

**From:** [Schwartz, Melissa A](#)  
**To:** [Daniel-Davis, Laura E](#)  
**Subject:** RE: [EXTERNAL] Oil and gas report  
**Date:** Tuesday, November 30, 2021 3:53:13 PM

---

Any luck?

---

**From:** Daniel-Davis, Laura E <laura\_daniel-davis@ios.doi.gov>  
**Sent:** Sunday, November 28, 2021 12:28 PM  
**To:** Schwartz, Melissa A <melissa\_schwartz@ios.doi.gov>  
**Subject:** Re: [EXTERNAL] Oil and gas report

We should be able to post late tomorrow or Tuesday on the Dept FOIA site. Sanchez has been working to be ready. Can update tomorrow morning.

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**From:** Schwartz, Melissa A <melissa\_schwartz@ios.doi.gov>  
**Sent:** Sunday, November 28, 2021 11:55:50 AM  
**To:** Daniel-Davis, Laura E <laura\_daniel-davis@ios.doi.gov>  
**Subject:** Fwd: [EXTERNAL] Oil and gas report

We had said we would release. How do you want to handle?

Melissa Schwartz (she/her)  
Communications Director  
Office of the Secretary  
Department of the Interior

---

**From:** Heather Richards <hrichards@eenews.net>  
**Sent:** Sunday, November 28, 2021 9:27:26 AM  
**To:** Interior Press <interior\_press@ios.doi.gov>; Cherry, Tyler A <tyler\_cherry@ios.doi.gov>; Schwartz, Melissa A <melissa\_schwartz@ios.doi.gov>  
**Subject:** [EXTERNAL] Oil and gas report

**This email has been received from outside of DOI - Use caution before clicking on links, opening attachments, or responding.**

Hey,

Is there a place I can review the public comments that Interior took in the preparation of the oil and gas report released Friday?

Thank you,

Heather

**From:** [Schwartz, Melissa A](#)  
**To:** [Daniel-Davis, Laura E](#)  
**Subject:** Re: [EXTERNAL] Oil and gas report  
**Date:** Sunday, November 28, 2021 11:29:09 AM

---

Great, thanks

Melissa Schwartz (she/her)  
Communications Director  
Office of the Secretary  
Department of the Interior

---

**From:** Daniel-Davis, Laura E <laura\_daniel-davis@ios.doi.gov>  
**Sent:** Sunday, November 28, 2021 12:27:47 PM  
**To:** Schwartz, Melissa A <melissa\_schwartz@ios.doi.gov>  
**Subject:** Re: [EXTERNAL] Oil and gas report

We should be able to post late tomorrow or Tuesday on the Dept FOIA site. Sanchez has been working to be ready. Can update tomorrow morning.

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---

**From:** Schwartz, Melissa A <melissa\_schwartz@ios.doi.gov>  
**Sent:** Sunday, November 28, 2021 11:55:50 AM  
**To:** Daniel-Davis, Laura E <laura\_daniel-davis@ios.doi.gov>  
**Subject:** Fwd: [EXTERNAL] Oil and gas report

We had said we would release. How do you want to handle?

Melissa Schwartz (she/her)  
Communications Director  
Office of the Secretary  
Department of the Interior

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**From:** Heather Richards <hrichards@eenews.net>  
**Sent:** Sunday, November 28, 2021 9:27:26 AM  
**To:** Interior Press <interior\_press@ios.doi.gov>; Cherry, Tyler A <tyler\_cherry@ios.doi.gov>; Schwartz, Melissa A <melissa\_schwartz@ios.doi.gov>  
**Subject:** [EXTERNAL] Oil and gas report

**This email has been received from outside of DOI - Use caution before clicking on links, opening attachments, or responding.**

Hey,

Is there a place I can review the public comments that Interior took in the preparation of the oil and gas report released Friday?

Thank you,

Heather

**From:** [Schwartz, Melissa A](#)  
**To:** [Sanchez, Alexandra L](#); [Daniel-Davis, Laura E](#)  
**Subject:** RE: [EXTERNAL] Oil and gas report  
**Date:** Friday, December 10, 2021 10:37:00 AM

---

Thanks!!

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Friday, December 10, 2021 11:36 AM  
**To:** Schwartz, Melissa A <[melissa\\_schwartz@ios.doi.gov](mailto:melissa_schwartz@ios.doi.gov)>; Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Subject:** Re: [EXTERNAL] Oil and gas report

If they download the pdf and are looking in acrobat they can right click and they open.  
Let me know if that helps!  
Alex

---

**From:** Schwartz, Melissa A <[melissa\\_schwartz@ios.doi.gov](mailto:melissa_schwartz@ios.doi.gov)>  
**Sent:** Friday, December 10, 2021 10:33:51 AM  
**To:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>; Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Subject:** FW: [EXTERNAL] Oil and gas report

Happy to no comment but the attachments?

---

**From:** Heather Richards <[hrichards@eenews.net](mailto:hrichards@eenews.net)>  
**Sent:** Friday, December 10, 2021 10:22 AM  
**To:** Schwartz, Melissa A <[melissa\\_schwartz@ios.doi.gov](mailto:melissa_schwartz@ios.doi.gov)>; Interior Press <[interior\\_press@ios.doi.gov](mailto:interior_press@ios.doi.gov)>; Cherry, Tyler A <[tyler\\_cherry@ios.doi.gov](mailto:tyler_cherry@ios.doi.gov)>  
**Subject:** Re: [EXTERNAL] Oil and gas report

Good morning!

Would DOI care to comment on the record regarding the release of these public comments? I do also have two specific questions: Why are the attachments not included in this cache? I can see many public comments submitted by organizations or individuals as attachments, but only can see the email. Also, were there any hard copies or letters also submitted during the review? All I see are emails.

Thank you. I'm writing something to a noon EST deadline.

