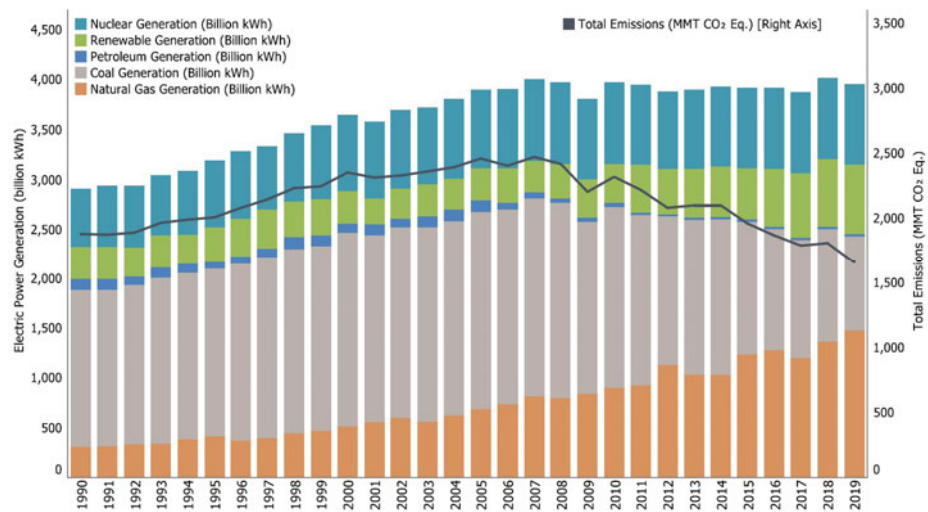


Figure 26. Electric Power Generation (kWh, by Source), and Total Emissions (MMT CO₂ Eq.)

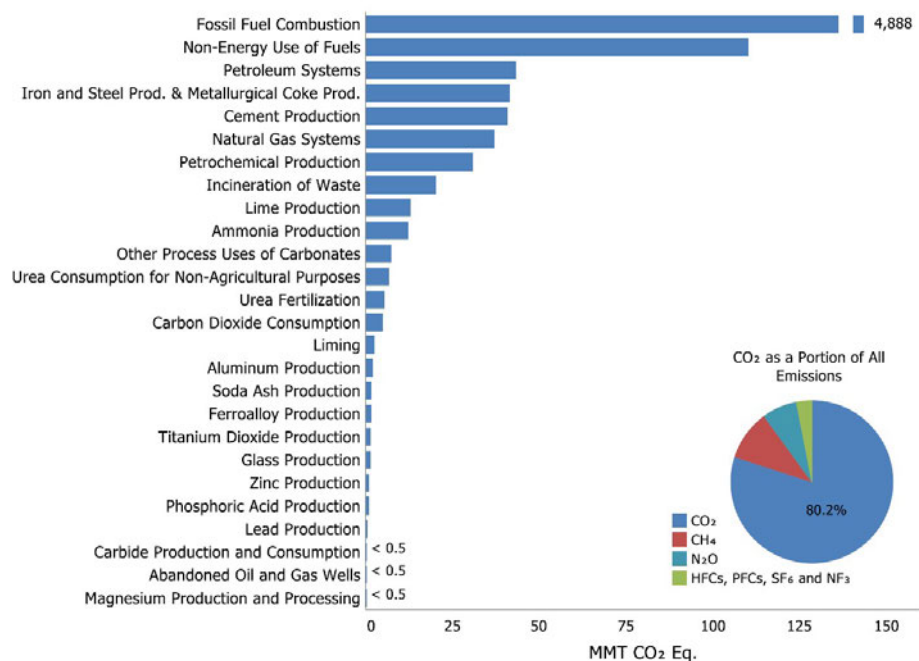


Source: EPA, Greenhouse Gas Emissions, Draft Inventory of U.S. Greenhouse Gas Emissions and Sinks: 1990-2019. <https://www.epa.gov/ghgemissions/draft-inventory-us-greenhouse-gas-emissions-and-sinks-1990-2019>. Accessed March 15, 2021.

Figure 27 ranks GHG sources by 2019 emissions of CO₂, which in 2019 made up 80% of GHG emissions by weight. Fossil fuel combustion is by far the largest source of CO₂ emissions at 4,888 million tons in 2019, more than all other sources put together. The second-largest source is non-energy use of fuels, with 110 million tons in 2019, from industrial processes, solvents, agriculture, and waste.

Although methane, nitrous oxide, and fluorinated gases made up only 20% of 2019 GHG emissions by weight, these gases may have much stronger warming effects, as shown in Table 6. The main anthropogenic sources for methane in the U.S. are related to livestock (enteric fermentation and manure), natural gas and oil systems, landfills, and coal mining. The main anthropogenic source for nitrous oxide in the U.S. is synthetic fertilizers applied to agricultural soils. At 345 million tons of CO₂ equivalent in 2019, agricultural soil management accounts for more NO₂ emissions than all other sources put together.

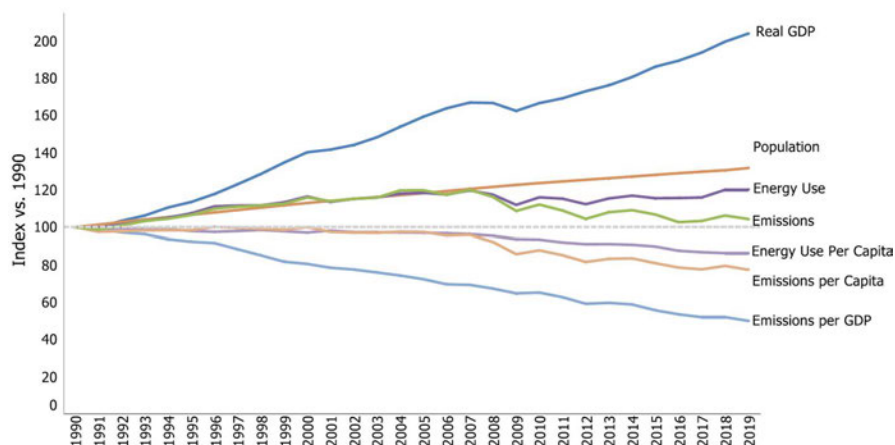
Figure 27. 2019 Sources of CO₂ Emissions



Source: EPA, Greenhouse Gas Emissions, Draft Inventory of U.S. Greenhouse Gas Emissions and Sinks: 1990-2019. <https://www.epa.gov/ghgemissions/draft-inventory-us-greenhouse-gas-emissions-and-sinks-1990-2019>. Accessed March 15, 2021.

Figure 28 illustrates changes in the GHG intensity of the U.S. economy. Real GDP has generally trended upward over the past three decades, apart from a drop associated with the recession of 2008. Over this period the U.S. economy has become steadily less carbon-intensive, shown as falling emissions per GDP. This implies that over time, generating a dollar of economic activity requires an ever-lower level of GHG emissions. Alternately, the U.S. economy is able to generate more economic activity from each ton of GHGs emitted.

Figure 28. U.S. GHG Emissions Per Capita and Per Dollar of Gross Domestic Product (GDP)



Source: EPA, Greenhouse Gas Emissions, Draft Inventory of U.S. Greenhouse Gas Emissions and Sinks: 1990-2019. <https://www.epa.gov/ghgemissions/draft-inventory-us-greenhouse-gas-emissions-and-sinks-1990-2019>. Accessed March 15, 2021.

Figure 29 reports select figures associated with the components illustrated in Figure 28. Since 1990, U.S. energy use has grown an average of 0.6% per year, less than population (1% per year) or GDP (2.5% per year). This implies that in recent years the U.S. economy is becoming more energy-efficient (lower energy use per capita), and less energy-intensive (lower energy required per dollar of economic activity). After 1990 U.S. GHG emissions peaked in the mid-2000s, and declined in the 2010s, ending the decade near their 1990 level. Combined with the above findings, this implies that in recent years the U.S. economy is less carbon-intensive (lower emissions required per dollar of economic activity).

Figure 29. Recent Trends in Various U.S. Data (Index 1990 = 100)

Variable	1990	2005	2015	2016	2017	2018	2019	Avg. Annual	Avg. Annual
								Growth Rate	Growth Rate
								Since 1990 ^a	Since 2005 ^a
Greenhouse Gas Emissions ^b	100	115	104	101	101	104	102	0.1%	-0.8%
Energy Use ^c	100	119	116	116	116	120	119	0.6%	0.1%
GDP ^d	100	159	186	189	194	200	204	2.5%	1.8%
Population ^e	100	118	128	129	130	131	132	1.0%	0.8%

a Average annual growth rate.
 b GWP-weighted values.
 c Energy content-weighted values (EIA 2020a).
 d GDP in chained 2009 dollars (BEA 2020).
 e U.S. Census Bureau (2020).

Source: EPA, Greenhouse Gas Emissions, Draft Inventory of U.S. Greenhouse Gas Emissions and Sinks: 1990-2019. <https://www.epa.gov/ghgemissions/draft-inventory-us-greenhouse-gas-emissions-and-sinks-1990-2019>. Accessed March 15, 2021.

This section presented data on U.S. greenhouse gas (GHG) emissions for recent years. We saw that the largest contributing sector is transportation (almost entirely from combustion of petroleum), though industrial, commercial, and residential sectors are also major contributors (mostly from combustion of

natural gas). All of these sectors use electricity, which is another major contributing sector, through combustion of coal and natural gas). The trend data show that as the U.S. economy has grown in recent decades, it has also become less carbon-intensive, and at a faster rate. This implies that the U.S. (and other countries) can meet emission-based climate goals while maintaining economic growth to address social goals like increased living standards and equity.

USGS Federal Lands Greenhouse Gas Emissions and Sequestration Inventory

USGS has produced estimates of the greenhouse gas emissions resulting from the extraction and end-use combustion of fossil fuels produced on Federal lands in the United States, as well as estimates of ecosystem carbon emissions and sequestration on those lands¹⁹. American Indian and Tribal lands were not included in this analysis. The emissions estimates span a 10-year period (2005–14) and are reported for 28 States and two offshore areas. Nationwide emissions from fossil fuels produced on Federal lands in 2014 were 1,279.0 million metric tons of carbon dioxide equivalent (MMT CO₂ Eq.) for carbon dioxide (CO₂), 47.6 MMT CO₂ Eq. for methane (CH₄), and 5.5 MMT CO₂ Eq. for nitrous oxide (N₂O). Compared to 2005, the 2014 totals represent decreases in emissions for all three greenhouse gases (decreases of 6.1 percent for CO₂, 10.5 percent for CH₄, and 20.3 percent for N₂O). Emissions from fossil fuels produced on Federal lands represent, on average, 23.7 percent of national emissions for CO₂, 7.3 percent for CH₄, and 1.5 percent for N₂O over the 10 years included in this estimate.

