

**U.S. Fish and Wildlife Service
Project Data Sheet**

Total Project Score/Ranking:	100
Planned Funding FY	2025 \$30,000,000
Funding Source:	Great American Outdoors Act (GAOA) Legacy Restoration Fund (LRF)

Project Identification

Project Title:	F001-National Maintenance Action Team (MAT), Year 5
Project No:	2023549131
Unit/Facility Name:	National Wildlife Refuges
Region:	HEADQUARTERS
Congressional District:	MULTIPLE
State:	MULTIPLE

Project Justification

DOI Asset Code	FRPP Unique Id #	Description	API:	FCI-Before:
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Project Description (PD):

The U.S. Fish and Wildlife Service (FWS) will continue to build on the previous FY 2021-24 GAOA projects by establishing Wage Grade Maintenance Action Team (MAT) Strike Forces and providing funding for base salary costs. The MAT Strike Forces plan to integrate, initiate, and execute earthwork, water management, and other civil works rehabilitation projects in support of deferred maintenance retirement and reduction at multiple National Wildlife Refuges around the country.

The Wage Grade Professionals on the MAT Strike Forces should accomplish these project types in-house at multiple stations by leveraging existing annual, deferred maintenance, and Federal Lands Transportation Program (FLTP) funds, as well as partner contributions when available. The utilization of MAT Strike Forces for internal project execution has resulted in an average savings of a minimum 30 percent over contracted construction costs to date.

Scope of Benefits (SB):

This project should provide the following benefits.

- 1.1 Restore & Protect High Visitation / Public Use Facilities
- 1.2 Improve ADA Accessibility
- 1.3 Expand Recreation Opportunities and Public Access
- 1.4 Remediate Poorest FCI Facilities
- 2.1 Reduce or Eliminate Deferred Maintenance
- 2.2 Leverage Funding / Pursue Partnering Opportunities
- 2.3 Reduce Annual Operating Costs
- 2.4 Remove, Replace, or Dispose of Assets
- 3.1 Address Safety Issues
- 3.2 Protect Employees / Improve Retention
- 4.1 Modernize Infrastructure

Individual field station annual operations and maintenance costs should be reduced by addressing the holistic, core issues instead of small-scale, frequent fixes that erode annual budgets. Additionally, safety and liability issues stemming from reoccurring damage issues should be largely eliminated with the result of a safer facility, enhanced public access, and a more favorable visitor experience. An enhanced visitor experience should result in increased visitation and overall public support for refuges around the country.

GAOA funding for MAT Strike Forces should achieve current Administration priorities through the following attributes:

1. Supports Build Back Better Jobs and Economic Recovery Plan: The continued funding of MAT Strike Forces should enable ongoing employment with career training and experience for employed staff.
2. Prioritizes Climate Resilient Infrastructure: Many of the proposed deferred maintenance retirement activities will include raising of levees for increased protection from flood and hurricane events.
3. Conserves or Protects Against Threats to Resources: The proposed DM retirement activities correlate to the identified Project Selection Criteria priorities listed in the Scope of Benefits section above.
4. Benefits Underserved or At-Risk Communities: Many of the areas where the MAT staff will be located and/or working includes rural areas and/or urban refuges. Materials, supplies, and equipment rentals should benefit the local economy and the populations nearby with increased recreational, educational, and sportsman access.

Investment Strategy (IS):

The anticipated DM reduction from the use of these MAT Strike Force teams is estimated at \$57,525,000 for FY 2025, contributing to an estimated \$139,104,000 planned for the life of the program. MAT Strike Force GAOA funding may be combined with other legally available fund sources to maximize the return on the GAOA investment and help ensure full project completion.

One of the intents of the GAOA program execution is to help address the deferred maintenance at selected refuges. Comprehensive project planning at the regional and refuge level will provide a guide for the most suitable and prioritized projects to be executed with the MAT Strike Force teams. The completion of these projects will contribute to the overall backlog reduction at the indicated refuge. Since this is a multi-refuge effort, this project data sheet does not include any specific individual refuge backlog information.

Consequences of Failure to Act (CFA):

Throughout the National Wildlife Refuge System, individual refuges maintain a tremendous network of gravel roads, multi-use trails, and stabilized levee and impoundment systems utilized for public and management access into some of the most pristine areas of the country. The direct benefits of utilizing Wage Grade professionals to accomplish in-house project execution work are the following:

1. Forces can rapidly improve public and management access into existing areas to help increase public use and hunting and fishing access opportunities.
2. Existing heavy equipment will be utilized to improve the return on investment.
3. In-house Wage Grade professionals can be more flexible and proactive in executing the work based on weather conditions, seasonal flooding, or other issues impacting the specific refuges by working on other preventative and life-cycle maintenance requirements when field conditions stall an ongoing project. This should prevent downtime and prevent or eliminate additional deferred maintenance.
4. The hiring and use of Wage Grade professionals benefits local economies by providing employment and job training opportunities.
5. The projects can be executed more rapidly than those bundled with larger contracts requiring architect and engineering design services and contractor sequencing.
6. The use of standing MATs provides inherent flexibility to take advantage of yearly funding authorizations for the rapid execution and obligation of available funding. The opportunity to holistically address the deferred maintenance backlog at these refuges will help enable refuge management staffs to strategically partner with non-profit groups for enhanced management capabilities at their stations (e.g., North American Waterfowl Conservation Agreement (NAWCA) restorations tied to access routes, etc.).