Heather

---

**From:** "Schwartz, Melissa A" <[melissa\\_schwartz@ios.doi.gov](mailto:melissa_schwartz@ios.doi.gov)>

**Date:** Thursday, December 9, 2021 at 5:45 PM

**To:** Heather Richards <[hrichards@eenews.net](mailto:hrichards@eenews.net)>, Interior Press <[interior\\_press@ios.doi.gov](mailto:interior_press@ios.doi.gov)>, "Cherry, Tyler A" <[tyler\\_cherry@ios.doi.gov](mailto:tyler_cherry@ios.doi.gov)>

**Subject:** RE: [EXTERNAL] Oil and gas report

**EXTERNAL SENDER:** Use caution with links and attachments.

Nothing for the record, let me know if you are interested in something on background

---

**From:** Heather Richards <[hrichards@eenews.net](mailto:hrichards@eenews.net)>

**Sent:** Thursday, December 9, 2021 5:16 PM

**To:** Schwartz, Melissa A <[melissa\\_schwartz@ios.doi.gov](mailto:melissa_schwartz@ios.doi.gov)>; Interior Press <[interior\\_press@ios.doi.gov](mailto:interior_press@ios.doi.gov)>; Cherry, Tyler A <[tyler\\_cherry@ios.doi.gov](mailto:tyler_cherry@ios.doi.gov)>

**Subject:** Re: [EXTERNAL] Oil and gas report

Appreciate it. Can you guys tell me why there was a delay?

---

**From:** "Schwartz, Melissa A" <[melissa\\_schwartz@ios.doi.gov](mailto:melissa_schwartz@ios.doi.gov)>

**Date:** Thursday, December 9, 2021 at 4:46 PM

**To:** Heather Richards <[hrichards@eenews.net](mailto:hrichards@eenews.net)>, Interior Press <[interior\\_press@ios.doi.gov](mailto:interior_press@ios.doi.gov)>, "Cherry, Tyler A" <[tyler\\_cherry@ios.doi.gov](mailto:tyler_cherry@ios.doi.gov)>

**Subject:** RE: [EXTERNAL] Oil and gas report

**EXTERNAL SENDER:** Use caution with links and attachments.

Heather – apologies for the delay! The materials are posted here: <https://www.doi.gov/foia/os/oil-and-gas-records>

FYI, you are the only reporter who has this right now

---

**From:** Schwartz, Melissa A <[melissa\\_schwartz@ios.doi.gov](mailto:melissa_schwartz@ios.doi.gov)>

**Sent:** Sunday, November 28, 2021 2:00 PM

**To:** 'Heather Richards' <[hrichards@eenews.net](mailto:hrichards@eenews.net)>; Interior Press <[interior\\_press@ios.doi.gov](mailto:interior_press@ios.doi.gov)>; Cherry, Tyler A <[tyler\\_cherry@ios.doi.gov](mailto:tyler_cherry@ios.doi.gov)>

**Subject:** RE: [EXTERNAL] Oil and gas report

Happy Sunday –

The team is working to post on the agency's FOIA site early this week. We will circle back when I get an update.

Thanks

---

**From:** Heather Richards <[hrichards@eenews.net](mailto:hrichards@eenews.net)>

**Sent:** Sunday, November 28, 2021 9:27 AM

**To:** Interior Press <[interior\\_press@ios.doi.gov](mailto:interior_press@ios.doi.gov)>; Cherry, Tyler A <[tyler\\_cherry@ios.doi.gov](mailto:tyler_cherry@ios.doi.gov)>; Schwartz, Melissa A <[melissa\\_schwartz@ios.doi.gov](mailto:melissa_schwartz@ios.doi.gov)>

**Subject:** [EXTERNAL] Oil and gas report

**This email has been received from outside of DOI - Use caution before clicking on links, opening attachments, or responding.**

Hey,

Is there a place I can review the public comments that Interior took in the preparation of the oil and gas report released Friday?

Thank you,

Heather

**From:** [Taylor, Rachael S](#)  
**To:** [Cardinale, Richard](#)  
**Cc:** [Heard, Preston S](#); [Daniel-Davis, Laura E](#); [Barnett, Eve S](#); [Sanchez, Alexandra L](#)  
**Subject:** Re: 508 compliance - Q  
**Date:** Thursday, November 25, 2021 11:05:22 AM

---

Yes thank you thank you to this incredible team and for your personal leadership Preston. Have a wonderful holiday and know you are sincerely appreciated!

Sent from my iPhone

On Nov 25, 2021, at 9:06 AM, Cardinale, Richard  
<[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)> wrote:

Preston,  
The words thank you to you and the team are inadequate to express my deep appreciation for all you did to help make this document compliant. You all went above and beyond and your leadership was instrumental in that effort. I will reach out to Anne Marie, Sheila and Deirdre as well. I hope you have a relaxing and enjoyable holiday.  
Rich

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**From:** Heard, Preston S <[preston\\_heard@ios.doi.gov](mailto:preston_heard@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 9:17:59 PM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Cc:** Barnett, Eve S <[Eve\\_Barnett@ios.doi.gov](mailto:Eve_Barnett@ios.doi.gov)>; Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>; Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>; Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Subject:** RE: 508 compliance - Q

Laura,

Please find attached the 508-compliant version of the report.

There were issues with the tables and headers in the report that were unable to be addressed. We worked over the last few hours to address them, including consulting with 508 experts, and were unable to resolve them. This has resulted in an 80 percent 508-compliant document. According to these experts, the issues identified could only be resolved when initially setting up the document.

Preston

---

**From:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 2:23 PM  
**To:** Heard, Preston S <[preston\\_heard@ios.doi.gov](mailto:preston_heard@ios.doi.gov)>; Barnett, Eve S

<Eve\_Barnett@ios.doi.gov>; Sanchez, Alexandra L <alexandra\_sanchez@ios.doi.gov>  
**Cc:** Cardinale, Richard <Richard\_Cardinale@ios.doi.gov>; Taylor, Rachael S  
<rachael\_taylor@ios.doi.gov>  
**Subject:** Re: 508 compliance - Q

Preston,

I've added Eve Barnett, who while not originally responsible has been helping out a lot with issues like this, and Alex Sanchez, who has been involved since the beginning. Eve and Alex - are you able to jump in? We can always come up with a different solution if we need to.