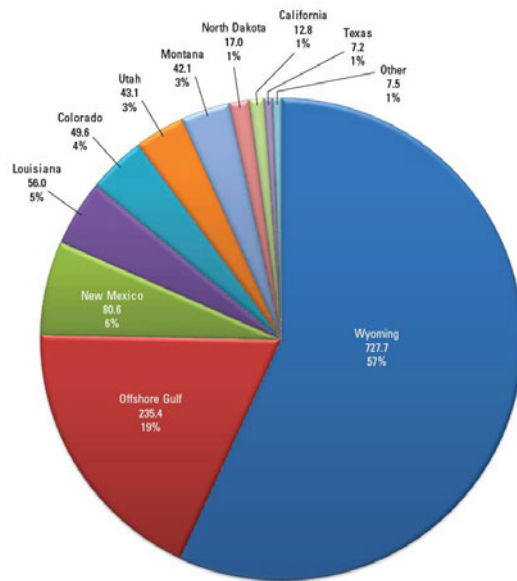
Figure 30. U.S. GHG emissions associated with the combustion and extraction of fossil fuels from U.S. Federal lands in 2005–14.

Year	CO ₂ emissions		CH ₄ emissions		N ₂ O emissions	
	Federal lands fossil fuels (MMT CO ₂ Eq.)	Percentage of U.S. total ¹	Federal lands fossil fuels (MMT CO ₂ Eq.)	Percentage of U.S. total ¹	Federal lands fossil fuels (MMT CO ₂ Eq.)	Percentage of U.S. total ¹
2005	1,361.9	22.2	53.2	7.4	6.9	1.7
2006	1,378.6	22.8	53.4	7.4	6.8	1.7
2007	1,398.3	22.8	53.8	7.4	6.4	1.5
2008	1,427.9	24.1	55.8	7.6	6.5	1.6
2009	1,422.5	25.9	53.4	7.3	6.7	1.7
2010	1,429.4	25.1	53.3	7.4	6.6	1.6
2011	1,362.4	24.5	55.7	7.8	6.2	1.5
2012	1,280.5	23.9	52.0	7.3	5.7	1.4
2013	1,210.5	22.0	48.8	6.8	5.4	1.3
2014	1,279.0	23.0	47.6	6.5	5.5	1.4

Source: USGS, 2018, <https://pubs.er.usgs.gov/publication/sir20185131>

¹⁹ National estimates of greenhouse gas emissions are published by the EPA, but these estimates do not report emissions from Federal lands specifically. Therefore, this USGS effort relies heavily on the established methods used by the EPA but uses State-level data specific to emissions associated with Federal lands.

Figure 31. Carbon dioxide emissions from extraction and combustion of fossil fuels on Federal lands, 2014 (MMT CO₂ Eq.)



Source: <https://pubs.er.usgs.gov/publication/sir20185131>

SOCIOECONOMIC CONSIDERATIONS

Many states and local communities develop around and become identified with extractive industries, and find their socioeconomic fortunes closely tied to the success or failure of those industries. States and communities derive many direct and indirect economic benefits from oil and gas extraction occurring on or adjacent to their lands or waters including revenue, employment for residents, and even charitable donations. In addition, oil and gas extraction may provide less tangible social benefits to the local community such as a shared sense of identity and attachment to place for industry workers and their families. How the direct, indirect and net socioeconomic impacts of oil and gas extraction are affected by a change in production is unique to each regional economy.

Government Revenue: Several states and local governments use revenues received from oil and gas extraction to offset other taxes that would typically be levied on residents, and in many cases these revenues make up a large portion of a government's general revenues. As states and local governments have balanced budget requirements that prohibit deficit spending, changes in revenues streams affect spending towards ongoing obligations such as education, healthcare, sanitation, policing, firefighting, and infrastructure maintenance. When state and local governments face reduced revenues the

decisions on what to fund may reduce standards of living for residents as basic services and programs are reduced or eliminated altogether.

Employment and Income: Oil and gas extraction can also be a dominant source of employment and income in a state or local economy. In some economies, the industry may represent the only significant source of local employment. Economies that are not well-diversified and depend on one or a few major industries for employment are less resilient and more easily experience hardship from declines in one of these major industries. When oil and gas production declines in such an economy, laid-off workers may struggle to find new employment, or may find that any new employment opportunity provides significantly lower wages and benefits than their previous work in the industry. If enough workers are laid-off at once, the aggregate income of the regional economy can be significantly impacted, leading to reduced overall spending, which then leads to further cycles of falling income and spending. The impact can create further income and wealth disparities by impacting particular education groups more than others as well as create geographic disparities where employment losses in predominantly rural regions are less easily absorbed into other sectors of the economy.

Demographics: Distress in a regional economy, combined with the effects of reduced social spending by fiscally challenged governments, may lead to sharp declines in the local standard of living, encouraging out-migration by those who are able to find alternative work in other regions. Workers and households with the ability to migrate to other regions may choose to do so, leading to further declines in the region's income, spending, and government services. Individuals and households left behind during such waves of out-migration often consist of the most vulnerable parts of a population, such as minorities and the elderly. Declines in regional economies are also known to be accompanied by related health impacts such as increased mental illness, drug addiction, and deaths from suicide, so-called "deaths of despair"²⁰ often stemming from the loss of a sense of identity and purpose associated with past employment.

Inter-Regional Impacts: Restrictions placed on oil and gas extraction can also have broader socioeconomic impacts than on regions where the extraction is performed. In particular a restriction in federal extractive activities may encourage activities to shift to other local (e.g., state) or nonlocal (e.g., state land, international) regions. This regional substitution may result in a change of where the revenue and employment benefits are recognized, as opposed to a net loss of the revenue and employment. Additionally, changes in extractive activities that are not in response to the market may have a wider impact on businesses and household consumers. For example, these impacts can be reflected in increased energy prices in response to a decrease in the supply of oil and gas or a shift towards alternative sources of energy.

²⁰ <https://www.brookings.edu/bpea-articles/mortality-and-morbidity-in-the-21st-century/>

COAL

ROYALTIES BACKGROUND

Federal, state, and local governments collect revenues from coal operations through various taxes, fees, and royalties. This section summarizes the revenue mechanisms and describes how revenues are disbursed.

Revenue and Disbursement Associated with Federal Royalties, Bonus Bids, and Rents

The Federal government receives revenue from coal leasing in three ways:

- Bonus bids
- Rental fees
- Production royalties

These revenues are collected and disbursed by the ONRR. In addition to these three channels, the ONRR also collects and tracks “other revenues” that consist of advance royalty payments, minimum royalty payments, estimated royalty payments, settlement agreements, and interest. Over the last 10 years, average annual revenues from coal leasing have amounted to slightly more than \$1 billion, representing approximately one-quarter of all revenues associated with onshore Federal minerals collected by the ONRR.

Over the last 10 years, almost 90 percent of total revenues collected from coal leases originated in Wyoming. Rent and other revenues generally represent a small proportion of overall revenue with less than 5 percent in any state and less than 0.5 percent of the national total. Bonus bids (36 percent) and royalties (63.6 percent) make up the greatest percentage of overall revenues from coal leasing.

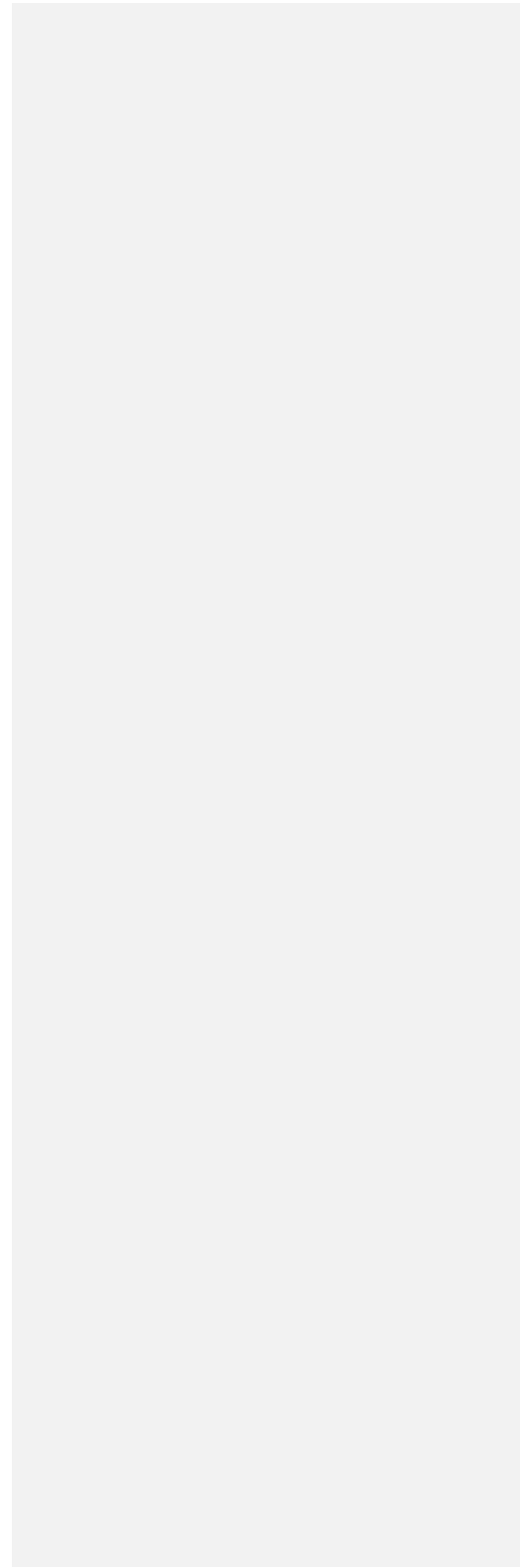
The Mineral Leasing Act specifies that 50 percent of Federal revenues from leasable minerals (including coal) are paid to the US Treasury (40 percent appropriated to the Reclamation Fund and 10 percent to the General Fund), and 50 percent are paid “to the State within the boundaries of which the leased land is located or the deposits were derived” (30 USC, Subsection 191[a]). The Act further states that “[i]n determining the amount of payments to the States...beginning in fiscal year 2014 and for each year thereafter, the amount of such payments shall be reduced by 2 percent for any administrative or other costs incurred by the United States in carrying out the program authorized by this chapter, and the amount of such reduction shall be deposited to miscellaneous receipts of the Treasury” (30 USC, Subsection 191[b]). Thus, States effectively receive 49 percent of the revenues collected on leases within their state. The Act also recommends that “the legislature of the State may direct giving priority to those subdivisions of the State socially or economically impacted by development of minerals leased under this Act, for (i) planning, (ii) construction and maintenance of public facilities, and (iii) provision of public service” (30 USC, Subsection 191[a]). Given this recommendation, states have broad discretion in using these funds, and each state distributes them differently.²¹

Royalty rates are currently set by statute at a minimum of 12.5 percent of the gross value of the coal produced for surface mines and 8 percent for underground mines (43 CFR, Subparts 3473.3-2). The rate

²¹ Federal Coal Program Programmatic EIS Scoping Report. 2017

Draft – Office of Policy Analysis – 3/19/21

for surface mines may be increased on a lease-by-lease basis but may not be set below 12.5 percent. Currently, most leases contain a royalty rate of 12.5 percent.



