

Conversation Contents

Fwd: Cabinet Meeting: Wednesday, November 1, 2017 ***UPDATE***

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

From: "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>
Sent: Fri Nov 10 2017 12:29:54 GMT-0700 (MST)
To: Caroline Boulton <caroline_boulton@ios.doi.gov>
Subject: Fwd: Cabinet Meeting: Wednesday, November 1, 2017 ***UPDATE***

----- Forwarded message -----

From: Scott Hommel <scott_hommel@ios.doi.gov>
Date: Sat, Oct 28, 2017 at 11:02 AM
Subject: Fwd: Cabinet Meeting: Wednesday, November 1, 2017 ***UPDATE***
To: Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>

Scott C. Hommel
Chief of Staff
Department of the Interior

Begin forwarded message:

From: "McGinley, William J. EOP/WHO" <(b) (6)>
Date: October 27, 2017 at 7:31:21 PM EDT
To: "McGinley, William J. EOP/WHO" (b) (6)
Cc: "Haqin, Joseph W. EOP/WHO" (b) (6); "Dearborn, Rick A. EOP/WHO" (b) (6); "Mashburn, John K. EOP/WHO" (b) (6); "Gunn, Ashley L. EOP/WHO" (b) (6); "Flynn, Matthew J. EOP/WHO" (b) (6); "McBride, Emily J. EOP/WHO" (b) (6)
Subject: Cabinet Meeting: Wednesday, November 1, 2017 ***UPDATE***

Cabinet Colleagues,

This email updates you regarding the schedule in connection with the Cabinet Meeting on Wednesday, November 1, 2017. We will discuss the Cabinet Meeting at the Cabinet Chiefs Meeting on Tuesday. Please make every effort to attend the Cabinet Chiefs Meeting.

Here is the update:

1. TAX CUT BRIEFING FOR THE CABINET: We anticipate that details regarding the tax relief legislation will be released sometime early next week. Gary Cohn, Director of the National Economic Council (NEC), will be conducting a briefing on the tax cut legislation for the Cabinet on Wednesday, November 1, 2017, from 9:45am to 10:45am immediately before the Cabinet Meeting. We will have more information about the briefing on Monday and will update you accordingly. Please reserve the time on your Cabinet Member's schedule.

The Chief has asked that the Cabinet attend this important briefing so that they will be in a position to discuss the merits of this policy priority while the President is in Asia. The national security Cabinet Members are not required to attend but we want to make sure that they are aware of the briefing for their situational awareness.

2. CABINET MEETING: The Cabinet Meeting will begin promptly at 11:00 am in the Cabinet Room. The national security Cabinet should arrive at West Exec no later than 10:45am so that the meeting can begin on time. The other Cabinet Members will already be at the White House for the tax cut briefing by Director Cohn. At 11:00am there will be briefing for the Cabinet, the President will enter the Cabinet Room at 11:30am and the Cabinet Meeting will begin. We anticipate that the Cabinet Meeting will conclude between 12noon and 12:15pm.

Please do not hesitate to contact me with any questions.

Have a good weekend.

Best,
Bill

William J. McGinley

006850

Cabinet Secretary
The White House

E: (b) (6)

P: (b) (6)

Conversation Contents

Fwd: Cabinet Meeting - Monday, June 12 at 11:00 AM

Scott Hommel <scott_hommel@ios.doi.gov>

From: Scott Hommel <scott_hommel@ios.doi.gov>
Sent: Thu May 25 2017 19:31:54 GMT-0600 (MDT)
To: Caroline Boulton <caroline_boulton@ios.doi.gov>
Subject: Fwd: Cabinet Meeting - Monday, June 12 at 11:00 AM

Scott C. Hommel
Chief of Staff
Department of the Interior

Begin forwarded message:

From: "McGinley, William J. EOP/WHO" (b) (5), (b) (6)
Date: May 25, 2017 at 8:16:28 PM EDT
Cc: "McGinley, William J. EOP/WHO" (b) (6)
Subject: Cabinet Meeting - Monday, June 12 at 11:00 AM

All,

The President will be holding the next Cabinet Meeting on June 12, 2017 at 11 am. We anticipate that the meeting will last between sixty and ninety minutes. Please make sure that this event is confirmed on your Cabinet member's calendar.

Also, we will be contacting the Cabinet members who will be presenting at the meeting over the next couple of days to discuss the topics and scope of the presentations and the materials that should be prepared for inclusion in the Cabinet Meeting Briefing Book.

Please do not hesitate to contact us with any questions.

Best,
Bill

William J. McGinley
Cabinet Secretary
The White House
Cell: (b) (6) | E: (b) (6)

Caroline Boulton <caroline_boulton@ios.doi.gov>

From: Caroline Boulton <caroline_boulton@ios.doi.gov>
Sent: Thu May 25 2017 19:44:29 GMT-0600 (MDT)
To: Scott Hommel <scott_hommel@ios.doi.gov>
Subject: Re: Cabinet Meeting - Monday, June 12 at 11:00 AM

Thanks. Blocking now

Sent from my iPhone

On May 25, 2017, at 9:31 PM, Scott Hommel <scott_hommel@ios.doi.gov> wrote:

Scott C. Hommel
Chief of Staff

006852

Department of the Interior

Begin forwarded message:

From: "McGinley, William J. EOP/WHO" <(b) (6)>
Date: May 25, 2017 at 8:16:28 PM EDT
Cc: "McGinley, William J. EOP/WHO" <(b) (6)>
Subject: Cabinet Meeting - Monday, June 12 at 11:00 AM

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Please do not hesitate to contact us with any questions.

Best,
Bill

William J. McGinley
Cabinet Secretary
The White House
Cell: (b) (6) | E: (b) (6)

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

From: "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>
Sent: Mon Aug 07 2017 14:59:16 GMT-0600 (MDT)
To: Caroline Boulton <caroline_boulton@ios.doi.gov>
Subject: Fwd: Cabinet Meeting - Monday, June 12 at 11:00 AM

----- Forwarded message -----

From: McGinley, William J. EOP/WHO <(b) (6)>
Date: Thu, May 25, 2017 at 8:16 PM
Subject: Cabinet Meeting - Monday, June 12 at 11:00 AM
To:
Cc: "McGinley, William J. EOP/WHO" <(b) (6)>

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The President will be holding the next Cabinet Meeting on June 12, 2017 at 11 am. We anticipate that the meeting will last between sixty and ninety minutes. Please make sure that this event is confirmed on your Cabinet member's calendar.

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Please do not hesitate to contact us with any questions.

Best,
Bill

William J. McGinley
Cabinet Secretary
The White House
Cell: (b) (6) | E: (b) (6)

006853

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

From: "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>
Sent: Fri Nov 10 2017 12:24:31 GMT-0700 (MST)
To: Caroline Boulton <caroline_boulton@ios.doi.gov>
Subject: Fwd: Cabinet Meeting - Monday, June 12 at 11:00 AM

----- Forwarded message -----

From: Zinke, Ryan <(b) (6) Ryan Zinke@ios.doi.gov>
Date: Mon, Aug 7, 2017 at 4:59 PM
Subject: Fwd: Cabinet Meeting - Monday, June 12 at 11:00 AM
To: Caroline Boulton <caroline_boulton@ios.doi.gov>

----- Forwarded message -----

From: McGinley, William J. EOP/WHO <(b) (6)>
Date: Thu, May 25, 2017 at 8:16 PM
Subject: Cabinet Meeting - Monday, June 12 at 11:00 AM
To:
Cc: "McGinley, William J. EOP/WHO" <(b) (6)>

All,

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Best,
Bill

William J. McGinley
Cabinet Secretary
The White House
Cell: (b) (6) | E: (b) (6)