Ranking Categories:

<u>Category</u>	<u>Percentage</u>	<u>Score</u>
FCI Rating:	N/A	1.00
API Rating:	N/A	100
API/FCI Score:	20%	20
SB Score:	40%	40

IS Score:	20%	20
CFA Score:	20%	20
Total Score:	(100%)	100

Combined ranking factors = (0.20 x API/FCI) + (0.40 x SB score) + (0.20 x IS score) + (0.20 x CFA score).

Capital Asset Planning

Capital Plan Business Case Required: No
 VE Study: Scheduled TBD Completed TBD

Project Costs and Status

Project Cost Estimate (this PDS):

<u>Activity</u>	<u>Dollars in thousands</u>	<u>Percent</u>
Maintenance Work:	\$30,000	100
Modernization/Renewal Work:	\$0	0
Divestiture Work:	\$0	0
Total:	\$30,000	100

Project Funding History (entire project):

<u>History</u>	<u>Dollars in thousands</u>
Funded to Date:	\$13,654
FY2025-GAOA Funding (this PDS):	\$30,000
FY2025-FLREA/FLTP/Donation, etc Funding:	\$0
FY2025-FLREA/FLTP/Donation, etc Funding:	\$0
Future Funding to Complete Project:	\$0
Total:	\$43,654

Class of Estimate: A,B,C, D C

Estimate Escalated to FY: 08/23

Planning and Design Funds:

Planning Funds Received in FY \$0
 Design Funds Received in FY \$0

*These amounts for planning and design are included in the total formulated to the FY2025 budget on this project data sheet.

Major Milestones

Construction Award/Start
 - Scheduled: FY 2025/Q1
 - Actual: TBD
 Project Complete:
 - Scheduled: FY 2030/Q4
 - Actual: TBD

Project Data Sheet

Prepared/Last Updated: 08/23
 DOI Approved: Yes

Annual Operations & Maintenance Costs \$

Current: N/A
 Projected: N/A
 Net Change: N/A

**U.S. Fish and Wildlife Service
Project Data Sheet**

Total Project Score/Ranking: 100
 Planned Funding FY 2025 \$27,300,000
 Funding Source: GAOA Legacy Restoration Fund

Project Identification

Project Title: F004b-Modernize Public Use Facilities, Repair Seismic Issues and Improve Recreational Access – Phase II
 Project No: 2023552422
 Unit/Facility Name: Crab Orchard NWR
 Region: GREAT LAKES
 Congressional District: IL-12
 State: IL

Project Justification

DOI Asset Code	FRPP Unique Id #	Description	API:	FCI-Before:
40162000	10013508	Rehabilitate Little Grassy Dam	100	0.31
40162000	10013507	Rehabilitate Crab Orchard Dam	100	0.06
40162000	10011350	Rehabilitate Devil’s Kitchen Dam	100	0.06

Project Description (PD):

This project consists of Phase II work at the Crab Orchard NWR and is a continuation of the FY21 project with the same GAOA LRF portfolio and consists of the combined focus on the three high hazard dams located on Crab Orchard NWR. The FY21 F004 Recast PDS specifically moves the rehabilitation of Little Grassy Dam from that fiscal year project to this phase to effectively perform a combined study and recommendation on the long-term status and rehabilitation required to all three of the High Hazard Dams at the Refuge.

Little Grassy Dam was constructed in 1951 and is currently operating under an Emergency Action Plan due to issues discovered in the spillway as part of a recent inspection. A feasibility study is underway to determine the best course of action to make the dam safe for the future. The selected alternative from the feasibility study will be executed. The dam has a county highway road and bridge running the length of the dam embankment which will be considered as part of the alternatives analysis for the long-term viability of this dam. The Crab Orchard Dam was constructed in 1939 and will require the replacement of the outlet work gates, bulkheads, and trash gates. Other deficiencies noted in the most recent dam inspection will be addressed as well. The Devil’s Kitchen Dam was constructed in 1959 and this project will repair concrete deficiencies noted in the most recent dam inspection.

These dams are in-series and so the hydrological impacts and feasibility study outcome on the Little Grassy Dam will directly influence and impact the rehabilitation required on the other two dams.