From: [SharePoint Online](#)
To: [Sanchez, Alexandra L](#)
Subject: Daniel-Davis, Laura E successfully used the link to "DRAFT Presentation_Release of Oil and Gas Report"
Date: Wednesday, August 4, 2021 2:59:40 PM
Attachments: [bb98b955-71b7-4f61-85c3-5d5c33d701bf](#)
[dc1824d3-7295-40f8-a2a7-894eee939bfc](#)
[3c0bcdc0-d91b-4aea-b053-35ae8ca0f3a2](#)

Daniel-Davis, Laura E < laura_daniel-davis@ios.doi.gov > has opened the link you sent to "DRAFT Presentation_Release of Oil and Gas Report"!

If this is unexpected, you can open your document and manage its sharing permissions by clicking [here](#).



This link only works for the direct recipients of this message.



DRAFT Presentation_Release of Oil and Gas Report

Open

 Microsoft OneDrive

Microsoft respects your privacy. To learn more, please read our [Privacy Statement](#).
Microsoft Corporation, One Microsoft Way, Redmond, WA 98052

[Notification Settings](#)

Department of the Interior

Federal Oil and Gas Program Report

DRAFT; pre-decisional. Not for Distribution.



Executive Order 14008

Sec. 208. To the extent consistent with applicable law, the Secretary of the Interior shall pause new oil and natural gas leases on public lands or in offshore waters pending completion of a comprehensive review and reconsideration of Federal oil and gas permitting and leasing practices in light of the Secretary of the Interior's broad stewardship responsibilities over the public lands and in offshore waters, including potential climate and other impacts associated with oil and gas activities on public lands or in offshore waters.

The Secretary of the Interior shall complete that review in consultation with the Secretary of Agriculture, the Secretary of Commerce, through the National Oceanic and Atmospheric Administration, and the Secretary of Energy. In conducting this analysis, and to the extent consistent with applicable law, the Secretary of the Interior shall consider whether to adjust royalties associated with coal, oil, and gas resources extracted from public lands and offshore waters, or take other appropriate action, to account for corresponding climate costs.

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

From: [Feldgus, Steven H](#)
To: [Daniel-Davis, Laura E](#); [Culver, Nada L](#); [Lefton, Amanda B](#)
Cc: [Sanchez, Alexandra L](#)
Subject: RE: CONFIDENTIAL AND DELIBERATIVE - Q&A
Date: Monday, July 12, 2021 9:30:12 AM
Attachments: [Oil and gas report tough q and a v3 sf.docx](#)

Here are a few proposed additions and small edits to the Q&A.

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Sent: Monday, July 12, 2021 8:32 AM
To: Feldgus, Steven H <steve_feldgus@ios.doi.gov>; Culver, Nada L <nculver@blm.gov>; Lefton, Amanda B <Amanda.Lefton@boem.gov>
Cc: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: Re: CONFIDENTIAL AND DELIBERATIVE - Q&A

Yes please!

Get [Outlook for iOS](#)

From: Feldgus, Steven H <steve_feldgus@ios.doi.gov>
Sent: Monday, July 12, 2021 8:30:07 AM
To: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Culver, Nada L <nculver@blm.gov>; Lefton, Amanda B <Amanda.Lefton@boem.gov>
Cc: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: RE: CONFIDENTIAL AND DELIBERATIVE - Q&A

Do you want additional suggestions for tough Qs as well?

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Sent: Monday, July 12, 2021 8:29 AM
To: Culver, Nada L <nculver@blm.gov>; Feldgus, Steven H <steve_feldgus@ios.doi.gov>; Lefton, Amanda B <Amanda.Lefton@boem.gov>
Cc: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: CONFIDENTIAL AND DELIBERATIVE - Q&A

I'll be sharing this simultaneously with comms, others. Go forth and redline and we will merge and manage version control. Thanks to Amanda for initial draft!

Tough Q and A:

(b) (5)

(b) (5)

Formatted: Font: Italic

(b) (5)

Formatted: Font: Not Italic

Formatted: Font: Not Italic

Formatted: Font: Not Italic

Formatted: Font: Not Italic

From: [Schwartz, Melissa A](#)
To: [Daniel-Davis, Laura E](#); [Beaudreau, Tommy P](#); [Annatoyn, Travis J](#); [Roberts, Lawrence S](#); [Anderson, Robert T](#); [Alonso, Shantha R](#); [Wallace, Andrew G](#); [Landa, Mackenzie \(Kenzie\) L](#); [Kelly, Katherine P](#); [Sanchez, Alexandra L](#)
Subject: RE: (b) (5)
Date: Thursday, July 8, 2021 12:57:26 PM

Let's give folks til 1:30 for any additional edits on the PR? (b) (5)

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Sent: Thursday, July 8, 2021 12:12 PM
To: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: Re: (b) (5)

Great. (b) (5) Melissa lmk if draft PR still undergoing edits.

Laura

From: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>
Sent: Thursday, July 8, 2021 12:10 PM
To: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: RE: (b) (5)

I'll make that add (b) (5)

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Sent: Thursday, July 8, 2021 12:09 PM
To: Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L

<mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: Re: (b) (5)

Thanks Travis (b) (5)

From: Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>

Sent: Thursday, July 8, 2021 11:12 AM

To: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: RE: (b) (5)

Looks good. (b) (5)

From: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>

Sent: Thursday, July 8, 2021 10:51 AM

To: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: RE: (b) (5)

(b) (5) I will forward a few redlined comments shortly.

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>

Sent: Thursday, July 8, 2021 6:37 AM

To: Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: Re: (b) (5)

(b) (5) When further along will want to better sync with wording in draft PR.

From: Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>
Sent: Wednesday, July 7, 2021 6:01 PM
To: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: RE: (b) (5)

Draft release: https://doimssp-my.sharepoint.com/:w/g/personal/tcherry_ios_doi_gov/EQtgONiPSopPtDik954g6ccB-_VzmcIshzN6qBFaa6kBWw?e=8rbfe0

From: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>
Sent: Wednesday, July 7, 2021 12:19 PM
To: Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: (b) (5)

Privileged and Confidential
Pre-decisional

CLOSE HOLD

All,

(b) (5). Please keep this close hold.

Best,

TPB

From: [Daniel-Davis, Laura E](#)
To: [Beaudreau, Tommy P](#); [Annatoyn, Travis J](#); [Schwartz, Melissa A](#); [Roberts, Lawrence S](#); [Anderson, Robert T](#); [Alonso, Shantha R](#); [Wallace, Andrew G](#); [Landa, Mackenzie \(Kenzie\) L](#); [Kelly, Katherine P](#); [Sanchez, Alexandra L](#)
Subject: Re: (b) (5)
Date: Thursday, July 8, 2021 12:14:09 PM
Attachments: (b) (5)

(b) (5)

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Sent: Thursday, July 8, 2021 12:11 PM
To: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: Re: (b) (5)

Great (b) (5) Melissa lmk if draft PR still undergoing edits.

Laura

From: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>
Sent: Thursday, July 8, 2021 12:10 PM
To: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: RE: (b) (5)

I'll make that add (b) (5)

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Sent: Thursday, July 8, 2021 12:09 PM
To: Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L

<mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: Re: (b) (5)

Thanks Travis (b) (5)

From: Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>

Sent: Thursday, July 8, 2021 11:12 AM

To: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: RE: (b) (5)

Looks good. (b) (5)

From: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>

Sent: Thursday, July 8, 2021 10:51 AM

To: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: RE: (b) (5)

(b) (5). I will forward a few redlined comments shortly.

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>

Sent: Thursday, July 8, 2021 6:37 AM

To: Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: Re: (b) (5)

(b) (5) When further along will want to better sync with wording in draft PR.

From: Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>
Sent: Wednesday, July 7, 2021 6:01 PM
To: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: RE: (b) (5)

Draft release: https://doimssp-my.sharepoint.com/:w:/g/personal/tcherry_ios_doi_gov/EQtgONiPSopPtDik954g6ccB-_VzmclShzN6qBFaa6kBWw?e=8rbfe0

From: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>
Sent: Wednesday, July 7, 2021 12:19 PM
To: Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: (b) (5)

Privileged and Confidential
Pre-decisional

CLOSE HOLD

All,

(b) (5) Please keep this close hold.

Best,

TPB

(b) (5)

(b) (5)

(b) (5)

From: [Beaudreau, Tommy P](#)
To: [Daniel-Davis, Laura E](#); [Schwartz, Melissa A](#); [Roberts, Lawrence S](#); [Anderson, Robert T](#); [Annatoyn, Travis J](#); [Alonso, Shantha R](#); [Wallace, Andrew G](#); [Landa, Mackenzie \(Kenzie\) L](#); [Kelly, Katherine P](#); [Sanchez, Alexandra L](#)
Subject: RE: (b) (5)
Date: Thursday, July 8, 2021 11:55:17 AM
Attachments: (b) (5)

(b) (5). Attached are my redlined suggestions (b) (5)

If this looks good to everyone, Laura should should share (b) (5) and the draft press release the WH.

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Sent: Thursday, July 8, 2021 6:37 AM
To: Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: Re: (b) (5)

(b) (5) When further along will want to better sync with wording in draft PR.