Thank you,  
Laura

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**From:** Heard, Preston S <[preston\\_heard@ios.doi.gov](mailto:preston_heard@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 2:18 PM  
**To:** Daniel-Davis, Laura E  
**Cc:** Cardinale, Richard; Taylor, Rachael S  
**Subject:** RE: 508 compliance - Q

Laura,

In attempting to make this report 508-compliant, we have come across "dead links" in the Endnotes section for all of the DOI OIG reports. When we place the DOI OIG URLs in a web browser, the web page states "Page not found." Can you identify the individual responsible for putting together this report? It would be very helpful to speak with them.

Preston

---

**From:** Heard, Preston S  
**Sent:** Wednesday, November 24, 2021 12:11 PM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>; Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Subject:** RE: 508 compliance - Q

Thank you, Laura.

---

**From:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 11:58 AM  
**To:** Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>; Taylor, Rachael S

<[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Cc:** Heard, Preston S <[preston\\_heard@ios.doi.gov](mailto:preston_heard@ios.doi.gov)>  
**Subject:** Re: 508 compliance - Q

Here you go! Thank you so much. Let me/us know if you have any questions.

---

**From:** Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 8:50 AM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Cc:** Heard, Preston S <[preston\\_heard@ios.doi.gov](mailto:preston_heard@ios.doi.gov)>  
**Subject:** Re: 508 compliance - Q

Thanks. Standing by...

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**From:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 8:49:35 AM  
**To:** Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>; Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Cc:** Heard, Preston S <[preston\\_heard@ios.doi.gov](mailto:preston_heard@ios.doi.gov)>  
**Subject:** Re: 508 compliance - Q

Rich,  
The report has a couple charts, but that's it for graphics. It's already cleared everyone, although I may get a few more nits in the next hour-ish to incorporate. Should be able to get it to you NLT noon today, and we'd plan to release/post likely mid-morning on Friday.  
Laura

---

**From:** Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 8:42 AM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Cc:** Heard, Preston S <[preston\\_heard@ios.doi.gov](mailto:preston_heard@ios.doi.gov)>  
**Subject:** Re: 508 compliance - Q

Thanks, Laura. Does it contain graphics? Preston and I have spoken and we are poised and ready. Really appreciate getting it NTL Noon so that we can get started promptly. Also, will it contain a transmittal letter from the Secretary and will we need to clear the report with Bob and other senior leaders?

Rich

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**From:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 8:30:57 AM  
**To:** Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>; Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Subject:** Re: 508 compliance - Q

It is about 20 pages, including endnotes.

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**From:** Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 8:05:43 AM  
**To:** Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>; Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Subject:** Re: 508 compliance - Q

Good Morning. Happy to help if we have someone who is available. How long is the report?

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**From:** Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 7:47:44 AM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>  
**Subject:** RE: 508 compliance - Q

Rich - Let me add my profuse thanks in advance for your help – and your team’s help – with this late-breaking task.

---

**From:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Sent:** Wednesday, November 24, 2021 7:46 AM  
**To:** Cardinale, Richard <[Richard\\_Cardinale@ios.doi.gov](mailto:Richard_Cardinale@ios.doi.gov)>  
**Cc:** Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>  
**Subject:** 508 compliance - Q

Rich - we are finally ready to release and post the oil and gas report, directed by EO 14008, on Friday. Would your team be able to assist with making it 508 compliant? I expect we will have the final version by mid-day today. Sorry to have this develop the day before Thanksgiving! And please let me know.

Thank you,

Laura

**From:** [Moss, Adrienne](#)  
**To:** [Daniel-Davis, Laura E](#); [Wallace, Andrew G](#); [Taylor, Rachael S](#); [Werwa, Eric](#)  
**Cc:** [Flanagan, Denise A](#); [O'Connor, Niall W](#); [TAYLOR, TIFFANY](#)  
**Subject:** Re: PLEASE READ: Request from Interior Approps for Briefing on Oil and Gas Report  
**Date:** Tuesday, November 30, 2021 12:05:00 PM

---

Laura,

I can definitely join. We will go ahead and work with your scheduler and with Drew to find times which work for you both as well as the staff.

Thank you!

Adrienne Moss  
Deputy Director, Office of Budget  
U.S. Department of the Interior  
1849 C Street NW, Room 4106  
Washington, DC 20240  
Phone 202-208-3944 (Direct Line)  
Phone 202-262-5809 (Cell)  
Email: [Adrienne\\_Moss@ios.doi.gov](mailto:Adrienne_Moss@ios.doi.gov)

---

**From:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Sent:** Tuesday, November 30, 2021 1:00 PM  
**To:** Wallace, Andrew G <[andrew\\_wallace@ios.doi.gov](mailto:andrew_wallace@ios.doi.gov)>; Moss, Adrienne <[Adrienne\\_Moss@ios.doi.gov](mailto:Adrienne_Moss@ios.doi.gov)>; Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>; Werwa, Eric <[eric\\_werwa@ios.doi.gov](mailto:eric_werwa@ios.doi.gov)>  
**Cc:** Flanagan, Denise A <[Denise\\_Flanagan@ios.doi.gov](mailto:Denise_Flanagan@ios.doi.gov)>; O'Connor, Niall W <[niall\\_oconnor@ios.doi.gov](mailto:niall_oconnor@ios.doi.gov)>; TAYLOR, TIFFANY <[Tiffany\\_Taylor@IOS.DOI.GOV](mailto:Tiffany_Taylor@IOS.DOI.GOV)>  
**Subject:** Re: PLEASE READ: Request from Interior Approps for Briefing on Oil and Gas Report

Talked to Rachael; I can do this. Will appreciate the company of Adrienne and Drew if that works.