Scope of Benefits (SB):

This project should provide the following benefits: Upon completion, this second phase of the Crab Orchard NWR deferred maintenance (DM) retirement projects should provide the following benefits.

- 1.1 Restore & Protect High Visitation / Public Use Facilities
- 1.3 Expand Recreation Opportunities and Public Access
- 1.4 Remediate Poorest FCI Facilities
- 2.1 Reduce or Eliminate Deferred Maintenance
- 2.2 Leverage Funding / Pursue Partnering Opportunities
- 2.3 Reduce Annual Operating Costs
- 2.4 Remove, Replace, or Dispose of Assets
- 3.1 Address Safety Issues
- 4.1 Modernize Infrastructure

Additionally, this project will support the following Administration priorities.

1. Supports Build Back Better Jobs and Economic Recovery Plan
2. Prioritizes Climate Resilient Infrastructure
3. Conserves or Protects Against Threats to Resources

Investment Strategy (IS):

This phase of the DM retirement work at the Crab Orchard NWR will continue the use of GAOA LRF funds for highest importance DM retirement projects. The three high hazard dams at Crab Orchard NWR are linked in series and each provides a unique function and repair requirement. Through analysis of the impoundment requirements, stakeholder perspectives, and benefits to maintaining the FWS' investment in these high hazard dams, the scope of the repair, replacement, or potential decommissioning of one or more of the dams will be determined. Completion of the needed repairs to these dams will ensure they will remain in safe operating condition for many years to come. The estimated DM retirement for these projects is \$50,221,194.

Consequences of Failure to Act (CFA):

These dams are aged and require corrective rehabilitation to operate as initially designed. The immediate consequences of failure to act are the potential loss of life due to failure of one or more of the dams. Safe dams provide invaluable habitat for wildlife; equitable, inclusive public recreation opportunities; and significant downstream flood control benefits. Other consequences to reduced capacity or failure would include loss of partial or total supply water for the State of Illinois Little Grassy Fish Hatchery located downstream of the Little Grassy Dam.

Ranking Categories:

<u>Category</u>	<u>Percentage</u>	<u>Score</u>
FCI Rating:	N/A	1.00
API Rating:	N/A	100.00
API/FCI Score:	20%	20
SB Score:	40%	40
IS Score:	20%	20
CFA Score:	20%	20
Total Score:	(100%)	100

Combined ranking factors = (0.20 x API/FCI) + (0.40 x SB score) + (0.20 x IS score) + (0.20 x CFA score).

Capital Asset Planning

Capital Plan Business Case Required: Yes

VE Study: Scheduled 2026 Completed TBD

Project Costs and Status

Project Cost Estimate (this PDS):

<u>Activity</u>	<u>Dollars in thousands</u>	<u>Percent</u>
Maintenance Work:	\$0	0
Modernization/Renewal Work:	\$27,300	100
Divestiture Work:	\$0	0
Total:	\$27,300	100

Project Funding History (entire project):

<u>History</u>	<u>Dollars in thousands</u>
Funded to Date:	\$25,280
FY2025-GAOA Funding (this PDS):	\$27,300
FY2025-FLREA/FLTP/Donation, etc. Funding:	\$0
FY2025-FLREA/FLTP/Donation, etc. Funding:	\$0
Future Funding to Complete Project:	\$17,000
Total:	\$69,580

Class of Estimate: A, B, C, D C

Estimate Escalated to FY: 08/23

Planning and Design Funds:

Planning Funds Received in FY \$0

Design Funds Received in FY \$0

*These amounts for planning and design are included in the total formulated to the FY2025 budget on this project data sheet.

Major Milestones

Construction Award/Start

- Scheduled: FY 2027/Q3

- Actual: TBD

Project Complete:

- Scheduled: FY 2030/Q4

- Actual: TBD

Project Data Sheet

Prepared/Last Updated: 08/23

DOI Approved: Yes

Annual Operations & Maintenance Costs \$

Current: \$10,598

Projected: \$ 7,419

Net Change: - \$ 3,179

**U.S. Fish and Wildlife Service
Project Data Sheet**

Total Project Score/Ranking:	80
Planned Funding FY	2025 \$4,400,000
Funding Source:	GAOA Legacy Restoration Fund

Project Identification

Project Title:	F010-Salary Funding for Supplemental Conservation Workforce, Year 4
Project No:	2023550736
Unit/Facility Name:	National Wildlife Refuges
Region:	HEADQUARTERS
Congressional District:	MULTIPLE
State:	MULTIPLE

Project Justification

DOI Asset Code	FRPP Unique Id #	Description	API:	FCI-Before:
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Project Description (PD):

The U.S. Fish and Wildlife Service (FWS) should directly support the Administration's initiative of mobilizing segments of the public citizenry to accomplish deferred maintenance, repairs, and climate adaptation and resiliency work. The initial cohort of the infrastructure fellowship career pipeline piloted in spring 2023. This GAOA project funds the fourth year's salary cost for this supplemental staff.