From: Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>
Sent: Wednesday, July 7, 2021 6:01 PM
To: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: RE: (b) (5)

Draft release: https://doimspp-my.sharepoint.com/:w:/g/personal/tcherry_ios_doi_gov/EQtgONiPSopPtDik954g6ccB-_VzmclShzN6qBFaa6kBWw?e=8rbfe0

From: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>
Sent: Wednesday, July 7, 2021 12:19 PM
To: Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>;

Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>

Subject: (b) (5)

Privileged and Confidential
Pre-decisional

CLOSE HOLD

All,

(b) (5) . Please
keep this close hold.

Best,

TPB

(b) (5)

(b) (5)

(b) (5)

From: Daniel-Davis, Laura E
To: Schwartz, Melissa A; Beaudreau, Tommy P; Roberts, Lawrence S; Anderson, Robert T; Annatoyn, Travis J; Alonso, Shantha R; Wallace, Andrew G; Landa, Mackenzie (Kenzie) L; Kelly, Katherine P; Sanchez, Alexandra L
Subject: Re: (b) (5)
Date: Thursday, July 8, 2021 6:37:03 AM
Attachments: (b) (5)

(b) (5) When further along will want to better sync with wording in draft PR.

From: Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>
Sent: Wednesday, July 7, 2021 6:01 PM
To: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>; Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: RE: (b) (5)

Draft release: https://doimsp-my.sharepoint.com/:w:/g/personal/tcherry_ios_doi_gov/EQtgONiPSopPtDik954g6ccB-_VzmclShzN6qBFaa6kBWw?e=8rbfe0

From: Beaudreau, Tommy P <tommy_beaudreau@ios.doi.gov>
Sent: Wednesday, July 7, 2021 12:19 PM
To: Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>; Annatoyn, Travis J <travis.annatoyn@sol.doi.gov>; Schwartz, Melissa A <melissa_schwartz@ios.doi.gov>; Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>; Alonso, Shantha R <shantha_alonso@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Landa, Mackenzie (Kenzie) L <mackenzie_landa@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Subject: (b) (5)

Privileged and Confidential
Pre-decisional

CLOSE HOLD

All,

(b) (5) Please
keep this close hold.

Best,

TPB

(b) (5)

(b) (5)

(b) (5)

From: [Feldgus, Steven H](#)
To: [Lefton, Amanda B](#); [Culver, Nada L](#); [Jackson, Danna R](#); [Knodel, Marissa S](#); [Diera, Alexx A](#); [Sanchez, Alexandra L](#)
Cc: [Daniel-Davis, Laura E](#)
Subject: Edited O&G report
Date: Monday, June 21, 2021 8:45:12 AM
Attachments: [DRAFT Oil and Gas Report 6-20-21 - clean.docx](#)

Here's the most recent version of the O&G report, which was sent to Larry yesterday.

Steve Feldgus, Ph.D.
Deputy Assistant Secretary for Land and Minerals Management
U.S. Department of the Interior
Steve_feldgus@ios.doi.gov
He/him/his

**DRAFT-DELIBERATIVE-PRE-DECISIONAL
FOR INTERNAL DISCUSSION ONLY**

**Report on the Federal Oil and Gas Leasing Program
Department of the Interior, Summer 2021**

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

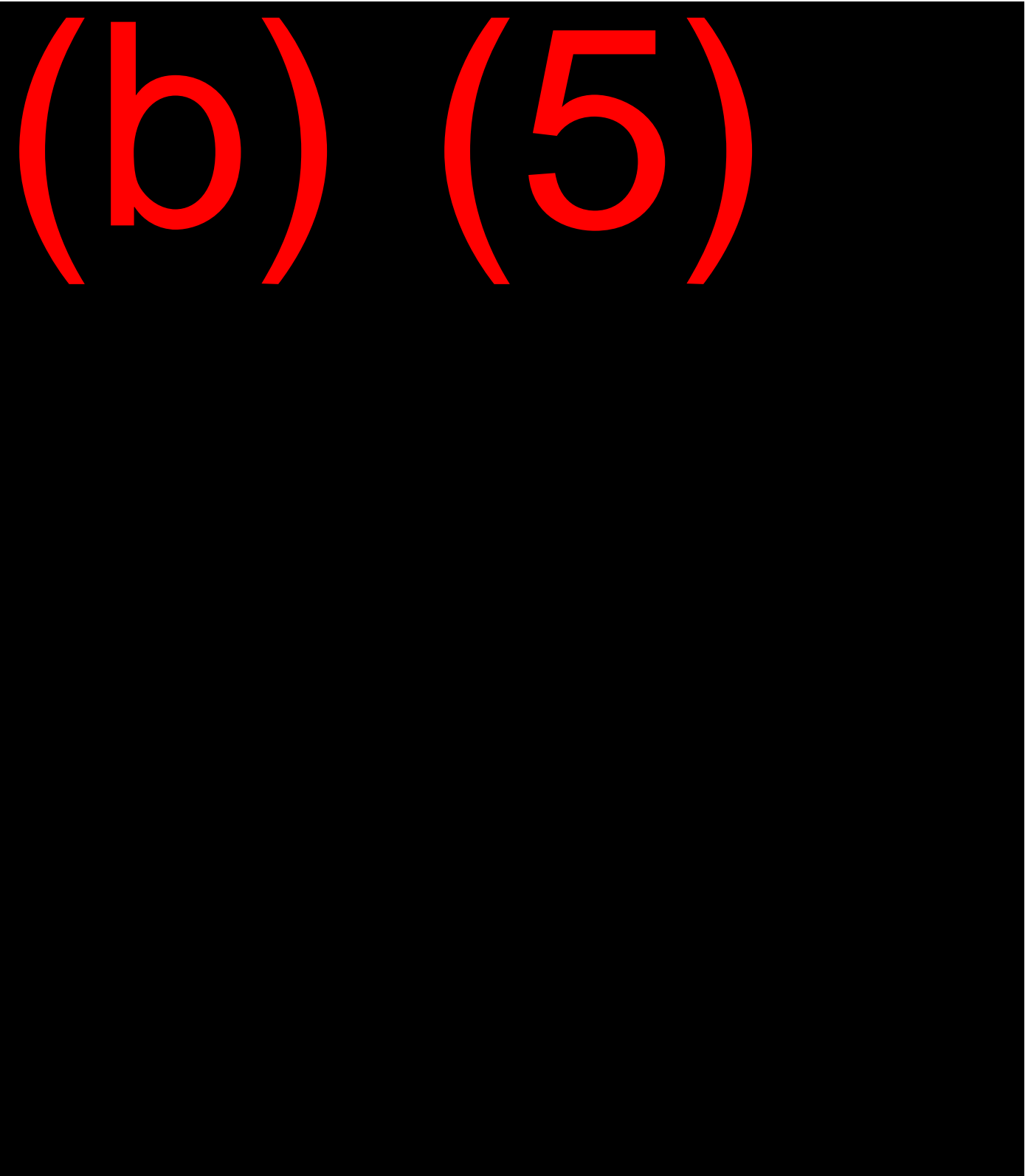
(b) (5)

(b) (5)

(b) (5)

(b) (5)

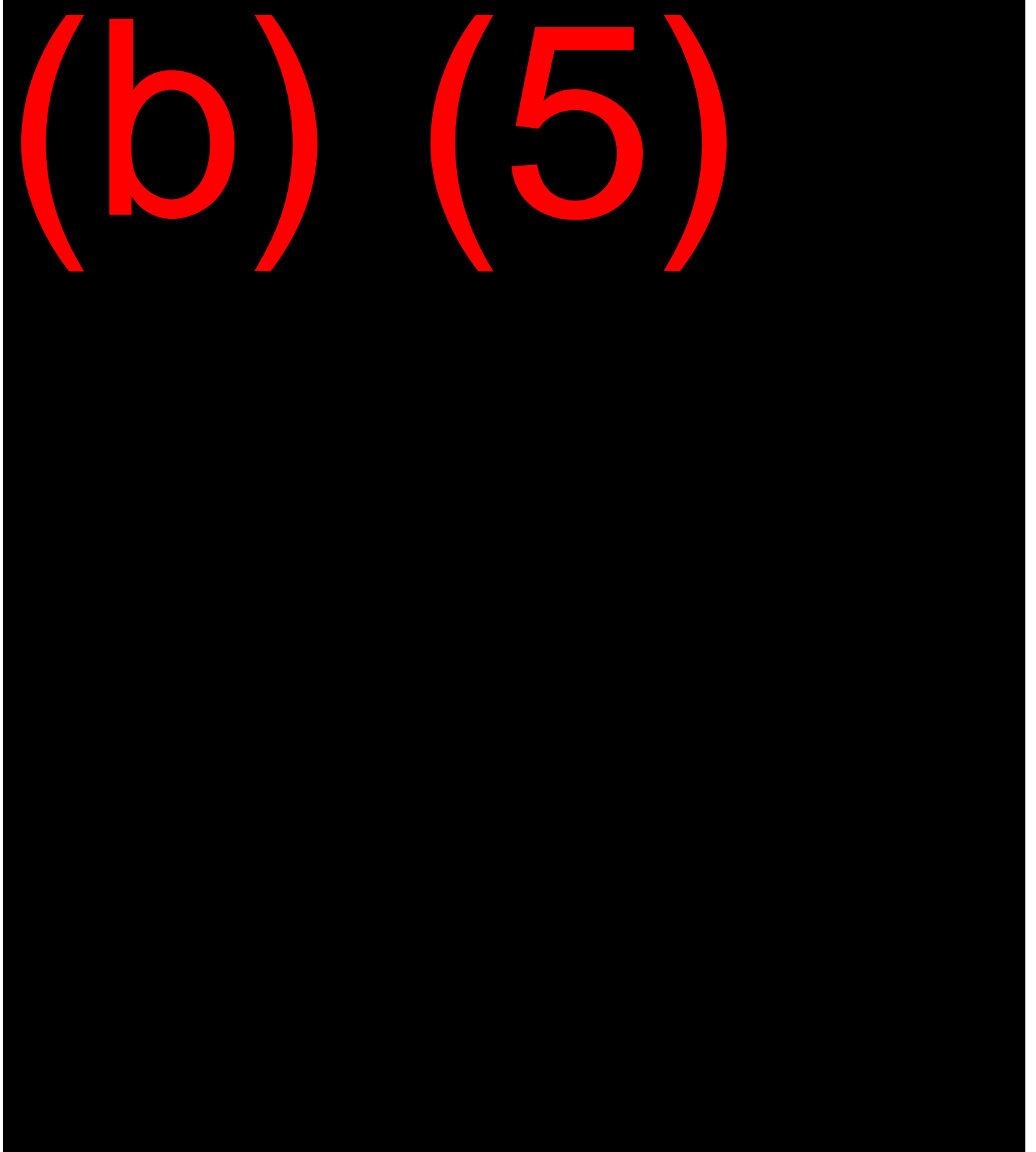
(b) (5)