---

**From:** Wallace, Andrew G <[andrew\\_wallace@ios.doi.gov](mailto:andrew_wallace@ios.doi.gov)>  
**Sent:** Tuesday, November 30, 2021 12:22 PM  
**To:** Moss, Adrienne <[Adrienne\\_Moss@ios.doi.gov](mailto:Adrienne_Moss@ios.doi.gov)>; Taylor, Rachael S <[rachael\\_taylor@ios.doi.gov](mailto:rachael_taylor@ios.doi.gov)>; Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Werwa, Eric <[eric\\_werwa@ios.doi.gov](mailto:eric_werwa@ios.doi.gov)>  
**Cc:** Flanagan, Denise A <[Denise\\_Flanagan@ios.doi.gov](mailto:Denise_Flanagan@ios.doi.gov)>; O'Connor, Niall W <[niall\\_oconnor@ios.doi.gov](mailto:niall_oconnor@ios.doi.gov)>; TAYLOR, TIFFANY <[Tiffany\\_Taylor@IOS.DOI.GOV](mailto:Tiffany_Taylor@IOS.DOI.GOV)>  
**Subject:** RE: PLEASE READ: Request from Interior Approps for Briefing on Oil and Gas Report

Defer to Laura on who best to lead/participate, her/Steve/others like Kate? OCL will join.

---

**From:** Moss, Adrienne <Adrienne\_Moss@ios.doi.gov>

**Sent:** Tuesday, November 30, 2021 10:14 AM

**To:** Taylor, Rachael S <rachael\_taylor@ios.doi.gov>; Wallace, Andrew G <andrew\_wallace@ios.doi.gov>; Daniel-Davis, Laura E <laura\_daniel-davis@ios.doi.gov>; Werwa, Eric <eric\_werwa@ios.doi.gov>

**Cc:** Flanagan, Denise A <Denise\_Flanagan@ios.doi.gov>; O'Connor, Niall W <niall\_oconnor@ios.doi.gov>; TAYLOR, TIFFANY <Tiffany\_Taylor@IOS.DOI.GOV>

**Subject:** PLEASE READ: Request from Interior Approps for Briefing on Oil and Gas Report

All,

We've had a request from the Majority staff on both the House and Senate Interior Appropriations Subcommittee for a briefing on the recently released Oil and Gas Leasing Report. This would be a briefing for only the Majority staff. They are looking to schedule something this week either Wednesday afternoon or Thursday morning. They can also find time next week if necessary.

In addition to alerting you to this request, I am seeking guidance as to who to coordinate with at DOI who would lead/attend this briefing. Our office is happy to set something up once we know who to include.

Thank you.

Adrienne Moss  
Deputy Director, Office of Budget  
U.S. Department of the Interior  
1849 C Street NW, Room 4106  
Washington, DC 20240  
Phone 202-208-3944 (Direct Line)  
Phone 202-262-5809 (Cell)  
Email: [Adrienne\\_Moss@ios.doi.gov](mailto:Adrienne_Moss@ios.doi.gov)

**From:** [Lefton, Amanda B](#)  
**To:** [Knodel, Marissa S](#)  
**Cc:** [Sanchez, Alexandra L](#)  
**Subject:** Re: Revised draft  
**Date:** Sunday, May 2, 2021 1:15:03 PM

---

Thank you, Marissa!!!

Sent from my iPhone

On May 2, 2021, at 12:36 PM, Knodel, Marissa S <Marissa.Knodel@boem.gov> wrote:

And here you go!

Marissa Knodel  
Advisor, Bureau of Ocean Energy Management  
202.538.2415  
Marissa.Knodel@boem.gov

---

**From:** Sanchez, Alexandra L <alexandra\_sanchez@ios.doi.gov>  
**Sent:** Sunday, May 2, 2021 12:23 PM  
**To:** Knodel, Marissa S <Marissa.Knodel@boem.gov>; Lefton, Amanda B <Amanda.Lefton@boem.gov>  
**Subject:** RE: Revised draft

Thank you!

---

**From:** Knodel, Marissa S <Marissa.Knodel@boem.gov>  
**Sent:** Sunday, May 2, 2021 12:23 PM  
**To:** Lefton, Amanda B <Amanda.Lefton@boem.gov>; Sanchez, Alexandra L <alexandra\_sanchez@ios.doi.gov>  
**Subject:** Re: Revised draft

Success! Thanks, Amanda.

Alex -- (b) (5)

[REDACTED] and then we should be good to go.

Peace,

Marissa Knodel  
Advisor, Bureau of Ocean Energy Management  
202.538.2415  
[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)

---

**From:** Lefton, Amanda B <[Amanda.Lefton@boem.gov](mailto:Amanda.Lefton@boem.gov)>  
**Sent:** Sunday, May 2, 2021 12:05 PM  
**To:** Knodel, Marissa S <[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)>; Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** RE: Revised draft

OK-redone and hopefully attached here

---

**From:** Knodel, Marissa S <[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)>  
**Sent:** Sunday, May 2, 2021 11:49 AM  
**To:** Lefton, Amanda B <[Amanda.Lefton@boem.gov](mailto:Amanda.Lefton@boem.gov)>; Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** Re: Revised draft

Hey Amanda,

Did you attach the right version? I'm not seeing any new edits from you and some of the things I addressed in the version I circulated are still in this one.

Peace,

Marissa Knodel  
Advisor, Bureau of Ocean Energy Management  
202.538.2415  
[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)

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**Subject:** Re: Revised draft

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Also, (b) (5)

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Thank you!

Alex

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> <Draft Offshore 050121.docx>

<Comprehensive Review Report\_Offshore\_DRAFT\_30 Apr  
21\_LDD.docx>

<Comprehensive Review Report\_Offshore\_DRAFT\_30 Apr 21\_LDD AL  
MSK.docx>

**From:** [Lefton, Amanda B](#)  
**To:** [Knodel, Marissa S](#); [Sanchez, Alexandra L](#)  
**Subject:** RE: Revised draft  
**Date:** Sunday, May 2, 2021 11:52:39 AM

---

FFS

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Let me know of questions.

Thank you!