Conversation Contents

Fwd: CONFIDENTIAL--Close Hold Information

"Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>

From: "Zinke, Ryan" <(b) (6) Ryan Zinke@ios.doi.gov>
Sent: Fri Nov 10 2017 12:23:40 GMT-0700 (MST)
To: Caroline Boulton <caroline_boulton@ios.doi.gov>
Subject: Fwd: CONFIDENTIAL--Close Hold Information

----- Forwarded message -----

From: Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov>
Date: Thu, Aug 10, 2017 at 3:49 PM
Subject: Re: CONFIDENTIAL--Close Hold Information
To: "McGinley, William J. EOP/WHO" <(b) (6)>

Please pass Kelly.DHS. Recommendation (b) (6)

Sent from my iPhone

> On Aug 8, 2017, at 4:45 PM, McGinley, William J. EOP/WHO <(b) (6)> wrote:
>
> Thanks you, Mr. Secretary. Hope you are well.
>
> William McGinley
> Cabinet Secretary
> The White House
>
> Sent from my iPhone. Please forgive typos.
>
>> On Aug 7, 2017, at 3:45 PM, Ryan Zinke <(b) (6) Ryan Zinke@ios.doi.gov> wrote:
>>
>> Thanks bill. Keep charging. We are taking ground. Z
>>
>> Sent from my iPhone
>>
>>> On Aug 7, 2017, at 7:00 PM, McGinley, William J. EOP/WHO <(b) (6)> wrote:
>>>
>>> Dear Cabinet,
>>>
>>> We have been authorized to send you General Kelly's personal White House email address (b) (6)
>>>
>>> General Kelly has specifically requested, however, that this email address not be shared with anyone else in your department, agency or office for obvious reasons. We appreciate your compliance with this request.
>>>
>>> Please do not hesitate to contact us with any questions.
>>>
>>> Best,
>>> Bill
>>>
>>> William J. McGinley
>>> Cabinet Secretary
>>> The White House
>>> Cell: (b) (6) | E: (b) (6)
>>>
>>>
>

REMARKS ON COMBATTING THE OPIOID EPIDEMIC

Thursday, October 26, 2017

2:00 p.m. – 2:30 p.m.

East Room

Andrew Bremberg, Chris Liddell, Reed Cordish, Kellyanne Conway

I. PURPOSE

To give a speech and sign a Presidential Memorandum that will result in the declaration of the opioids crisis as a Nationwide Public Health Emergency.

II. BACKGROUND

According to the 2016 National Survey on Drug Use and Health, an estimated 2.1 million people in the U.S. struggle with some form of opioid use disorder, and approximately one person living in the U.S. dies every 16 minutes from an opioid overdose. Recognizing the grave danger the scourge of opioids is presenting to the people of America, the President established a Commission on Combating Drug Addiction and the Opioid Crisis and he assembled subject matter experts across various sectors who put forth a set of recommendations for how we can best address the crisis.

III. PARTICIPANTS

INTERNAL

GEN JOHN KELLY

LTG Joseph Kellogg

Andrew Bremberg, *Domestic Policy Council*

Kellyanne Conway, *Senior Counselor*

Reed Cordish, *Office of American Innovation*

Chris Liddell, *Office of American Innovation*

Mercy Schlapp, *Communications*

Renee Hudson, *COS Senior Counselor*

Katy Talento, *Domestic Policy Council*

Jared Kushner, *Senior Advisor*

Stephen Miller, *Senior Advisor for Policy*

Tom Bossert, *National Security Council*

Ty Cobb, *Special Counsel*

Sarah Sanders, *Press Secretary*

Omarosa Manigault, *Public Liaison*

Kirstjen Nielsen, *Deputy Chief of Staff*

Rob Porter, *Staff Secretary*

Ivanka Trump, *Economic Initiatives*

Bill McGinley, *Cabinet Affairs*

Justin Clark, *Intergovernmental Affairs*

Laura Pence, *Second Lady*

Alex Campau, *Domestic Policy Council*

CABINET

Attorney General Jeff Sessions
Secretary of Commerce Wilbur Ross
Secretary of the Interior Ryan Zinke
Secretary of Labor Alexander Acosta
Secretary of Housing and Urban Development Ben Carson, M.D.
Secretary of Education Elisabeth DeVos
Secretary of Veterans Affairs David Shulkin, M.D.
Acting Secretary of Homeland Security Elaine Duke
Acting Secretary of Health and Human Services Eric Hargan

MEMBERS OF CONGRESS

Rep. Andy Barr (R-KY)
Rep. Mike Bishop (R-MI)
Rep. Marsha Blackburn (R-TN)
Rep. Susan Brooks (R-IN)
Rep. Buddy Carter (R-GA)
Rep. Bob Goodlatte (R-VA)
Rep. Richard Hudson (R-NC)
Rep. Sheila Jackson Lee (D-TX)
Rep. Bill Johnson (R-OH)
Rep. John Katko (R-NY)
Rep. Bob Latta (R-OH)
Rep. Pat Meehan (R-PA)
Rep. Tim Ryan (D-OH)
Rep. Fred Upton (R-MI)
Rep. Greg Walden (R-OR)
Senator Maggie Hassan (D-NH)
Senator Joe Manchin (D-WV)
Senator Shelley Moore Capito (R-WV)
Senator Jeanne Shaheen (D-NH)
Senator Dan Sullivan (R-AK)

GOVERNORS

Governor Chris Christie (R, NJ), *Chair, President's Commission on Combating Drug Addiction and the Opioid Crisis*
Governor Matt Bevin (R, KY)
Governor John Bel Edwards (D, LA)
Governor Paul LePage (R, ME)
Governor Bill Walker (I, AK)
Governor Chris Sununu (R, NH)

Note: Full participant list in Attachments.

Size and description of audience: The audience will be ~180 people and will include family members of those affected by the opioid epidemic, non-profit local stakeholders, first responders, Members of Congress, Cabinet and Subcabinet secretaries, Governors and state/local officials from counties with high levels of opioid misuse.

Policy objective of the audience:

Policy objective of the Trump Administration:

IV. PRESS PLAN

Pre-Credentialed Media

V. SEQUENCE OF EVENTS

- 2:00 p.m. The President and First Lady Melania Trump enter East Room from Center Doors.
NOTE: The President and First Lady to be announced by WHCA
- 2:01 p.m. The First Lady gives brief remarks.
- 2:05 p.m. The First Lady concludes remarks. The President gives remarks and makes announcement of the Administration's response to the nation's Opioid Crisis.
- 2:15 p.m. The President proceeds to signing table and signs Presidential Memorandum on Opioid Emergency Declaration.
- 2:20 p.m. The President thanks the guests for coming and exits the East Room with The First Lady.
- 2:25 p.m. Event concludes; guests depart State Floor.