Scope of Benefits (SB):

This project will directly support the GAOA criteria of:

- 1.1 Restore & Protect High Visitation / Public Use Facilities
- 1.3 Expand Recreation Opportunities and Public Access
- 1.4 Remediate Poorest FCI Facilities
- 2.1 Reduce or Eliminate Deferred Maintenance
- 2.2 Leverage Funding / Pursue Partnering Opportunities
- 2.3 Reduce Annual Operating Costs
- 2.4 Remove, Replace, or Dispose of Assets
- 3.1 Address Safety Issues
- 4.1 Modernize Infrastructure

This project should directly support Administration priorities through the following attributes:

1. Supports Build Back Better Jobs and Economic Recovery Plan: This funding provides job opportunities for graduating students, creating career paths toward permanent jobs.
2. Prioritizes Climate Resilient Infrastructure: The supplemental workforce employed through this project can be directed toward projects and on-the-ground work that directly support the GAOA requirement of deferred maintenance retirement, while also overlapping with activities that promote climate resiliency and adaptive measures.
3. Supports Youth Corp Programs: This project directly supports youth corps programs by providing salary costs for the projected workforce.
4. Benefits Underserved or At-Risk Communities: By working with partners, FWS aims to deliver engagement, education, and employment programs that include underserved communities. With targeted recruitment, FWS can reach underserved skilled and unskilled young adults seeking jobs by connecting with high schools, trade schools, Tribes, community colleges, and universities. Equipping underserved communities with transferable skills can advance the next generation of stewards toward pursuing all types of career paths across America. This also creates a direct pathway to federal employment within the FWS and across all land management agencies through the Public Land Corps Act authority for placement of these employees.

Investment Strategy (IS):

The Supplemental Conservation Workforce (SCW) should be inclusive, providing a livable wage for short- and long-term jobs. The SCW should stimulate the economy and strengthen American communities. This investment into the

SCW program should mobilize the next generation of conservation and resilience workers, maximize the creation of accessible training opportunities and good jobs, and provide an impetus for launching the SCW members into maintenance, engineering, environmental, and outdoors-focused future careers.

Consequences of Failure to Act (CFA):

The COVID-19 pandemic highlighted the need for outdoor recreation for mental and physical health. Equitable access to the mosaic of conserved lands and waters is critical to America’s future. Without the funding to create the SCW, FWS may miss an opportunity to engage youth from diverse economic and cultural backgrounds in conservation and stewardship of public lands. This missed opportunity could further widen the gap of disengagement from nature and may result in loss of public lands in the future from funding and stewardship losses.

Ranking Categories:

<u>Category</u>	<u>Percentage</u>	<u>Score</u>
FCI Rating:	N/A	0.00
API Rating:	N/A	00.00
API/FCI Score:	40%	0.00
SB Score:	20%	40
IS Score:	20%	20
CFA Score:	20%	20
Total Score:	(100%)	80

Combined ranking factors = (0.20 x API/FCI) + (0.40 x SB score) + (0.20 x IS score) + (0.20 x CFA score).

Capital Asset Planning

Capital Plan Business Case Required: No
 VE Study: Scheduled TBD Completed TBD

Project Costs and Status

Project Cost Estimate (this PDS):

<u>Activity</u>	<u>Dollars in thousands</u>	<u>Percent</u>
Maintenance Work:	\$4,400	100
Modernization/Renewal Work:	\$0	0
Divestiture Work:	\$0	0
Total:	\$4,400	100

Project Funding History (entire project):

<u>History</u>	<u>Dollars in thousands</u>
Funded to Date:	\$6,000
FY2025-GAOA Funding (this PDS):	\$4,400
FY2025-FLREA/FLTP/Donation, etc. Funding:	\$0
FY2025-FLREA/FLTP/Donation, etc. Funding:	\$0
Future Funding to Complete Project:	\$0
Total:	\$10,400

Class of Estimate: A, B,C, D B

Estimate Escalated to FY: 2023

Planning and Design Funds:

Planning Funds Received in FY \$0
 Design Funds Received in FY \$0

*These amounts for planning and design are included in the total formulated to the FY2025 budget on this project data sheet.