(b) (5)

(b) (5)

(b) (5)

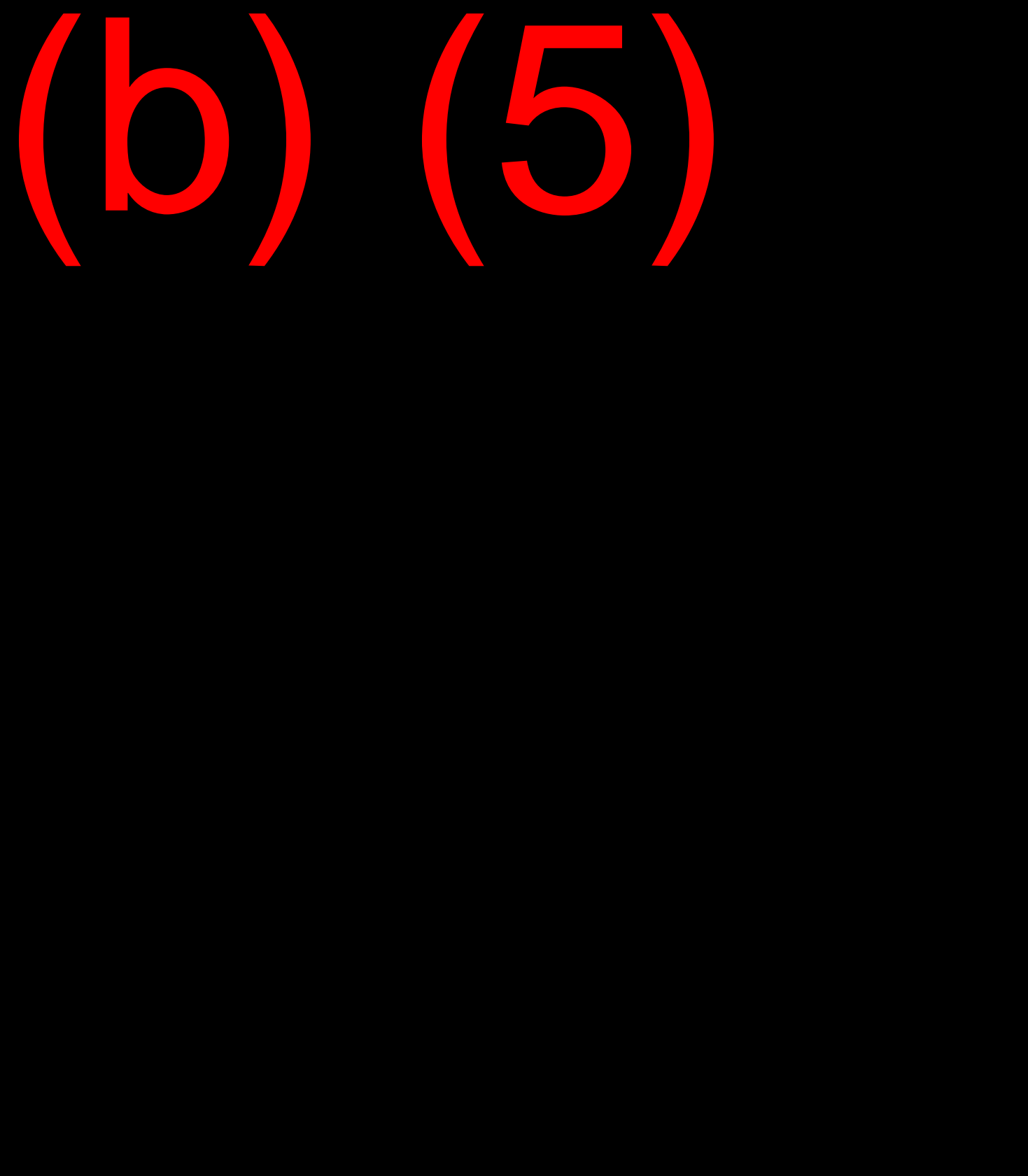


(b) (5)

(b) (5)

**DRAFT-DELIBERATIVE-PRE-DECISIONAL
FOR INTERNAL DISCUSSION ONLY**

(b) (5)



From: [Daniel-Davis, Laura E](#)
To: [Lefton, Amanda B](#); [Knodel, Marissa S](#); [Culver, Nada L](#); [Jackson, Danna R](#); [Diera, Alexx A](#); [Scott, Janea A](#); [Feldgus, Steven H](#)
Cc: [Sanchez, Alexandra L](#)
Subject: DRAFT interim report
Date: Wednesday, June 9, 2021 9:30:29 PM
Attachments: [DRAFT Report 060821.docx](#)

Team ASLM! Here's the draft we conveyed for feedback.

THANK YOU to each of you for the hours of great thinking and analysis you put into this interim report. It's a great product!

We also sent along the leasing revenue analyses.

We will look forward to hearing more.

Again, thanks. This has been an enormous task and you've each made such an impact. Special acknowledgment to Alex Sanchez for holding the "pen" and suffering through what felt like interminable edits and rewrites from all corners of this team and elsewhere in DOI.

You guys are the best!

Laura

**DRAFT-DELIBERATIVE-PRE-DECISIONAL
FOR INTERNAL DISCUSSION ONLY**

**Interim Report on the Federal Oil and Gas Leasing Program
Department of the Interior, Summer 2021**

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

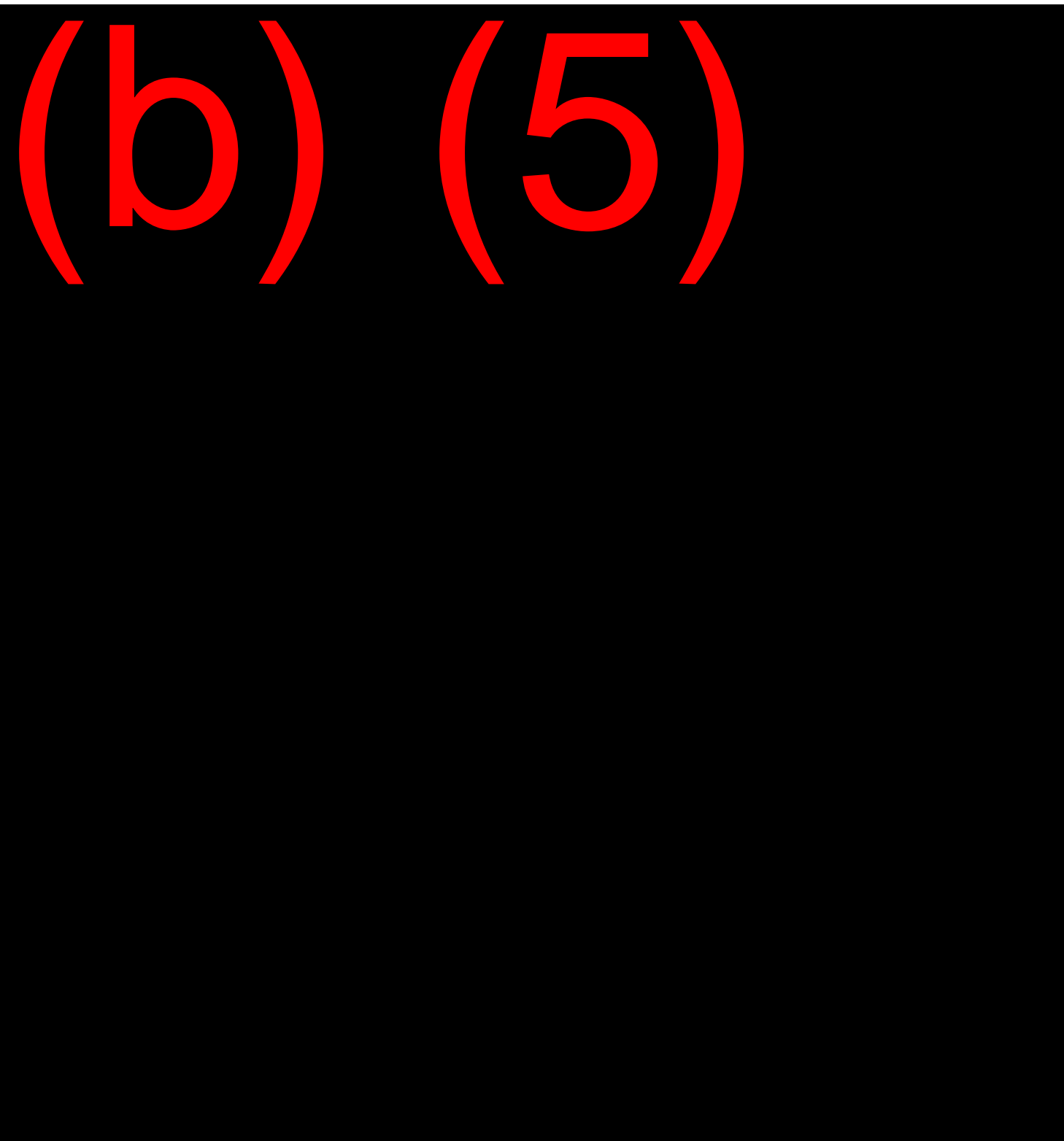
(b) (5)

(b) (5)