VI. TALKING POINTS OR REMARKS

Remarks will be provided by Speechwriting

VII. ATTACHMENTS

ATTACHMENT 1: PARTICIPANT LIST

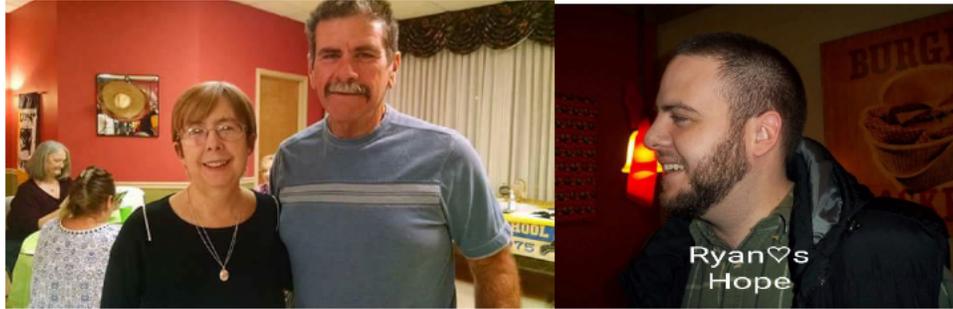
NAME	TITLE/AFFILIATION
External Participants (On Stage)	
Bob Brown	Victims Father
Cecilia Brown	Victims mother
Rev William Ed Fast	Vietnam Veteran and recovering adict
Sabrah Jean Collar	recovering adict
Fire Chief Daniel Goonan	Fire Chief
Rebecca Crowder	Owner of Recovery Center
Kyrie Hickey (Kinder Child)	Mother was an adict (1 year old)
Rachael Kinder	recovering adict
Judge Linda Davis	Drug Court Judge, Mother of Recovering adict
Dr Thomas White	Victims Father
Sandra White	Victims Mother

Nance Weber	Faith Leader, runs a recovery group
Dr Stefan Maxwell	Neonatal Doctor
David Rausch	Police Chief
Jim Moser	Victim Father
Jeanne Moser	Victim Mother
Mallie Moore	recovering adict
Cyndi Swafford	Foster Parents of Opioid Children
Jesse Swafford	Foster Parents of Opioid Children
Kaleb Swafford	child
Brandon Swafford	child
Cole Swaford	child
Chuck Caterbury	Fraternal Order of Police
Pastor Jimmy Jack	President/Founder New York Teen Challenge
Mariano Rivera	Former MLB Player
Chief Fredrick Ryan	Police Chief
Chief Matthew Vanyo	Police Chief
VADM Jerome M. Adams, M.D., M.P.H.	US Surgeon General
Statewide Leaders	
Pam Bondi	Attorney General of Florida
Bill Schuette	Attorney General of Michigan
Sean Reyes	Attorney General of Utah
Jonathan Kellogg	Bevin KY Special Assistant
Carolyn Mullen	Chief, Govt Affairs & Public Relations, Association of State & Territorial Health Officials
Amy Cradic	Christie NJ CoS
Anna Davis	Director, Government Affairs, National Governors Association
Erin Monroe Wesley	Edwards LA Special Counsel
Kathryn Helgaas Burgum	First Lady North Dakota
Robbie Lauf	First Lady of ND Policy Advisor
John Bel Edwards	Governor of Louisiana
Bill Walker	Governor of Alaska
Matt Bevin	Governor of Kentucky
Paul LePage	Governor of Maine
Chris Sununu	Governor of New Hampshire
Chris Christie	Governor of New Jersey
Randall W. Williams, MD, FACOG	Greitens MO Director Department of Health and Senior Services
Clay Stamp	Hogan MD Staff
Jim McClelland	Holcomb IN Executive Director for Drug Prevention, Treatment, and Enforcement
Doug Huntsinger	Holcomb IN Special Assistant to the Exec Dir for Drug Prevention, Treatment, Enforcement
John McGough	LePage ME CoS
John Sanchez	Lt. Governor

BG (Ret) Roy Robinson	President of the National Guard Association of the United States
Adam Piper	Reyes UT Staff
Celeste Philip, MD, MPH	State Public Health Commissioner
Lance D. Himes	State Public Health Commissioner
Nicole Alexander-Scott, MD	State Public Health Commissioner
John J. Dreyzehner, MD	State Public Health Commissioner
John Hellerstedt, MD	State Public Health Commissioner
Dr. Jay Butler	Walker AK Chief Medical Officer, Department of Health and Social Services
Richard Carbo	Edwards LA Deputy CoS; Comms
Rebakah Gee	Edwards LA Secretary of Health
Joseph Ness	First Lady of ND Staff
Local Leaders	
Matt Baker	State Representative, PA State House
Harold Eavenson	Sheriff, Rockwell County
Carolyn "Bunny" Welsh	Sheriff, Chester County
Johnathan Thompson	Executive Director, Sheriff's Association
Tim Armstead	Speaker, West Virginia House of Delegates
Steve Loomis	President, Cleveland PPA
Robert TwoBears	Legislature, Ho Chunk Nation
Members of Congress	
Rep. Andy Barr	Congressman (R-KY)
Rep. Mike Bishop	Congressman (R-MI))
Rep. Marsha Blackburn	Congresswoman (R-TN))
Rep. Susan Brooks	Congresswoman (R-IN))
Rep. Buddy Carter	Congressman (R-GA))
Rep. Bob Goodlatte	Congressman (R-VA))
Rep. Richard Hudson	Congressman (R-NC))
Rep. Sheila Jackson Lee	Congresswoman Lee (D-TX)
Rep. Bill Johnson	Congressman (R-OH))
Rep. John Katko	Congressman (R-NY))
Rep. Bob Latta	Congressman (R-OH))
Rep. Pat Meehan	Congressman (R-PA))
Rep. Tim Ryan	Congressman (D-OH))
Rep. Fred Upton	Congressman (R-MI))
Rep. Greg Walden	Congressman (R-OR))
Senator Maggie Hassan	Senator (D-NH))
Senator Joe Manchin	Senator (D-WV))
Senator Shelley Moore Capito	Senator (R-WV)
Senator Jeanne Shaheen	Senator (D-NH))
Senator Dan Sullivan	Senator (R-AK))
Cabinet & Subcabinet	

Secretary Ryan Zinke	Secretary of the Interior
Secretary Alex Acosta	Secretary of Labor
Secretary Ben Carson, M.D.	Secretary of Housing and Urban Development
Secretary Betsy DeVos	Secretary of Education
Secretary David Shulkin	Secretary of Veterans Affairs
Elaine Duke	Acting Secretary of Homeland Security
Erci Hargan	Acting Secretary of Health and Human Services
Mick Mulvaney	Director of the Office of Management and Budget
Administrator Scott Pruitt	Administrator of the Environmental Protection Agency
Dr. Scott Gottlieb	Commissioner of the Food & Drug Administration
Dr. Francis Collins	Director of the National Institutes of Health
Dr. Jerome Adams	Surgeon General of the United States
Thomas Hman	Acting Director of U.S. Immigration and Customs Enforcement
Megan Brennan	Postmaster General of the United States
Kevin McAleen	CBP Commissioner
Internal WH Staff	
GEN JOHN KELLY	
LTG Joseph Kellogg	
Reed Cordish	American Innovation
Chris Liddell	American Innovation
Andrew Bremberg	Domestic Policy Council
Kellyanne Conway	Senior Counselor
Mercy Schlapp	Communications
Renee Hudson	COS Senior Counselor
Katy Talento	Domestic Policy Council
Jared Kushner	Senior Advisor
Stephen Miller	Senior Advisor for Policy
Tom Bossert	National Security Council
Ty Cobb	Special Counsel
Sarah Sanders	Press Secretary
Omarosa Manigault	Public Liaison
Kirstjen Nielsen	Chief of Staff
Rob Porter	Staff Secretary
Ivanka Trump	Economic Initiatives
Bill McGinley	Cabinet Affairs
Justin Clark	Intergovernmental Affairs
Laura Pence	
Alex Campau	Domestic Policy Council

ATTACHMENT 2: PARTICIPANT BIOS



Cecilia and Bobby Brown
West Virginia
Lost Son to Opioid Addiction

Cecilia and Bobby Brown lost their son, Ryan, to a heroin overdose. They then founded **Ryan's Hope**, whose mission is to raise awareness about addiction and overdose. Advocated the WV legislature to create the Ryan Brown Addiction Prevention and Recovery Fund. This fund provides for new treatment beds and utilizes the WV drug settlement funds. The bill passed with 100% vote in the House and the Senate. The Governor signed the bill into law in 2017. The family participates in inter-community donation events for sober living homes or recovery facilities and collects toiletries for those going to sober living homes who are homeless and have no funds. They are actively engaged in the cause and have won multiple awards for their work in opioid abuse prevention.