Major Milestones

Construction Award/Start

- Scheduled: FY 2025/Q1
- Actual: TBD

Project Complete:

- Scheduled: FY 2030/Q4
- Actual: TBD

Project Data Sheet

Prepared/Last Updated: 08/23

DOI Approved: No

Annual Operations & Maintenance Costs \$

Current: N/A
Projected: N/A
Net Change: N/A

**U.S. Fish and Wildlife Service
Project Data Sheet**

Total Project Score/Ranking: 94
 Planned Funding FY 2025 \$17,200,000
 Funding Source: GAOA Legacy Restoration Fund

Project Identification

Project Title: F042-Replace Visitor Center & Deferred Maintenance Retirement at National Elk
 Refuge
 Project No: 2023552614
 Unit/Facility Name: National Elk Refuge
 Region: UPPER COLORADO BASIN
 Congressional District: WY-At Large
 State: WY

Project Justification

DOI Asset Code	FRPP Unique Id #	Description	API:	FCI-Before:
40660100	10026574	RT#901, JACKSON HOLE VISITOR CENTER PARKING	80	1.00
40800900	10077454	OBSERVATION TOWER, BERT'S BENCH DECK AND BOARDWALK	100	1.00
40660100	10076447	RT#802, QUARTERS PARKING	80	1.00
35100000	10026588	BLDG OFFICE, VC OFFICE WITH VIEWING DECK	65	1.00
40161800	10060111	WATER PUMP STATION, CACHE CREEK IRRIGATION SYSTEM	100	0.99
35300200	10026515	BLDG QTRS#003, QUARTERS 3, LOG WITH BASEMENT	65	1.00
35290700	10068105	BLDG VC, NER VISITOR CENTER	80	1.00
35100000	10026593	BLDG OFFICE, ADMINISTRATIVE OFFICE	80	1.00
35600100	10059795	BLDG MAINT SHOP, 3-BAY MAINT SHOP	80	.02
35300200	10026513	BLDG QTRS#001, QUARTERS 1, LOG WITH BASEMENT	65	.02
35300200	10026515	BLDG QTRS#003, QUARTERS 3, LOG WITH BASEMENT	65	.02
35300200	10026520	BLDG QTRS#009, QUARTERS 9 LOG WITH BASEMENT	65	.02
35300200	10026522	BLDG QTRS#012, QUARTERS 12, LOG WITH BASEMENT	65	.02
35300200	10043065	BLDG QTRS#147, QUARTERS 147, WOOD WITH BASEMENT	80	.02
35300200	10058648	BLDG QTRS#128, QUARTERS 128	65	.02
35310000	10031352	BLDG QTRS#020 BUNK, 4-PLEX	80	.02
35801600	10026578	BLDG DET GARAGE, MILLER HOUSE GARAGE	50	.12
35300300	10056841	BLDG QTRS#000, PLEX, DUPLEX QUARTERS-1438, A/B	65	.01
35410500	10026518	BLDG WH SHED, SOUTH HORSE BARN W/LEAN-TO	50	.04
35410300	10026521	BLDG WH EQUIP VEHICLE, 4-CAR GARAGE WITH BUNKROOM	65	.02

35410300	10054038	BLDG WH EQUIP VEHICLE, EQUIPMENT STORAGE BUILDING	65	.02
35410500	10026519	BLDG WH SHED, NORTH HORSE BARN	50	.02
35410500	10026528	BLDG WH SHED, MILLER COMPLEX BLACKSMITH SHOP	30	.02
40400900	10026595	POLE BARN, WINTER PASTURE HORSE SHELTER	40	.02
35230900	10026514	BLDG EDUCATION, MILLER RESIDENCE W/LIVING QTRS	65	.02

Project Description (PD):

The National Elk Refuge (NER), located in Jackson, Wyoming, is unique and unparalleled in the Greater Yellowstone Ecosystem. This is a comprehensive rehabilitation project for the NER that will retire critical Deferred Maintenance (DM) at this Refuge. The NER was established in 1912, and is comprised of 24,700 acres of grasslands, wetlands, and forests that provide a premier location for wildlife watching and photography. The NER has a cooperative partnership among the Service, Chamber of Commerce, Grand Teton Association, U.S. Forest Service, and National Park Service, with representatives from these organizations all collocating within the Visitor Center. The Grand Teton Association is expected to commit up to \$3M in support of this new Visitor Center.

The original 7,160 SF Visitor Center was constructed in the 1970s as a traditional Department of Transportation rest area. The existing facility is over 40 years old and has reached the end of its useful lifespan. The Visitor Center is a key location for travelers in the tourism-dependent Jackson, Wyoming community and serves as a model of interagency cooperation, allowing visitors to obtain information for the Greater Yellowstone Ecosystem in one location rather than multiple locations and various facilities. The current Visitor Center design results in heavy congestion around the centrally located information desk and restricts visitors from freely moving around the main floor. Demand for large classrooms and group presentations has increased and staff have trouble accommodating the groups due to a lack of dedicated space. This lack of space limits and compromises the environmental education and interpretive experience for visitors, both of which are priority uses. The closure of the upper viewing deck due to structural integrity issues has removed the only large space available for interpretive programming and the key location for wildlife viewing and vistas of the Refuge. A new building will provide a dedicated classroom space as well as a replacement viewing deck to separate the two uses. Current parking conditions limit traffic flow, presenting safety issues for other visitors.

