local commerce dries up.

Trillions of dollars of American wealth and millions of American jobs have gone overseas as our politicians forgot about how energy development built our country in the first place.

It's time to stop the bleeding. Since President Trump took office, we have put America first, and the results have been incredible.

Under this President, American coal, mined by American hands, will power the American-made trains rolling down American tracks.

## **ALL OF THE ABOVE**

Our American energy dominance vision requires an all-of-the-above energy strategy, leveraging all of our natural resources for the benefit of our people.

One of the places hardest hit by the last administration's war on energy was West Virginia. Eight months ago, West Virginians were hurting. Coal mines were closing down. People were losing their jobs.

One of my first actions as Secretary of the Interior was reversing the coal moratorium, which banned coal leasing on our federal lands.

Once again able to mine coal, West Virginia has roared back. We recently celebrated the opening of the Berwind Coal Mine, which has brought jobs and wealth back to the region.

In fact, in the first quarter of 2017, West Virginia was second in the nation in GDP growth. Getting projects like the Berwind Coal Mine through the pipeline is sparking a revival in our towns and communities.

During that same period, mining was up over 20-percent nationally, contributing to growth in 48 of our 50 states.

We're making progress in oil and gas, holding successful lease sales in the Gulf of Mexico. I'm announcing right here that next spring's Gulf of Mexico oil and gas lease sale will be the largest in terms of acreage in U.S. history.

Another place we're finding long-awaited success is in Alaska's Cook Inlet.

The Cook Inlet is a cornerstone of the Alaskan economy, but it's been off-limits for years. Our successful lease sale there was the first in decades. With one-third of the Alaskan workforce employed in oil and gas, shutting off resource development is particularly devastating in this part of our country.

Under the previous administration, 94-percent of the Outer Continental Shelf was taken offline, but we've launched a five-year plan to open up more areas for oil and gas exploration and development.

Where we can, we are not holding back on offering public lands for lease sales, and we're encouraging greater investment in our natural resources to keep our nation on a path to energy dominance.

The Trump Administration has offered more onshore oil and gas leases in the first six months of 2017 than the last administration did in all of 2016.

I've signed a Secretarial Order to review our policies on development in the National Petroleum Reserve-Alaska, as well as the Arctic National Wildlife Refuge, to strike a balance between our conservation efforts and using our public lands.

Just before doing this, I met with the Mayor of the Alaskan North Slope Borough. He told me about the immensely positive impact our administration has had on Native Alaskans and the state's rural population.

The last administration turned their back on these Americans, and we're making sure they're forgotten no longer.

Nobody loves our public lands more than I do. It's why I'm glad that advances in technology have opened up new possibilities to access energy cleanly, safely, and with minimal footprint.

Directional drilling and GPS technology are allowing us to steer and maneuver in ways we never thought possible. Three-dimensional seismic data, from better computing, is bringing us into a new era of oil and gas exploration.

Fracking has also improved, with higher pressures increasing energy yield and making processes safer overall.

As time goes on, technology will bring renewable sources of energy to scale, and they will flourish.

I've said time and again that this administration won't pick winners and losers in the energy market, and I'm looking forward to seeing the progress we can make on renewables like wind, solar, and hydropower.

As we better meet our own needs, this President also wants our country to be an energy exporter, and I'm proud to report our nation is on pace to be a net exporter of natural gas for the first time in 60 years.

We need to ask ourselves whether our country can do with energy what we've done with agriculture. The United States has shaped the global food system on the back of our American farm enterprise, and the world is safer because of what we do here.

Our nation will eat up share in the global energy market, and we will fuel the world tomorrow like we feed it today.

## **LAND MANAGEMENT AND CONSERVATION**

Stewardship of our public lands is a responsibility I take seriously. These are our America's greatest treasures, and I understand that some of our land is best left under the John Muir model.

In Muir's view, man should have a light touch and be an observer, and that's appropriate in some places.

But I'm a great admirer of Gifford Pinchot, the first Chief of the U.S. Forest Service. He believed in using the land for the greatest good, for the greatest number, in the long run.

For the most part, we should use our lands. This means responsible energy development, but it also means hunting, fishing, camping, and other forms of outdoor recreation.

That's conservation. The American conservation ethic has guided the conscience of our nation since the beginning. That basic principle, using our land for the benefit and enjoyment of the people, has endured the test of time.

Energy development on our public lands, and the revenue that Interior generates from lease sales, funds critical conservation initiatives that we can all get behind as Americans.

But over the last eight years we saw a severe downturn in our Department's revenue.

If you go back to 2008, Interior was the number two revenue generator in our government, behind only the IRS. In offshore alone, Interior made about \$18 billion. That's a lot of money. Last year, we made \$2.6 billion.

We lost \$15 billion of revenue a year under the last administration.

This is why our parks and our wildlife refuges have such a bad maintenance backlog. That's the consequence of putting so much of our offshore off-limits, and locking away resources from development.

A renewed focus on working together with industry will benefit our parks and public lands as we address the deferred maintenance problem. It's our solemn obligation as Americans to take better care of these treasures.

## **CONCLUSION**

American energy dominance will be our guiding compass as we cement our nation's position as a global energy leader.

The American comeback story has waited far too long to be written, and with President Trump in office, our country is winning again, and energy is driving the bus.

We will stand shoulder-to-shoulder as a united American people, proud of our country and proud of our energy.

With stronger infrastructure and a new approach to energy development, jobs will return to our nation, and America will be great once again.