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> <Draft Offshore 050121.docx>

<Comprehensive Review Report\_Offshore\_DRAFT\_30 Apr 21\_LDD.docx>

**From:** [Lefton, Amanda B](#)  
**To:** [Knodel, Marissa S](#); [Sanchez, Alexandra L](#)  
**Subject:** RE: Revised draft  
**Date:** Sunday, May 2, 2021 11:46:38 AM

---

See my comments—if we take it out, as Laura directs, (b) (5)

---

**From:** Knodel, Marissa S <Marissa.Knodel@boem.gov>  
**Sent:** Sunday, May 2, 2021 11:45 AM  
**To:** Lefton, Amanda B <Amanda.Lefton@boem.gov>; Sanchez, Alexandra L <alexandra\_sanchez@ios.doi.gov>  
**Subject:** Re: Revised draft

Same, I left that in so we can discuss. We also need to discuss the (b) (5).

Marissa Knodel  
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> <Draft Offshore 050121.docx>

<Comprehensive Review Report\_Offshore\_DRAFT\_30 Apr 21\_LDD.docx>

**From:** [Culver, Nada L](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** Re: Report update!  
**Date:** Sunday, May 2, 2021 11:33:02 AM

---

Got it. I just need a couple more hours of sanity and then can dive in. Yesterday ended up with a few things so I'm trying to make sure I'm not too cranky when I get to work today. ;)

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---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Sunday, May 2, 2021 9:01:32 AM  
**To:** Culver, Nada L <[nculver@blm.gov](mailto:nculver@blm.gov)>  
**Subject:** RE: Report update!

I think if you can just look to see how they did it, not review review.  
Thank you!

---

**From:** Culver, Nada L <[nculver@blm.gov](mailto:nculver@blm.gov)>  
**Sent:** Sunday, May 2, 2021 10:56 AM  
**To:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** Re: Report update!

Okay. So you want me to look at both?

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---

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**Sent:** Sunday, May 2, 2021 7:53:43 AM  
**To:** Culver, Nada L <[nculver@blm.gov](mailto:nculver@blm.gov)>  
**Subject:** Report update!

Good Morning, Nada!

Attached is the offshore draft. Can you take a quick look? (b) (5)

I think that will work. I put in the placeholders and we already have some in there.

The shared doc is ready for your review. I'm around if you need me! Thank you!

Alex

**From:** [Lefton, Amanda B](#)  
**To:** [Knodel, Marissa S](#); [Sanchez, Alexandra L](#)  
**Subject:** RE: Revised draft  
**Date:** Sunday, May 2, 2021 10:43:46 AM

---

Hold on—reviewing

---

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I can take a look in 30

Sent from my iPhone

On May 2, 2021, at 9:18 AM, Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)> wrote:

YES!

So for next steps on readying to share with others tomorrow-

Can you go through this version (by this afternoon?) and accept the changes you're cool with. It's okay if there are still comments in it when we share, but if you can clean up the ones that are easy fixes that would be great!

I need to combine this with the onshore doc, make the change on (b) (5), and do formatting fixes.

Thanks – I'm around if there are questions, etc.

---

**From:** Knodel, Marissa S <[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)>  
**Sent:** Sunday, May 2, 2021 9:08 AM  
**To:** Lefton, Amanda B <[Amanda.Lefton@boem.gov](mailto:Amanda.Lefton@boem.gov)>; Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** Re: Revised draft

Go TEAM!

Marissa Knodel  
Advisor, Bureau of Ocean Energy Management  
202.538.2415  
[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)

---

**From:** Lefton, Amanda B <[Amanda.Lefton@boem.gov](mailto:Amanda.Lefton@boem.gov)>  
**Sent:** Saturday, May 1, 2021 3:37 PM  
**To:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Cc:** Knodel, Marissa S <[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)>  
**Subject:** Re: Revised draft

Great news. Thank you. Go Marissa!

On May 1, 2021, at 2:22 PM, Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)> wrote:

Amanda and Marissa,

Laura wanted me to convey that she thought that the draft was really good and flows well. (go team!) Also, we may still need to cut some

but we are in good shape. She didn't review my formatted version initially but got back to me about those edits, saying she was overall good with them, but she wants to discuss generally with the team how we should consistently format the recommendation sections for both onshore and offshore (and potentially number them for ease of reference).

Also, (b) (5)

Let me know of questions.

Thank you!

Alex

---

**From:** Knodel, Marissa S <[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)>  
**Sent:** Saturday, May 1, 2021 7:06:04 AM  
**To:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>; Lefton, Amanda B <[Amanda.Lefton@boem.gov](mailto:Amanda.Lefton@boem.gov)>  
**Subject:** Re: Revised draft

Agreed, this works just great for now, thanks Alex!

Get [Outlook for iOS](#)

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Saturday, May 1, 2021 6:40:03 AM  
**To:** Lefton, Amanda B <[Amanda.Lefton@boem.gov](mailto:Amanda.Lefton@boem.gov)>  
**Cc:** Knodel, Marissa S <[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)>  
**Subject:** Re: Revised draft

Good idea, I will take a look at those. We will have time for tweaks, too. Thank you both so much!

Get [Outlook for iOS](#)

---

**From:** Lefton, Amanda B <[Amanda.Lefton@boem.gov](mailto:Amanda.Lefton@boem.gov)>  
**Sent:** Saturday, May 1, 2021 6:33:38 AM

**To:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>

**Cc:** Knodel, Marissa S <[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)>

**Subject:** Re: Revised draft

Thanks, Alex. I don't have any concerns with this going to Laura in this format. When we have more time, I might adjust the headers to make them more consist with how the team characterized the recommendations in the last meat draft, but I won't get to that by Laura's 8am. So good for now.

Thanks so much!

>

> On May 1, 2021, at 6:13 AM, Sanchez, Alexandra L

> <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)> wrote:

>

>

> Went back and forth on if this was the best way to characterize the recommendations, instead of using a numerical list. I may reformat so they're not in the table of contents. These were the only edits I made. TBD what Laura thinks. If you have concerns, let me know. If not, have a nice Saturday!