Chuck Caterbury
National President of the Fraternal Order of Police

President Canterbury began his police career in 1978. During his 25-years in law enforcement, he worked in the Patrol Division, the Criminal Investigations Division, and served as the Training Division Supervisor. While serving as Supervisor, he was certified as an Instructor in basic law enforcement, firearms, chemical weapons, and pursuit driving. President Canterbury began his service on the National FOP Grand Lodge Executive Board in 1995 when he was elected to the first of three terms as the Second Vice President under then-President Steve Young. In 2001, he was elected Vice President.

Following the death of President Young, Chuck began serving as President in January 2003. Since then, President Canterbury has been reelected five times.

From the time Chuck served on the Grand Lodge Executive Board, he has worked to expand the police labor movement in the areas of our country that do not have collective bargaining rights. He has driven the expansion of FOP Labor Services to better serve the membership of the FOP. President Canterbury has seen the National Legislative Office become the most influential voice of law enforcement in Washington, DC. Throughout his tenure, improving the quality of life for police officers has been his foremost goal.



**Sabrah Jean Collar
Colorado**

Recovered addict, mom and nurse

Ms. Collar's story shows the importance of recovery support offered through non-traditional settings like a fitness center.

Sabrah's Story/Bio:

I started drinking and using drugs when I was 13. By the end of high school, blackouts were commonplace and I only felt comfortable around people with a few drinks in my system. My first undergraduate schooling is a blur. As the years went on, it became more evident that my drinking was causing problems. I eventually started using painkillers as I went through college for nursing.

The birth of my daughter and a nerve pain from lazy living created physical and emotional torment where I began stealing medications from my workplace and injecting them, as well as drinking. I knew what I was doing was wrong, but it didn't seem to matter; I didn't have a choice. I tried to overdose and kept waking up. The darkness of doing something I hated was overwhelming and yet I had no other solution. Life was bleak and miserable even though it looked great on the outside.

Miraculously, I was caught and fired by the hospital, a turning point where I was desperate and scared enough to ask for help. I entered a program for nurses to keep my license and I checked into detox. The insurance company wouldn't pay for inpatient rehab and several psychologists turned me down, but like most people with substance use disorder, I am persistent and I found outpatient therapy.

Still I had too much free time and someone suggested Phoenix Multisport as a support group for my recovery.

I went into the climbing gym for the first time terrified and still in post acute withdrawals from the opiates. The volunteer instructors were amazingly patient as they showed me how to safely tie the rope into my harness and when to start climbing. Before I got on the wall, one of the instructors shared with me that she also knew what it was like to use IV opiates. I remember the clarity and confidence that flowed through me when I pushed past the fear and reached the top of the route. And when I got to the bottom, Phoenix team members were there to congratulate me and it was evident they shared my joy.

At that moment, I felt comfortable in my own skin. At that moment, I didn't want to die. And I clung to that feeling like the rope that kept me safe on the climbing wall. I came back the next week. And I kept coming back for the relationships that began to form as a result of common interest. I learned to believe in myself again, to try new activities sober, and to push past the point where my mind told me "you can't do this."

The people in Phoenix Multisport believed in me too. Newly sober and unemployed, the organization provided opportunities of which I hadn't dreamed. I started going to yoga, running, and crossfit events regularly. I learned enough about climbing to teach basic safety intro clinics to new members. Watching others' faces light up with the "climbing bug" reinforced my own experience of recovery. Today, I also get to participate with my daughter in the Phoenix Multisport Together Families Recover program.

I am truly grateful for the connections I have made with the people in PM. I know that if I were alone, without PM, I would not have the serenity and joy in my life. I am a woman in long term recovery from drugs and alcohol, and I belong to the Phoenix Multisport community.



Rebecca Crowder
West Virginia
Lily's Place for Newborns Born Addicted to Opioids

Lily's Place is the first of its kind – a place for NAS babies (newborns born addicted to opioids, stand for Neonatal Abstinence Syndrome) after they leave the Hospital ICU unit so they can recover in a low stimulus but loving environment.

People Magazine Article and Video on Lily's Place: <http://people.com/human-interest/lilys-place-west-virginia-clinic-nurses-newborns-opioid-withdrawal/>

BIO - Rebecca is the Executive Director of Lily's Place. She has 8 years of experience in recovery administration and is responsible for overseeing the programs and strategic plan of

Lily's Place. Rebecca works with our Board of Directors and leads our staff in order to fulfill our mission. She is also the primary contact for all inquiries concerning our replication plan



Judge Linda Davis

Michigan

Drug Court Judge also has daughter who became hooked on opioids during high school after surgery for sports injury and went on to heroin addiction, but is now recovered. Judge Davies is President of FAN, Families Against Narcotics and started “Help Not [Handcuffs](#)”

BIO - Prescription Drug and Opioid Commission Chair, Macomb County District Drug Court, and President of Families Against Narcotics. (Daughter is a recovered addict). The keynote speaker at the first Northwest Wayne County FAN chapter meeting will be Judge Linda Davis of the 41B District Court in Clinton Township on April 10. President and founder of FAN, Davis also chairs Gov. Snyder’s Prescription Drug and Opioid Abuse Commission, and is the driving force behind Hope Not Handcuffs, a program that enlists police departments and volunteers to help addicts seeking recovery find immediate treatment. She is a frequent speaker on the subject of addiction and the opioid epidemic.

William Edmond Fast
Ohio
Veteran Who Overcame Addiction

BIO: Ed Fast's care was referred to the Pain Care Advisory Board in 2012 in for unmanaged pain, PTSD and opioid addiction. Fast had become dependent on opioids to manage his significant pain. Mr. Fast's combination of opioid dependence and PTSD had resulted in the suspension of his nursing license.

In September of 2012, Mr. Fast was among the first veterans to be admitted to the newly launched Pain Management Center Intensive Outpatient Program. Comprehensive, interdisciplinary treatment recommendations were made to address complicated physical and psychological concerns.

Five years later, Mr. Fast is one of the program's great success stories. With the skills acquired through the combined efforts of his interdisciplinary treatment providers, Mr. Fast has achieved many successes in life, including obtaining a degree in theology. Mr. Fast remains pleased with the self-management strategies that he has acquired to help with his pain. Since graduating from the IOP, his pain management treatment is limited to annual injections and daily gabapentin. He remains actively engaged in treatment for PTSD including therapy and medications and is seeking volunteer opportunities to on a hospice unit.



**Fire Chief Daniel Goonan
New Hampshire
Runs “Safe Station” Program**

Chief Daniel A. Goonan has been a member of the Manchester Fire Department since December 1984. He was promoted to Lieutenant in 1996, Captain in 2000, and District Chief in 2003. In 2008 he was promoted to Deputy Chief in charge of Administration, Fire Prevention, Dispatch and Maintenance Division. In 2015 he was promoted to Assistant Chief and in May of 2016 promoted to Chief of the Department. Chief Goonan is a NH State Firefighter Level II, Hazmat Technician, Fire Service Instructor, and Nationally Registered Emergency Medical Technician. He also serves as the Manchester Fire Department's Fitness Coordinator and is an ACE (American Council on Exercise) Certified Peer Fitness Trainer. He has also completed the Management Curriculum at the National Fire Academy. In addition to the aforementioned credentials, Chief Goonan is also a certified CFO (Chief Fire Officer) through the Center for Public Safety Excellence (CPSE). DGoonan@manchesternh.gov Goonan's cell phone: 603-493-9052