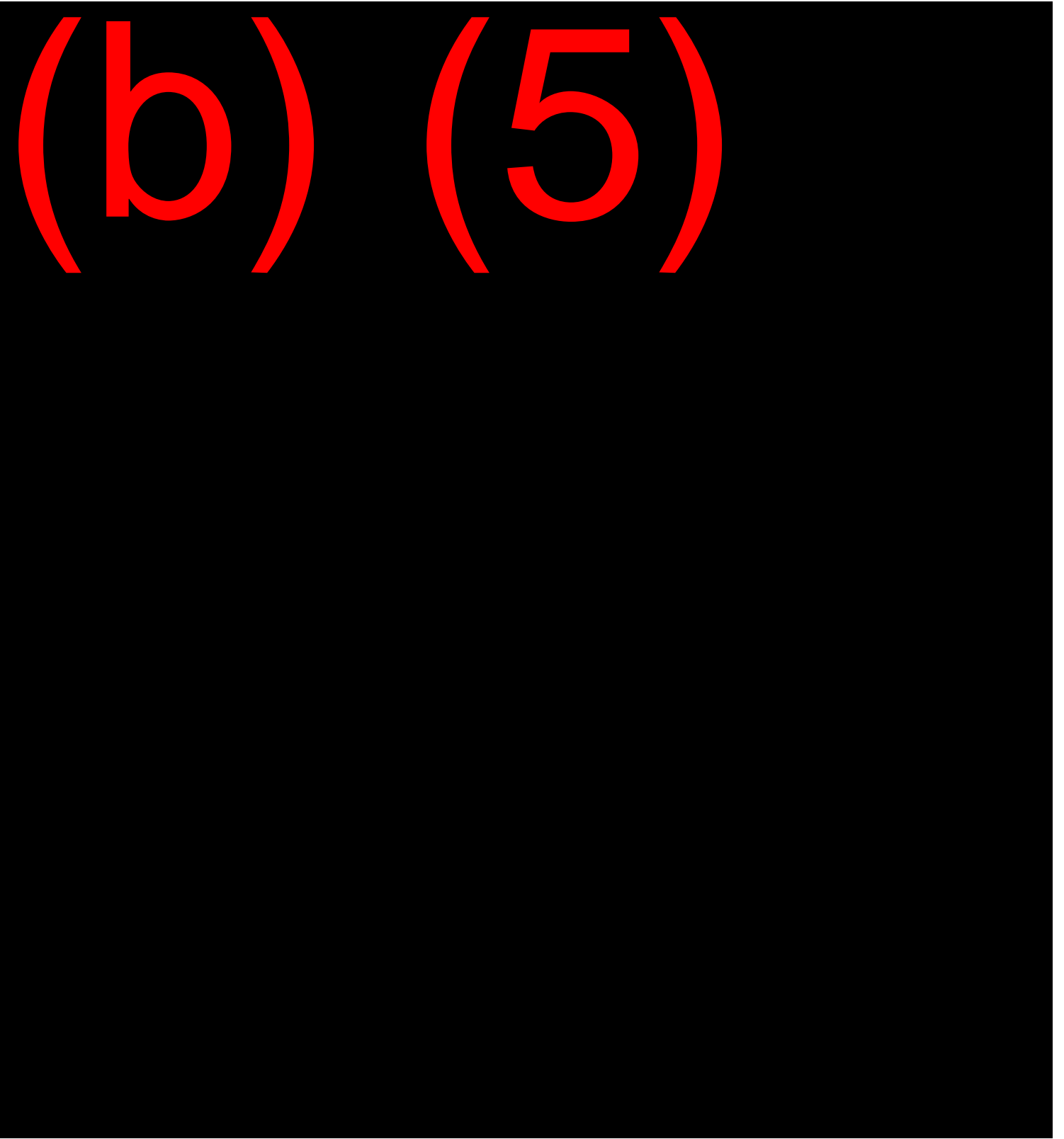
(b) (5)

(b) (5)

(b) (5)



(b) (5)



(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

From: [Wallace, Andrew G](#)
To: [Daniel-Davis, Laura E](#); [Roberts, Lawrence S](#); [Kelly, Katherine P](#); [Anderson, Robert T](#)
Cc: [Sanchez, Alexandra L](#); [Feldgus, Steven H](#)
Subject: RE: CONFIDENTIAL/PRE-DECISIONAL // DRAFT Report + revenue analysis
Date: Tuesday, June 8, 2021 4:44:56 PM

I've looked through and had a couple questions would be happy to talk through

(b) (5) [Redacted]

From: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Sent: Tuesday, June 8, 2021 4:23 PM
To: Roberts, Lawrence S <lawrence_s_roberts@ios.doi.gov>; Kelly, Katherine P <Kate_Kelly@ios.doi.gov>; Wallace, Andrew G <andrew_wallace@ios.doi.gov>; Anderson, Robert T <Robert.Anderson@sol.doi.gov>
Cc: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>; Feldgus, Steven H <steve_feldgus@ios.doi.gov>
Subject: CONFIDENTIAL/PRE-DECISIONAL // DRAFT Report + revenue analysis

CONFIDENTIAL / PRE-DECISIONAL

Hi all,

Attached is a clean copy of the draft interim report, reflecting all edits and resolution of the fact/cite issues we were scrubbing through the weekend. This is the version we'd like to send to the WH team for feedback.

Also attached are revenue analyses for the onshore and offshore leasing programs, should we proceed with reforms as outlined, if any new lease sales take place.

- (b) (5) [Redacted]
- [Redacted]

Let us know if you have questions and/or would like to discuss. We are ready to move forward when you are.

Laura

From: [Klaja, John M](#)
To: [Sanchez, Alexandra L](#); [Ravas, Theodore J](#)
Subject: Re: Draft report
Date: Thursday, July 8, 2021 7:46:27 PM
Attachments: [OFAS-0521 Oil and Gas Report Summer 2021 LAYOUT 2 columns.pdf](#)
[OFAS-0521 Oil and Gas Report Summer 2021 LAYOUT Single Column.pdf](#)

Hello Alexandra,

Just following up on the status of the final text for the Summer 2021 Interim Oil and Gas Report.

Attached please find two sample text spread layouts for your review.

Please let us know which you prefer and when we may expect to receive the final text.

I'm out on leave this Friday but am back in the office on Monday. Look forward to hearing from you.

Thank you,

John

John Klaja

Visual Information Specialist
U.S. Department of the Interior
Office of Facilities and Administrative Services (OFAS)
Creative Communication Services
1849 C Street, NW MS 1647
Washington, DC 20240
Office: 202-208-6246
Mobile: 202-603-2694
John_Klaja@ios.doi.gov

For more information visit our website at: <http://www.doi.gov/ofas>
Graphics mailbox ofas_creative_services@ios.doi.gov

From: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Date: Tuesday, June 8, 2021 at 4:20 PM
To: Klaja, John M <john_klaja@ios.doi.gov>, Ravas, Theodore J <theodore_ravas@ios.doi.gov>
Subject: RE: Draft report

From: Klaja, John M <john_klaja@ios.doi.gov>
Sent: Tuesday, June 8, 2021 2:20 PM
To: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>; Ravas, Theodore J <theodore_ravas@ios.doi.gov>
Subject: Re: Draft report

100% understood Alexandra.

Thank you,

John

John Klaja

Visual Information Specialist
U.S. Department of the Interior
Office of Facilities and Administrative Services (OFAS)
Creative Communication Services
1849 C Street, NW MS 1647
Washington, DC 20240
Office: 202-208-6246
Mobile: 202-603-2694
John_Klaja@ios.doi.gov

For more information visit our website at: <http://www.doi.gov/ofas>
Graphics mailbox ofas_creative_services@ios.doi.gov

From: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Date: Tuesday, June 8, 2021 at 4:18 PM
To: Klaja, John M <john_klaja@ios.doi.gov>, Ravas, Theodore J <theodore_ravas@ios.doi.gov>
Subject: RE: Draft report

Thank you, and no internal sharing within the bureaus either, this is very close hold! (Sorry just have to say it!)

Thanks again!

Alex

From: Klaja, John M <john_klaja@ios.doi.gov>
Sent: Tuesday, June 8, 2021 2:08 PM
To: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>; Ravas, Theodore J <theodore_ravas@ios.doi.gov>
Subject: Re: Draft report

Thanks Alexandra.

We'll get started on a sample text spread and a style for the callout boxes and the few infographics. We will wait on the final text version to layout the entire report. Understood about this being confidential and not to share it on the facebook or the twitters. For our eyes only.

John

John Klaja

Visual Information Specialist

U.S. Department of the Interior
Office of Facilities and Administrative Services (OFAS)
Creative Communication Services
1849 C Street, NW MS 1647
Washington, DC 20240
Office: 202-208-6246
Mobile: 202-603-2694
John_Klaja@ios.doi.gov

For more information visit our website at: <http://www.doi.gov/ofas>
Graphics mailbox ofas_creative_services@ios.doi.gov

From: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Date: Tuesday, June 8, 2021 at 3:55 PM
To: Klaja, John M <john_klaja@ios.doi.gov>, Ravas, Theodore J <theodore_ravas@ios.doi.gov>
Subject: Draft report

Hi John and TJ – attached is a draft of the report.
It still has another round of reviews, but I wanted you to get a look at it to start your process.
Again, this is draft, confidential, deliberative, pre-decisional and NOT to be shared. I do not know how many edits will happen in this next round, and will be in touch when I know more.
Thank you for your help and patience on this – please let me know if you have any questions.
Alex

Alexandra Sanchez (she/her)
Special Assistant
Office of the Assistant Secretary
Land and Minerals Management
U.S. Department of the Interior

Interim Report on the Federal Oil & Gas Leasing and Permitting Programs

Summer 2021



U.S. Department of the Interior



(b) (5)

(b) (5)

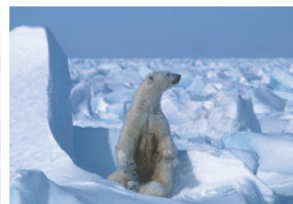
(b) (5)

(b) (5)