> Alex

> <Draft Offshore 050121.docx>

> <Comprehensive Review Report\_Offshore\_DRAFT\_30 Apr 21\_LDD.docx>

**From:** [Daniel-Davis, Laura E](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** Re: Sanchez, Alexandra L shared "Draft Offshore 050121" with you.  
**Date:** Saturday, May 1, 2021 12:58:10 PM  
**Attachments:** [image001.png](#)  
[image003.png](#)  
[image005.png](#)  
[image007.png](#)  
[image009.png](#)

---

Sorry I edited the wrong one -just reviewed your re-formatting. I guess I'm agnostic at the moment, largely because I'm trying to picture what it looks like when formatted for production. Overall I like what you did more than numbers, although we need to indent to set it off. (b) (5)

We can talk it through as a team?

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Saturday, May 1, 2021 11:39 AM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Subject:** RE: Sanchez, Alexandra L shared "Draft Offshore 050121" with you.

Also – I don't know if you took a look at the other version I had edited/formatted (attached here). The only edits I made were in terms of how the recommendations were formatted. Instead of a numerical list, they had thematic headers. It made it more user friendly, I thought, but let me know what you think.

If you like this, it is super easy to make these edits in the version you reviewed! I have highlighted them for your ease and they start at page 14!

---

**From:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Sent:** Saturday, May 1, 2021 11:09 AM  
**To:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** Re: Sanchez, Alexandra L shared "Draft Offshore 050121" with you.

Sharing back, with some comments and light edits. It's really good and flows well - thank goodness! Let me know if you want me to convey that to Amanda and Marissa along with my edits. We may still need to cut some but in good shape.

We should format the onshore part in the same way they have done here, with

(b) (5)

We can plan to talk later tomorrow when you and Nada do your next edits of onshore.

Laura

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Saturday, May 1, 2021 5:51 AM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Subject:** RE: Sanchez, Alexandra L shared "Draft Offshore 050121" with you.

Attached here is their draft. Only changes I made were to have headers for their recommendations. We can discuss, since they do appear in the table of contents, and somewhat serve as spoilers!

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Saturday, May 1, 2021 5:50 AM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** Sanchez, Alexandra L shared "Draft Offshore 050121" with you.



## Sanchez, Alexandra L shared a file with you

Here's the document that Sanchez, Alexandra L shared with you.



[Draft Offshore 050121](#)

 This link only works for the direct recipients of this message.

Open



[Privacy Statement](#)

**From:** [Scott, Janea A](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** Accepted: Report Pictures and Graphics Brainstorm Session  
**Start:** Wednesday, May 5, 2021 12:00:00 PM  
**End:** Wednesday, May 5, 2021 12:30:00 PM

---

**From:** [Knodel, Marissa S](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** Re: Fitness to Operate  
**Date:** Friday, April 30, 2021 3:33:05 PM

---

Thanks, I have those. We may consider taking action here but may not include this in the interim report.

Marissa Knodel  
Advisor, Bureau of Ocean Energy Management  
202.538.2415  
[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Friday, April 30, 2021 2:45 PM  
**To:** Knodel, Marissa S <[Marissa.Knodel@boem.gov](mailto:Marissa.Knodel@boem.gov)>  
**Subject:** Fitness to Operate

Additional info.

**From:** [Daniel-Davis, Laura E](#)  
**To:** [Dawe, Christine -FS](#); [Bonnie, Robert - OSEC, Washington, DC](#); [French, Chris- FS](#)  
**Cc:** [Culver, Nada L](#); [Sanchez, Alexandra L](#)  
**Subject:** Re: [EXTERNAL] RE: circling back - o&g report/EO 14008  
**Date:** Friday, April 30, 2021 3:01:49 PM

---

Great - we will send you something to look at early next week. Thank you,  
Laura

---

**From:** Dawe, Christine -FS <[christine.dawe@usda.gov](mailto:christine.dawe@usda.gov)>  
**Sent:** Friday, April 30, 2021 2:12 PM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Bonnie, Robert - OSEC, Washington, DC <[Robert.Bonnie@usda.gov](mailto:Robert.Bonnie@usda.gov)>; French, Chris- FS <[Christopher.French@usda.gov](mailto:Christopher.French@usda.gov)>  
**Cc:** Culver, Nada L <[nculver@blm.gov](mailto:nculver@blm.gov)>; Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** [EXTERNAL] RE: circling back - o&g report/EO 14008

**This email has been received from outside of DOI - Use caution before clicking on links, opening attachments, or responding.**

(b) (5)

---

**Christine Dawe, Acting Chief of Staff**

Office of the Under Secretary  
Natural Resources and Environment  
United States Department of Agriculture (USDA)  
1400 Independence Avenue, SW  
Washington, DC 20250-0108  
406-370-8865  
[christine.dawe@usda.gov](mailto:christine.dawe@usda.gov)

---

**From:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>  
**Sent:** Friday, April 30, 2021 11:56 AM  
**To:** Bonnie, Robert - OSEC, Washington, DC <[Robert.Bonnie@usda.gov](mailto:Robert.Bonnie@usda.gov)>; Dawe, Christine -FS <[christine.dawe@usda.gov](mailto:christine.dawe@usda.gov)>; French, Chris- FS <[Christopher.French@usda.gov](mailto:Christopher.French@usda.gov)>  
**Cc:** Culver, Nada L <[nculver@blm.gov](mailto:nculver@blm.gov)>; Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** circling back - o&g report/EO 14008

Hi there,

Wanted to check in (b) (5)

---

(b) (5)

The top portion of the document is redacted with three thick black horizontal bars. The first bar is the longest, followed by a shorter one, and then another shorter one below it.

Thanks,  
Laura and Nada

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

**From:** [Knodel, Marissa S](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** Accepted: Report Pictures and Graphics Brainstorm Session  
**Start:** Wednesday, May 5, 2021 12:00:00 PM  
**End:** Wednesday, May 5, 2021 12:30:00 PM

---

**From:** [Culver, Nada L](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** RE: (b) (5) section for report  
**Date:** Friday, April 30, 2021 9:46:03 AM

---

Write up? I have some notes (b) (5) [REDACTED]  
[REDACTED]. How  
did you decide you want to put it in the report?