This project will replace the existing Visitor Center with a new 7,160 SF Visitor Center. The existing parking will be reconfigured and reconstructed to improve traffic flow, meet accessibility standards, and address safety concerns for visitors and employees. The redesigned facility will be a stepping-stone to broader engagement with visitors and physically and symbolically serve as the front door of the National Elk Refuge, a destination within the Greater Yellowstone Ecosystem.

In addition to the NER Visitor Center, additional projects should address the DM backlog at NER. These projects include updates to outdated, out-of-code electrical systems in 18 structures across the Refuge; rehabilitation of critical irrigation systems for the conservation of plants and wildlife; and reconstruction of access road and administrative parking for the current administrative office to improve employee safety; and protection of infrastructure from seasonal weather events. This combined package will significantly improve visitor and employee safety and accessibility while enhancing visitors' experiences of the NER and the greater Jackson, Wyoming area.

Scope of Benefits (SB):

This project should provide the following benefits:

- 1.2 Improve ADA Accessibility
- 1.4 Remediate Poorest FCI Facilities

- 2.1 Reduce or Eliminate Deferred Maintenance
- 2.2 Leverage Funding / Pursue Partnering Opportunities
- 2.3 Reduce Annual Operating Costs
- 2.4 Remove, Replace, or Dispose of Assets
- 3.1 Address Safety Issues
- 3.2 Protect Employees / Improve Retention
- 4.1 Modernize Infrastructure

Additionally, aspects of this overall project should support the following Administration priorities.

1. Supports Build Back Better Jobs and Economic Recovery Plan
2. Prioritizes Climate Resilient Infrastructure
3. Conserves or Protects Against Threats to Resources

Investment Strategy (IS):

This project will retire approximately \$17.2 million from the deferred maintenance backlog to rehabilitate, repair, and replace aging infrastructure at NER. The Grand Teton Association will commit up to \$3M in support of this new Visitor Center. The Bridger-Teton National Forest and the Jackson Hole Chamber of Commerce will continue to provide annual funding of approximately \$20,000 to help with operational expenses.

Consequences of Failure to Act (CFA):

Failure to replace the visitor center would affect visitation, limit educational programs, and negatively impact city and federal partner agencies that occupy the building. Impacts of safety-related deficiencies for staff and the public are expected to increase as the existing facility continues to deteriorate. If not replaced, the facility would continue to operate ineffectively as a center for visitor services for the Service, Jackson Hole Chamber of Commerce, and Bridger-Teton National Forest, as well as falling short of the facility’s mission to provide adequate educational programming.

Ranking Categories:

<u>Category</u>	<u>Percentage</u>	<u>Score</u>
FCI Rating:	N/A	0.96
API Rating:	N/A	65.5
API/FCI Score:	20%	14
SB Score:	40%	40
IS Score:	20%	20
CFA Score:	20%	20
Total Score:	(100%)	94

Combined ranking factors = (0.20 x API/FCI) + (0.40 x SB score) + (0.20 x IS score) + (0.20 x CFA score).

Capital Asset Planning

Capital Plan Business Case Required: No

VE Study: Scheduled TBD Completed TBD

Project Costs and Status

Project Cost Estimate (this PDS):

<u>Activity</u>	<u>Dollars in thousands</u>	<u>Percent</u>
Maintenance Work:	\$0	0
Modernization/Renewal Work:	\$17,168	98
Divestiture Work:	\$322	2
Total:	\$17,200	100

Project Funding History (entire project):

<u>History</u>	<u>Dollars in thousands</u>
Funded to Date:	\$0

FY 2025-GAOA Funding (this PDS):	\$17,200
FY 2025-FLREA/FLTP/Donation, etc. Funding:	\$0
FY 2025-FLREA/FLTP/Donation, etc. Funding:	\$0
Future Funding to Complete Project:	\$3,000
Total:	\$20,200

Class of Estimate: A, B, C, D C

Estimate Escalated to FY: 08/23

Planning and Design Funds:

Planning Funds Received in FY \$0
 Design Funds Received in FY \$0

*These amounts for planning and design are included in the total formulated for the FY2025 budget on this project data sheet.

Major Milestones

Construction Award/Start

- Scheduled: FY 2025/Q4
- Actual: TBD

Project Complete:

- Scheduled: FY 2027/Q4
- Actual: TBD

Project Data Sheet

Prepared/Last Updated: 08/23
 DOI Approved: No

Annual Operations & Maintenance Costs \$

Current: \$5,331
 Projected: \$5,331
 Net Change: \$0

**U.S. Fish and Wildlife Service
Project Data Sheet**

Total Project Score/Ranking: 98
 Planned Funding FY 2025 \$8,000,000
 Funding Source: GAOA Legacy Restoration Fund

Project Identification

Project Title: F043-Replacement of the Galena Headquarters with Bureau of Land Management (BLM)
 Project No: 2023551478
 Unit/Facility Name: Koyukuk/Nowitna/Innoko NWRs
 Region: ALASKA
 Congressional District: AK-At Large
 State: AK