Interim Report on the Federal Oil & Gas Leasing and Permitting Programs

Summer 2021



U.S. Department of the Interior

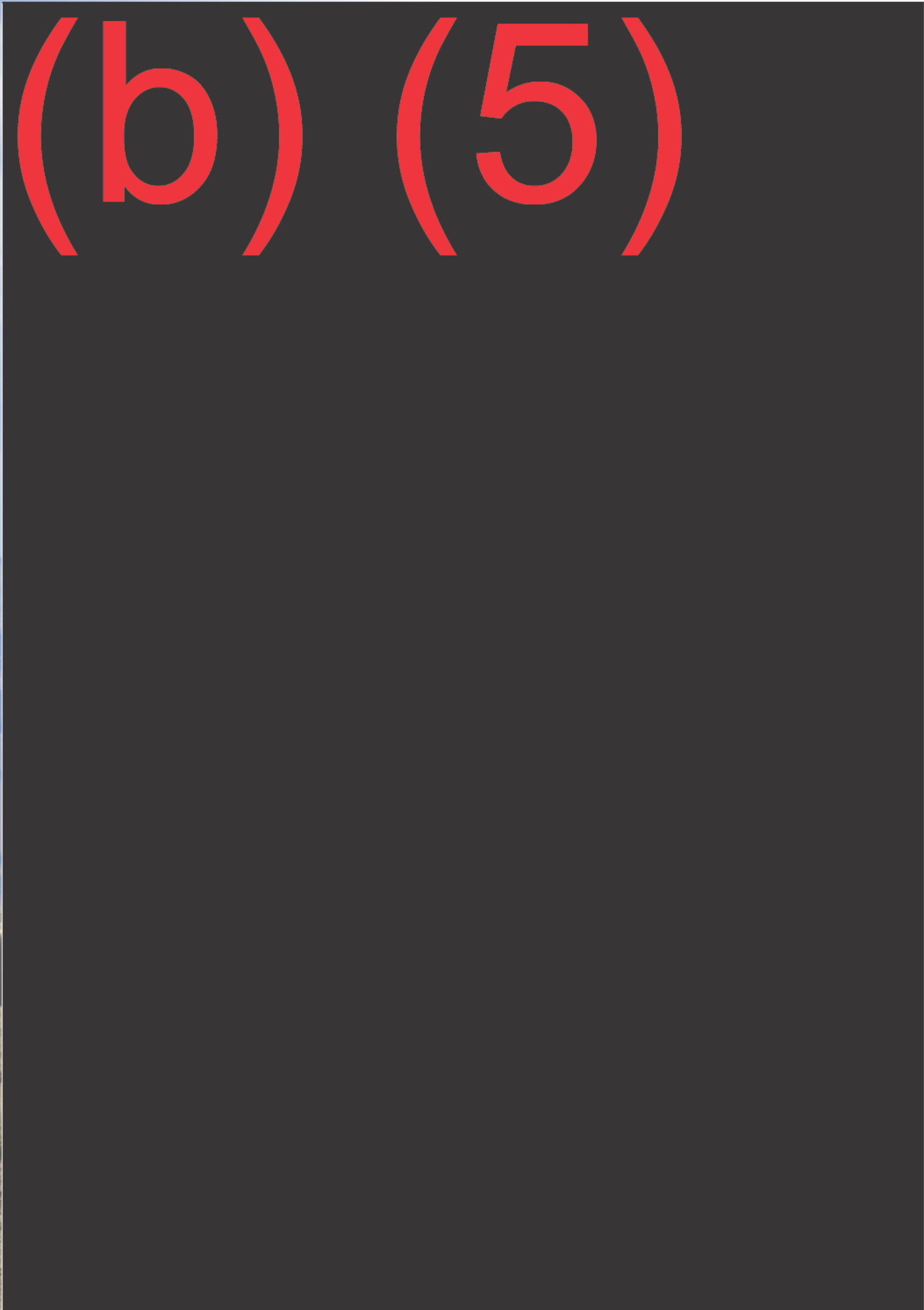


Interim Report on the Federal Oil & Gas Leasing and Permitting Programs

Summer 2021

(b) (5)





(b) (5)

(b) (5)



From: [Culver, Nada L](#)
To: [Lefton, Amanda B](#); [Sanchez, Alexandra L](#); [Jackson, Danna R](#); [Diera, Alexx A](#); [Knodel, Marissa S](#)
Subject: RE: Sanchez, Alexandra L shared "Outreach Summary_interim report" with you.
Date: Wednesday, June 30, 2021 10:23:49 AM
Attachments: [image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)

I agree on the Labor issue. I'll dive in again in a moment.

Nada Wolff Culver
Deputy Director, Policy and Programs
Bureau of Land Management
Cell: 202-255-6979
nculver@blm.gov

From: Lefton, Amanda B <Amanda.Lefton@boem.gov>
Sent: Wednesday, June 30, 2021 8:10 AM
To: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>; Culver, Nada L <nculver@blm.gov>; Jackson, Danna R <djackson@blm.gov>; Diera, Alexx A <adiera@blm.gov>; Knodel, Marissa S <Marissa.Knodel@boem.gov>
Subject: RE: Sanchez, Alexandra L shared "Outreach Summary_interim report" with you.

I just emailed you separately. I thought about it last night and, while we certainly have talked to labor, I do not remember a specific meeting that was focused on the review. It would feel a bit off to characterize the discussions that way. I spoke with the labors, AFL, NABTU, ironworkers, etc, but largely about OSW. Still with the review in mind, but recommend not having a separate labor header here beyond having included them in the forum.

From: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Sent: Wednesday, June 30, 2021 9:17 AM
To: Culver, Nada L <nculver@blm.gov>; Jackson, Danna R <djackson@blm.gov>; Diera, Alexx A <adiera@blm.gov>; Lefton, Amanda B <Amanda.Lefton@boem.gov>; Knodel, Marissa S <Marissa.Knodel@boem.gov>
Subject: RE: Sanchez, Alexandra L shared "Outreach Summary_interim report" with you.

Thanks, all pinging one more time...

Nada, can your team take a look and fill in the blanks on your hearings? And any other meetings?

And Amanda, can you let me know the labor groups you've met with?

Also Laura really wanted to make sure she had a solid list of names of all the electeds that you have met with or spoken to so I can add some numbers up for her presentation to the WH.

Thank you!

Alex

From: Sanchez, Alexandra L

Sent: Tuesday, June 29, 2021 3:17 PM

To: Culver, Nada L <nculver@blm.gov>; Jackson, Danna R <djackson@blm.gov>; Diera, Alexx A <adiera@blm.gov>; Lefton, Amanda B <Amanda.Lefton@boem.gov>; Knodel, Marissa S <Marissa.Knodel@boem.gov>

Subject: Sanchez, Alexandra L shared "Outreach Summary_interim report" with you.



Sanchez, Alexandra L shared a file with you

Can everyone take a look and add if there's anything else? Thank you!



[Outreach Summary_interim report](#)



This link only works for the direct recipients of this message.

Open

From: [Knodel, Marissa S](#)
To: [Lefton, Amanda B](#); [Sanchez, Alexandra L](#); [Culver, Nada L](#); [Jackson, Danna R](#); [Diera, Alexx A](#)
Subject: Re: Sanchez, Alexandra L shared "Outreach Summary_interim report" with you.
Date: Wednesday, June 30, 2021 10:12:37 AM
Attachments: [image006.png](#)
[image007.png](#)
[image008.png](#)
[image009.png](#)
[image010.png](#)

Similarly with elected officials, the list we have currently in the document is up-to-date for BOEM. Most of the meetings we've had recently with local or State elected officials and MOCs have been focused on offshore wind.

Marissa Knodel
Advisor, Bureau of Ocean Energy Management
202.538.2415
Marissa.Knodel@boem.gov

From: Lefton, Amanda B <Amanda.Lefton@boem.gov>
Sent: Wednesday, June 30, 2021 10:09 AM
To: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>; Culver, Nada L <nculver@blm.gov>; Jackson, Danna R <djackson@blm.gov>; Diera, Alexx A <adiera@blm.gov>; Knodel, Marissa S <Marissa.Knodel@boem.gov>
Subject: RE: Sanchez, Alexandra L shared "Outreach Summary_interim report" with you.

I just emailed you separately. I thought about it last night and, while we certainly have talked to labor, I do not remember a specific meeting that was focused on the review. It would feel a bit off to characterize the discussions that way. I spoke with the labors, AFL, NABTU, ironworkers, etc, but largely about OSW. Still with the review in mind, but recommend not having a separate labor header here beyond having included them in the forum.

From: Sanchez, Alexandra L <alexandra_sanchez@ios.doi.gov>
Sent: Wednesday, June 30, 2021 9:17 AM
To: Culver, Nada L <nculver@blm.gov>; Jackson, Danna R <djackson@blm.gov>; Diera, Alexx A <adiera@blm.gov>; Lefton, Amanda B <Amanda.Lefton@boem.gov>; Knodel, Marissa S <Marissa.Knodel@boem.gov>
Subject: RE: Sanchez, Alexandra L shared "Outreach Summary_interim report" with you.

Thanks, all pinging one more time...

Nada, can your team take a look and fill in the blanks on your hearings? And any other meetings? And Amanda, can you let me know the labor groups you've met with?

Also Laura really wanted to make sure she had a solid list of names of all the electeds that you have met with or spoken to so I can add some numbers up for her presentation to the WH.

Thank you!

Alex

From: Sanchez, Alexandra L

Sent: Tuesday, June 29, 2021 3:17 PM

To: Culver, Nada L <nculver@blm.gov>; Jackson, Danna R <djackson@blm.gov>; Diera, Alexx A <adiera@blm.gov>; Lefton, Amanda B <Amanda.Lefton@boem.gov>; Knodel, Marissa S <Marissa.Knodel@boem.gov>

Subject: Sanchez, Alexandra L shared "Outreach Summary_interim report" with you.



Sanchez, Alexandra L shared a file with you

Can everyone take a look and add if there's anything else? Thank you!



[Outreach Summary_interim report](#)



This link only works for the direct recipients of this message.

Open

From: [Daniel-Davis, Laura E](#)
To: [Roberts, Lawrence S](#); [Kelly, Katherine P](#); [Wallace, Andrew G](#); [Anderson, Robert T](#)
Cc: [Sanchez, Alexandra L](#); [Feldgus, Steven H](#)
Subject: CONFIDENTIAL/PRE-DECISIONAL // DRAFT Report + revenue analysis
Date: Tuesday, June 8, 2021 4:22:52 PM
Attachments: [DRAFT Report 060821.docx](#)
[BOEM Leasing Path DRAFT June 7.docx](#)
[Bonus bid revenue estimates 20210608 v.2.docx](#)

CONFIDENTIAL / PRE-DECISIONAL

Hi all,

Attached is a clean copy of the draft interim report, reflecting all edits and resolution of the fact/cite issues we were scrubbing through the weekend. This is the version we'd like to send to the WH team for feedback.

Also attached are revenue analyses for the onshore and offshore leasing programs, should we proceed with reforms as outlined if any new lease sales take place



Let us know if you have questions and/or would like to discuss. We are ready to move forward when you are.