Nada Wolff Culver  
Deputy Director, Policy and Programs  
Bureau of Land Management  
Cell: 202-255-6979  
[nculver@blm.gov](mailto:nculver@blm.gov)

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Friday, April 30, 2021 7:01 AM  
**To:** Culver, Nada L <[nculver@blm.gov](mailto:nculver@blm.gov)>  
**Subject:** (b) (5) [REDACTED] section for report

Good morning!  
Laura asked about the write up you did from the (b) (5) [REDACTED] meeting (b) (5) [REDACTED] ?  
If you can send when you have, that would be great. (b) (5) [REDACTED]  
[REDACTED], and whatever we come up with for DOE etc...

Thank you!  
Alex

Alexandra Sanchez (she/her)  
Special Assistant  
Office of the Assistant Secretary  
Land and Minerals Management  
U.S. Department of the Interior

**From:** [Culver, Nada L](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** RE: Sanchez, Alexandra L replied to a comment in "DRAFT Report - Onshore - 4.27.21"  
**Date:** Thursday, April 29, 2021 4:02:49 PM  
**Attachments:** [image007.png](#)  
[image008.png](#)  
[image009.png](#)  
[image010.png](#)  
[image011.png](#)  
[image012.png](#)

---

Are we still meeting now? Or did we cancel?

Nada Wolff Culver  
Deputy Director, Policy and Programs  
Bureau of Land Management  
Cell: 202-255-6979  
[nculver@blm.gov](mailto:nculver@blm.gov)

---

**From:** Sanchez, Alexandra L <[no-reply@sharepointonline.com](mailto:no-reply@sharepointonline.com)>  
**Sent:** Thursday, April 29, 2021 1:49 PM  
**To:** Culver, Nada L <[nculver@blm.gov](mailto:nculver@blm.gov)>  
**Subject:** Sanchez, Alexandra L replied to a comment in "DRAFT Report - Onshore - 4.27.21"



[DRAFT Report - Onshore - 4.27.21.docx](#)



You left a comment



Sanchez, Alexandra L replied

[Go to comment](#)

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**From:** [Daniel-Davis, Laura E](#)  
**To:** [Sanchez, Alexandra L](#); [Macdonald, Cara Lee](#)  
**Subject:** Re: Report design and printing  
**Date:** Thursday, April 29, 2021 2:37:27 PM

---

Thanks Alex and Cara Lee, this is great. Yes, go forth with photos, graphics, etc! Agree too we will want this posted in a 508-compliant manner.

Laura

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Thursday, April 29, 2021 12:54 PM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Macdonald, Cara Lee <[cara\\_macdonald@ios.doi.gov](mailto:cara_macdonald@ios.doi.gov)>  
**Subject:** Report design and printing

Laura,

Cara Lee and I just got off a call with TJ Ravas, who is with DOI's Creative Communication Services. He and his designer Jon Klaja are available and excited to help put the report together.

They said it will take about a week to put together a first draft, but can start working on assets for the report, including the cover, pulling any photos we would like to use, and infographics if we want them (which I recommend), immediately. I would like to set up a separate call with the 11am team (others?) to brainstorm these items, and importantly discuss how we want the graphics to interplay with the report and help tell the story. TJ is going to send me samples of what they've done and also I've asked if he could send us samples of the work Jon has done as well, to give us ideas and the visuals of what they can do to make this report shine!

In terms of printing, they can print in house a limited number of copies, but please note they use coil binding and a clear plastic cover. Cara Lee is in touch with the GPO people to look into further printing options.

They also asked if we will be wanting a 508 compliant doc for the website. I believe we do, but we need to let them know so that they can contract out to get this done.

Cara Lee did I miss anything – thank you for your help setting this call up and keeping things moving!

Thanks,  
Alex

Alexandra Sanchez (she/her)  
Special Assistant  
Office of the Assistant Secretary

Land and Minerals Management  
U.S. Department of the Interior

**From:** [Macdonald, Cara Lee](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** RE: Report design and printing  
**Date:** Thursday, April 29, 2021 1:32:39 PM

---

Ah...Julie Spano. She is the DOI admin person who will handle paying the bill that the Print Shop will send to us. She holds the "bank account" with our supplies funding...

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Thursday, April 29, 2021 1:11 PM  
**To:** Macdonald, Cara Lee <[cara\\_macdonald@ios.doi.gov](mailto:cara_macdonald@ios.doi.gov)>  
**Subject:** RE: Report design and printing

Sorry – who is Julie Stevenson then? I thought she was your contact to contact them or something?

---

**From:** Macdonald, Cara Lee <[cara\\_macdonald@ios.doi.gov](mailto:cara_macdonald@ios.doi.gov)>  
**Sent:** Thursday, April 29, 2021 1:09 PM  
**To:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Subject:** RE: Report design and printing

One small clarification: I am NOT in touch with the GPO people and don't know who they are. I understood that TJ would be our POC/conduit with them if you decided it was needed...I don't want to claim credit for something I'm not doing!

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Thursday, April 29, 2021 12:55 PM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Macdonald, Cara Lee <[cara\\_macdonald@ios.doi.gov](mailto:cara_macdonald@ios.doi.gov)>  
**Subject:** Report design and printing

Laura,

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They said it will take about a week to put together a first draft, but can start working on assets for the report, including the cover, pulling any photos we would like to use, and infographics if we want them (which I recommend), immediately. I would like to set up a separate call with the 11am team (others?) to brainstorm these items, and importantly discuss how we want the graphics to interplay with the report and help tell the story. TJ is going to send me samples of what they've done and also I've asked if he could send us samples of the work Jon has done as well, to give us ideas and the visuals of what they can do to make this report shine!