**Pastor Jimmy Jack
New York**

President/Founder New York Teen Challenge

Jimmy Jack's life began in turmoil. His mother and father were both committed to mental wards, and drug addiction consumed Jimmy Jack's life for years to come. He learned how to use drugs at age 10 and then was consumed by hard core drugs in the streets of New York City, and through that, entered into a life of crime, addiction, and reckless living. In 1990 Jimmy went on to establish Long Island Teen Challenge, which now has five residential homes for men and ladies. In 2008, Jimmy Jack published his first book, I Can Dream Again, his life story. Through

the many lives which have been transformed from the ministry of Teen Challenge, the Coffee House Outreach and Evangelism Crusades in Long Island and New York City, Jimmy founded Freedom Chapel in Amityville NY. In 2009 on Easter Sunday the new Freedom Chapel International Worship Center was built to meet the growing needs of our mission. Today, Freedom Chapel, Long Island Teen Challenge, and Rock the Block are thriving under Jimmy's leadership. Jimmy Jack has founded Teen Challenge centers in Dominican Republic, Albany, New York and helped establish Teen Challenge Tanzania through an Evangelistic Crusade in East Africa. Today Jimmy Jack travels the world bringing the message of hope to the lost through Evangelistic Crusades and Outreaches and Leadership Conferences

**Rachel Kinder
West Virginia**

My name is Rachael Kinder and I am 27 years old, I have two beautiful boys and my dream is to become an addiction counselor one day, I tried alcohol when I was only 12 years old. I started using prescription pain medication at 15 years old after being diagnosed with endometriosis. I was a cheerleader, I enjoyed going to school. I became very depressed when I was missing too many days because of my illness and had to be home schooled. I did like the way I felt when I was on the pain pills but I wasn't addicted yet. My junior year I went back to regular school. I started taking other pills and drinking on weekends. I still was making good grades. My father was an alcoholic but he was a good provider, my mom has lupus and would be crazy at times because of her illness, I mostly had a good childhood but this area has always been bad. There is nothing for teenagers to do. I ended up dating a guy I had known since kindergarten. I had no clue he was on heroin. I was only 17 years old, I became addicted to heroin very quickly. I tried to stop several times. My friends and I was the first kids on heroin in our small town. I tried to get sober for the first time in 2009 but I didn't really want it yet. I became pregnant while on heroin and pills in 2011. I went and got prescribed subutex. My first child was born June 3rd 2012. He did not show symptoms of NAS. I was on a very low dose. I soon started using again after he was born. I had to get away from his father to finally get sober and stayed sober. I was in a methadone treatment center when I reconnected with my best friend Dylan. I was on birth control and although I wanted another baby, I did not want the baby to go through the process of being weaned off my medication. \but God had his own plans and I became pregnant and I knew abortion was not an option for me. I could never do that. Kyrie was born on birthday December 13th 2016. Lily's Place was a God send. I was involved in every step of his recovery. Kyrie's father and I were both treated with respect and did not feel any judgment. Kyrie was at Lily's Place for two months, he is happy and heathy. Recovery is hard. I struggle every day, I live at my parents' home and it is very difficult. I'm a single mom with little help. Lily's Place has done more to help me than anyone. I'm working hard to get my life back on track since I completed my medicated treatment. I'm so happy that I spoke with Angela about my options and she helped me



Dr. Stefan Maxwell
Charleston West Virginia
Neonatal-Perinatal Medicine

Dr Stefan R. Maxwell is a native Jamaican, attended York Castle High School and the University of the West Indies, Mona, graduating with BSc Honors in Chemistry and Applied Chemistry in 1971. He re-entered medical school at the University in 1972, graduating in 1977 (MB.,BS) and did his internship in Pediatrics at UWI (Mona) and Surgery/Pediatric Surgery at UWI (Port-of-Spain). He then migrated to the USA and continued his postgraduate training in Pediatrics, Pulmonology and Neonatal-Perinatal medicine at the University of Miami. He is certified by the American Board of Pediatrics and is certified in Neonatal – Perinatal Medicine and is a Fellow of the American Academy of Pediatrics.

He was a founding member of PEDIATRIX Medical Group, and after working as a neonatologist and pediatric intensivist in South Florida for several years, he moved to Charleston, West Virginia in 1990. He has served the mothers and babies at CAMC, Women and Children’s Hospital in Charleston as Chief of Pediatrics and Medical Director of the NICU for over 26 years.

Dr. Maxwell has served on the West Virginia Perinatal Partnership Central Advisory Council since 2006, providing leadership as Chair of the Central Advisory Council since 2013 and Chair of the Committee on Substance Use During Pregnancy for over 11 years. He is a member of the Governor’s Advisory Council on Substance Abuse since its inception in 2010. He has provided expert testimony to the WV Legislature and to the Congress of the United States on Substance use in Pregnancy. He has also provided testimony on the Uniform Maternal Risk Screening legislation and the Infant Mortality review legislation, and has continued to raise awareness within the WV State legislature regarding alcohol, tobacco and drug use during pregnancy. His commitment and leadership has been important to the Partnership’s successes in policy improvement for the care of mothers and babies in West Virginia and throughout the nation. He

still works a full schedule in the newborn intensive care unit and has no plans for retirement at this time.



Mallie Moore

Tennessee

My name is Mallie Moore I grew up in Hazard Perry County Kentucky. Until I was nine years old. Until I was nine my parents were married. I grew up with four sisters and three brothers. My father was an alcoholic and my mother was a drug addict. My childhood was great and normal though I thought. When my parents divorced I came here to Tennessee to live with my mother and her boyfriend. I started skipping school and drinking and using drugs when I was in the 6th grade. By my first year of high school I had experienced almost everything. I dropped out of school after my first year of high school after getting expelled for stealing out of the womens' locker room. One night I had went to a party at a friend's house and met a guy who I thought was my soul mate. At the age of 17 I left home and moved in with him and his dad. I never worked all we did was party and get high. At the age of 20 I found out that I was pregnant with my first child. I was addicted to opiates. Nine months later I had a heathy baby boy. I had used with him the whole 9 months and by the grace of God he wasn't addicted to anything!! WHAT A MIRACLE RIGHT????? In the meantime my addiction progressed and by the time my precious baby boy was 5 months old I found out what it was like (what I thought at the time) to experience heaven on earth. I had begun using drugs IV. When my son was 9 months old I found out I was pregnant again. I was at a very low point in my life at that point. I was using Meth, crack and opiates to the fullest. Nine months later going into labor with my daughter I don't remember the birth. By the time she was a year old DCS came in and took my children from me. I thought this is great! Now I can do whatever I please! My addiction was ripping me completely apart and I let it do it without a care in the world. I had been convicted for a couple thefts throughout all of this but by 2011 I had been charged with a Sell and Delivery charge for selling opiates to a police officer. In 2013 I found out that I was pregnant with a third child. I had also picked up a few more charges while pregnant. I was homeless, hungry, hopeless and a dope feign. I woke up one morning and decided I wanted to change my life. I went and turned myself into the county jail in Knoxville Tennessee and soon got transferred to Grainger County. While

in jail I was offered Drug Court from the program that SAVED MY LIFE!! Of course I accepted! I got to my halfway house on Feb. 7th 2014 and had my beautiful baby girl Sophia Starr Moore on Feb. 25th 2014. After she was born I started working, completed a parenting class along with some IOP classes through the drug court program and completed the halfway house. Six months in I finally got up enough courage to try and see my other 2 children. I went to court for visitation and the Judge granted it to me after not seeing them for 2 years. I moved into a 3 bedroom apartment in White Pine Tennessee and soon after I went back to court and the same Judge granted me full custody of my children. After 4 years now I work for our program at the same halfway house that I completed. I also go around and speak and tell my story! I have yet to go back to school but will do so as soon as I am able. I am hoping to be a A&D counselor in the future or a child's therapist. On Christmas Eve I will celebrate my four years clean and sober and I owe it all to God himself! Thank you for such a great opportunity! Hope you all have enjoyed my story! Can't wait to see you!