Project Justification

DOI Asset Code	FRPP Unique Id #	Description	API:	FCI-Before:
35100000	10035557	BLDG OFFICE HEADQUARTERS, 2-STORY	90	0.99

Project Description (PD):

This project will replace the existing flood damaged and uninhabitable Koyukuk/Nowitna/Innoko National Wildlife Refuge Complex Headquarters Office and leased maintenance facility with a joint interagency funded multipurpose building between the U.S. Fish and Wildlife Service (FWS) and the Bureau of Land Management (BLM) Alaska Fire Services (AFS). The BLM AFS staff will occupy part of the facility seasonally, decreasing the overall DOI facility footprint in Galena, Alaska. The new facility should eliminate the need for the leased maintenance facility. This design and construction project should be an even FWS and BLM partnership with FWS retaining ownership and maintenance responsibilities for the facility.

Interagency project development has led to a climate-resilient concept plan which should place the new facility inside the protective levee to mitigate future flood damage and locate the office space above the concrete maintenance bays. The design should incorporate energy efficiency upgrades, including electrical and safety code compliance improvements. A shared multi-purpose building should eliminate duplication of facilities and will likely create significant efficiencies and cost savings due to co-location.

Scope of Benefits (SB):

This project should provide the following benefits:

- 1.2 Improve ADA Accessibility
- 1.4 Remediate Poorest FCI Facilities
- 2.1 Reduce or Eliminate Deferred Maintenance
- 2.2 Leverage Funding / Pursue Partnering Opportunities
- 2.3 Reduce Annual Operating Costs
- 2.4 Remove, Replace, or Dispose of Assets
- 3.1 Address Safety Issues
- 3.2 Protect Employees / Improve Retention
- 4.1 Modernize Infrastructure

Additionally, aspects of this overall project should support the following Administration priorities.

1. Supports Build Back Better Jobs and Economic Recovery Plan
2. Prioritizes Climate Resilient Infrastructure
3. Conserves or Protects Against Threats to Resources
4. Clean Energy
5. Underserved Communities

Investment Strategy (IS):

The current office is located outside of the protective levee, approximately 100 feet from the flood-prone Yukon River. The relocation of the facility to a protected location should provide increased resiliency against flooding and other natural disasters. The opportunity to complete this work as a combined interagency project promotes sound investment strategy and funds usage by FWS and BLM AFS. The new structure should retire the full funding amount in deferred maintenance (\$8.24M) incurred against the existing facility while presenting a significant savings in annual Operations and Maintenance costs and reduction of recurring negative impacts due to flood exposure at the present location. The existing office will be divested to the local Tribe for potential use and the current lease on the maintenance facility should be terminated. There will be additional cost savings by negating the need for leased maintenance facility space.

Consequences of Failure to Act (CFA):

The past occurrence of flood damage from the Yukon River, as well as high probability of future similar occurrences creates the potential for sustained loss of mission capacity at the current location. Known and probable flood impacts to FWS, as well as co-located BLM AFS personnel is likely to result in loss of mission-critical capacity, loss of firefighting capacity, and increased costs to all agencies in finding and retaining temporary facilities.

Ranking Categories:

<u>Category</u>	<u>Percentage</u>	<u>Score</u>
FCI Rating:	N/A	0.99
API Rating:	N/A	90
API/FCI Score:	20%	18
SB Score:	40%	40
IS Score:	20%	20
CFA Score:	20%	20
Total Score:	(100%)	98

Combined ranking factors = (0.20 x API/FCI)+ (0.40 x SB score) + (0.20 x IS score) + (0.20 x CFA score).

Capital Asset Planning

Capital Plan Business Case Required: No

VE Study: Scheduled 2025 Completed TBD

Project Costs and Status

Project Cost Estimate (this PDS):

<u>Activity</u>	<u>Dollars in thousands</u>	<u>Percent</u>
Maintenance Work:	\$0	0
Modernization/Renewal Work:	\$7,495	94
Divestiture Work:	\$505	6
Total:	\$8,000	100

Project Funding History (entire project):

<u>History</u>	<u>Dollars in thousands</u>
Funded to Date:	\$242
FY2025-GAOA Funding (this PDS):	\$8,000
FY2025-FLREA/FLTP/Donation, etc. Funding:	\$0
FY2025-FLREA/FLTP/Donation, etc. Funding:	\$0
FY2025 GAOA Partner Funding:	\$8,300
Total:	\$16,542

Class of Estimate: A, B, C, D C

Estimate Escalated to FY: 06/23

Planning and Design Funds:

Planning Funds Received in FY \$0

Design Funds Received in FY \$0

*These amounts for planning and design are included in the total formulated to the FY2025 budget on this project data sheet.