In terms of printing, they can print in house a limited number of copies, but please note they use coil binding and a clear plastic cover. Cara Lee is in touch with the GPO people to look into further

printing options.

They also asked if we will be wanting a 508 compliant doc for the website. I believe we do, but we need to let them know so that they can contract out to get this done.

Cara Lee did I miss anything – thank you for your help setting this call up and keeping things moving!

Thanks,  
Alex

Alexandra Sanchez (she/her)  
Special Assistant  
Office of the Assistant Secretary  
Land and Minerals Management  
U.S. Department of the Interior

**From:** [Steele, Jonathan](#)  
**To:** [Sanchez, Alexandra L](#); [Nguyen, Davie T](#)  
**Subject:** Re: Report  
**Date:** Thursday, April 29, 2021 9:38:03 AM

---

It depends on the complexity of the job and their current workload. They might have different options for graphics, depending on the turnaround.

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Thursday, April 29, 2021 9:29 AM  
**To:** Steele, Jonathan <[Jonathan\\_Steele@ios.doi.gov](mailto:Jonathan_Steele@ios.doi.gov)>; Nguyen, Davie T <[davie\\_nguyen@ios.doi.gov](mailto:davie_nguyen@ios.doi.gov)>  
**Subject:** RE: Report

Thanks so much. I will call this am. Do you happen to remember the turnaround time they need? Things will probably be tight!  
Thanks,  
Alex

---

**From:** Steele, Jonathan <[Jonathan\\_Steele@ios.doi.gov](mailto:Jonathan_Steele@ios.doi.gov)>  
**Sent:** Thursday, April 29, 2021 9:27 AM  
**To:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>; Nguyen, Davie T <[davie\\_nguyen@ios.doi.gov](mailto:davie_nguyen@ios.doi.gov)>  
**Subject:** Re: Report

Hi Alex,

PPA has used DOI's Creative Communications Services for graphics and printing in the past. Here is their webpage: <https://www.doi.gov/ofas/asd/prints>. T.J. Ravas ((202) 208-3920) should be able to provide a quote for this work.

If for some reason Creative Communications isn't a good fit, there are businesses nearby that can probably do the job. We typically try to stay in-house when we can.

Jonathan

---

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Thursday, April 29, 2021 9:12 AM  
**To:** Steele, Jonathan <[Jonathan\\_Steele@ios.doi.gov](mailto:Jonathan_Steele@ios.doi.gov)>; Nguyen, Davie T <[davie\\_nguyen@ios.doi.gov](mailto:davie_nguyen@ios.doi.gov)>  
**Subject:** Report

Hello Jonathan and Davie  
Hope you are well!

As discussed last month, we are looking to get the report some graphics and formatting treatment. Do you know who I would need to contact for that? Thanks and hope to give you an update on the report soon, as well. Can't believe May is almost here!

Thanks,  
Alex

Alexandra Sanchez (she/her)  
Special Assistant  
Office of the Assistant Secretary  
Land and Minerals Management  
U.S. Department of the Interior

**From:** [Culver, Nada L](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** RE: Sanchez, Alexandra L shared "DRAFT Report - Onshore - 4.27.21" with you.  
**Date:** Wednesday, April 28, 2021 2:09:07 PM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.png](#)

Started on the plane but still going. Can I get it back to you tonight? We're briefing Laura on 4 big projects today so had to prep for that first.

Nada Wolff Culver  
Deputy Director, Policy and Programs  
Bureau of Land Management  
Cell: 202-255-6979  
[nculver@blm.gov](mailto:nculver@blm.gov)

**From:** Sanchez, Alexandra L <[alexandra\\_sanchez@ios.doi.gov](mailto:alexandra_sanchez@ios.doi.gov)>  
**Sent:** Tuesday, April 27, 2021 10:33 PM  
**To:** Daniel-Davis, Laura E <[laura\\_daniel-davis@ios.doi.gov](mailto:laura_daniel-davis@ios.doi.gov)>; Culver, Nada L <[nculver@blm.gov](mailto:nculver@blm.gov)>  
**Subject:** Sanchez, Alexandra L shared "DRAFT Report - Onshore - 4.27.21" with you.



## Sanchez, Alexandra L shared a file with you

I cleaned it up and highlighted the parts in green that are new/didn't upload! (near the end (b) (5) [redacted] Nada - let me know if you have que [redacted] nk are the content we want, but I'm not sure exactly how to write up.



[DRAFT Report - Onshore - 4.27.21](#)



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**From:** [Daniel-Davis, Laura E](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** recs paper  
**Date:** Tuesday, April 20, 2021 1:41:05 PM

---

Maybe when cleaning it up (to a new doc) - (b) (5)

[Redacted text block]

[Redacted] Make sense?

**From:** [Landreth, Natalie A](#)  
**To:** [Sanchez, Alexandra L](#)  
**Subject:** response to your Q about addressing AK in report  
**Date:** Monday, April 19, 2021 2:19:23 PM

---

ATTORNEY CLIENT PRIVILEGED / DELIBERATIVE PROCESS

Hello – (b) (5)



Thought I should flag for you, let me know when it would be okay to share either this draft or a later draft with DMR to get more specifics.

Natalie

**From:** [Daniel-Davis, Laura E](#)  
**To:** [Lefton, Amanda B](#); [Culver, Nada L](#)  
**Cc:** [Sanchez, Alexandra L](#); [Diera, Alexx A](#); [Jackson, Danna R](#); [Knodel, Marissa S](#); [Scott, Janea A](#)  
**Subject:** Section 208 consultation with other Fed agencies  
**Date:** Sunday, April 18, 2021 1:34:00 PM

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Hi there - late last week I reached out to our friends at USDA, NOAA and DOE to set up time for us to talk about our FF interim report, consistent with the direction in EO 14008. We should plan to give them a general overview (onshore for USDA, offshore for NOAA, both for DOE), describe where we are headed, seek their feedback, and offer to share relevant sections sometime **late** next week. Not all of us should have to be in every meeting but it will take some time - apologies in advance for any impacts to your schedules.

Laura