DRAFT



Jim and Jeanne Moser
East Kingston New Hampshire

Jim and Jeanne Moser, of East Kingston, NH, lost their oldest son, Adam, to an opioid (fentanyl) overdose on September 19, 2015. Through prescription opioid (non-medical) abuse, Adam had fallen prey to the inherent addiction of opioid painkillers ... he hid it from his family and friends, and died trying to overcome this addiction on his own. What is especially difficult to Jim and Jeanne is that many of these pills came from their very own home. They did not appreciate the need to safely secure these medications from their own use for joint replacement surgery, and therefore, did not dispose of the leftover medication, creating an easy access for Adam.

After careful thought, they realized they had never been educated about the risks of prescription opioids when they were prescribed, and as a result handled them poorly within their home, including never having a conversation about prescription opioids with any of their four children ... even though they had many conversations about drugs and alcohol in general. From all of this, their consequent actions included an honest, blunt obituary about Adam's overdose death, as well as development of an educational film documentary called "Just the One Time" intended for young adults about the dangers of prescription opioid abuse. They have been presenting this film at local high schools and town hall gatherings on New Hampshire's seacoast.

Additionally, in cooperation with a local joint replacement surgeon (Dr. Tom McGovern) and the hospital where Jim works (Exeter Hospital), they pioneered an initiative called Zero Left which focuses on proper education of the risks of prescription opioids given at the time of surgery. Zero Left implores a patient to secure their medication when it is in the home, as well as safely disposing of the extra medication through collection receptacles located within the hospital and/or providing deactivation bags in which the patient can easily and safely dispose of the excess medication in the convenience of their home. Thus, Zero Left.

Zero Left is now being practiced by five hospitals in Southern New Hampshire through the Granite Health Network. In the end, it is more than just giving a patient a pouch to put their medications in; it's a way to facilitate a conversation about the risks of keeping unused opioids in your home ... this is the "magic" of the program.



Chief David Rausch
Knoxville Police Department

Chief Rausch joined the Knoxville Police Department in 1993 and was promoted to Chief in 2011. He is from Louisville, Kentucky and is a graduate of the University of Louisville with a BA in Political Science and MS in Justice Administration. He served in the U.S. Army MP Corps. He is a graduate of the Southern Police Institute Administrative Officers Course, FBI National Academy, Police Executive Research Forum Senior Management Institute for Police, FBI National Executive Institute, and Secret Service Dignitary Protection Seminar. He currently serves on several Community Boards and Foundations in Knoxville. He is a Past President of the Tennessee Association of Chiefs of Police, the Chair of the International Association of Chiefs of Police (IACP) Midsize Agencies Section and on the IACP Board of Directors as an Ex-Officio Member.



Mariano Rivera
New York

Mariano Rivera was born in Panama City, Panama, on November 29, 1969. Rivera was signed by the Yankees organization in Panama in 1990 and debuted in the major leagues in 1995. He was a key contributor to the Yankees' success in the late 1990's and early 2000's. An accomplished postseason performer, he is regarded within baseball as one of the most dominant relievers in major league history. His accomplishments are many. Among them, he was named the 1999 World Series Most Valuable Player (MVP) and the 2003 AL Championship Series MVP, and he holds several postseason records. He is considered to be a strong candidate for the Baseball Hall of Fame once he is eligible. Rivera has been involved in philanthropic causes and plans to dedicate his retirement years to helping others. He leads the Mariano Rivera Foundation, which supports community-based organizations. The group specifically focuses on education, health and social and economic development. He has worked with President Trump on addressing the Opioid Abuse Issue in the United States and has attended meetings and events on the issue at the White House.



**The Swafford Family
Dayton, Ohio**

Jesse and Cynthia (Cyndi) Swafford were both raised near Dayton, Ohio in small families. They met and were married in 2005. They first became licensed as Foster Parents in 2007. Kalib and Brandon joined their home in May of 2008 as foster children due to parental drug addiction and neglect. At three years and 18 months old, they both suffered delays that resulted from exposure to illicit substances and an untreated maternal medical condition in the womb. The Swafford's adopted Kalib and Brandon in October of 2009 then welcomed their only biological child, Cole, in March of 2010. Cyndi resigned from her position as an emergency dispatcher to invest full time in therapy and ongoing care of the boys. In early 2015, as a family, the Swafford's decided to rejoin the foster care system and renewed their license as Foster Parents. Currently, the family has 2 long term foster placements. Both came into the home directly from the hospital after birth due to drug dependency concerns of the birth mothers. This coming November, Trenton (20 months), will officially become Judah Swafford when he is adopted by the family. The second foster child remains in the Swafford's care pending the parent's completion of their case plans. To date, the Swafford's have cared for 13 foster children with most of them coming into care due to parental drug dependency concerns.

Mr. Swafford is employed at Hofacker Precision Machine where he is the Office Manager and Quality Systems Administrator. It is because of the support and understanding of his employer that he is able to be a very active and involved participant in lives of all the children who come into the Swafford home.

Cyndi Swafford has grown a deep passion for foster children and works to better the system in any way she can. Most recently, she was appointed to serve on the Family and Children First Council in Montgomery County, Ohio as the Family Representative. She also is part of the Foster Parent Advisory Committee for the Children's Services Agency in Montgomery County.

Kalib, now 12, was recently featured on CNN with Poppy Harlow as he was reunited with his biological father for the first time in 10 years. Prior to their reunion, Kalib had no recallable memory of his biological parents. He is excited to know that by sharing the struggles he has faced in his lifetime he is sharing hope with others who face similar circumstances. Like his mom, Kalib is developing an excitement for impacting the foster care system in a positive way.



**Nance Weber
Celebrate Recovery
Kennett Square Pennsylvania**

Nance Weber is a 'Celebrate Recovery' State Representative for Pennsylvania as well as the Ministry Leader for the 'Celebrate Recovery' program at Willowdale Chapel in Kennett Square, PA. This faith-based community can and should be an integral partner in helping individuals, families, and communities address the Opioid Epidemic with compassion, offering practical, emotional, and spiritual support. The Celebrate Recovery movement originated with Rick Warren's Saddleback Church in California and is now represented in over 30,000 churches across the United States. Nance has been involved in the recovery field for over 12 years. She leads the weekly group for "Women with Chemical Dependency" every Monday night at her own church's Celebrate Recovery program.



**The White Family
Buffalo New York**

Thank you for the incredible opportunity to come to the White House and tell “Hilary’s Story”. Our beautiful family resides in Buffalo, New York. After graduating college, I chose to be a stay-at-home mom to three beautiful, kind, educated and selfless children. Our oldest daughter, Elizabeth, age 32, has a Master’s Degree in Elementary Education and teaches kindergarten/preschool in the City of Buffalo public school system. Our son, Benjamin, age 30, is an attorney who practices Corporate Law. Our late daughter, Hilary, age 27, was to graduate this coming May with Honors with a Master’s Degree in Mental Health Counseling. My husband, Thomas G. White, M.D., is a well-respected and recognized physician as well as the chief Medical Doctor for our hometown Buffalo Bills for the past 22 years.

On August 24, 2017, only a short two months ago, our beautiful daughter, Hilary Grace White, passed away after a courageous battle with opioid addiction. Our lives have been turned upside down knowing that she will no longer be with us.

When my husband and I recognized what Hilary was battling, we were fortunate enough to not only be able to send her to the best rehabilitation facility that we could find, but also provide her with the best counselors in the area and surrounded her with unconditional love from all family members.

Hilary had the sweetest, kindest heart and soul and was the last person one would think of as an “addict”. She was quite the opposite. Her life was full of all the normal activities. She always had great friends, was a cheerleader, played field hockey and was in competition level dance. Hilary had a simple and pure approach to life that was reflected in her favorite belief, “Let it be.”. A huge lover of all animals and one to always encourage and root for the underdog, she was very special to all of us. As you can imagine, our hearts are forever broken and our lives will never be the same.