Laura



United States Department of the Interior

BUREAU OF OCEAN ENERGY MANAGEMENT
WASHINGTON, DC 20240-0001

To: Laura Daniel-Davis
Principal Deputy Assistant Secretary, Land and Minerals Management

From: Amanda Lefton
Director, Bureau of Ocean Energy Management

Subject: Approach to Remaining Lease Sales in 2017-2022 National OCS Oil and Gas Program

(b) (5)

DRAFT

(b) (5)

(b) (5)

(b) (5)

DRAFT

(b) (5)

(b) (5)

DRAFT

From: [SharePoint Online](#)
To: [Sanchez, Alexandra L](#)
Subject: Feldgus, Steven H successfully used the link to "2021.05.11 DRAFT Revised OG Report 051021 for Review"
Date: Thursday, May 13, 2021 4:20:24 PM
Attachments: [70d0bdaa-4d97-4b5f-8329-41a7491a253e](#)
[af4ec3f7-c5b8-437c-98f6-56843405a490](#)
[5232ba04-09a5-469a-af2b-85b1e13e6384](#)

Feldgus, Steven H < steve_feldgus@ios.doi.gov > has opened the link you sent to "2021.05.11 DRAFT Revised OG Report 051021 for Review"!

If this is unexpected, you can open your document and manage its sharing permissions by clicking [here](#).



This link only works for the direct recipients of this message.



2021.05.11 DRAFT Revised OG Report 051021 for Review

Open



Microsoft respects your privacy. To learn more, please read our [Privacy Statement](#).
Microsoft Corporation, One Microsoft Way, Redmond, WA 98052

[Notification Settings](#)

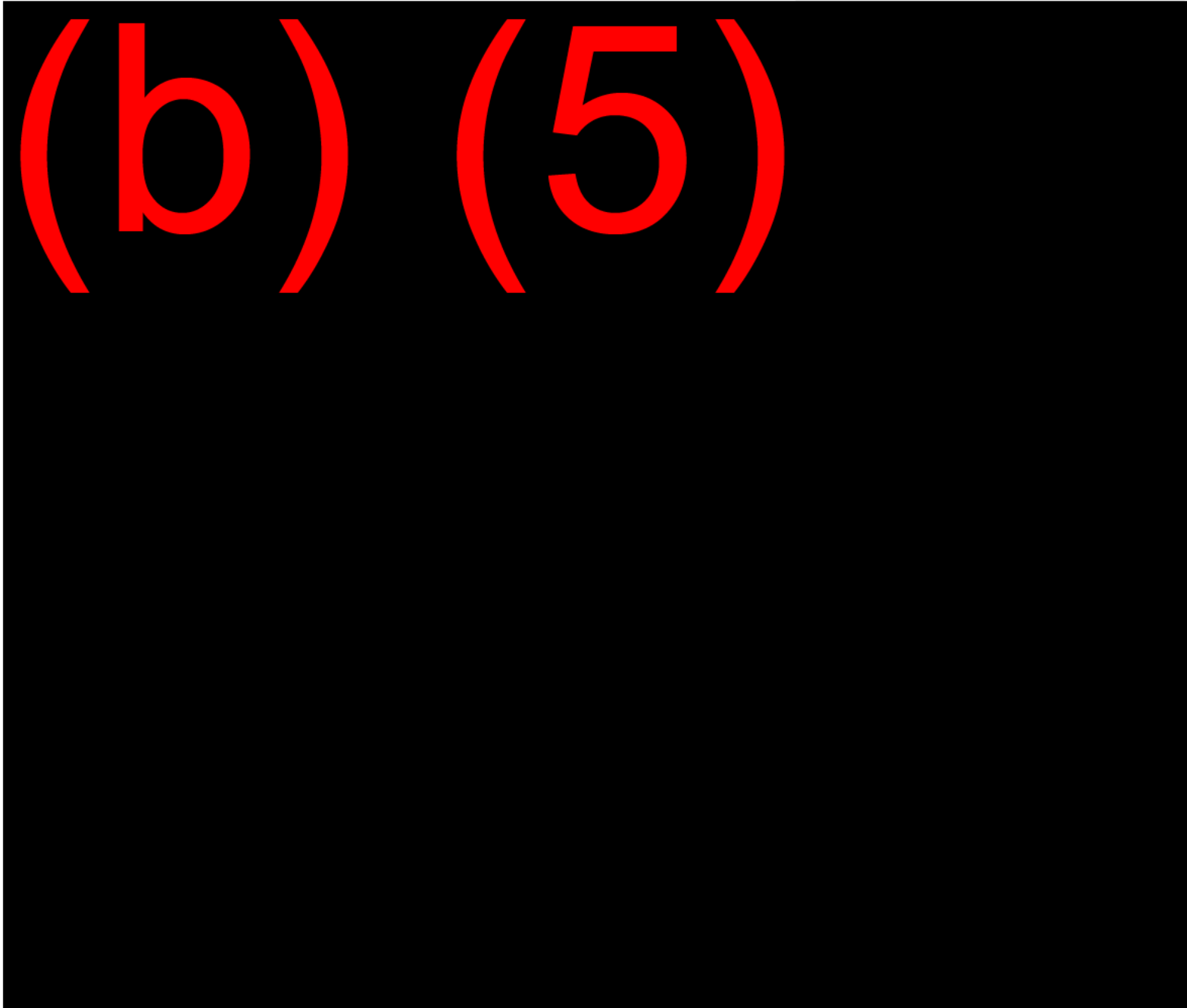
DRAFT/DELIBERATIVE VERSION FOR INTERNAL DISCUSSION ONLY

**Interim Report on the Federal Oil and Gas Leasing Program
Department of the Interior, Summer 2021**

(b) (5)

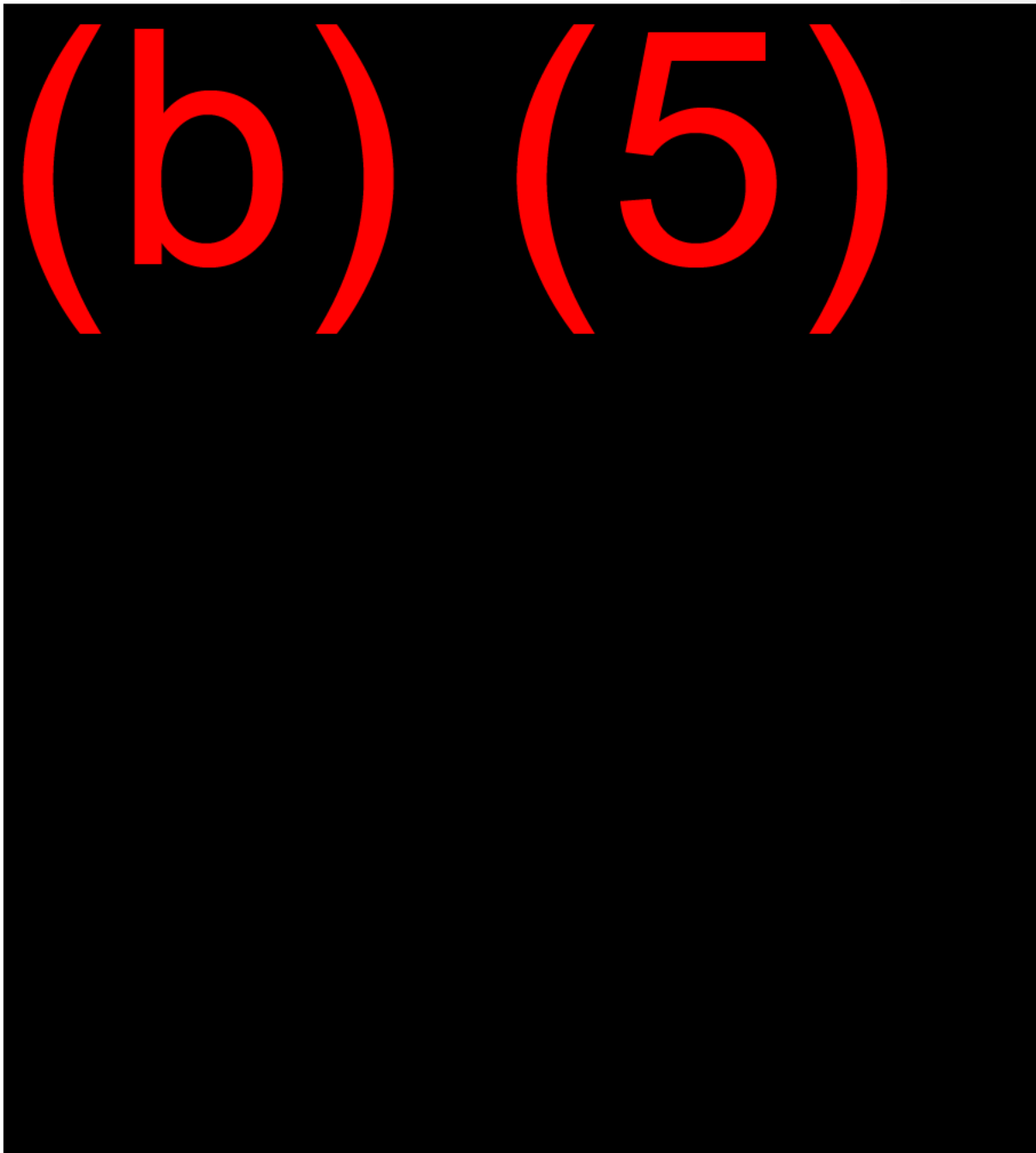
DRAFT/DELIBERATIVE VERSION FOR INTERNAL DISCUSSION ONLY

(b) (5)



(b) (5)

(b) (5)



(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

From: [Daniel-Davis, Laura E](#)
To: [Sanchez, Alexandra L](#)
Subject: Fwd: draft O&G report with SOL DMR comments
Date: Wednesday, May 12, 2021 9:44:14 AM
Attachments: [2021.05.11 DRAFT Revised O&G Report 051021 for Review.docx](#)

Get [Outlook for iOS](#)

From: Landreth, Natalie A <natalie.landreth@sol.doi.gov>
Sent: Wednesday, May 12, 2021 2:39:02 AM
To: Daniel-Davis, Laura E <laura_daniel-davis@ios.doi.gov>
Subject: draft O&G report with SOL DMR comments

ATTORNEY CLIENT PRIVILEGED / DRAFT DELIBERATIVE

Hello – went through this with DMR and have gone through all their comments to separate wheat from chaff, attached. Interestingly, the parts (b) (5) [REDACTED] [REDACTED] They have suggested language in places but let me know if you would like us to look further at any of these issues or suggest other language changes.

Natalie

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)