Major Milestones

Construction Award/Start

- Scheduled: FY 2025/Q2
- Actual: TBD

Project Complete:

- Scheduled: FY 2027/Q3
- Actual: TBD

Project Data Sheet

Prepared/Last Updated: 08/23

DOI Approved: Yes

Annual Operations & Maintenance Costs \$

Current: \$27,093
Projected: \$15,000
Net Change: -\$12,093

**U.S. FISH AND WILDLIFE SERVICE
Project Data Sheet**

Total Project Score/Ranking: N/A
Planned Funding FY 2025: \$5,250,000
Funding Source: GAOA Legacy Restoration Fund

Project Identification

Project Title: Contingency Fund
Project Number: N/A
Unit/Facility Name: N/A
Region/Area/District: N/A
Congressional District: N/A
State: N/A

Project Justification

DOI Asset Code	FRPP Unique Id#	API:	FCI-Before:
N/A	N/A	N/A	N/A

Project Description:

This funding will be used to provide contingency funds for all Great American Outdoors Act (GAOA) National Parks and Public Land Legacy Restoration Fund (LRF) construction projects. Due to the nature of the construction process, projects must be prepared to address multiple risks that frequently increase costs. These include unforeseen/unanticipated site conditions that require adjustments to construction methods and timelines, adjustments to project scheduling when contending with unexpected environmental events, and unpredictable fluctuations in prices for supplies and materials—particularly in fiscal year (FY) 2025’s volatile construction market.

This funding will be used to ensure the bureau is able to address fluctuations in construction costs to accomplish the scope described in the project data sheets for individual projects. The bureau will not use this funding to add enhancements or increase scope.

While typical construction projects include a certain percentage of contingency funding built into their individual requests, the volatility of current construction markets require the use of a different budget strategy for LRF projects. This contingency funding for LRF projects will be held in reserve and not allocated to specific projects until it is needed. This funding will be made available for past, current, and future LRF projects needing contingency funds to complete construction with original scope.

At the FY 2025 funding level, LRF Contingency will:

- Provide contingency funds to past, present, and future LRF projects to address cost increases, unforeseen site conditions, and adapt project methods and schedules during unexpected environmental events.
- Support successful completion of major LRF projects that encounter challenges, ensuring projects are not delayed or left unfinished while other funding is identified.
- Reinforce FWS’ ability to complete projects on time, minimizing closures of the buildings, amenities, and roads improved by the projects, and ensuring they are reopened for visitor enjoyment or refuge operations in a timely fashion.

Scope of Benefits (SB):

N/A

Investment Strategy (IS):

N/A

Consequences of Failure to Act (CFA):

N/A

Ranking Categories:

Category	Percent	Score
FCI Rating:	n/a	0.00
API Rating:	n/a	0.00
API/FCI Score:	(20%)	0.00
SB Score:	(40%)	0.00
IS Score:	(20%)	0.00
CFA Score:	(20%)	0.00
Total Score:	(100%)	0.00

Combined ranking factors = (0.20 x API/FCI score) + (0.40 x SB score) + (0.20 x IS score) + (0.20 x CFA score)

Capital Asset Planning

Capital Plan Business Case Required: N/A

VE Study: N/A

Project Costs and Status

Project Cost Estimate (this PDS):

Activity	Dollars in thousands	Percent
Maintenance Work:	\$ 0	0
Modernization/Renewal Work	\$ 0	0
Divestiture Work:	\$ 0	0
Total:	\$ 5,250	100

Project Funding History (entire project):

History	Dollars in thousands
Funded to Date:	\$ 0
FY 2025 Legacy Restoration Fund Funding:	\$ 5,250
FY 2024 Legacy Restoration Fund Funding:	\$ 7,452
FY 2024 Earnings on Investment	\$ 0
FY 2023 Legacy Restoration Fund Funding:	\$ 13,441
FY 2023 Earnings on Investment	\$ 191
FY 2022 Legacy Restoration Fund Funding:	\$ 1,916
FY 2022 Earnings on Investment:	\$ 16
FY 2021 Legacy Restoration Fund Funding:	\$ 2
Future Funding to Complete Project:	\$ 0
Total:	\$ 28,268

Class of Estimate: N/A

Estimate Escalated to FY: N/A

Planning and Design Funds (dollars in thousands):

LRF Planning Funds Received:	\$	N/A
LRF Design Funds Received:	\$	N/A
Planning Funds Received from Other Fund Sources:	\$	N/A
Design Funds Received from Other Fund Sources:	\$	N/A

Major Milestones

Construction Award/Start

- Scheduled: N/A
- Actual: N/A

Project Complete

- Scheduled: N/A
- Actual: N/A

Project Data Sheet

Prepared/Last Updated: 08/2023

DOI Approved: Yes

Annual Operations & Maintenance Costs \$

Current: N/A

Projected: N/A

Net Change: N/A