As a family, we feel the system has failed both Hilary and us. We are left helpless and with broken hearts. Her life was taken way too soon. In our opinion, her death was avoidable if only certain policies and treatments along with education were in place. We would be happy to tell you Hilary’s story and how we might be able to help you determine what actions need to be taken to help stop this horrendous epidemic that is killing thousands of our nation’s citizens – actions that may have saved Hilary’s life and that, hopefully, prevent other families from experiencing the pain that our family has endured.

DRAFT

AGENDA

Pets-for-Vets Meeting featuring Lara Trump

Wednesday, October 18, 2017

2:30pm – 3:30pm

The Roosevelt Room, The White House

NOTE: The meeting is an internal, off-the-record discussion only. No press.

EXPECTED ATTENDEES:

- Lucille Beck, U.S. Department of Veterans Affairs
- Blair Brandt, Ambassador of the Humane Society of the United States
- Kellyanne Conway, Counselor to the President
- Elizabeth Decker, Legislative Assistant for Rep. Dina Titus (D-NV)
- Rep. Ron DeSantis (R-FL)
- Scott Hommel, Chief of Staff for Interior Secretary Zinke
- Justin Jirkovsky, veteran with service dog—*with golden labrador*
- Mark Kelly, Chief of Staff for Rep. Dave Brat (R-VA)
- Tracie Letterman, Humane Society Legislative Fund
- Louise Linton, Advisor to the Humane Society of the United States and wife of U.S. Secretary of the Treasury Steven Mnuchin
- Wayne Pacelle, The Humane Society of the United States
- Madeleine Pickens, animal welfare activist
- David Rosenbaum, Legislative Director for Rep. Dina Titus (D-NV)
- Katherine Russo, Legislative Assistant for Rep. Ron DeSantis (R-FL)
- Darin Selnick, White House Domestic Policy Council (veterans issues)
- Marc Short, White House Office of Legislative Affairs (director)—*tentative*
- U.S. Secretary of Veterans Affairs David Shulkin
- Casin Spero, U.S. Department of Veterans Affairs
- Paul Teller, White House Office of Legislative Affairs (conservative outreach)
- Lara Trump, daughter-in-law of the President
- U.S. Secretary of the Interior Ryan Zinke

FLOW OF MEETING

- Welcome—Paul Teller
- Self-Introductions around the Room
- Opening Remarks—Lara Trump and Blair Brandt
- Opening Remarks—Secretary Zinke
- Opening Remarks—Secretary Shulkin
- Opening Remarks—Rep. DeSantis
- Open Discussion
- Wrap-up, Finalizing of Action Items, and Discussion of Next Meeting or Event
- Conclusion by 3:30pm

INFORMATION MEMORANDUM FOR THE SECRETARY
DOI COOPERATION WITH DENMARK

THROUGH: Scott Cameron, Acting Assistant Secretary, PMB
FROM: Karen Senhadji, Office of International Affairs, PMB

Denmark's Ambassador to the United States, Lars Gert Lose, in concert with the leadership of the energy company Ørsted, has requested an in-person meeting with you to discuss opportunities regarding offshore wind development in the U.S. This memo provides background information on the broad DOI relationship with Denmark. A separate memorandum details the Bureau of Ocean Energy Management's cooperation with Denmark on wind energy, which includes topic-specific talking points.

BACKGROUND

Denmark is a close U.S. ally, and DOI has a constructive relationship focused on energy development, scientific cooperation, and conservation of natural and cultural resources. DOI and Denmark cooperate bilaterally as well as through multilateral fora, such as the Arctic Council.

Ørsted (until just this month known as DONG Energy) is a global leader in the development of utility-scale offshore wind projects with recent investments in the U.S., including a North American headquarters in Boston. Ørsted holds two U.S. offshore wind energy leases, located off Massachusetts and New Jersey. To date, Ørsted has met all of its lease obligations and is gathering offshore information that will lead to commercial development of their leases. In July, Dominion Energy in Virginia announced an agreement and strategic partnership with Ørsted to build two 6-megawatt turbines as part of its Coastal Virginia Offshore Wind initiative.

DISCUSSION

DOI and Denmark cooperate on a number of issues, including the following:

Offshore Energy. The Bureau of Ocean Energy Management (BOEM) signed an MOU with Denmark in 2016 to cooperate on development of offshore wind energy. *See separate memo from BOEM on this subject.*

The Bureau of Safety and Environmental Enforcement (BSEE) works with the Danish Working Environment Authority (DWEA) through the International Regulators' Forum (IRF). DWEA is implementing a risk and competence based approach to inspection planning and will focus on verification of safety critical elements during inspections. BSEE has met with DWEA to discuss their program of regulatory oversight of safety of workers and the environment related to offshore wind farms. Their oversight program is primarily conducted by third parties with auditing and targeted inspections by the DWEA. Denmark is a member of the IRF's Safety Culture work group, which works to identify key indicators that impact safety performance and contribute to major hazard incidents. Denmark hosted the 2017 IRF Annual General Meeting earlier this month.

Science. The U.S. Geological Survey cooperates with the Government of Denmark and several Danish universities on energy and mineral resource assessments, geology, environmental health, groundwater resources, and water quality. In addition, USGS has worked with the Geological Survey of Denmark and Greenland since 1999 through a Memorandum of Understanding (MOU) covering scientific and technical cooperation in the earth sciences.

Protected Areas. The National Park Service (NPS) works to preserve cultural heritage sites in the U.S. and the Virgin Islands that have historic ties to Denmark. For example, the NPS Archeology and Ethnography Programs have been working with the National Museum of Denmark to identify field notes and archeological collections from fourteen sites excavated in 1922-23 by Danish archaeologist Gunmmund Hatt. NPS also administers the Christiansted National Historic Site on St. Croix, which preserves historic structures erected by the Danish when they controlled the island.

Further, the NPS Office of International Affairs, which administers the U.S. World Heritage Program, has consulted with the Danish Agency for Culture and Palaces about a future World Heritage Site nomination of the Historic Moravian Bethlehem district in Pennsylvania. The site would be an extension to the World Heritage listing of the Danish Moravian town of Christiansfeld. The effort has the strong support of Historic Bethlehem Museums and Sites, and from Rep. Charles Dent (R-PA-15).

The Arctic. Despite Denmark's small geographic size, it considers itself a superpower in the Arctic because the Kingdom of Denmark contains not only Denmark, but also Greenland, which is an autonomous territory with limited self-government. Greenland is three times the territory of Texas and represents a considerable part of the Arctic terrestrial environment. Denmark's vital interests in the region include fisheries, marine transport, security, economic development, environment and climate policy, oil and shipping, and the well-being of indigenous peoples.

Denmark plays a very active role in the Arctic Council and its six subsidiary working groups. DOI and its bureaus also play considerable roles in the Council, and have significant cooperation with Danish counterparts.

ATTACHMENTS

- Bio for Ambassador Lose
- Denmark Country Overview

DEREGULATION SUMMIT

October 2, 2017

11:00 a.m.–11:45 a.m.

East Room

Christopher Liddell, Mick Mulvaney, Andrew Bremberg

I. PURPOSE

To showcase the Administration's strategy for regulatory reform and significantly increase the pace of reform across the entire federal government.

II. BACKGROUND

Within the first ten days of his presidency, President Trump signed an Executive Order aimed at rolling back regulations, fulfilling one of his campaign pledges. As part of this Executive Order, the Office of Information and Regulatory Affairs (OIRA) is working through the Federal Register with agencies to remove redundant and ineffective regulations.

This event will provide the opportunity for all agencies to present their regulatory reform actions and plans with a broad base of external regulatory experts and groups as they accelerate regulatory reform and ensure the Executive Order's requirements are being met. The focus will be on the process of regulatory reform, not specific regulations.

The event will also be used to support the Fall Unified Agenda that will be released by OIRA in November.

Each designated agency will host a forum to present an update of the agency's regulatory reform actions thus far, plan going forward, and answer questions regarding the ways effective reform can be accelerated.

III. PARTICIPANTS

Internal

The President

The Vice President

Cabinet Secretaries / Deputy Secretaries and their Regulatory Reform Officers

Mick Mulvaney

Neomi Rao

Jared Kushner

Ivanka Trump

Andrew Bremberg

Chris Liddell

External

Approximately 300 external regulatory experts from industry associations, think tanks, universities, companies, and government, including:

Governor Matt Bevin (R-KY) - Kentucky
Governor Paul LePage (R-ME) - Maine
Governor Phil Byrant (R-MS) - Mississippi
Governor Chris Sununu (R-NH) - New Hampshire
U.S. Senator John Cornyn (TX)*
U.S. Senator Lamar Alexander (TN)*
U.S. Senator John Barrasso (WY)*
U.S. Senator Shelley Capito (WV)*
U.S. Senator Mike Crapo (ID)*
U.S. Senator Joni Ernst (IA)*
U.S. Senator Chuck Grassley (IA)*
U.S. Senator Orrin Hatch (UT)*
U.S. Senator Ron Johnson (WI)*
U.S. Senator James Risch (ID)*
U.S. Senator Pat Roberts (KS)*
U.S. Senator Tim Scott (SC)*
U.S. Senator John Thune (SD)*
U.S. Senator Todd Young (IN)*
U.S. Representative Kevin McCarthy (CA)*
U.S. Representative Rob Bishop (UT)*
U.S. Representative Kevin Brady (TX)*
U.S. Representative Steve Chabot (OH)*
U.S. Representative Doug Collins (GA)*
U.S. Representative Mike Conaway (TX)*
U.S. Representative Virginia Foxx (NC)*
U.S. Representative Bob Goodlatte (VA)*
U.S. Representative Trey Gowdy (SC)*
U.S. Representative Jeb Hensarling (TX)*
U.S. Representative Bill Shuster (PA)*
U.S. Representative Greg Walden (OR)*

**Invited but attendance not yet confirmed.*

IV. SEQUENCE OF EVENTS

11:00 a.m. You enter the East Room and begin participation in Deregulation Summit.

11:45 a.m. You conclude participation in Deregulation Summit and depart.

V. PRESS PLAN

OPEN PRESS.

VI. REMARKS

You will deliver remarks, which will be provided by speechwriting

VII. ATTACHMENTS

None.

[FORMAT SLIDES ACCORDING TO AGENCY'S OWN TEMPLATE]

Cutting Red Tape: Liberating America from Bureaucracy

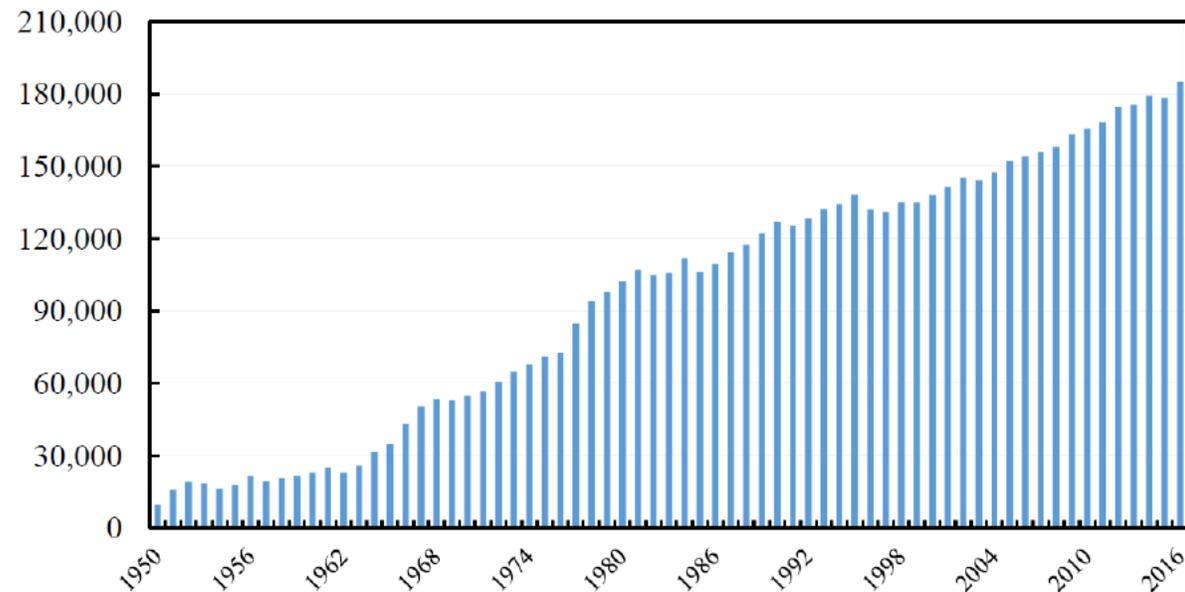
Regulation Reform to Unlock Growth

- ▶ A report from the Council of Economic Advisers notes that growth in regulations may have slowed U.S. GDP growth by an average of 0.8 percent per year since 1980
- ▶ Many regulations are well-intentioned but create harmful economic consequences on the U.S. economy and restrict transactions between Americans

Federal Code of Regulation Boom

- ▶ The Federal Code of Regulations increased nearly 10 X between 1960 and 2016, vastly increasing the regulatory burden on U.S. consumers and businesses

Number of Pages



Source: Federal Register

Cost of Regulation

- ▶ National Association of Manufacturers estimate:
 - ▶ U.S. Federal Regulations cost \$2.03 Trillion in 2013
 - ▶ Equivalent to 12 percent of GDP
 - ▶ \$9,083 per employee for large firms
 - ▶ \$11,724 per employee for small firms

**[INSERT Agency Vision of
regulatory reform plan for FY18]**

Regulatory Reform Principles

- ▶ Reduce Regulatory Burdens
- ▶ Regulate Effectively and Efficiently
- ▶ Promote Due Process
- ▶ Provide Fair Notice
- ▶ Respect Individual Liberty and Property Rights

Reducing Regulatory Burdens

- ▶ Executive Order 13771
 - ▶ One-In-Two-Out
 - ▶ Eliminate regulatory costs
- ▶ Unleash the economy
- ▶ Leave space for innovation

Effective and Efficient Regulation

- ▶ Regulations should serve the American People
- ▶ Agencies should regulate only when the benefits substantially outweigh the cost, consistent with legal requirements
- ▶ Regulations should impose the least possible burden on individuals, businesses, and State and local government

Due Process

- ▶ Administrative Procedure Act
 - ▶ Advance notice of proposed rule
 - ▶ Public comments
- ▶ Enforcement:
 - ▶ Notice and an opportunity to be heard
 - ▶ Enforcement proceedings are not an opportunity to announce policy changes

Fair Notice

- ▶ Clear, concise regulations
 - ▶ Avoid overly complex regulatory regimes
 - ▶ Reduce ambiguity
- ▶ Do not exceed statutory authority
- ▶ No policymaking through guidance documents or enforcement proceedings

Respect Individual Liberty and Property Rights

- ▶ Respect Constitutional rights
- ▶ Trust Americans to live their lives
 - ▶ Government should not micromanage
 - ▶ Do not unduly hinder innovation
- ▶ Avoid restrictive permitting and approval requirements

What You Can Do

- ▶ Identify especially burdensome rules
- ▶ Propose alternatives
- ▶ Submit comments during rulemaking process
 - ▶ Analysis of previous rules' regulatory burdens
 - ▶ Statutory and historical context
- ▶ Inform leadership of inappropriate enforcement actions

Q&A

- ▶ Please do not discuss pending regulatory actions
- ▶ We welcome thoughts on our regulatory process
- ▶ Where are you experiencing the heaviest regulatory burdens?
- ▶ How can we improve our enforcement procedures?